

City of Chattanooga  
Results Allocation  
Fiscal Year 2020

	Actual Results Allocation FY18	Actual Results Allocation Budget FY19	Prior to Essential Cost Breakout as of 4/24/19	Prior To Essential Cost	FY20 Allocation to Results Team	Essential Spread as of 4/24/19	Pak F total 5/13/19	FY20 Proposed with Essential Spread	FY20 vs FY19 Results Allocation
<b>1100</b>									
E - GROWING ECONOMY	22,502,679	19,395,943	10,749,870	4.65%	4.00%	8,488,896	17,998,400	6.8%	-0.6%
F - SMARTER STUDENTS, STRONGER FAMILIES	26,916,704	30,565,525	20,603,096	8.91%	10.00%	5,694,911	29,078,884	11.0%	-0.6%
H - HIGH PERFORMING GOVERNMENT	33,725,296	35,260,841	31,645,853	13.68%	13.00%	7,592,937	37,180,478	14.1%	0.6%
N - STRONGER NEIGHBORHOODS	40,605,642	41,606,222	38,406,311	16.61%	16.00%	5,544,294	44,125,642	16.7%	0.8%
S - SAFER STREETS	129,680,679	135,191,470	129,840,637	56.15%	56.00%	6,474,724	135,423,596	51.3%	-0.3%
<b>1100 Total</b>	<b>253,431,000</b>	<b>262,020,000</b>	<b>231,245,767</b>	<b>100.00%</b>	<b>100%</b>	<b>33,795,762</b>	<b>263,807,000</b>	<b>100%</b>	<b>0.0%</b>
<b>Economic Development Fund</b>									
E - GROWING ECONOMY	1,527,500	2,793,250	1,827,500	-	-	160,000	1,987,500	-	-
F - SMARTER STUDENTS, STRONGER FAMILIES	25,000	350,000	496,000	-	-	-	496,000	-	-
<b>Economic Development Fund Total</b>	<b>1,552,500</b>	<b>3,143,250</b>	<b>2,323,500</b>	<b>0%</b>	<b>-</b>	<b>160,000</b>	<b>2,483,500</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>254,983,500</b>	<b>265,163,250</b>	<b>233,569,267</b>	<b>100%</b>	<b>100%</b>	<b>33,955,762</b>	<b>266,290,500</b>	<b>100%</b>	<b>-</b>

	Actual Results Allocation FY18	Actual Results Allocation Budget FY19	Prior to Essential Cost Breakout as of 4/24/19	Prior To Essential Cost	FY20 Allocation to Results Team	Essential Spread as of 4/24/19	Pak F total 5/13/19	FY20 Proposed with Essential Spread	FY20 vs FY19 Results Allocation
<b>Gen. Gove &amp; Econ Dev</b>									
E - GROWING ECONOMY	24,030,179	22,189,193	12,577,370	5.38%	4.00%	8,648,896	19,985,900	7.5%	0.1%
F - SMARTER STUDENTS, STRONGER FAMILIES	26,941,704	30,915,525	21,099,096	9.03%	10.00%	5,694,911	29,574,884	11.1%	-0.6%
H - HIGH PERFORMING GOVERNMENT	33,725,296	35,260,841	31,645,853	13.55%	13.00%	7,592,937	37,180,478	14.0%	0.5%
N - STRONGER NEIGHBORHOODS	40,605,642	41,606,222	38,406,311	16.44%	16.00%	5,544,294	44,125,642	16.6%	0.7%
S - SAFER STREETS	129,680,679	135,191,470	129,840,637	55.59%	56.00%	6,474,724	135,423,596	50.9%	-0.7%
<b>Gen. Gove &amp; Econ Dev</b>	<b>254,983,500</b>	<b>265,163,251</b>	<b>233,569,267</b>	<b>100.00%</b>	<b>100%</b>	<b>33,955,762</b>	<b>266,290,500</b>	<b>100%</b>	<b>0.0%</b>

# TABLE OF CONTENTS

---

- **Executive Summary**..... A-1
- **Operating Budget Ordinance**..... 1
- **Revenues**..... B-1
- **Appropriation by Results Area**..... B-11
  - Safer Streets..... B-13
  - Smarter Students, Stronger Families..... B-17
  - Growing Economy..... B-21
  - Stronger Neighborhoods..... B-25
  - High Performing Government..... B-29
- **Fund Summary**..... B-33
- **Department: Presentations/Financial/Performance**  
 (Note Each section begins with Department Highlights and ends with Performance)
  - **General Government**..... B-45
    - General Gov’t Essential Cost..... B-53
    - City Council..... B-61
    - Judges..... B-69
    - City Attorney..... B-77
    - Internal Audit..... B-85
    - Information Technology..... B-93
    - Purchasing..... B-103
    - 311 Call Center..... B-111
    - Agencies..... B-119
  - **Executive Branch**..... B-129
  - **Finance & Administration**..... B-139
  - **Human Resources**..... B-149
  - **Economic & Community Development**..... B-157
  - **Police**..... B-167
  - **Fire**..... B-177
  - **Public Works**..... B-187

# TABLE OF CONTENTS

---

▪ Youth & Family Development.....	B-199
▪ Transportation.....	B-209
• <b>Other Funds</b>	
▪ Municipal Golf Courses.....	B-219
▪ Economic Development.....	B-229
▪ State Street Aid.....	B-231
▪ Hotel/Motel Tax Fund.....	B-241
▪ TN Valley Regional Communications.....	B-243
▪ Debt Service Fund.....	B-253
▪ Interceptor Sewer Fund.....	B-255
▪ Solid Waste Fund.....	B-267
▪ Water Quality Fund.....	B-277
▪ Automated Traffic Enforcement Fund.....	B-287
▪ Narcotics Fund.....	B-289
• <b>Capital Improvement Plan.....</b>	<b>C-2</b>
▪ Results Area Summary	
• Growing Economy.....	C-3
• Stronger Neighborhoods.....	C-8
• High Performing Government .....	C-18
• Smarter Students, Stronger Families.....	C-22
• Safer Streets.....	C-26
▪ Enterprise Fund Projects	
• Interceptor Sewer System.....	C-33
• Solid Waste.....	C-41
• Water Quality.....	C-41
• TVRCS.....	C-45
▪ Capital Improvement Ordinance.....	C-47
▪ Fiscal Year 2020 Plan.....	C-51
▪ Fiscal Year 2020 thru 2024 Plan.....	C-69

## **I. Mayor Berke's Budget Message**

Dear Friends,

I am pleased to submit the City of Chattanooga's proposed Operating and Capital Improvement budgets for Fiscal Year 2020.

These budgets were crafted through months of public input and citizen engagement, from Chattanoogaans of all ages and backgrounds, representing every part of town. While our city continues to evolve, our priorities remain consistent: delivering results that keep our streets safe, our neighborhoods and families strong, and our economy growing for everyone, powered by an efficient and high-performing government.

The investments called for in this budget reflect these priorities. We will do more to expand affordable housing options, childcare, public transportation, and workforce development, all of which are critical rungs on the ladder of economic mobility. We will work collaboratively with the cities and counties with whom we share a regional destiny, to make sure that we are fully prepared to respond to and recover from natural disasters. We will continue to support a crime-reduction strategy that helps young people avoid contact with the justice system while helping those who have paid their debts to society safely return to our community. We can sustain the momentum of our nationally-recognized efforts for early childhood learning and continue the critical work of ending homelessness once and for all.

At the same time, we keep delivering the core public services -- better sidewalks, paved roads, responsive emergency services, and vibrant public parks -- that Chattanoogaans need and expect.

My sincere thanks to everyone who gave us their input and ideas on this proposed budget, which seeks to balance the competing needs of a growing city with finite public resources. I believe this budget focuses on what works while laying a firm foundation for the future defined by resiliency, economic mobility, and equal opportunities for success. This is how we can keep Chattanooga moving forward.

Sincerely,

A handwritten signature in black ink that reads "Andy Berke". The signature is written in a cursive, slightly slanted style.

Mayor Andy Berke



Mission: **To break down the barriers that prevent people from living the lives they want in our community.**

Vision: **We will be a city that empowers Chattanoogaans to build an equitable, authentic, and inclusive community through prosperity and a high quality of life.**

## II. Budget Highlights

The City of Chattanooga's FY20 budget, crafted through months of public engagement, is grounded in a clear and consistent set of priorities that have guided the city's operations for the last six years: **Safer Streets, Stronger Neighborhoods, Smarter Students & Stronger Families, Growing Economy, and High-Performing Government.** The city's relentless focus on these priorities has yielded great results. Our efforts to reduce homelessness and advance early childhood learning have drawn well-deserved national recognition, which give us the momentum to do even more in these critical sectors. While our city grows, we must invest in producing and preserving more affordable housing options for more families. The needs of industry are evolving rapidly, so we must develop workforce programs that will deliver the skills that employers need. Chattanooga's crime rate has seen sustained declines in the last several years, but we know that we can achieve even more by focusing on young people and those returning from incarceration. While downtown continues to thrive, new efforts to make all of our neighborhoods safe, beautiful, connected -- including strong small business corridors and vibrant public parks -- are no less important. Strategic investments across all of these critical priorities are called for in this budget.

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### **SAFER STREETS**

Comprehensive and coordinated actions by the City of Chattanooga, local law enforcement, and myriad community partners are reducing criminal activity and making our city safer. The strategies called for in this budget include providing best-in-class technology to support our law enforcement, maintaining high-quality emergency response, and investing in work that deters young people from contact with the juvenile justice system, while providing critical support to those wishing to safely and productively return to our community following incarceration.

Total funded: \$135,423,596

Total number of offers funded: 26

The City of Chattanooga FY 2020 budget invests in:

- Successful crime prevention strategies including support for our Gun Crime teams and state-of-the-art Real Time Intelligence Center.
- Maintaining high levels of staffing and providing additional fire apparatus replacements at the Chattanooga Fire Department so that we can preserve our ISO Class 1 rating - the highest rating possible
- Ongoing re-entry support ex-offenders, domestic violence survivor services at the Family Justice Center, the Chattanooga Police Department's Explorer program, as well as fire and police services.
- The implementation of "Handle With Care" and our new school liaison program to improve the safety and care of Chattanooga's youth.
- The design of Chattanooga Fire Department's Station 15.

## **GROWING ECONOMY**

Economic mobility provides the dignity, security, and quality of life that Chattanooga's families need, which is why it is at the core of our economic development strategy. Growth across practically all sectors of our regional economy -- including logistics and advanced manufacturing, finance, insurance, real estate, rapidly-scaling tech start-ups, and neighborhood-based small businesses -- give us opportunities to help more people achieve critical economic mobility and attain long-term stability. This budget invests in the entrepreneurs, small-business owners, and major employers that want to succeed by delivering the jobs that will help local workers and their families thrive.

Total funded General Fund: \$17,998,440

Total funded Economic Development: \$1,987,500

Total number of offers funded: 27

The City of Chattanooga FY 2020 budget invests in:

- Improving economic mobility in Chattanooga to increase the likelihood that our young people will be able to earn more than their parents.
- Supporting 1,000 new jobs at Volkswagen
- Developing a stronger local workforce through numerous citywide partnerships.
- Supporting the growth of locally-owned small businesses through programs like our Growing Small Business grants, Small Business Corridor grants, Innovation District grants, and Kiva loans.
- Continued neighborhood development, including more sidewalks to enhance pedestrian safety and comfort.
- Preparing for more new jobs at the former Harriet Tubman homes site.
- Catalyzing a new Health & Wellness District through work on the 3rd and 4th Street infrastructure project.

## **SMARTER STUDENTS & STRONGER FAMILIES**

Our citywide network of Head Start centers, Youth & Family Development (YFD) centers, and public libraries deliver valuable enrichment and learning opportunities for children and families in every corner of our city. Baby University puts young mothers on paths of personal success and professional growth, which in turn provides the economic stability they need to support the health and educational outcomes of their children. This budget sustains our investments in these early childhood programs, particularly by creating more high-quality “seats” for students in more areas of our city and supporting professional childcare providers.

Total funded General Fund: \$29,078,884

Total funded Economic Development: \$400,000

Total number of offers funded: 47

The City of Chattanooga FY 2020 budget invests in:

- Continuing “Seats For Success,” our landmark initiative to make more high-quality early learning seats available to more kids who need them.
- Our successful Baby University program to help make vulnerable children and parents in our city healthier, safer, and more financially secure.
- Enhancing the curriculum used by all of early learning providers.
- Repairing and securing our existing Head Start centers and planning for new facilities where they are needed the most.
- New partnerships between our local schools and the Chattanooga Police Department.
- Expanding our popular Public Works Summer Jobs initiative.
- Additional compensation for Head Start employees.
- Strengthening our public library branches so that they can continue to be leading learning partners throughout our city.
- Additional funding for our YFD centers and facilities.

## **STRONGER NEIGHBORHOODS**

This budget demonstrates our commitment to making sure that every neighborhood in our city is safe, beautiful, and connected. Specifically, housing security is an increasingly important priority as our city continues to grow, so we are calling for continued investments preserving and promoting more affordable housing options for more families. Capital projects that have a big impact on connectivity and quality-of-life, such as sidewalks, streetlights, and public parks, will continue to be supported through our neighborhood reinvestment strategy.

Total funded: \$44,125,642

Total number of offers funded: 27

The City of Chattanooga FY 2020 budget invests in:

- Street improvements and repairs totaling almost \$29 million -- the largest amount for this work in Chattanooga's history.
- Implementing critical parts of our plan to eliminate homelessness in Chattanooga
- Funding to make CARTA more efficient and useful for more neighborhoods.
- Curbside recycling for all Chattanoogaans.
- Additional funding for our YFD centers and facilities.
- Protecting neighborhood stability through our Affordable Housing Fund.
- Completing key segments of our citywide greenway system.
- Expanding our Open Spaces division.

### **HIGH-PERFORMING GOVERNMENT**

State and federal legislatures continue to place strenuous demands on local governments across the country. The City of Chattanooga remain devoted operating as equitably, efficiently, and effectively as possible. Because the long-term fiscal health of your local government is strong, we are able to keep property tax rates low while proudly honoring our commitments to our employees and retirees. Through our commitment to open data and performance management, we can measure your government's performance and services throughout the year -- and make necessary operational course corrections when needed. Looking forward, we need to invest in developing a regional destiny with neighboring counties and municipalities who share our concerns about resiliency and climate-related disaster preparedness.

Total funded: \$37,180,478

Total number of offers funded: 23

The City of Chattanooga FY 2020 budget invests in:

- Continuing the high level of critical citywide services with no tax increase.
- Creating a framework for a cooperative and comprehensive regional resiliency plan.
- Recruiting and retaining a talented workforce through a fair and equitable pay raise that provides for a 2.5% increase for all civilian employees, as well as a comprehensive study to ensure all city workers are paid at market rate.
- Environmentally conscious purchasing and building management strategies that promote sustainability while saving taxpayer dollars.
- State-of-the-art financial planning tools to ensure our dollars and investments are protected.
- Assessing our zoning and permitting processes.
- Comprehensively reviewing our facilities infrastructure.
- Updating the pavement condition index (PCI) of our streets and roads to prioritize repairs where they are needed the most.

- Supporting residents on fixed incomes through our senior tax freeze and water quality fee assistance.

This budget continues our compliance with the EPA consent decree, which requires a 9.8% increase in sewer rate -- up from a one time lowering to 6% during the current year

### III. Operating Budget Process Overview

The City of Chattanooga employs a method called *Budgeting for Outcomes* (BFO) to maximize community input, encourage efficiency and innovation, and ensure transparency while we create our annual general operating and capital budgets. Instead of merely making incremental adjustments to our previous year’s budget, the BFO process invites the public and city employees to create a fresh blueprint for shrewdly allocating public resources and keeping them, aligned with the community’s values.

BFO focuses on results -- what constituents receive, how much it costs, and how it will be measured. The BFO process starts with a defined set of priorities -- the policy areas where we can invest to produce the greatest benefits for the largest number of our citizens in the most efficient way. Rather than submitting department-wide proposals focused on total expenditures, departments and agencies make specific “offers” that detail their plans for achieving the highest results within a given priority area. Offers must include potential performance measures that will be used to evaluate and demonstrate success.

**Figure 1. Budgeting for Outcomes Process**



#### Step One: Establish Our Priorities

Our efforts to create a better Chattanooga are centered around five result areas:

- Safer Streets
- Smarter Students & Stronger Families
- Growing Economy
- Stronger Neighborhoods

## **Step Two: Determine Our Resources**

The City of Chattanooga's Finance Department analyzes historical revenue patterns and evaluates current trends to estimate the total amount of financial resources that our local government will receive from a variety of sources for the upcoming fiscal year. Estimated general fund revenue for fiscal year 2020 is \$263,807,000 -- a 0.68% increase over the budgeted revenues for fiscal year 2019.

## **Step Three: Accept Offers**

Departments of city government, working with nonprofit agencies and other community partners, submit proposals -- or "offers" -- that detail specific plans for allocating general fund dollars in ways that generate the results Chattanoogaans need and expect. The Mayor's Office and Operations department clearly reiterate the goals for each result area through detailed *requests for offers* and *results maps*.

Requests for offers summarize each result area and describe its rationale, its desired outcomes, and potential budget strategies for achieving these outcomes. Results maps summarize the components of each result area used to develop the overall desired outcomes. All offers were encouraged to include the following:

- **Clear and measurable goals:** Progress toward benchmarks will be carefully tracked to ensure the long-term success of the funded initiatives.
- **Multi-agency and/or multi-departmental collaboration:** To leverage public dollars effectively, the administration gives preference to offers that exhibit creative collaborations with external partners and among departments.
- **Citizen involvement and feedback:** Citizen input is valued and essential for BFO to work. City departments and agencies should have plans that use citizen input for continual iteration and improvement of service delivery.
- **Sustainable practices:** Offers that reflect our city's commitment to environmental sustainability receive particularly favorable consideration. These projects should detail the environmental and fiscal return on the investment to Chattanooga taxpayers.
- **Evidence and research-based best practices:** All funded offers must employ documented best practices and should be rooted in thorough research.

This step in the BFO process gives city departments and agencies opportunities to streamline their processes, improve citizen service, and focus limited resources on generating results aligned with public priorities.

## **Step Four: Allocate Our Resources**

Once the result areas are identified and offers submitted and reviewed, the administration allocates available funding based on the estimated cost of services and the relative priority of each result area. **Safer Streets** is the largest result area, making up 51% of the budget. This result area include the operation of Chattanooga’s Police and Fire Departments, as well as all crime prevention initiatives. **Stronger Neighborhoods** and **High-Performing Government** rank second and third, comprising 17% and 14% of the budget, respectively. **Smarter Students, Stronger Families** and **Growing Economy** each require roughly 11% to 7% of the budget.

**Table 1. Results Area Allocations**

<b>Results Area</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
<b>Safer Streets</b>	<b>49%</b>	<b>50%</b>	<b>51%</b>	<b>52%</b>	<b>51%</b>
<b>Growing Economy</b>	<b>10%</b>	<b>10%</b>	<b>9%</b>	<b>7%</b>	<b>7%</b>
<b>Smarter Students, Stronger Families</b>	<b>11%</b>	<b>11%</b>	<b>11%</b>	<b>12%</b>	<b>11%</b>
<b>Stronger Neighborhoods</b>	<b>20%</b>	<b>18%</b>	<b>16%</b>	<b>16%</b>	<b>17%</b>
<b>High-Performing Government</b>	<b>10%</b>	<b>10%</b>	<b>13%</b>	<b>13%</b>	<b>14%</b>
<b>TOTAL</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

**Step Five: Rank the Offers**

Result teams are formed for each of the five result areas. Each result team includes a member of the administration’s senior leadership team, a budget analyst, three city department heads, and two volunteer community members who reflect our city’s diversity and have experience in the result area. These teams review and rank the submitted offers and offer constructive, candid feedback for improving them.

**Table 2. FY20 Results Team Members**

	<b>Safer Streets</b>	<b>Growing Economy</b>	<b>Smarter Students, Stronger Families</b>	<b>Stronger Neighborhoods</b>	<b>High-Performing Government</b>
<b>Lead</b>	Stacy Richardson	Kerry Hayes	Charita Allen	Katie Wells	Chelsea Sadler
<b>Budget</b>	Kendra Yates	Chris Brown	Jason Silvers	Teresa DiDonato	Fredia Forshee
<b>Staff</b>	Justin Holland	Tanikia Jackson	Richard Beeland	John Bridger	Travis Kazmierzak
<b>Staff</b>	Ariel Ford	Mary Jane Spehar	Beverly Moultrie	Donald Stone	Jonathan Butler
<b>Staff</b>	Sandra Gober	Tyler Yount	Phil Hyman	Bonnie Woodward	Blythe Bailey
<b>Community</b>	Thomas Castillo	Monica Maples Kinsey	Oliver Richmond	William Watson	Timothy Payne
<b>Community</b>	Melanie Settles	Mary Westbrook	Mike Feely	Dr. Sumer Patterson	Terri Lee

Results teams review all offers and rank them twice. After the first ranking, the result teams offer extensive feedback to departments and agencies on how to revise and refine their offers. The second ranking is submitted to the leadership team for review, followed by input from the Mayor. The ranking process may change based on the recommendations of all reviewers until the final budget has been compiled.

**Step Six: Monitor Performance and Track Results**

Currently, departments and community partners who receive funding must acquire, verify, and track data to measure their performance. The Office of Performance Management works with them to improve the City’s capacity for tracking and releasing its own data.

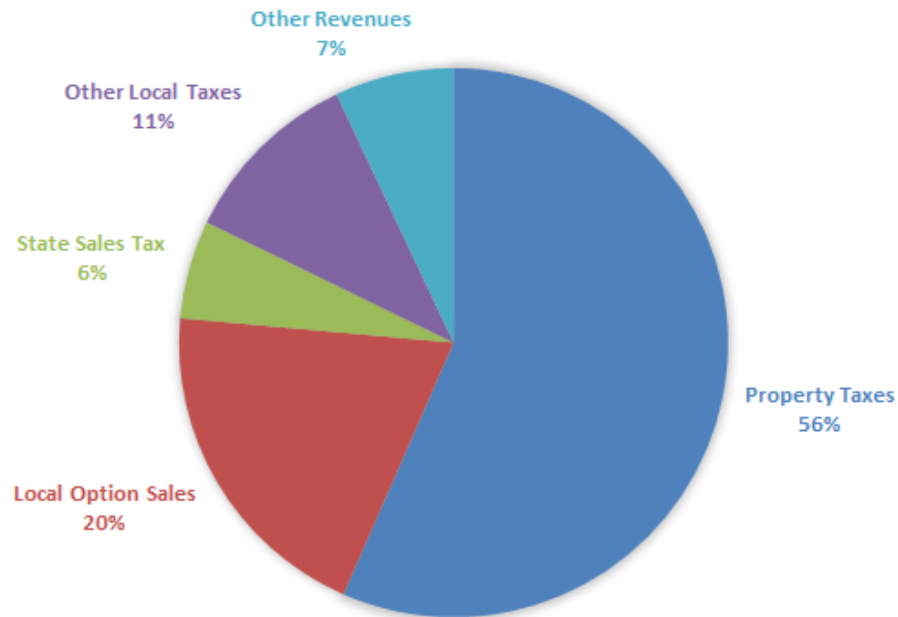
**IV. Projected Revenue & Impact of Revenue Losses**

Property taxes, including payments made in lieu of taxes (PILOT), remain the primary source of funds for the City of Chattanooga, with the FY 2020 estimate of \$150.6 million or 57.1% of general fund revenue. These revenues capture a portion of the growth in property values as certified by the Hamilton County Assessor.



Sales taxes serve as another principal source of revenue for the City of Chattanooga. The State of Tennessee imposes a 7% tax on all sales, of which 5.5% to 5.75% is returned to all municipalities. The distribution is based on population data from the latest certified census. In addition to the City’s allocation of State sales taxes, the local option sales tax provides revenue for the City. The City of Chattanooga, along with Hamilton County, has adopted by referendum a countywide sales tax of 2.25%. The FY 2020 estimate for combined sales taxes is approximately \$68.1 million or 25.8% of general fund revenues.

**Figure 2. Revenues by Type**



Local governments across Tennessee continue to feel the impact of the phase-out of the Hall income tax, and the City of Chattanooga is no exception. This source of revenue will be eliminated entirely by 2021. Revenues from state sales taxes have also declined precipitously because the tax on food sales was eliminated by the state legislature two years prior. These decreases are somewhat mitigated by an increase in local option sales taxes due to Chattanooga’s strong local economy, but pressures to measure and maximize the performance of every tax dollar in our general operating fund budget remains intense.

## Growing Economy

### A. Results Area Summary

The Growing Economy results area focuses on sustaining our current economic growth while making strategic investments in the products, places, and people that will build a more vibrant,

diverse, and resilient economy. Offers to this results area support infrastructure, create housing options and desirable jobs, and provide services that unlock opportunities for future growth and prosperity in all of Chattanooga's neighborhoods

## **B. Offers Funded**

### **Adult Services (Signal Centers, Inc)**

*FY20 Funded: \$35,000*

*FY19 Funded: \$40,000*

We share the City's vision for a diverse workforce. We expand job opportunities for individuals with disabilities and disadvantages within the competitive labor market. Employment generates income, taxes and contribution to the community through meaningful work. With our assistance, clients increase their chances of gaining and maintaining employment. The economic impact of this program is furthered by offering day services for participants who are unable to work so that their caregivers may work, as well as keeping individuals out of high cost nursing homes.

Services include: Career and employment skills for youth and adults, focusing on those who are blind or have vision loss; A new agreement in FY19 with Orange Grove Center under which participants are paid for work while learning appropriate work behaviors and attitudes; Employment support after our participants are hired; Contact with employers to help participants maintain their jobs, including working through workplace conflicts and making workplace accommodations; Day services for adults with disabilities who are unable to work (or who work part time) so that their family caregivers may maintain a regular work schedule and provide for their families. Participants are served in a cost-effective, nurturing environment appropriate for their needs.

### **AIM Center - Adult Literacy**

*FY20 Funded: \$10,000*

*FY19 Funded: \$10,000*

AIM Center operates Chattanooga's only literacy program for adults with mental illness. Literacy has been identified as one of the most significant barriers to employment for this population. Employment is a critical component of recovery and independent living, and an important element of integration into the Chattanooga community. Approximately 30% of AIM Center members have graduated from high school, but this includes both attendance certificates and regular diplomas. Many members who have attended 12 years of school do not have the ability to read or do simple math. These members were labeled 'Special Education' but not given the necessary personalized instruction. AIM Center research also shows that members who participate in the reading literacy program begins, on average, at the kindergarten reading level, and at the fifth grade level for the math program.

The Clubhouse is a place for members to gain or reclaim the skills and opportunities that mental illness has impaired. It is also a comfortable place for members to work side-by-side and socialize to develop skills needed to lead productive lives within the community as a whole.

Adults with mental illness have significantly lower literacy levels than their counterparts, even after controlling for education and other predictors of literacy (Sentell & Shumway, 2003). It is well documented that people with limited literacy have greater difficulty managing chronic conditions, accessing health information, adhering to treatment plans, and communicating with providers (Williams et al., 1998; Schillinger et al., 2002; Gazmarian et al., 2003; Katz et al., 2007; Powell et al., 2007; Villaire & Mayer, 2007). The additional cognitive, emotional, and social difficulties that accompany severe mental illness further negatively affect educational attainment and employment (Souma et al., 2006).

AIM Center seeks \$10,000 to build on the foundation of FY2019's BFO funding to increase members' reading, math, computer, and financial literacy skills. These skills will increase the likelihood that our members will secure and maintain employment and contribute to Chattanooga's growing economy.

### **AIM Center - Supported Employment**

*FY20 Funded: \$55,000*

*FY19 Funded: \$55,000*

AIM Center aspires to increase employment over FY 2020 for individuals who successfully manage their mental illness. Research has shown that adults with mental illness who utilize Supported Employment (SE) services experience greater success securing and maintaining employment, consequently improving quality of life. AIM Center implements 'Transitional Employment' and 'Individual Placement and Support' models where members and staff work together to develop career profiles for both short and long-term stable employment. AIM Center's experience with employed members is that they have fewer hospitalizations, feel empowered, and experience increased self confidence.

AIM Center envisions multiple collaborations to increase participation in existing SE services for a synergistic impact on Chattanooga. Partnerships with Hamilton County's Mental Health Court, Chattanooga Area Veterans Council, and AIM Housing, Inc. will increase awareness and utilization of SE services among previously unreached populations. This coordinated approach will strengthen and harmonize support for increased stability in members' lives as they learn to successfully manage their mental illness. This collaboration will result in multiple levels of return on investment for Chattanooga: an increased tax-base, increased disposable income, a larger cadre of skilled and entry level employees for local businesses, and decreased mental health-related hospitalizations and incarcerations.

### **Air Quality Services (Chattanooga-Hamilton County Air Pollution Control Bureau)**

*FY20 Funded: \$270,820*

*FY19 Funded: \$270,820*

The Bureau offers to provide services that will ensure compliance with the Air Pollution Control Ordinance (§4, Chattanooga City Code) to achieve and maintain levels of air quality which will protect human health and safety. By doing this, conditions will remain favorable for continuing economic growth in the City while providing an environment conducive to quality of life activities.

This, in turn, will better position the City and its stakeholders to achieve the desired outcomes for “A Growing Economy.”

We will: Provide support for economic development activities with existing/new businesses; and Provide expedited permitting to accommodate those businesses. Issue permits to industrial/commercial sources of air pollution in an expeditious manner; Respond to citizen complaints; Assist the City in improving blighted properties by determining asbestos regulatory requirements; Strive to assure that legal requirements are being met; Conduct inspections of permitted facilities; Initiate enforcement proceedings for violations; and Provide air monitoring services.

The Bureau is the sole entity designated to carry out these responsibilities and is subject to oversight by both the Tennessee Air Pollution Control Board and the U.S. EPA, with which the Bureau has an annual work plan with specific goals and objectives based on EPA national and regional priorities.

### **Build it Green - Construction Workforce Development Program (green|spaces)**

*FY20 Funded: \$10,000*

*New Offer*

According to the National Homebuilders Association, there are 800,000 fewer workers in the homebuilding industry now compared to in 2006 prior to the recession. With construction on the rise, there are jobs open especially in the subcontractor areas. Additionally, in the state of Tennessee, the average age of a construction worker is 41 with data showing there continues to be a lack of people entering the field creating a shortage of skilled labor. For every five individuals retiring from the industry, there is only one person replacing them.

In 2018, green|spaces launched a workforce development program in partnership with Build Me a World for at-risk young adults preparing them for construction and energy services industry jobs. Build it Green aka BIG is a 12 week program where the trainees learn soft skills needed to become a productive employee along with learning weatherization, basic carpentry and home renovation skills. They are provided a small stipend with money management courses, hear from guest speakers from the community, construction and energy fields and perform community building projects like canvassing and teaching the energy savings classes. From our first round, we graduated 10 of 10 trainees with 7 of 10 currently employed or in school and graduated 8 of 9 trainees in the second round with 6 employed or in school. The 9th individual who didn't graduate left the program early due to finding employment. We see this as a huge success when comparing our program to other workforce development programs that typically have graduation and retention rates in the 20% – 40%. We are also in process in connecting this program to building projects like Green & Healthy Homes, which will make home improvements in communities where the trainees live.

In 2019/2020, we will continue with 2 more rounds with the goal of 18 individuals per round. We are also currently exploring partnerships with the Home Builder Association and Associated General Contractors to support the program in year 3 and beyond to be able to train additional individuals.

## **Building a Stronger Community through the Arts (ArtsBuild)**

FY20 Funded: \$225,000

FY19 Funded: \$225,000

ArtsBuild's mission is focused on supporting more arts in more places for more people, in order to build a stronger community and strengthen Chattanooga's economy through the arts. ArtsBuild has expanded its grant opportunities to reach even more arts and community organizations across the city. ArtsBuild currently provides significant annual operating support grants to eighteen Community Arts Partner organizations, including Art120, Ballet Tennessee, Bessie Smith Cultural Center, Chattanooga Ballet, Chattanooga Boys Choir, Chattanooga Symphony & Opera, Chattanooga Theatre Centre, CoPAC, Creative Discovery Museum, East Lake Expression Engine, H\*Art Gallery, Hunter Museum of American Art, Sculpture Fields at Montague Park, Shaking Ray Levi Society, SoundCorps, Southern Lit Alliance, SPLASH, and Unity Performing Arts Foundation. As the City's designated arts agency, ArtsBuild's emphasizes inclusiveness in all that we do, ensuring that all citizens have access to participate in the arts through: 1) Community Cultural Connections grants that support programs in underserved populations and neighborhoods in Chattanooga; 2) Equity in the Arts grants that support projects led by local Black and Latino artists; and 3) Mission Support grants that support a wide variety of unique arts and cultural activities. ArtsBuild's goal is to use arts and culture as a tool in attracting new businesses, creative professionals, and retirees to Chattanooga. ArtsBuild was the lead organization to collect data for the 2017 Arts & Economic Prosperity 5 Report, a study conducted by Americans for the Arts, which shows the monetary impact of Chattanooga's nonprofit arts and cultural organizations on our local economy. This BFO Offer and request for funding will allow ArtsBuild to maximize broad support for the arts in Chattanooga, and thus grow Chattanooga's economy.

## **Carter Street Corporation Operating Support (Carter Street Corporation)**

FY20 Funded: \$200,000 (Economic Development Fund)

FY19 Funded: \$200,000 (Economic Development Fund)

The Convention Center offers the City's only large-capacity venue for national, regional, and state conventions and events, enabling the City to attract out of town visitors and increase economic growth across multiple sectors of the city. With 100,000 square feet of column-free exhibit space, 21 meeting rooms, and 19,000 square feet of divisible ballroom space on one level, the Convention Center combines incomparable service, modern amenities and a prime location to make events unforgettable. Each year, the facility attracts more than 65,000 out-of-town delegates, 35-40 large conventions and trade shows, and over 400 local events that have a combined direct economic impact of \$35-40 million through visitor spending in hotels, restaurants, and local retail.

Our goal is to remain a first-class convention destination, bringing in diverse, out-of-town convention delegates to increase economic investment in Chattanooga and Hamilton County and ensure optimal retail and hospitality employment rates. Specifically, we aim to bring in \$5.6 million in gross revenue annually to the facility (\$400,000-\$600,000 monthly) and an estimated \$3.7 million in sales and hotel room taxes each year that benefit the City and County. City BFO funds allow us to bid for events effectively against other cities by offering incentives.

### **CDOT: Administration (Transportation Department)**

*FY20 Funded: \$605,976*

*FY19 Funded: \$559,071*

Transportation Administration is responsible for implementing the department's mission: make efficient transportation viable for all users – pedestrians, cyclists, drivers and transit riders while enhancing multi-use public spaces. Efficiency of movement is vital for a growing city and CDOT wants Chattanoogaans to have travel choices and vibrant, engaged public space.

### **CDOT: Complete Streets (Transportation Department)**

*FY20 Funded: \$1,081,596*

*FY19 Funded: \$993,931*

The Complete Streets Division designs and implements multi-modal transportation projects and reviews any private development to ensure transportation needs are met for safety, accessibility, connectivity, and inclusion. This division is made up of project managers who manage projects funded with federal, state, local and private monies. The division also houses design staff who ensure quality public space. Complete Streets' role is to ensure implementation of the CDOT vision and balance social, environmental and economic needs for any project.

The Complete Streets division provides confidence that the department's capital program identifies the most impactful projects for the funds allocated and the City's standards and specifications are current and practical – as well as aspirational – to shape private development to benefit all users of the transportation system. The specific outcomes for this offer is the implementation of the City's capital program for transportation, to include planning, design and construction, as well as the effective development review of private investment.

### **Chattanooga Alliance for Diverse Business Enterprise (Urban League)**

*FY20 Funded: \$100,000*

*FY19 Funded: \$110,000*

The Chattanooga Alliance for Diverse Business Enterprise is a multi-agency effort focused on supporting the development, growth, and success of minority, women, and veteran owned businesses in Chattanooga. The Urban League and LAUNCH work with several strategic partners who support business development in the city through referrals, events, and training activities, including the Tennessee Small Business Development Center, the Chamber's INCubator, Co.Lab, The Edney Innovation Center, members of the Mayor's Minority Business Council, Tennessee Minority Supplier Development Council, Tennessee Valley Federal Credit Union, Kiva Chattanooga, CoLab, and several other lending agencies.

The Alliance will have a measurable impact on economic growth, quality of life, and job opportunities for citizens in our community and offers a significant return on investment for the City of Chattanooga. Alliance activities will directly impact over 350 individuals during fiscal year 2020, which includes at least 60 new jobs; 60 new or expanded businesses; 50 minority business owners assisted with the Kiva funding process; and more than 250 individuals

participating in business training classes, business plan development, business counseling, business incubation, and loan structuring and packaging support.

The Urban League is working closely with the City on the Kiva loan program by providing referrals and helping to engage local business owners in the program. In FY2020, we will assist at least 50 minority business owners through the Kiva funding process, including assistance with building a social media presence and their initial phase of fundraising. James McKissic, VP and Chief Operating Officer of the Urban League, is a Kiva Trustee and the Urban League will be part of the Kiva Chattanooga Advisory Committee. In FY 2020, the Urban League will continue to expand its loan packaging and funding guidance support for local businesses through Kiva and other lending programs (such as Pathway, Accion, Lyft Fund, Tennessee Valley Federal Credit Union, and Bright Bridge). The Urban League will also participate in Chattanooga Start-up Week activities and offer the Co.Starters program and one-on-one business counseling to expand the impact of its entrepreneurial work. Citizens will have access to affordable entrepreneurial training programs and continued support from the Alliance partners.

### **Chattanooga CAN DO Job Growth Strategy (Chattanooga Chamber Foundation)**

*FY20 Funded: \$450,000 (Economic Development Fund)*

*FY19 Funded: \$450,000*

The Chattanooga Chamber Foundation's Economic Development team proposes to partner with the City of Chattanooga's Economic Development staff to grow high quality, living-wage jobs and promote capital investment from inside and outside the community, boosting the level of economic inclusion and equity for city residents.

Primary activities include: Retaining and growing jobs in the city's legacy and existing businesses by identifying and supporting businesses poised for growth to prevent them from exiting the Chattanooga market or expanding in other markets; Recruiting companies seeking new market locations that fit our labor force and market demographics; Promoting "strategic doing" among education and training partners at all points through the pipeline of talent development to ensure that educated, trained and trainable workers are ready to take full advantage of new employment opportunities that are created by our partner businesses; Fostering diverse and inclusive practices in Chattanooga's workforce, workplaces and marketplace; Marketing Chattanooga to firms seeking to launch a new venture in the U.S.; Providing project management services on behalf of the City of Chattanooga, such as answering RFPs from prospect companies, hosting prospects on site visits, connecting business leaders to resources and partners, maintaining confidential client files for documentation, and reporting data to city government on the performance of projects against promised outcomes. Accomplishing work of this magnitude requires a community-informed solutions approach that engages those impacted by a particular problem in the creation of the solutions to that problem. The Chamber works closely with our local business partners, agencies, philanthropic partners and governmental entities to magnify our impact. These partners are currently engaged in Velocity2040, a community-based process to develop an effective strategy to drive economic prosperity for Chattanooga and Hamilton County.

During this interim year while the strategy is in development, we will continue to provide the

greatest possible return on investment of city taxpayers' dollars by leveraging public funding, sought equally from Chattanooga and Hamilton County, with the investments of more than 75 private sector investors, effectively magnifying the effect of Chattanooga's investment in a ratio of approximately 1:4.5.

### **Chattanooga Design Studio**

*FY20 Funded: \$100,000*

*FY19 Funded: \$50,000*

This offer is for \$200,000 to support the mission of the Chattanooga Design Studio. CDS is an independent non-profit urban design resource for Chattanooga. We see our role as multidimensional: to educate the public on issues concerning urban design, offer design and research services to private and public entities, and provide programs for the professional design community.

Everything in our communities resulted because of planning and design. Cities across the country are finding that when communities focus on efforts that reinforce public life, they can address the large banner issues that communities worldwide are concerned about. We now know that the physical form of our communities has a direct correlation to our physical and mental well-being.

In every endeavor CDS is guided by our belief that excellent urban design is accomplished through public education and an inclusive approach to planning and design. Our collaborative approach brings together developers, community groups, design professionals, politicians and regulators to discuss the public realm. Engaging these various groups insures that we produce an organizational framework for growing economy, helps provide safer streets and supports efforts to provide stronger neighborhoods. We're proficient at getting the conversation started and maintaining critical collaboration on public and private projects. As an organization which educates and advocates for quality interaction of the public and private realms, our work aims to improve the quality of life for all. This means our work has a focus on human qualities of Chattanooga that seek to find improvement of material well-being; physical well-being; interpersonal relationships; emotional and personal development. To date, we have facilitated urban design principles in public spaces for people totaling over \$20 million in improvements to our city.

### **Chattanooga Dream (Mayor's Office)**

*FY20 Funded: \$60,000 (Economic Development Fund)*

*New Offer*

The first step to fixing the state of economic mobility in Chattanooga is to fully understand it. The City will convene a multi-sector group of individuals who represent the various systems that impact economic mobility in Chattanooga to raise our community consciousness of this issue. This body will develop a five year plan of strategies that can be implemented to increase the likelihood that young people in Chattanooga will be able to earn more than their parents. This planning process will be informed by a robust public outreach plan including multi-faith



convenings, neighborhood level discussion, as well as bi-partisan and multi-jurisdictional outreach to elected officials. The goal of this engagement is three fold: INFORM: This process will increase local awareness of economic mobility and the threat that continued decline poses to our community, as well as provide outside perspective on how current strategies and policies are impacting mobility and what new tools/strategies/policies are needed to begin to right the ship, ACTIVATE: Mobilize community members, elected officials, business leaders, and activists who are passionate about this topic in a framework rooted in changing the systems that prohibit economic mobility, PLAN: The primary product of this engagement is a five year economic mobility plan with multiple benchmarks, action strategies, and key findings. Similar to work done in other communities, we want to create an actionable roadmap not only for City government but other agencies, organizations, and sectors.

### **Chattanooga KIVA (Office of Multicultural Affairs)**

*FY20 Funded: \$43,000*

*FY19 Funded: \$43,000*

The Office of Multicultural Affairs will contract with CoLab for year two of Chattanooga Kiva. The funds will support the Kiva Lead, who will be housed at CoLab in FY 2020.

Kiva is a crowdfunding platform for any entrepreneur who can use a 0% interest loan up to \$10,000, to take his or her business to the next level. Because Kiva doesn't look at extensive financial data about a borrower or their business, their approval process is not as stringent as a typical financial institution. Whether a business is in the idea phase, start-up mode, or an established business, Kiva would be a great option. Since the beginning of Kiva Chattanooga in October of 2018, seven local, small (majority minority and women owned) businesses have received Kiva funding.

Entrepreneurs can raise money for any business purpose — working capital, equipment, inventory, marketing, or project-based investments are all ways businesses can leverage Kiva to grow. To date, Kiva has lent over \$850 million dollars to over 1.5 million entrepreneurs around the world through a global network of over a million lenders. Louisville, KY became a Kiva City a few years ago and now, 38% of their Kiva loans go to minority business owners.

In FY18 the Office of Multicultural Affairs, Launch Chattanooga, and CoLab partnered to make Chattanooga a Kiva City. To become a Kiva City, local partners must raise between \$100,000 to \$200,000 to implement the program and provide a full-time staff person to borrowers in applying and to promote the program throughout the city. Due to the delay in the launch of Kiva cities in 2018, we (at CO.LAB) have shifted the three year timeline into the calendar year 2021. Year 1 now includes starts September 1, 2018 and ends September 30, 2019. The extra month in Year 1 reflects the hiring and training for the Kiva Lead. We believe this best reflects the timeline under which we can measure outcomes and evaluate the impact of the program. This BFO request is for \$43,000 to support (salary and benefits) for year two of a Kiva City Project Leader who will continue to work to establish Kiva crowdfunding locally and make Chattanooga carry out the duties of a Kiva city.

## **Chattanooga Marketing and Industrial Services (Chattanooga Chamber Foundation)**

*FY20 Funded: \$75,000 (Economic Development Fund)*

*FY19 Funded: \$75,000*

The Chattanooga Chamber, in partnership with the City of Chattanooga, leverages our extensive national and international media contacts to tell the story of Chattanooga's makers and creators, and our rising stock in the creative, tech, startup and tourism sectors, anchored by the city's 140-acre Innovation District.

The Innovation District centerpiece, the Edney Innovation Center, boasting talent, entrepreneurial and training assets such as The Enterprise Center, Co.Lab, TechTown and Society of Work, has captured the imagination of national media, including Bloomberg, WSJ, AP, Business Insider and Inc., resulting in 171,992,107 impressions with an ad equivalency of \$1,268,973, a result of securing 18 media placements in national, Atlanta and trade media outlets.

Through our partnership with DCI, we have secured national media interviews with Mayor Berke, and tech companies such as Skuid, Bellhops, VaynerMedia, PriceWaiter, Pass It Down, FreightWaves and Transparency Health, startups helping Chattanooga grow a more innovative and sustainable digital economy. Through these types of earned media placements, Chattanooga's reputation as a world leader in the entrepreneurial and creative communities continues to grow, positioning our city as an ideal location for businesses and talent to relocate.

As the city and the Innovation District continue to grow their offerings and plan future improvements such as the recently announced conversion of the Chattanooga airport to become the first fully solar powered airport in the nation, the Chamber will be the city's marketing partner, drawing on our relationship with media representatives and international marketing representatives to herald its success to the world. Together, we will work to implement the vision for Chattanooga's future growth arising from the community's voice in Velocity2040 and the Chamber's partnership with economic development strategists Avalanche Consulting in developing a growth and development strategy for the next 20 years.

In addition, the Chamber serves as the liaison between government and businesses seeking to relocate or expand, bringing proposed projects before City Council for consideration and subsequently tracking progress toward goals on approved projects. The Chamber will manage the Chattanooga Foreign Trade Zone and promote it to businesses that can benefit from reduced tariffs on imported products.

## **Civic Facilities (Public Works Department)**

*FY20 Funded: \$500,000*

*FY19 Funded: \$750,000*

City of Chattanooga annual appropriation to the Tivoli Foundation in support of the operations of the Tivoli Theater, Memorial Auditorium and the Robert Kirk Walker Community Theater as provided by the Lease and Operating Agreement between the City and the Tivoli Theater Foundation, Inc.

## **ECD Economic Development**

*FY20 Funded: \$626,644*

*FY19 Funded: \$612,449*

This offer funds the operations of the Department of Economic Development, including the position of Deputy Administrator of Economic Development; Director of Economic Programs; Director of Workforce Development; Economic Development Administrative Specialist; and Brownfield Coordinator. These five positions comprise the Department of Economic Development.

The Department of Economic Development is charged with helping to create an environment that is conducive for economic growth within the City of Chattanooga. The Department achieves this goal by helping citizens start new businesses; attracting new companies to our city; and creating a city where our citizens can overcome barriers and gain needed skills and education. In addition, the department oversees legislation, incentives, and redevelopment programs to foster higher wage growth, job growth, and small business expansions.

The role of the Director of Economic Programs is to oversee and implement the incentive programs and economic development programs offered by the City of Chattanooga. The Director of Economic Programs is also the public-facing person for the Department of Economic Development, and will therefore meet and interact with persons and parties – mostly small business owners and prospective small business owners – seeking assistance and direction from the City regarding City economic programs and initiatives.

The role of the Director of Workforce Development is to collaborate and convene the community partners that provide workforce development services. The Director of Workforce Development will work with the various workforce partners to create opportunities for citizens to overcome any and all barriers that contribute to unemployment and underemployment.

The purpose of the Brownfield Coordinator is to identify properties designated as brownfields and to help the City to get these properties environmentally remediated and put back into productive use for economic development purposes.

The Economic Development Administrative Specialist supports economic development, real property, brownfield, and workforce development staffers on items ranging from data entry and tracking, constituents calls, small business outreach, website updates, creation of marketing materials, etc. The Deputy Administrator of Economic Development oversees the above positions and works with the Mayor to develop an overall strategy for economic development efforts throughout the entire city. The Deputy also reviews and drafts written policies which govern the programs offered by the City of Chattanooga's Department of Economic Development.

## **Growing Forward (Regional Planning Agency)**

*FY20 Funded: \$2,003,663*

*FY19 Funded: \$2,003,663*

During FY 2019-20, RPA will focus on the following programmatic initiatives: 1) completing at least two more area plans in the City of Chattanooga; 2) incorporation of the recommendations of the Regional Transportation Plan and People, Paths, Places study into the City's zoning and subdivision regulations; 3) complete development of the federally-mandated 2020-2023 Transportation Improvement Program; 4) update the Land Use and Travel Demand models for the next Regional Transportation Plan and, if funded, completing a Comprehensive Zoning Regulation Audit (see joint offer for more details). These initiatives will further the Mayor's vision of breaking down the barriers that prevent people from living the life they want in the following ways: the area plans will set an updated vision and policy for future development that will promote more housing diversity, walkable/transit friendly centers, and closer proximity of jobs, housing and recreation; the zoning audit and integration of transportation policies into Chattanooga's zoning/subdivision regulations will promote development patterns that support Chattanooga's transportation systems and objectives, providing citizens with more options to access their daily needs. The completed Transportation Improvement Program will set funding priorities for transportation projects over the next four years based on the policy framework established by the 2045 Regional Transportation Plan.

## **IRONMAN (Convention and Visitors Bureau)**

*FY20 Funded: \$100,000*

*FY19 Funded: \$100,000*

The IRONMAN initiative, brought to Chattanooga in 2014, is an example of how success and growth of the sports tourism economy happens only through community collaboration and investment. The following documentation best represents a special initiative that has an estimated annual economic impact of over \$14 million on our local economy. This impact is growing the economy by creating local entrepreneur opportunities, growing municipal sales & occupancy tax collections and increasing opportunity for capital investments within the overall hospitality industry in Chattanooga. IRONMAN brand association helps also grow our marketing brand as one of the best outdoor destinations in the world. In 2017, Chattanooga became the only city in the world to ever host a 70.3 IRONMAN, 70.3 IRONMAN Female World Championship, 70.3 IRONMAN Male World Championship and then two weeks later host a full distance (140.6 miles) IRONMAN Chattanooga. IRONMAN has had a positive impact on Chattanooga's economy, brand and Chattanooga citizen's quality of life.

## **Make Chattanooga the Most Inclusive City in America (Orange Grove Center)**

*FY20 Funded: \$106,000*

*FY19 Funded: \$106,000*

"Make Chattanooga the Most Inclusive City in America" is a long-range vision to address multiple needs in our community, while continuing to build our City's national reputation as progressive, innovative, and a haven for entrepreneurs. A multi-year program, in year two we will continue to match at least 50 individuals with disabilities and work/volunteer needs throughout City government departments. People with disabilities account for about 20% of the

U.S. population. People with disabilities face greater challenges and barriers to employment opportunities despite the desire and ability to work. The U.S. Department of Labor, Bureau of Labor Statistics reports that the unemployment rate of persons with a disability as of November 2018 was 7.7%, down from 8.5% in November 2017. But those rates are almost double the unemployment rate for persons without disabilities: 3.3% in November 2018 and 3.7% in November 2017.

We have an underappreciated, underutilized, and often overlooked labor force in Chattanooga. Orange Grove has been invested in the success of people with intellectual/developmental disabilities (IDD) since 1953, and our desire has always been to maximize the opportunities available for those we serve in our greater community. We have accomplished this by focusing on the skills necessary for an individual to be successful in a job, pairing that with excellent job coaching and on-the-job support for the individual employed, and collaborating with business partners all across our community to make dreams come true: for the employer, a stable, committed, economical solution to labor needs; for the individual, a job and earnings which represent equity, independence, access to all the benefits our community has to offer, and the ability to give back.

Together with the City, we have made great strides over these last six months in ramping up such an ambitious program. We have met with the heads of City departments, and together come up with a program and a plan of action that is workable for all concerned.

### **Reaching Beyond Today (THRIVE)**

*FY20 Funded: \$100,000 (Economic Development Fund)*

*FY19 Funded: \$100,000*

Thrive Regional Partnership, Inc. (Thrive), an independent 501(c)(3) nonprofit corporation, was formed to champion the 40-year regional vision and action plan set forth during the Thrive 2055 planning process for the Chattanooga region. Thrive's mission is to ignite and sustain responsible and inspired growth in the tri-state, 16-county Chattanooga region for the next four decades. Through communication, collaboration, analytics and innovation, Thrive seeks to optimize community enhancement and economic growth opportunities while protecting the natural treasures and landscapes that define this special place.

Thrive builds upon the momentum generated by Thrive 2055 to preserve and enhance the region's quality of life and build on the region's economic growth to further the 40-year regional vision of educated people with good jobs living in a great place.

With a growing urban, rural, and suburban Chattanooga region, transformative solutions require diverse perspectives to ensure no community is left behind. Thrive serves as a mechanism to convene leaders that reflect the diverse interests of the region, organized around issues and challenges facing asset-based economic development, regional transportation, education and a skilled workforce, and the protection of our treasured natural environment. In order to take action on common goals, Thrive empowers leaders to make responsible, inspired growth

decisions that protect natural and cultural assets, maintain and accentuate the Chattanooga resident's quality of life, and ignite vibrancy and economic prosperity in Chattanooga and throughout the region.

Through the public-private-philanthropic support of the Chattanooga region, Thrive is empowered to convene regional and community leadership, advocate on behalf of innovative best practices, and ignite locally-driven projects. This bold, collaborative approach allows Chattanooga to work together with its neighbors who share a beloved sense of place, to help build and connect a stronger, growing economy for all who live, work, and play throughout the greater Chattanooga region.

### **Resiliency Planning (Mayor's Office)**

*FY20 Funded: \$100,000 (Economic Development Fund)*

*New Offer*

Chattanooga has experienced an onslaught of extreme weather events in the last 10-15 years. As the climate continues to change, this trend is likely to continue. To ensure that our community can withstand more severe storms, increasing temperature, and population influx, Mayor Berke announced that the City and local leaders from surrounding counties and cities are going to undertake a regionally resiliency planning effort. This planning process will help us evaluate where our infrastructure investments, conservation efforts, and policies can be most strategically useful in preventing the impacts of climate change from negatively changing the lives of Chattanoogaans.

### **TEC Innovation District-Center (The Enterprise Center)**

*FY20 Funded: \$1,002,500 (Economic Development Fund)*

*FY19 Funded: \$834,863*

The Enterprise Center will continue to establish the city as a hub of innovation, improving people's lives by leveraging the city's digital technology to create, demonstrate, test, and apply 21st century solutions by undertaking these strategies:

1. Innovation District –The Innovation District Framework Plan was completed in March 2018, and TEC is in the early stages of its implementation. The plan calls for strong initiatives in public realm improvement, innovation economy supports, people and programming, and real estate development. The Edney Innovation Center continues to develop high quality and diverse programming to maximize informal collisions.

2. Research and Application Development – The Chattanooga Smart Community Collaborative (CSCC) was formed in 2018 with representation from City and County Governments, EPB, UTC, TEC, Co.Lab and Erlanger. The CSCC will work to cultivate an ecosystem of academia, industry, and community that will apply innovative solutions to urban challenges in Chattanooga. TEC has partnered with UTC, EPB and the City of Chattanooga to develop a Smart City testbed

along the ML King Blvd corridor which will utilize a wide array of sensors and experimental wireless networks that will allow cutting edge research.

### **Tech Workforce Program (TechTown Foundation, Inc)**

*FY20 Funded: \$40,000*

*FY19 Funded: \$40,000*

In early 2017, TechTown launched the Tech Workforce Program (TWP) at the Brainerd and South Chattanooga Youth and Family Development centers in partnership with the City of Chattanooga. TWP is an opportunity for unemployed or underemployed adults, ages 17-50, to acquire the basic hands-on and experimental skills vital to our local workforce demands, including coding, public presentation/communication skills, and soft skills. Our goal is to get participants started in a career earning at least \$35,000. Our outcomes include attitudinal shifts, completed certifications, job placements and retention.

The program accepts a cohort of 20 program participants who meet for class three times a week, three hours per class, over a seven-week period. Participants must complete 10 one-hour online modules prior to being considered for the class. Partnering nonprofits, workforce agencies, and staffing companies ensure that participants have exposure and access to unfilled technology jobs in our community.

The initiative complements other YFD adult workforce development programming across the City and has been supported by Mayor Berke and City Councilmen. Leveraging the success of the TWP pilot, City BFO funds will allow TechTown to help ensure a continuous pipeline of quality Chattanooga-based talent matched to open jobs with local employers.

### **Tennessee Riverpark Downtown (Public Works Department)**

*FY20 Funded: \$3,139,593*

*FY19 Funded: \$2,843,837*

Parks Division maintains the parks and green spaces bordering the Tennessee River in downtown Chattanooga. These areas, collectively known as the Riverparks, provide great leisure opportunities to City residents and visitors. The parks are a hub for tourism, hosting events such as Ironman, Head of the Hooch, Three Sisters Music Festival, the Riverbend Music Festival, and numerous other outdoor events throughout the year. These public spaces attract large events whose organizers utilize the scenic surroundings as an attraction for outdoor activities. Riverparks maintenance and operations include routine, highly manicured grounds maintenance, litter collection, facility maintenance, landscaping, carousel operations, and security to over 80 acres encompassing Coolidge Park, Renaissance Park, Walnut Street Bridge, Bluff View including Hunter Museum area, Holmberg Bridge, the Aquarium Plaza, The Passage and adjoining stream features, Ross's Landing, Chattanooga Green, Chattanooga Pier, the marina and docks, and the newest addition to the TN Riverwalk. All parks and facilities on the waterfront are maintained to the appropriate level of service matching the standards set by Parks Administration. Riverpark system operating costs are split equally between the City and Hamilton County.

## **Walk-in Program (Chattanooga Goodwill Industries, Inc)**

*FY20 Funded: \$10,000*

*FY19 Funded: \$10,000*

Chattanooga Goodwill Industries, Inc.'s Work Training Program would like to partner with the City to offer Core Competency (soft skills training), financial literacy, nutrition, literacy, and digital learning skills to the residents of Chattanooga with an emphasis on services to the Building Stable Lives Neighborhoods as assessed by the United Way.

The soft skills training consist of up to ten weeks of on-the-job training concentrating on soft skills such as showing up to work on time, working at an appropriate pace, keeping the work area clean and neat, working as a team member, working with a supervisor etc. Concurrently, the participant is given The Adult Basic Education Exam (TABE) those person not scoring at eighth grade level on reading and comprehension will be placed in literacy classes.

Participants will also be tested and placed in appropriate digital learning classes. Participants will also participate in financial literacy and nutrition classes. Participants are paid minimum wage while participating in the training. Paying a wage provides an incentive to stay in the program while giving the participant an income. When the ten week training is completed, participants will participate in Job Readiness Training where they will learn job interviewing techniques, how to do job searches, and will be assisted in creating their resume. After Job Readiness is completed, they will be assisted in securing employment by a Placement Counselor which results in a higher wage.

## **YFD Recreation Complexes**

*FY20 Funded: \$1,765,311*

*FY19 Funded: \$1,648,592*

Youth and Family Development manages ball fields and tennis courts in communities that provide opportunities for youth, adults, and seniors to participate in sports leagues and recreation programs within walking distance from their homes. YFD uses the power of "play" to coach, teach, and inspire youth to recognize their potential and challenge them mentally and physically. Youth leagues provide opportunities for parents and caring adults to volunteer as coaches and mentors. Players learn the value of self discipline and improve ability to avoid and/or resolve conflict. They recognize their peers and coaches as a supportive community. Community and family benefits the "Smarter Students and Stronger Families" initiatives. The most significant changes for this BFO are due to the expansion of the Zoo project at Warner Park.

We currently will be moving our grounds crew and we are losing the only mechanic we have to work on our equipment to reassignment in the Parks Department. We are asking to unfreeze the Building Maintenance Mechanic position so we can hire someone to do this work for us. If this position is not unfrozen we have added sufficient dollars to have the work contracted out, which will be at a much higher rate.

These facilities were built with the intent of serving the local community for recreational play and



utilize facilities by bringing in local, state, regional and national tournaments to increase economic impact dollars for local businesses. Tournaments bring both direct and indirect economic activity for Chattanooga; lodging, restaurants, fuel, retail purchasing, and cultural activities. In addition to bringing direct tourism dollars, tournaments serve as gateway experiences to promote Chattanooga and build long term tourism revenues. Other economic considerations include potential for increased notoriety resulting from tournaments to draw new businesses and residents to Chattanooga.

### **Growing Economy - Offers Not Funded**

- AGENCY: AIM Center - Community Greenhouse
- AGENCY: Apprenticeship Wage Support
- AGENCY: Bridging the Minority Small Business Access Gap
- AGENCY: Chattanooga State Workforce Development Funds
- AGENCY: create. - The Community Creation Center
- AGENCY: green | light for Women & Minority Owned Business
- AGENCY: Invest Hope: Workforce Development with soft and hard skills
- AGENCY: Piloting Neighborhood Innovation Hubs
- AGENCY: Southeast Tennessee Works

## **High Performing Government**

### **A. Results Area Summary**

A high performing government efficiently delivers the services that citizens need and expect in a manner that is fully transparent and accountable. The High Performing Government results area ensures timely and accurate financial reporting, storage and retention of public records, and optimal use of public resources.

### **B. Offers Funded**

#### **311 Call Center Operations**

*FY20 Funded: \$715,271*

*FY19 Funded: \$738,655*

The 311 Call Center has made improvements in the 2019 budget year compared to the 2018 budget year. Currently we have received 105,859 calls, answered 88,756 calls and responded to 6,214 emails as of December 31, 2018. This is an increase in calls received, calls answered and email responses during the same time frame (July 2017-December 2017). The call center received 98,695 calls, answered 77,725 calls and responded to 4,830 emails as of December 31, 2017. While the increase in call volume was only 7,164 calls, we were able to answer 11,031 more calls and respond to 1,384 more emails, with a decrease in our average wait time of 14 seconds.

We are requesting two additional Customer Service Representative I's for 2020. These two positions will replace our current two full time temporary positions. This will result in an increase of \$69,000.00 to our overall 2020 operating budget. However, please note we currently have two full time outsource positions working full time schedules.

In 2019 we created a career path for 311 employees. We currently have a four step career path including, Customer Service Representative I, Customer Service Representative II, Customer Service Supervisor and Customer Service Manager.

In order to continue our success in the 2020 budget year, we would like to focus on our Customer Service Training. There have been so many changes with customer service due to technology. The way we respond to our citizens continue to change. Currently you can reach out to the City of Chattanooga by phone, email, mobile application and Facebook. We hope to continue moving forward with our technology to accommodate every Citizen in the City of Chattanooga (New CRM System and Soft Phone).

The above staffing changes, along with more in depth Customer Service Training and Technology will allow 311 to remain a high performing call center for the City of Chattanooga and our citizens.

### **Chattanooga City Council**

*FY20 Funded: \$839,680*

*FY19 Funded: \$819,851*

*The Chattanooga City Council's budget offer for FY20 will include working towards the following goals:*

*I. PUBLIC SAFETY: To make Chattanooga a safer community in which to live, work and play by supporting the funding for proven crime reduction initiatives, community policing, neighborhood watch programs and initiatives that strengthen relationships between residents and law enforcement.*

*II. PLANNING AND ZONING: To make property decisions that ensure the best use intent for the city and its residents, while maintaining a focus on reasonable outcomes.*

*1. Institute land use and development policy equitably across the city*

*2. Develop zoning regulations and land use plans that define expectations and maintain consistent regulations.*

*3. Require that zoning applicants engage with stakeholders affected by zoning change requests.*

*III. ECONOMIC AND COMMUNITY DEVELOPMENT: To promote economic empowerment and community stability while stimulating a vibrant economy.*

*1. Concentrate on programs that alleviate economic disparity.*

*2. Support programs that promote workforce development.*

*3. Promote the development and retention of active neighborhood associations*

*IV. PUBLIC WORKS AND TRANSPORTATION: Provide for sufficient and well-maintained infrastructure.*

1. Encourage multi-modal connectivity, including sidewalks and accessible public transportation, for all citizens.

2. Ensure that sidewalks and streets are safe and in good repair.

V. YOUTH AND FAMILY DEVELOPMENT: To provide educational, recreational, career development, leadership and social service opportunities that in turn create smarter students and stronger families.

1. Establish a positive collaboration between the community and Hamilton County School System.

2. Ensure equitable funding for facilities and programs for YFD centers.

VI. HUMAN RESOURCES AND PERSONNEL: To recognize that our City employees are our greatest asset and to promote their fair and equitable treatment by removing barriers to achievements and success through improved policies and encouraging family-friendly workplace policies.

VII. BUDGET: Ensure annual budgets that reflect administrative and legislative goals for the City of Chattanooga and residents.

### **City Court Clerk Judicial Support Services (Finance Department)**

FY20 Funded: \$1,460,740

FY19 Funded: \$1,426,721

The City Court Clerk and staffs' primary goal is to provide operational support for adjudication of city ordinance violations as required by Tennessee Code. Our mission is to efficiently, accurately and professionally handle and process violations while maintaining 90 – 95 percent accuracy in our court records. Consistent application of the laws passed by local ordinance ensures a safer community for all citizens.

Steps to achieve this goal include:

1. Provide customer-oriented quality service,

2. Promote use of online access to client dockets for court dates and court information,

3. Maximize collection of related fines,

4. Encourage use of online payment option for customer convenience,

5. Staff training to increase accuracy and efficiency in the handling of court docket,

6. Increased automation via implementation of e-Citation (electronic ticketing),

7. Customer surveys for feedback where we can be more transparent and build public confidence in the court system,

8. Employee recommendation/input for process improvement, and

9. Payment plan process empowers citizens by providing an equitable method for all citizens to drive legally, maintain lucrative employment, and take pride in their roles as productive citizens of Chattanooga.

Since the inception of the payment plan process in mid-March 2015, we have celebrated with 134 citizens who have completed their plans and paid in full. Removing financial obstacles has created a more level playing field for Chattanooga's citizens to celebrate a valid driver license. The active payment plans currently realize monthly revenues of \$12,854.58. The Environmental

*and animal violations are addressed in a manner that establishes safe, friendly and aesthetically pleasing neighborhoods.*

### **Comprehensive Internal Audit Services**

*FY20 Funded: \$729,608*

*FY19 Funded: \$691,663*

*Pursuant to Article IV of the City's Charter, the Office of Internal Audit (OIA) conducts audits, special projects and investigations (Hotline), as well as provides staffing support for the City's Audit Committee. OIA also provides technical, reference or research information, as well as digital data recovery services to personnel throughout the City on an informal basis. These services promote transparency and accountability by providing an independent and objective evaluation of the performance of various operations in the City. Various projects/reviews assure governing bodies (Mayor and Council) and the public that government is managing resources well, complying with laws and regulations, providing services effectively, efficiently, ethically and equitably. Audit findings, survey information and special project reports provide data to support the decision making process. This information promotes the efficient and effective use of resources and prevents/limits fraud, waste and abuse. The internal audit function is itself an internal control that evaluates other internal controls within the City. Although the internal audit function often identifies specific areas for improvement, the most fundamental aspect is the presence of the function in the City. The presence of an active internal audit function encourages high performance by City managers and staff.*

### **Core Function (Office of City Attorney)**

*FY20 Funded: \$1,762,857*

*FY19 Funded: \$1,709,150*

*This offer helps support the core functions of the Office of the City Attorney (OCA) and includes some costs for professional development and replacement of staff who have left this office in the past year. This offer will reorganize the staff in this office to provide litigation and transactional attorney positions and leadership positions to assist in high performing operations in the coming year. The OCA is a charter function and works to reduce legal risks and litigation damages for the City. Over the past few years the OCA has streamlined functions and process in the areas of litigation, transactions, compliance, claims, and open records by electronic access and retention. FY 2020 will help this office in its continuous improvement process by implementing additional efforts to optimize efficiency in handling litigation, transactional, compliance, claims and open records support for citizens and our clients. Our office continues to implement contract intake form management and open records request forms which are taught to city employees in all departments. Our office will continue to assist in recent new roles as records manager and insurance manager for the City while handling ongoing litigation in-house to the greatest extent possible to conserve City funds.*

### **DIT Main Operating (Information Technology Department)**

*FY20 Funded: \$8,816,213*

*FY19 Funded: \$8,247,593*

*This offer funds the regular operating budget (Cost of doing business) for all of the Department of Information Technology which a majority of includes regular operating costs for the entire City (All Departments) regarding licensing, digital connectivity and hosting of core applications. Our successfully executed strategic plan has paved the way for us and last year alone IT has saved the City taxpayers over \$1.3 Million dollars in 2018 alone. Our new strategy directly correlates to this offer and associated outcomes including increasing our systems availability, increasing our overall user satisfaction, and of course continuing to find ways to streamline operations and look for savings while maintaining high standards of service. These outcomes, in turn, are tied to our goals of achieving Operational Excellence, Technological Maturity, Standardization & Reuse, and Sustainability. When the demands on other City departments doubles, for IT it more than doubles. The demand to increase services, maintain systems, and innovate grows rapidly for IT and as new projects are funded across the City, IT is expected to help deliver. We have \$876,822 in operational increases this year, which includes additional licensing costs, property rent, hosting and Managed Services and Digital Connectivity. It's a fine balancing act we tend to play very well. \$1.3+ Million in operational savings means we don't need to ask for \$2+ million in operation increases just \$876,822. We constantly streamline our processes, negotiate savings with our vendors, and improve our capabilities and productivity. And as usual, we do it all with less than 3% of the total City's budget every year to support the entire City.*

### **Facility Management (Public Works Department)**

*FY20 Funded: \$2,685,703*

*FY19 Funded: \$2,624,004*

*The Facility Management Section under the City Engineer's Office is the internal support organization providing Facility Management Services to the City Hall Campus, Youth & Family Development Centers and Family Justice Center. Services include: Facility Management, Energy Management, Building Maintenance, Custodial Services, Security & Mailroom, as well as administrative oversight and support for internal Public Works Divisions providing an umbrella of services for general government, departments and agencies supported by the City of Chattanooga.*

### **Finance Administration**

*FY20 Funded: \$878,551*

*FY19 Funded: \$823,320*

*The primary goal of Finance Administration is to provide excellence in financial management for the City of Chattanooga. A strong fiscal position directly aligns with the City's vision to empower Chattanoogaans to live the life of their choosing by maintenance of a financial infrastructure that ensures provision of high quality services and sustained economic growth. This offer oversees and supports financial operations of all City departments and agencies including: budgeting for outcomes, accounts payable, payroll, accounting and financial reporting, debt management, banking services, cash and investment management, and financial technology as well as assist the executive and legislative branch develop the City economic development strategy and initiatives.*

*This goal is accomplished through: Best practices such as comprehensive policies for cash and investments, debt management, pension funding, internal controls, asset management, etc; Continual processes improvement to maximize efficiencies, transparency and accountability; Determining the proper balance between debt and pay-as-you go capital to minimize the burden on future generations and ensure adequate capital investment; Current technology resources for delivery of financial information and equipping users to make sound financial decisions regarding use of tax dollars; Assist in the development and implementation of strategies and initiatives that promote sustainable growth for the City of Chattanooga*

## **Finance Operations Management & Reporting**

*FY20 Funded: \$1,730,591*

*FY19 Funded: \$1,584,596*

*The primary goal of this offer is to provide timely, accurate financial reporting in accordance with state law and generally accepted accounting principles with ultimate transparency to Chattanooga's citizens and others who invest in our community (such as financing institutions).*

*This offer provides management and oversight of complex decentralized accounts payable, and payroll in compliance with stringent federal requirements. We utilize multiple payment methods (checks, purchase cards, electronic) to facilitate prompt and accurate vendor payments. Proper management is essential to ensuring employees and vendors alike are timely and properly compensated for goods and services provided. This is the right thing to do, and assures the City continues to operate with integrity and efficiency with respect to its obligations.*

*We prepare an award-winning Comprehensive Annual Financial Report and Popular Annual Financial Report to enhance transparency of the City's fiscal activities. Grants are monitored to ensure grantor and Federal audit requirements are met. Additionally, we develop and monitor an internal control framework to safeguard city assets and promote fiscal accountability. We will continue to work closely with departments and agencies to refine processes that enable the City to be a leader in service delivery to our Citizens.*

## **Financial Plan Development and Management**

*FY20 Funded: \$653,328*

*FY19 Funded: \$606,137*

*One of the most important functions of any organization is the establishment of a strategic financial plan that is reflective of its short and long-term goals. The Management and Budget Analysis staff's primary focus is the delivery of quality service to citizens through a sound financial planning and monitoring program for both the operating and capital budgets. We strive to prepare a professional spending plan that exhibits equity, fairness, and objectivity within parameters of a balanced revenue and expenditure stream without bias. The Office produces the annual operating budget framed within a 5-year strategic plan and supports the development of the 5-year capital improvement plan. Revenue trends are analyzed to determine the resources that will be available to support the foundational services and infrastructure plans that serve all Chattanoogaans.*

*Financial management support is provided to all agencies and departments to ensure proper and optimal use of limited available resources. In recognition of the importance of transparency and citizen participation in the development of the City financial plan, this office assures easy access to financial data via online publications of budgetary information during and after the adoption of the budget by the City Council. This office prepares the Comprehensive Annual Budget Report in accordance with the guidelines established by the Government Finance Officers Association. This funding request includes 1 Director, 1 Manager and 4 Analysts along with associated operational costs.*

### **Green|light Implementation (Mayor's Office)**

*FY20 Funded: \$5,000*

*New Offer*

*The purpose of this entry is to cover the cost of potential expenditures associated with satisfying various criteria applicable to the required Green|Light business challenge categories. Categories include environmental literacy, green cleaning, wellness and productivity, purchasing, landscaping, energy efficiency and resilience, water, waste reduction and recycling, and transportation. Anticipated expenditures could include signage, water filter-ration stations, reusable plateware and flatware, plant or post consumer plastic based disposables, and costs associated with providing training sessions for City employees. Commitment to complete this challenge will be made proclamation of the Mayor, anticipated date in February 2019. Should the offer be approved, expenditures would be made after the budget is approved by Council. Department and facility based needs will be assessed during rollout and engagement with staff in the prior months. The City is including 10 'core campus' facilities in the challenge. For reference, EPB allotted \$2K per each of the 6 buildings they included in completion of the challenge over the last year.*

### **Heritage Hall (Public Works Department)**

*FY20 Funded: \$79,266*

*FY19 Funded: \$74,725*

*Facility Management cost appropriation in support of the Chattanooga African American Museum (Heritage Hall) in the mission to become the premier interdisciplinary cultural center that promotes cultural, educational, and artistic excellence and fosters research and education of African and African American heritage; and provides a venue that allows the community to celebrate through education, art and entertainment. Support Services include Energy Management and Building Maintenance.*

### **Human Resources Operations Budget**

*FY20 Funded: \$2,873,588*

*FY19 Funded: \$2,194,155*

*As a high performing government that provides effective, efficient and essential services to those who live and work in Chattanooga, the HR Department provides full cycle talent management for all city departments to include:*

*1. Talent Acquisition and Development*

## 2. HR Operations

### 3. Health, Wellness and Benefits

### 4. Safety & Risk Compliance

*Employees that are appropriately compensated, thoroughly trained, and engaged are able to provide innovative and creative solutions to meet the needs of those who live and work in Chattanooga. More engaged employees who have clear career paths and development opportunities are more easily retained and likely to become future leaders. The HR operations budget includes salaries and benefits for 41 talented professionals. Beginning in 2020 we will provide a centralized organizational approach in the following areas: training and career development services (will reside under one umbrella); centralizing all safety and risk initiatives under one organization; full cycle employment services to 2,700 employees; benefits to 1,348 benefit eligible retirees currently paying for benefits civilian pension services to 1,142 retirees*

*HR offers an LMS to provide consistent and current training and development for all city employees paid at the amount of \$37,000.00 per year and \$63,000.00 for mandatory management/leadership training and an additional \$100,000.00 to provide much needed training to all city employees.*

## **Judicial Operations**

*FY20 Funded: \$1,059,075*

*FY19 Funded: \$990,872*

*Chattanooga City Court Judges Sherry Paty (Division I) and Russell Bean (Division II) serve the City of Chattanooga by hearing city ordinance violations which include traffic, environmental issues, animal issues, fire codes, storm water, and zoning as well as other ordinance violations issued by a City Officer or Inspector. The citations are generally brought by Chattanooga Police Department, Fire Department, Department of Economic and Community Development and McKamey Animal Services Officers. The goals of the elected Judges are to hear violations and to administer justice in a fair, impartial and timely manner.*

## **Mayor's Council for Women**

*FY20 Funded: \$25,000*

*FY19 Funded:*

*The council, currently consisting of over 200 members of the Chattanooga community, strives to provide policy recommendations to local, regional, and state government on issues affecting women. There are six areas of focus within the Mayor's Council for Women and multiple subcommittees and workgroups. This citizen-driven initiative has grown substantially in size over the past 2 years which has led to significant civic engagement with female citizens in our community. The amount requested will fund food for committee meetings and luncheons, advertisements, office supplies, parking, and other associated expenses. The Mayor's Council for Women has taken the initiative to plan a statewide conference with funds solely raised by the council, proving their desire to advance the council and utilize more creative strategies to elevate their work. This council has had much success in eliminating barriers for women in our community and this funding would supplement their ability to continue these endeavors.*

## **Mayor's Office Operations**

*FY20 Funded: \$1,631,489*



FY19 Funded: \$1,567,367

*The Executive Branch will continue to strive to reach out to the community, engage the citizens of Chattanooga and provide an effective platform for those citizens to provide feedback. The Mayor and his staff will continue to strive to ensure that every voice is heard, respected, responded to and assisted. Department Administrators and their staff will be encouraged by the Operations Staff to continue to think outside the box to come up with new and innovative ways to provide the citizens with the best service possible. By ensuring efficient and effective service the Executive Branch will strive to make that each citizen feel valued.*

### **Multicultural Affairs Office Budget**

FY20 Funded: \$373,242

FY19 Funded: \$253,975

*The City of Chattanooga Office of Multicultural Affairs (OMA) was established in November 2005 by City Ordinance 11767, to cultivate an environment of understanding, respect and equality of rights for the diverse cultural populations of Chattanooga. The Office seeks to encourage understanding and goodwill, promote justice, and work toward eliminating discriminatory practices between and among the citizens of Chattanooga because of race, religion, national origin, age, sex, sexual orientation, disability, or ethnicity.*

*Our goals are to provide the resources and information small, minority, service-disabled veteran, and women-owned businesses need to compete for business opportunities with the City of Chattanooga. Work to promote goodwill among City of Chattanooga employees and citizens. Expand employment and promotion opportunities within city government to underrepresented groups. Impact equity, diversity and inclusion outcomes throughout, and on behalf of, the City of Chattanooga.*

### **Office of Performance Management and Open Data (Finance Department)**

FY20 Funded: \$436,715

FY19 Funded: \$224,686

*By funding the Office of Performance Management and Open Data (OPMOD) the city will experience better (faster, more effective, more responsive, etc) service delivery for Chattanooga's residents and businesses.*

*The key outcomes of this offer are as follows: 1) to provide improved citizen focused service delivery throughout the city, 2) help to create informed and empowered city employees and citizenry, and 3) increase transparency and openness. Since these outcomes are so foundational to the work of the city, they should positively impact each and every results area. In order to achieve the above stated outcomes the Office of Performance Management and Open Data will run citywide performance management, open data, data analytics and performance/data training programs.*

*Please note: This year's offer is substantively higher than last year because it does the following: 1) combines the following offers from the previous year (Citywide Performance*

*Analytics and Process Improvement Support & Chattanooga Peak Academy) and 2) consolidates the full cost of the city's performance and analytics software that was previously split between the city and the library and 3) moved the open data specialist position at the library into the Office of Performance management and Open Data.*

### **Procurement Services (Purchasing Department)**

*FY20 Funded: \$949,995*

*FY19 Funded: \$905,896*

*This offer seeks to fund the operations of the City of Chattanooga Purchasing Division, which impact all City Departments, City residents, and current/potential City suppliers. The objective of the Purchasing Division is to procure the best quality products and services available for our customers in an economical, efficient, ethical, and environmentally responsible manner. The Purchasing Division is the contracting unit of the City of Chattanooga, and utilizes procurement methods that are based on minimum requirements set forth in Federal law, the Tennessee Code Annotated, and the Chattanooga City Code, which allow for the compliant and cost-efficient use of tax revenue, in order to obtain the supplies, equipment, materials and services required for all City operations. The Division additionally facilitates the administration of the City's Purchase Card program. The Purchase Card is designed to be a cost-efficient procurement method, for authorized purchase categories.*

*The Division is also charged with facilitating the disposition of City surplus personal property, including property identification and reallocation/disposal. Finally, the Division will be supporting the City's procurement capability, by housing the funding for a position which solicits and secures grant opportunities and community collaboration for City internal customers.*

### **Public Works Administration & Engineering**

*FY20 Funded: \$3,207,265*

*FY19 Funded: \$2,955,676*

*To serve people with integrity, and improve the infrastructure and environment through excellence.*

*The Administration Division supports a safe and healthy work environment for all Public Works employees by establishing policies, plans, practices, and procedures. The Administration Division monitors and manages the overall budget and department-wide performance.*

*The Engineering Division provides necessary in-house design, project management, construction oversight, maintenance planning, and analysis of infrastructure systems. The Engineering Division handles all of the water quality permitting, compliance and enforcement in the City; as well as capital project management, Geographic-Information-Services, Facility Management, and other engineering expertise for all City Departments and to citizens.*

### **Strategic Capital Planning (Finance Department)**

*FY20 Funded: \$199,499*

FY19 Funded: \$201,234

*Strategic Capital Planning produces a 5-year plan for citywide capital improvements that is both fiscally responsible and highly effective for Citizen needs across Chattanooga. This program's primary output is the five-year Capital Improvement Plan (CIP), of which the first year is the fiscally constrained capital budget. The Strategic Capital Planning Manager creates this document with assistance from Finance and Administration's Budget staff; advisement from the Mayor; and direction from the CIP Committee, a committee composed of representatives of City departments who plan and/or implement capital projects.*

*Through implementation of the projects approved and funded through the capital planning process, Chattanooga should experience a safe, high quality built environment, while seeing continual improvements in government services. Specifically, the Strategic Capital Planning Manager will implement a sustainable five-year capital improvement program that appropriately balances investments in various categories of capital projects (e.g., vehicles/equipment, mobility infrastructure, technology, parks, etc.) and various need criteria (e.g., urgent need, capital renewal, policy priority, etc.).*

*This request consists of the salary and benefits of the Strategic Capital Planning Manager and a Capital Projects Coordinator, who works to ensure that selected projects align with planning and policy goals while addressing our infrastructure's ongoing and critical needs in a fiscally responsible manner.*

### **Treasury Management Services (Finance Department)**

FY20 Funded: \$1,742,350

FY19 Funded: \$1,721,009

*The City Treasurer office is the hub of all city monetary transactions and strives to maximize collection and deposit of city funds from all sources in a fair and equitable manner and within compliance with federal and state laws. This includes but is not limited to management of the complex billing and collection for Property Taxes, PILOTS and TIFs, Sewer fees, and Water Quality fees. It also includes administration of bankruptcy regulations, back-tax sale, and the tax-relief and tax freeze programs for the City. The Treasury also issues business licenses and various permits in conjunction with the state.*

*Property tax, representing over 60% of total general fund revenue, is the primary funding source for delivery of essential services to our Citizens. Maximizing collection of existing taxes and fees enables the City to minimize tax rate hikes and assures greater equity in assessments for all payers. The City is in process of evaluating and negotiating an agreement with a third party for utility billing, bill print, mailing, payment and credit and collection services related to Sewer Fees. The offer for Budget Year 2020 assume current sewer billing operations remain in place. The Treasury also manages all the banking services and investments for City in a manner that maximizes return while minimizing risk of loss.*

*We continually strive to improve customer service through such things as*

- 1. Continuous review of processes*
- 2. Customer surveys*
- 3. Training/ Fraud prevention*

#### 4. Staying abreast of best practices

### **Zoning Ordinance and Permitting Process Assessment (Economic & Community Development Department)**

*FY20 Funded: \$100,000*

*New Offer*

*The Land Development Office (LDO) and the Chattanooga-Hamilton County Regional Planning Agency (RPA) are submitting a joint funding request for a consultant-led process to 1) assess the Chattanooga Zoning Ordinance and provide recommendations for improvements and 2) audit the development review process.*

*The purpose of the zoning ordinance assessment is to identify strengths and weaknesses of the current regulations, and to help the City and RPA staff set the stage for future ordinance updates. More specifically, the assessment will determine: Ways in which the current regulations work well; Ways in which the current regulations are ineffective or difficult to use; Identify missing zoning districts/uses to accommodate new/emerging housing, commercial and industrial development trends; Identify opportunities to improve the regulations to promote housing affordability; Areas of consistency and inconsistency between existing City policies and practices, the adopted plans, and the existing ordinance language; Ways to codify common zoning conditions and to make the revised documents more user-friendly; Necessary changes related to new statutory and/or case law.*

*The purpose of the LDO development review process improvement initiative is to: Assess Chattanooga's development review process and technological tools relative to other peer cities and identify current strengths and opportunities to achieve more efficiencies, improve customer navigation/experience, and enhance cross-department coordination; Ensure there is a balance between the need to be "business friendly" and the need for efficient application review and the need to ensure proposed improvements are code compliant and protect public health, safety and welfare. Build off existing best practices; and Identify performance metrics and establish benchmarks.*

*The zoning assessment builds off of the public process behind the Comprehensive Plan, area plans, and the base of needed improvements and concerns already identified by staff and stakeholders. Both processes envision interviews with City and RPA staff, Chattanooga-Hamilton County Regional Planning Commission members, City Council members and stakeholders in the development process (e.g., developers, business owners, and development professionals such as engineers and planners). The Lead Team anticipates outreach to the City's private development partners - Homebuilders Association of Greater Chattanooga, the Association of General Contractors and the Chattanooga Manufacturers Association among others- to identify development best management practices.*

### **High Performing Government - Offers Not Funded**

- FINANCE: Capital Projects Implementation Analyst
- PUBLIC WORKS: Increase Project Management and Inspections

# Safer Streets

## A. Results Area Summary

Safer Streets funds the services, programs, and policies that protect life, property, and community resources of all Chattanooga. This results area -- our largest by percentage of general operating dollars spent -- funds the critical public safety initiatives, including technology resources that allow the Chattanooga Police Department to investigate and resolve cases more rapidly, keep guns out of the hands of violent criminals, and decrease family violence in Chattanooga. Supporting law enforcement is critical to maintaining public safety, as is investing in the community partners and programs that focus on prevention and deterrence.

## B. Offers Funded

### **911 Emergency Communication (Chattanooga Police Department)**

*FY20 Funded: \$5,117,426*

*FY19 Funded: \$4,983,894*

*911 description Needed, this is a contracted core agreement*

### **Administration and Support Services(Chattanooga Police Department)**

*FY20 Funded: \$6,229,771*

*FY19 Funded: \$7,647,653*

*The Administration, Support and Technical Services Division offer consists of two subdivisions: Support Services and Training Division. Support Services includes Property/Evidence Section, Information Center, Teleserve and the Court Liaison's office. Training Division includes Training staff, Recruiting unit and a sworn Polygraph Examiner. This offer seeks to fund salaries, benefits, uniform allowances, and longevity pay for all personnel in Support Services and Training Divisions. If funded, the personnel assigned Property/Evidence section will continue to receive, process, and secure all evidence and property that may be used in prosecution or otherwise held within the statutory authority of city ordinances, state and federal laws. Personnel assigned to the Training Division will continue to actively recruit new cadets to overcome the attrition rate. Training Division will provides mandatory state training required of all recruits and annual training required for officers. Support Services Information Center staff will continue their work to maintain compliance with state reporting requirements. They will attend training required to keep state certifications current. This offer includes technical and software maintenance costs required to maintain daily operations. The Court Liaison Sergeants ensure officers appear in court, ensure proper delivery of subpoenas, and testify on behalf of officers in Grand Jury proceedings thereby alleviating overtime costs. This offer seeks to maintain functions which will keep our agency in compliance with state and federal guidelines.*

### **CDOT: Operations (Transportation Department)**

*FY20 Funded: \$4,219,427*

FY19 Funded: \$4,525,023

*Transportation Operations manages efficient and safe day-to-day operation of the transportation network. The division studies, manages, and maintains the transportation network to provide a multimodal network for businesses, residents, and visitors. This division is responsible for the safe design of the network for all users, manages public space for events, oversees asset management program, and provides the essential function of the installation and maintenance of Chattanooga's traffic signs and pavement markings. This division readily responds to service requests from the community and implements the day-to-day necessities for safe travel.*

### **CDOT: Smart City (Transportation Department)**

FY20 Funded: \$5,826,614

FY19 Funded: \$4,986,411

*The Smart City Division oversees the use of technology and data to enhance the transportation network for all users. The division is responsible for ensuring the City is best utilizing the emerging technologies such as autonomous vehicles and mobility as a service. The division will lead the department to achieve a safe and efficient transportation network by managing the department's data and data-driven decision. The Division will identify partnerships and opportunities to implement new ideas as well as manage federal, state and local projects. Smart City staff will drive the City towards connectivity for all communities to improve City services.*

### **Children's Advocacy Center Therapy & Forensic Interviewing**

FY20 Funded: \$65,000

FY19 Funded: \$30,000

*The Children's Advocacy Center (CAC) provides a comprehensive path to healing for children who are victims of child sexual abuse. The CAC is the only agency in Chattanooga that provides a safe place for children to tell their story and receive treatment for the after-effects of abuse. The CAC serves between 500-800 children annually.*

*The CAC coordinates investigations of child sexual abuse working with the Chattanooga Police Department (CPD), the Department of Children's Services and the District Attorney's Office. The CAC is the largest onsite partner at the Family Justice Center and that partnership supports families throughout Chattanooga to receive services at one location. Being co-located with the CPD, Special Victims Unit allows for robust collaboration which results in quicker, complete services to families. It is part of the CAC's 2019-2021 Strategic Plan to continue to provide support CPD to hold perpetrators accountable. The funding from the City would not only support services for victims, but it would support CAC's ability to coordinate a team that would help to take perpetrators off the streets. Another service that continues to expand with the CAC partnership with CPD is forensic interviews (FI) for children who are witnesses or victims to violent crimes. The CAC experts who speak to a child help CPD gather evidence. To provide these services the CAC is asking for \$40,000 for the Forensic Interview Program. This program has been funded for multiple years at \$30,000 and the CAC met or exceeded every outcome.*

*After the forensic process a child is offered therapy. The CAC constantly has a waiting list for*

therapy. Currently, there is one full time therapist, who is funded by the Victim of Crime Act, OCJP funding and a Clinical Director, who is responsible for the management of the therapeutic and family advocacy programs, as well as managing her own caseload. The City has funded a part time therapist position and the demand for counseling continues to increase. Because of this increase and constant waiting list for service the CAC is requesting \$50,000 from the current \$35,000 to fund a full time therapist.

This BFO is for \$90,000, which is an increase from the current \$65,000. The partnership with the CPD continues to grow and expand, and the demand for therapeutic services will also continue to increase. There is a tremendous return on investment if the City chooses to invest in the CAC.

### **Community and Department Support Services Bureau (Chattanooga Police Department)**

FY20 Funded: \$635,597

FY19 Funded: \$418,152

This bureau continues to foster and enhance community partnerships through ongoing efforts like our Citizens' Police Academy, Police Explorers (for youth), Neighborhood Watch Groups, Community Police Interaction Committee (CPIC), National Night Out, along with regular community events, designed to unite, strengthen and bridge gaps within our city. We participate at Riverbend, the Bessie Smith Strut and other popular community events that draw large crowds to our city. In addition to community outreach/services, this bureau has expanded to include a Peer Support Resource Group. Through generous donations from our community, we were able to train 12 sergeants in "Blue Courage," a philosophy that focuses on holistic health of our officers. We will be educating the entire force in the upcoming year. Others have had training/education from "Breachpoint: Personal and Professional Breakthroughs for Police Officers," "Assisting Individuals in Crisis and Peer Support," "Critical Incident Stress Debriefing," and RCTA's "Peer Support" curriculum. We had one session, specifically for our families ("The Best Backup"). Our core team of 12 sergeants continue to seek out the best overall health care for our employees. We would request funding for these initiatives. Our Victim Services Unit has grown considerably since last budget year – and we continue to grow. In addition to adding a bilingual advocate, the case load continues to increase. This budget cycle will add two more advocates. They will spend time in Neighborhood Policing, serving as a "first line" for potential victims on scenes where officers respond.

The Volunteer Chaplains Program is housed in this bureau, as well. They are a valued resource for our officers AND our community.

### **Emergency Communication & McKamey (Chattanooga Police Department)**

FY20 Funded: \$1,777,000

FY19 Funded: \$1,725,250

**SUMMARY:** To protect the public from the dangers of animals and to protect animals from neglect, abuse and exploitation; to advocate for their interests and welfare; to reduce the unwanted pet population through an effective animal law enforcement program as well as a spay and neuter program; and to educate our citizens toward an awareness and compassion for

*all living beings. McKamey Animal Center (MAC) serves the entire population of Chattanooga providing services that benefit both humans and animals with potentially life-saving services and care that protects both people and pets. In addition to animal law enforcement by six commissioned MAC Officers, McKamey offers multiple safety-net programs funded through donations and grants that further enhance our ability to keep people and pets safe.*

*MAC provides incoming shelter animals with outstanding veterinary care in a state-of-the-art on-site clinic. As our client base grows so do the needs of Chattanooga citizens and pet owners. McKamey received 6800 animals in 2018 (a 6% increase over the previous year). The shelter cares for over 500 animals daily during peak seasons (April through November). with programs serving an additional 12,000 more animals that won't require sheltering due to veterinary care assistance or other temporary support from MAC to help keep them with their families. Among our responsibilities are: 1) the treatment of ill and injured animals; (2) an expanded foster home program serving upwards of 400 at-risk animals; (3) projects that focus on the most at-risk neighborhoods providing a safety-net of access to veterinary care; (4) expanded low cost and free spay/neuter services with grant funding sources; and (5) community programs, including a homeless project, pet vaccination clinics to low-income residents of Chattanooga, door-to-door outreach to citizens and a children's literacy and pets program. McKamey continues to improve all aspects of operations.*

### **Family Justice Center (Chattanooga Police Department)**

*FY20 Funded: \$669,598*

*FY19 Funded: \$518,025*

*The Family Justice Center is requesting for the 2020 Fiscal Year \$747,962. The Family Justice Center would use said funds for the purpose of continuing to provide services in coordination with the Chattanooga Police Department, for individuals and families impacted by domestic violence in Hamilton County. Funds would cover direct client services as well as prevention, education, and awareness programs for Hamilton County. The Family Justice Center will utilize Intervention Specialists (2) to provide services to children and youth impacted by domestic violence as well as intimate partner violence who are at-risk for gang involvement.*

### **Fire Administration**

*FY20 Funded: \$1,014,343*

*FY19 Funded: \$931,231*

*This offer is being made for the basic and essential operating costs of the department's leadership and administrative staff, as well as the CFD Administration building, equipment, and necessary lease vehicles. As the second of the CFD's six core offers, this offer requests funding for the sworn positions of Fire Chief, Administrative Deputy Chief, and the Safety Officer, as well as the civilian positions that manage the functions of Public Information Director, Budget, Payroll, HR Business Partner, and Administrative Support.*

*These positions and functions provide for not only the necessary business functions of the department, but also the leadership to guide the department toward the Mayor's initiatives and goals, to guide the vision and values, and to support the CFD's outward-facing mission of "...protecting life, property and community resources." Success will be measured by the Fire*



*Chief's ability to prudently use taxpayer funding by remaining in budget while at the same time, providing the resources needed for the CFD to perform life-saving and property-conserving service.*

### **Fire Logistics Division**

*FY20 Funded: \$1,434,611*

*FY19 Funded: \$1,427,467*

*In support of the mission of the Chattanooga Fire Department (CFD) continued funding for the Fire Logistics Division is requested. As the fifth of the CFD's six core offers, this offer includes personnel, position support, and operating expenses pertinent to this division's basic and essential functions. The overall purpose of this division is to logistically support the department's duties and responsibilities in each of its divisions.*

*The department's best asset is, without question, its people. However, without apparatus, stations, equipment, and supplies, there would be little our personnel could do within their respective duties to save life and protect property. This offer puts the tools into their capable and skilled hands. The operating funds requested provide for many logistical and supportive functions, including oversight of apparatus purchasing and maintenance, inventory and dissemination of all emergency equipment and station supplies, oversight of all department construction and building maintenance projects, the purchasing and ordering processes, and oversight of all technology components and needs. The Logistics Chief also performs internal surveying to ensure the supply service is efficient and effective. While these functions lack the exciting luster of emergency response work, they are vital to the department's outward-facing mission of "...protecting life, property and community resources."*

### **Fire Operations Division**

*FY20 Funded: \$42,319,194*

*FY19 Funded: \$39,988,270*

*"The Chattanooga Fire Department is dedicated to protecting life, property and community resources through prevention, preparation, response and mitigation." This is the Chattanooga Fire Department's (CFD) outward-facing mission statement. This offer, along with the offers for the Fire Prevention Bureau and Special Operations Division, is at the fundamental core of the service the fire department provides our community. While the department works hard to prevent fire, it remains ready to respond to and mitigate all incidents 24/7/365.*

*As the first of the CFD's six core offers, this offer is requested to continue to fund the basic and essential costs of the Operations Division, including operational costs associated with personnel, apparatus, equipment, vehicles, and fire stations. This year the CFD responded to almost 20,000 emergencies and calls for service. Since 2015, that is more than a 15% increase! Of those incidents, there were structure fires, rescues, EMS emergencies, and other calls for service. Life safety is always number one and our men and women put themselves in harm's way on a daily basis to save lives. This division also seeks to conserve property and minimize the impact of fire on a home or commercial building. The Fire Operations division is also the primary reason the department has an Insurance Services Office (ISO) rating of 1!*

*Regardless of the emergency type, the citizens and guests of our great city have a reasonable expectation that the CFD will respond safely, efficiently, and effectively to what is likely one of the worst days of their lives. That is exactly what we do every day, all day.*

### **Fire Prevention Bureau**

*FY20 Funded: \$1,630,888*

*FY19 Funded: \$1,547,964*

*“The Chattanooga Fire Department is dedicated to protecting life, property and community resources through prevention, preparation, response and mitigation.” This is the department’s outward-facing mission and the reason we exist. Our mission and this offer, along with the offers for the Operations and Special Operations Divisions, are at the fundamental core of the service the CFD provides Chattanooga.*

*The best fire is the one that does not happen or is minimized because of quality fire code enforcement or public education. As the third of the CFD’s six core offers, this offer requests to continue to fund the Fire Prevention Bureau (FPB) to maintain fire prevention activity toward the reduction of structure fires or minimizing impact when a fire does occur. The FPB is comprised of Fire Code Enforcement (or Fire Inspection), Public Education, and Fire Investigation divisions. Each of these perform invaluable jobs in preventing fires by plans review, fire code enforcement, public education, and removing arsonists from the streets. With a relatively small staff in each of these divisions, the FPB is the primary proactive arm of the department.*

### **Fire Training Division**

*FY20 Funded: \$878,583*

*FY19 Funded: \$847,494*

*Under Fire Chief Phil Hyman’s leadership, the department has a new internal mission statement, “Lead. Serve. Train.” While simple, it strikes a profound chord at the core of how the department responds. In support of this and the department’s outward-facing mission to protect life and property, the Chattanooga Fire Department (CFD) and this offer seeks to ensure that CFD responders remain highly skilled to perform functional and expedient emergency response. The primary reason that the department’s best assets are its people is because of the outstanding work of this division.*

*This division provides training from fire academy fundamentals to advanced technical rescue. The Training Chief and Instructors are responsible for administering required State In-Service training, station school curriculum, multi-company drills, apparatus driver/operator training, company officer development, and many other functional training classes and hands-on events. As the sixth of the CFD’s six core offers, this offer includes personnel, position support, and operating expenses pertinent to this division’s basic and essential functions. Success in this division is anecdotally measured by the competence and capability of CFD operational personnel. While difficult to quantify, the efficient, effective, and safe practices of the CFD’s excellent response are a direct result of the core training received.*

*In addition to the core functions for this offer, the department seeks to enhance its training software, which streamlines the department’s ability to track/report training and crucial*

*certification renewals, provides a mobile-friendly application, allows the department to better meet federal/state regulations/requirements, streamlines policy/guideline training, allows the department to access thousands of training classes from over 3,000 departments, and also discourages training without real time effort. The most important advantage to this training software is that it reduces the amount of time that firefighters are out-of-service due to training events. As an example, firefighters must complete 40 hours of required "State In-Service" training, in which they are transferred to day shift. Because the State has allowed 20 hours to be completed through this software, over 8,000 staffing hours are saved, which means each firefighter's training time is cut in half!*

*Finally, the department seeks to include funding for outside training. While local opportunities are good, there are many opportunities beyond our region to expand our training. Most of these opportunities would be provided to the company officers to develop and enhance skills, competencies and capabilities, but would also include a small amount for executive level training for the department's chief officers.*

### **Impact1! Ex-Offender Training and Development (Bethlehem Center)**

*FY20 Funded: \$50,000*

*New Offer*

*The Impact1! training program has been successfully working with individuals in Chattanooga, regardless of their backgrounds, since 2014. The program includes training in life mastery skills, light construction skills as well as transitional part-time employment. Over 70 have participated in the program. At last count over 85% have gone on to more successful lifestyles after graduating from Impact1!. Other numbers: 88% of participants have been African-American, 9% Caucasian and 3% Hispanic. Graduates have been male with the exception of one female graduate. Participants have been ages 16 to 60. Most are ex-offenders. Some have spent decades incarcerated and are now reclaiming their lives. One graduate spent 22 years incarcerated but has now built up his own landscaping business with his own truck and equipment. Another spent 40 years in prison and is now working regularly on Impact1! projects as well as working maintenance at a local motel. A graduate and former gang member has taken extraordinary strides, training youth at The Bethlehem Center and is now poised to become an assistant teacher at a local high school. For others, Impact1! is an intervening opportunity to avoid long-term incarceration by partnering with us in training, mentoring, employment and referrals for other assistance. Two graduates are now team leaders on our construction projects and those professional projects include decks and ramps, tile work, storage buildings, fence construction, general remodeling, handyman work and more. Our staff includes 2 trainer/directors, 2 construction team leaders, an admin assistant, plus outside curriculum and online support. Our primary training is a 7-week course which includes the "PATH To Success" curriculum and light construction skills training, followed by a formal banquet, graduation and certification for each graduate. We're adding an intensive follow-up program called "Accelerated Impact" which helps graduates who want to move on to even*

*higher personal levels. For FY20 we seek to add a guaranteed short-term employment opportunity for all graduates – 80 hours for each at \$12.50/hr – in order to make training-to-employment a smoother transition. Our BFO request includes support for graduate employment as well as for training activities and staff development. Recruitment involves numerous referrals coming from past graduates, as well as referrals from the City's Office of Public Safety, US Probation, TN probation plus input from local agencies, churches, businesses and individuals.*

### **Intensive Criminal Justice Case Management (Johnson Mental Health Center)**

*FY20 Funded: \$60,000*

*FY19 Funded: \$60,000*

*The Intensive Criminal Justice Case Management Program (ICJCM) will promote Safer Streets by engaging individuals with mental illness, substance abuse disorders or those who have co-occurring disorders, and a history of criminal justice system involvement. Individuals will be provided with comprehensive services to treat a variety of problems which may affect their participation in criminal activity. The goals of the program are to provide appropriate treatment and support, to reduce criminal activity and to increase community tenure. By reducing the amount of criminal activity, jail time and re-incarceration, we further the Mayor's goal of having Safer Streets for our citizens. Individuals who have been incarcerated or who are at risk for re-incarceration will be served in this program for 90 days. A minimum of fifteen individuals will be engaged in the program at a time. Johnson Mental Health Center will work with Chattanooga Police Department, The Family Justice Center, Mental Health Court, Probation and Parole and other community programs. The case manager will assist individuals with receiving mental health treatment, housing, substance abuse treatment, employment services, access to benefits, and medical services. As individuals become stable, crimes will be reduced, city streets will become safer, and costs to the city will be reduced. This program also works closely with the Pre-arrest diversion program at JMHC. The goal of these programs is to provide earlier intervention and more comprehensive aftercare and follow up. When afforded the opportunity to have more intense support and supervision individuals have a greater chance of breaking the cycle of incarceration. Once individuals complete their time in the ICJCM program, they are referred to other services and resources to continue their treatment. The philosophy of providing the most intense treatment, combined with the ICJCM and other community programs working together, the goals of increasing the safety of Chattanooga's citizens and improve the overall quality of life in our city through development of safer streets can be realized.*

### **Investigative Services Division 1 (Chattanooga Police Department)**

*FY20 Funded: \$8,737,983*

*FY19 Funded: \$5,375,305*

*The Investigative Services Division 1 budget is responsible for all Investigation's Command Administration (1 – Assistant Chief, 2 – Captains and 1 – Administrative Assistant) providing command and control for investigative operations of the Chattanooga Police Department (CPD). Investigative Services 1 consists of two (2) lieutenants, twelve (12) sergeants, fifty-nine (59)*

*investigators and twelve (12) professional staff. They are responsible to investigate violent crimes and organized crimes. The division also includes seven (7) Federal Task Force Liaison Officers – for the Drug Enforcement Agency, Bureau of Alcohol, Tobacco and Firearms, Federal Bureau of Investigation and two (2) Electronics Technicians. Organized Crimes is composed of Street Crimes Unit, Narcotics and Vice Unit, Focus Deterrence Coordinator, Gun Team, NIBN Operator and professional staff, which are integral members of this division (investigating Gang Violence, Narcotics and Vice Violations, shootings by links specific guns to individuals and incidents). Violent Crimes is comprised of Homicide, Intelligence Unit, Fugitive Unit, Automated Fingerprint Identification System (AFIS) Unit, Crime Scene Unit and professional staff, which deal with high visibility crimes and focus on apprehension and prosecution of violent criminal (investigating homicides, unknown fatalities and aggravated assaults). This offer seeks to fund salaries, benefits, uniform allowances, longevity pay for all personnel, as well as funding for support services, equipment, training and ancillary services. Investigators will be responsive to victims of violent crimes, and also be proactive in confronting and reducing incidents of organized crime. The collaboration of this investigative division with Neighborhood Policing and citizens of Chattanooga are one of the keys to a reduction in crime, and will make the streets of Chattanooga Safer for the community.*

### **Investigative Services Division 2 (Chattanooga Police Department)**

*FY20 Funded: \$4,529,638*

*FY19 Funded: \$7,485,363*

*The Police Investigative Services Division II is one of two offers, along with Investigative Services Division 1, responsible for conducting criminal investigations of crimes reported to have occurred within the City of Chattanooga. Investigative Services 2 consists of two subdivisions, the Property Crimes Unit and the Family Justice Center Unit (sworn). The Property Crimes Unit investigates cases involving Burglary, Robbery, Auto Crimes, major thefts, and Pawn violations. The Family Justice Center Unit investigates Domestic Violence, Sex Crimes, Missing Persons, and Juvenile crime matters. There are a total of 44 sworn and 4 professional staff personnel budgeted in Investigations 2. This offer seeks to fund salaries, benefits, uniform allowances, longevity pay for all personnel, funding for support services equipment, training, and ancillary services for the unit. If funded, the personnel assigned to Investigations Division 2 will continue their work to investigate reported crimes which fall within their investigative responsibility. Investigators will be responsive to victims of crime. They will also be proactive in confronting and reducing incidents of property crime. Outcomes will be the successful arrest and prosecution of offenders who perpetrate these types of crimes against citizens of Chattanooga.*

#### **Increases Requested:**

*-4 Sworn Positions Reallocated: The funding requested for this Operating Budget Offer should include the movement of 4 sworn positions from Cost Center H00603 to Cost Center H00604.*

*-Audio Visual Equipment (H00605): In this Operational Budget offer I am asking to add a line item account for Audio Visual Equipment (Cost Center H00605 Account #761302) for \$8,000 to allow for the purchase of DSLR cameras for each Investigator of the Special Victims Unit.*

*-Audio Visual Equipment (H00604): In this Operational Budget Offer I am requesting an additional \$27K be added to a line item account for Audio Visual Equipment (Cost Center*

H00604 Account #761302) to allow for the purchase of audio and visual equipment, and related technology, in order to outfit 3 “bait” vehicles.

### **Mayor’s Council Against Hate**

FY20 Funded: \$10,000

New Offer

*The purpose of this offer is to provide funding for programming for the Mayor’s Council Against Hate. The Council Against Hate was formed this year by members of the community with guidance from the Mayor’s Office to formulate a strategy for combating hate speech and hate crimes. Recognizing that our country has witnessed horrific hate incidents in recent years, such as the racial violence in Charlottesville; the mass shooting at Emanuel African Methodist Episcopal Church in Charleston, South Carolina; and the mass shooting at the Tree of Life Congregation Synagogue in Pittsburgh in 2018, the Council Against Hate was formed to proactively address and respond to any instances of hate speech and hate crime in our area. The Atlanta office of the Anti-Defamation League has tracked hate activity occurring across the southeastern U.S., including in eastern Tennessee.*

### **Mitchell Home (Helen Ross McNabb Center)**

FY20 Funded: \$17,000

FY19 Funded: \$17,000

*The US Conference of Mayors reported demographically, the national homeless population is estimated to be 42% African-American, 39% White, 13% Hispanic, 4% Native American, and 2% Asian. 67% of the homeless individuals (not in families) are male, while 65% of those in families are female. Of homeless adults, 30% are severely mentally ill, 18 percent are physically disabled, 17 percent are employed, 16 percent are victims of domestic violence, 13 percent are veterans, and four percent are HIV Positive. According to information gathered from local service providers in Chattanooga, over 4,000 individuals experience homelessness each year in Chattanooga and each night, an estimated 600-700 individuals sleep outside or in shelters. Many homeless individuals who are suffering from mental illness cannot acquire housing due to lack of treatment, history of evictions, unpaid utility bills a criminal record or lack of income resulting in increased use of emergency rooms, county jails and city streets. Estimates are that as many as 40 percent of people in the jail have untreated mental illness, addiction and other problems that keep them cycling in and out of the jail, courts and emergency rooms. Services such as supportive housing and psycho social skill development are cost-effective ways to improve the lives of people with mental illness. Through supportive housing, individuals can avoid hospitalization, with fewer than 5 days in-patient per quarter. Mitchell home provides 12 single beds ensuring basic needs of food and shelter are provided as well as increasing individuals coping and daily living skills. By housing individuals who would otherwise be homeless, Mitchell home makes a positive impact in decreasing the number of days an individual is without shelter.*

### **Neighborhood Policing Bureau**

FY20 Funded: \$29,094,382

FY19 Funded: \$28,510,608

*This offer will staff the Neighborhood Policing Bureau which provides all uniformed patrol response to calls for service and provides Community Policing and Problem-Oriented Policing services. This Bureau of the Police Department falls under the operational responsibility of Assistant Chief Glenn Scruggs. Chattanooga's Mayor, Andy Berke, has consistently supported public safety as his number one concern and, in particular, violent crime. Preventing, interdicting, and solving crimes begins with uniformed patrol, the backbone of any police department. There are currently 248 sworn officers assigned to Neighborhood Policing Bureau. The current staffing numbers also reflect our recently added Gun Crimes Response Teams. This level of officer staffing is necessary to maintain the degree of police services that our citizens and guests expect. We also need this level of staffing to keep pace with the expansion in size and population of Chattanooga, and to follow through with our commitment to Community Oriented Policing. These goals can only be accomplished through deliberate and professional interactions with our community members. The officers that are assigned to the Gun Crimes Response Teams will be tasked as 3-man units (a team for each of the 3 sectors under our jurisdiction). These specially tasked officers will focus on following up on any gun/weapons related issues within their assigned sectors.*

### **Office of Chief of Police**

FY20 Funded: \$3,025,565

FY19 Funded: \$3,109,192

*To fund all operating expenses related to extended operations and day to day operations for the personnel, salaries, benefits to include sworn, non-sworn personnel assigned to the command for the Office of the Chief of Police, including Professional Standards, Internal Affairs, Accreditation and Grants Management, and Police Information Office/Communications.*

*We would like to hire a FTE Administrative Services Manager to assist the Police Department. This new hire would be of great benefit with several upcoming growth and reorganization opportunities within the department. The new position would also provide much needed input and guidance on personnel issues relative to hiring and performance of our employees. The recent creation of new position, reclassification of existing and evolving duties of others would more than justify this person's position and would provide informed support for the Command and Executive Staff of the Police Department.*

*In the interest of public safety under the Safer Streets initiative, the Chattanooga Police Department recognizes the need and immediacy of keeping the public informed of potential threats, dangers and hazards within the community. To accomplish this goal, CPD has used social media to inform the public about public safety meetings, community events, volunteer activities, and special events. While social media is a great platform for sharing information, it is limited in scope and use. To widen the scope of reach to all citizens, multiple mediums and communication sources as well as a diverse plan for marketing the services of the Chattanooga Police Department is necessary to keep citizens informed. Although we were unsuccessful with FY19 funding request, we believe this initiative to be an important one, so we were able to this kickoff a very small portion hoping to expand in the upcoming year.*

*Requesting funding for a professional external staffing and workforce study of the Chattanooga Police Department. This study would provide a comprehensive report on Neighborhood Police staffing models and caseload investigation management for the department. Requested some funding up to \$75,000.00.*

### **Police Facilities**

*FY20 Funded: \$7,157,269*

*FY19 Funded: \$7,140,170*

*Please note the brief description to maintain the structure and operations requirements for a Police Facilities. Example of outcomes that will be produced if our offer is funded? The management of all police facilities including the Police Service Center, the Firing Range, the Police Training Academy, the Police Annex and the E. 11th Street Police Station. The Facilities staff performs minor repairs, replacement of equipment, general upkeep and daily management of our operational requirements. The offer funds the daily upkeep and management of the Police Department Fleet which is critical to their ability to police neighborhoods / emergency response effectively.*

*Our plan for producing these outcomes. Project Management, We perform daily task to address Facilities, Fleet and Security issues in order to support the operational requirements to all Sworn; Civilian employees at C.P.D. Facilities/Fleet/Security has Daily, Monthly, Quarterly goals set to accomplish the required task in order to maintain operations for C.P.D.*

*Facilities/Fleet/Security sets long range goals with Command in order to move forward with department improvements that are required to better serve our City operations. The requested 3% from last year will allow for increases in utilities/fuel/electric and requirements of operation in Fleet/Facilities/Security Please note attached for All Police Buildings Square Footage totals.*

### **Rape Crisis Center (Partnership for Families, Children and Adults, Inc.)**

*FY20 Funded: \$65,000*

*FY19 Funded: \$65,000*

*This Offer creates a safer environment by eliminating barriers to recovery and healing of sexual assault survivors. Partnership's Rape Crisis Center (PRCC) does this through counseling, forensic exams, court accompaniment and advocacy with law enforcement. PRCC is assisting in making the Chattanooga area safer by addressing barriers to a seamless service delivery system in which victims feel encouraged to report and cooperate with prosecution. The funds requested will cover a portion of the operating costs in order to provide at no cost to the victims the following comprehensive services: Crisis Hotline: 24/7 crisis hotline including safety planning, crisis counseling, and information and referral.*

*Advocacy: crisis intervention, information on victim's rights, and options in a supportive, nonjudgmental environment provided by a trained Sexual Assault Advocate.*

*Case Management: includes court accompaniment, crisis counseling, legal advocacy, financial assistance, employment services, housing services with an emphasis on assessment and stabilization.*



*Sexual Assault Forensic Exam: The forensic medical exam is conducted by a SANE (Sexual Assault Nurse Examiner) who is a registered nurse (R.N.) and has received training and a certificate to provide expert testimony in court.*

*Education and Prevention: PRCC staff provides education and training for law enforcement agencies, medical and social service personnel, high school and college age students, church and civic groups and the community at large.*

*Sexual Assault Response Team (SART): SART is a multidisciplinary team of partners working to provide interagency, coordinated responses to sexual assault that makes victims' needs a priority, holds offenders accountable, and promotes public safety. SART ensures justice and creates a more compassionate and streamlined response. The SART is made up of members from the District Attorney's Office, Chattanooga Police Department, Hamilton County Sheriff's Office, regional law enforcement agencies, UTC Women's Center, Homeland Security, SANE, PRCC Advocates, and Children's Advocacy Center. SART meets on a monthly basis to discuss all cases of victims that received a forensic exam in the previous month or any previous cases that need an update. From July 1, 2017 to June 30, 2018, PRCC performed 120 forensic exams and served 527 victims. We received over 300 sexual assault hotline calls. We attribute this to stronger SART collaboration, law enforcement training, and SANE evidence collection. In addition, PRCC is now performing forensic exams for domestic violence victims. This offer will create a more cohesive response to sharing information and building a strong case that protects victims and holds perpetrators accountable.*

### **Real Time Intelligence Center (RTIC) (Chattanooga Police Department)**

*FY20 Funded: \$2,069,531*

*FY19 Funded: \$1,902,464*

*This offer is to maintain current personnel staffing and technological capabilities of the Real Time Intelligence Center (RTIC) for the Chattanooga Police Department. The RTIC is a major initiative by the Mayor and Chattanooga Police Department to help keep people safe by reducing violent crime in our communities. The successful implementation of the Real Time Intelligence Center means police have the tools, technology, and data needed to respond quickly to community needs, and successfully prosecute violent aggressors. The RTIC has three major components: Public Safety Cameras, Crime Analysis Unit, and Real Time Data through the use of different technologies. The RTIC is comprised of the Technology Unit managed by 1 Sergeant, 1 Officer, 1 RTIC Systems Technician and 1 Administrative Assistant, as well as the Crime Analysis Unit, which is comprised of 1 Crime Analyst Supervisor and 4 Crime Analysts. Both units within the RTIC are managed by 1 Lieutenant. Part of the increase for this year is for continued training for RTIC personnel.*

### **Special Operations (Tactical Services) Division (Fire Department)**

*FY20 Funded: \$427,654*

*FY19 Funded: \$406,121*

*In support of the mission of the Chattanooga Fire Department (CFD), this offer, in conjunction with the offers for the Fire Operations Division and Fire Prevention Bureau, is at the*

*fundamental core of the service the CFD provides our community. As the fourth of the CFD's six core offers, this offer for the Special Operations Division (also referred to as Tactical Services) requests funding for the personnel, position support, and operating expenses pertinent to this division's basic and essential functions.*

*Currently, the three highly capable employees in this division provide response expertise and rescue experience involving hazardous materials, water-related emergencies, large-scale incidents, or any of the technical rescue disciplines (vehicle extrication, machinery extrication, rope, confined space, structural collapse, and trench). Their duties also include working alongside the Fire Training Division to provide initial and recurring training for employees to develop hazardous materials and technical response skills, as well as managing our region's Task Force for Urban, Search and Rescue response.*

*Chattanooga citizens and guests have a reasonable expectation for the fire department to be able to solve their problem, even their high-risk, low-frequency problems. Expertise and experience are vital to mitigate these scenes as safely, efficiently, and effectively as possible. This offer seeks to maintain the CFD's capability to respond to and prepare for these types of incidents.*

### **Special Operations and Budget/Finance Bureau (Chattanooga Police Department)**

*FY20 Funded: \$5,759,126*

*FY19 Funded: \$4,594,309*

*The Special Operations Bureau (SpecOps) of the Chattanooga Police Department (CPD) is an integral part of our organization. This Bureau consists of officers that staff the units within Special Operations Bureau. SpecOps also manages ancillary duties performed by officers assigned to patrol or other bureaus. This Bureau also recruits and trains new officers (Mandated Training). SpecOps officers work diligently to provide support for fellow patrol officers, develop strategies to maintain safe streets, supplement the city's growing economy and support strong students (Minority Internship Program) and families, all while being a part of a high-performing city government. This offer seeks to continue to provide that strong support in the most efficient manner. Special Operations is needing to add three part time school patrol officers, because the school systems is adding three new school zones and we are limited by the number of officers can work during the week and year. Special Operations will need to supply new uniforms to all the specialty groups that volunteer their time to the different units listed below. Needing to add two fund two master patrol officers that were in automated traffic enforcement.*

*The Special Operations Bureau includes the following units:*

- Traffic/ DUI (Driving under the Influence)/ Photo Enforcement (speed vans)*
- Regulatory Bureau*
- K-9 Operations*
- Special Events Coordinator*
- School Patrol*
- Budget/Finance*

*The Special Operation Bureau also includes the following functions performed as ancillary duties by officers assigned throughout the Department.*

- SWAT/HNT (Special Weapons and Tactics/Hostage Negotiation Teams)*

- EOD(Explosive Ordnance Disposal)/Homeland Security
- Incident Management Team

### **Safer Streets - Offers Not Funded**

- AGENCY: Child Safety and Abuse Prevention
- FIRE: Community Outreach and Recruitment Coordinator
- FIRE: Fiscal Technician
- AGENCY: Housing Access Resource Team (HART) for Homeless Reduction
- FIRE: Increased Administrative Productivity and Developing Future Leaders
- FIRE: Increased Fire Prevention
- FIRE: Increased Special Operations
- AGENCY: National Center for the Development of Boys
- AGENCY: YCAP High School

## **Smarter Students, Stronger Families**

### **A. Results Area Summary**

Chattanooga succeeds when families are supported and all children can learn and thrive in healthy, safe, nurturing environments. The Smarter Students, Stronger Families results area funds the programs, policies, and initiatives that create these support systems and positive environments, which include their homes, neighborhoods, and after-school locations. Specific investments will be directed to early childhood education and services for individuals of all ages with disabilities, as well as improving the lives of people who have been subject to violence, abuse, or other adverse childhood experiences (ACEs). When the City equips youth and families with the resources to succeed, we create productive citizens who have the agency and resources to create the lives they want.

### **B. Funded Offers**

#### **Baby University (Signal Centers, Inc.)**

*FY20 Funded: \$750,000*

*FY19 Funded: \$750,000*

*Research shows 80-90% of brain development occurs by age 3. Additionally, around 55% of children do not enter Kindergarten ready for school. Without a successful start to school and life, children fall behind before Kindergarten and likely remain behind, making them at greater risk for drop-out, teen pregnancy, lower incomes, unstable housing, an unstable workforce, and other costly consequences. It is imperative that essential developmental milestones be reached, leading to lifelong success.*

*Baby University (Baby U) partners with parents to ensure babies' earliest needs are met. Recent outcomes include:*

- *94% of children born since Baby U enrollment are meeting developmental milestones*
- *93% born at healthy birth weights*
- *0 babies died before 1st birthday*
- *100% of high school seniors graduated on time (compared to 53% of teen parents nationally)*
- *97% middle and high school students remained in school (of those attending school at Baby U enrollment)*
- *100% of students delayed additional pregnancies until post-graduation*
- *119 families improved employment*
- *69 families improved housing*
- *193 pack-n-plays given (safe sleep)*
- *114 car seats given*

*Baby U partners with the City of Chattanooga Office of Early Learning. Baby U will continue serving the target communities of East Lake, Alton Park, East Chattanooga, and Brainerd/Midtown. Baby University will also continue collaborating with local schools to serve teen parents and ensure they remain in school, graduate on time, and delay additional pregnancies. We will continue utilizing evidence-based intensive case management to coach families around the importance of regular, quality prenatal care and healthy early development, essential for a successful start at Kindergarten and life. Baby U also plans to implement two evidence-based social-emotional curricula this year, building stronger families and healthier communities. These will consist of parent groups for mothers and fathers as well as separate sessions for children.*

### **Bridges to Success ESL Program (Chattanooga State Community College)**

*FY20 Funded: \$25,000*

*FY19 Funded: \$25,000*

*Chattanooga State Community College will provide the "Bridges to Success ESL Program" at a Highland Park Area Site for a maximum of 75 students for 16 weeks. The school will provide three levels of instruction (Beginning, Intermediate, and Advanced) two times per week. Using well developed curricula and experienced instructors. Students will be tested for placement, and re-tested regularly throughout the program.*

*It is the goal of the program to have no less than 40 participants complete at least 8 weeks of instruction and make at least one level gain. The last time we coordinated a similar program, 100% of the students who completed 8 weeks of classroom learning moved up at least one level. E.g. Beginner to Intermediate. 10% of those made two level gains.*

*Employers in the Chattanooga region have an expectation that employees can, at a minimum, communicate in basic verbal and written English. It is the College's expectation that program completers will be more employable, and better able to provide financially for their families. This directly relates to the City of Chattanooga's commitment to increased career readiness and employment opportunities for all. Those that are successful in the program will increase their skills to further their employment opportunities and earning potential to support their families. The gains earned by these individuals through the program will go hand-in-hand with the City's goals of creating safer streets and smarter students, stronger families by providing a vehicle for*

*minorities and immigrants to increase their English language skills and employability, thus creating a positive pathway to better employment and wages.*

### **Camp Signal (Signal Centers, Inc.)**

*FY20 Funded: \$40,000*

*FY19 Funded: \$40,000*

*Signal Centers desires to serve the community by offering a summer day camp for children with disabilities. With support from the City, this will be the sixth year of this successful camp. It is our goal to continue to meet the needs of Chattanooga's families by ensuring that the developmental levels of children and youth are maintained or increased. Activities are developmentally-appropriate and aim to lessen summer learning loss and increase independence and skills, all in a fun camp environment.*

*City of Chattanooga funds would be used for camp scholarships for Chattanooga city residents. First priority for partial and full scholarships will be given to families with financial need. Families who have adults in the home going to school, working, or actively looking for work will also be eligible for scholarships.*

*There are now three camps, based on the needs we have seen in our community:*

- 1. Chatter Camp: For elementary-age students who use augmentative communication devices. We plan to expand this one-week camp to three groups of campers, in order to enroll more Chatter Camp students this coming summer and enroll additional students who use devices and methods of communication that differ from the students we have had before.*
- 2. Vision Academy: For teenage and young adult students who are blind or have low vision. There will be two weeks of camp this year, one for each age range of participants.*
- 3. Camp Signal: We are changing the age range of campers this year to only accept children who are age 3 to 11 at enrollment. We have met with the YMCA and we will refer potential campers who are between age 12 and 18 to them. There are two main reasons for this. First, our facilities are more suited to younger children, and YMCA has more activities for older youth including expertise in youth with disabilities. Second, Camp Signal always fills up by April and we have to turn many younger children away, and now we will be able to accept them. We will accommodate around 70 children and youth, divided into age-appropriate groups. A few students may want to attend both Chatter Camp and Camp Signal. A sliding fee scale will be used. Campers and their families will have opportunities to form meaningful relationships with each other and access the resources they may not have known.*

### **Chattanooga Basketball - Education Through Athletics**

*FY20 Funded: \$100,000*

*FY19 Funded: \$100,000*

*Chattanooga Basketball is an educational program that uses competitive basketball as a hook for student participation in literacy initiatives, life skills classes, and parent education with the ultimate goal of improving the lives of area student-athletes and their families through the opportunity to attend and graduate from college. Beginning with elementary school student athletes and continuing through high school, the focus of the program is on reading at or above grade level, exemplary school performance and attendance, and using the sport of basketball*

*for life skills development. The A, B, C's of Chattanooga Basketball are Academics, Basketball, and Character development. The goal is straightforward: all 250 participants will gain admission to post-secondary education, graduate, and become strong contributors to our community.*

*Chattanooga Basketball has student athletes from virtually every school and neighborhood in Hamilton County and the surrounding area. Students practice regularly at Youth and Family Development Centers, attend literacy and tutoring sessions, and travel to tournaments around the country becoming aware of a world much bigger than the Chattanooga streets. The girls division ( Tennessee Xtreme)and the boys division (Chattanooga Elite Basketball) have achieved great success, including a 100% high school graduation rate and 99% college attendance rate.*

### **Chattanooga Institute of Work-Based Learning (Human Resources)**

*FY20 Funded: \$145,482*

*New Offer*

*The City of Chattanooga has developed several highly successful work based programs built in partnership with local businesses and agencies and with a strong focus on quality. These programs are highly valued by both employers and local communities. However, changing demand from employers and communities means there is now a need to revisit how the City of Chattanooga programs will operate and consider how it should develop further to meet the changing needs of the Chattanooga economy both now and in the future.*

*Today, many of our program offerings are at the entry level supporting large parts of Chattanooga's foundational economy with relatively smaller numbers supporting our knowledge and technical based economy. If the model and approach for our programs remain unchanged, there is a potential risk that these programs will make a limited contribution to our future economic growth in terms of higher level skills, qualifications, and earning potential.*

*Our employability agenda is not solely about finding work. It focuses on prioritizing skill development and developing an education and training platform that prepares students and our city for the challenges and opportunities of tomorrow.*

*Approach*

- 1. Develop a seamless collaboration/process between HR/YFD to expand Career Development across the entire city.*
- 2. Develop a youth & adult employment programs that recruit, train & assignment of livable wage employment opportunities.*
- 3. Work with schools like Howard to create internships for their Work-Based Learning Program.*
- 4. Create a talent pool within the City of Chattanooga*
  - Recruit and train a pool of participants that could potentially find employment within the City Of Chattanooga*
  - Reduce outsourcing cost*
  - Develop staffing that could fill in as needed that are knowledgeable of the City Of Chattanooga processes.*
- 5. Create additional staffing opportunities to serve & support this bold initiative.*
- 6. Develop a special track to help parents of the youth that are enrolled in our programs. (Head Start, YFD centers etc.)*

7. Workforce Development & HR Career Development work together to target high unemployment census tracks.

### **Chattanooga Mentoring Collective (United Way of Greater Chattanooga)**

FY20 Funded: \$25,000

FY19 Funded: \$25,000

*The mission of the Chattanooga Mentoring Collective (CMC or “the Collective”) is to convene, encourage, and coordinate efforts across a broad array of Chattanooga agencies. The vision of the Collective is to assure safe, effective, and sustainable mentoring relationships exist for every child in Chattanooga who wants a mentor, putting youth on a positive path towards thriving adulthood. The mission and vision are aligned with Chattanooga 2.0 goals for school graduation and future success. Through the coordination of best practices and research-driven activities, multi-agency partnerships add value to the project through a strong “common voice” raising public awareness specific to quality mentoring. The Collective targets both community and schools with quality mentoring services to help children succeed in school and life.*

*The CMC prepared a strategic plan strategic planning was prepared during several months of 2016. Throughout the past years, the CMC worked pursued several major goals in partnership with the City of Chattanooga: 1) recruiting new mentors through targeted outreach, 2) developing plans to increase the quality of local mentoring through professional development, and 3) creating a technology platform for mentors and mentoring organizations to provide access to resources and training, along with the capacity to inform continuous improvements.*

*The Collective reflects the “Smarter Students, Stronger Families” City priority area: specifically, addressing personal and professional development and education.*

### **Chattanooga Zoo: Community Engagement Initiative (Friends of the Zoo, Inc.)**

FY20 Funded: \$20,000

FY19 Funded: \$25,000

*The Chattanooga Zoo’s Community Engagement Initiative seeks to use the unique resources of the zoo to inspire and engage target populations of Chattanooga citizens including those with special needs, the Latino population, and senior citizens. This initiative combines several programs built for these target audiences including DreamNight, Camp Zoo-A-Bility, GoFest!, and Senior Safari Outreach to provide needed recreational and educational opportunities, all while creating quality family time.*

- *Dreamnight- free nights at the zoo for special needs families. This provides the opportunity for learning and recreation with other families who understand the unique needs of this population.*
- *Camp Zoo-A-Bility- summer camp for special needs children. Through a partnership with the Department of Therapeutic Recreation, the zoo hosts this camp for 3 weeks during the summer.*
- *GoFest!- in conjunction with the Mayor’s office, this event is for disability resource awareness in our community.*
- *Senior Safari Outreach- zoo staff visits senior centers with their furry and scaly friends to provide enriching activity and educate our golden population.*
- *Sensory Safari- Sensory Safari a special safari time dedicated to those with Special Needs and sensory processing barriers. Families can come and enjoy the Zoo without the worry of over*

stimulation.

*As part of this initiative, these programs teach our citizens more about the natural world, in a safe environment. Providing these recreational opportunities leads to more engaged community members within these target audiences.*

**Chattanooga Zoo: Management Contract (Public Works Department)**

*FY20 Funded: \$675,000*

*FY19 Funded: \$675,000*

*City of Chattanooga annual appropriation to the Friends of the Zoo, Inc. in support of the operation of the Chattanooga Zoo. The Chattanooga Zoo has been managed by Friends of the Zoo since 2010. Provided to FOZ under a management contract, the city funding allows the Chattanooga Zoo to remain an efficient and affordable community resource that will: Build smarter students and stronger families on a daily basis through its varied conservation and education programs. Help to build stronger neighborhoods through its main goal of being a resource to the local community and provided needed education, recreation, and conservation. Contribute to safer streets for our community through youth programs focused on jobs, volunteer opportunities, and mentoring. Grow the local economy by providing a place to work and a place to invest and grow.*

**Child Care WAGE\$ (Signal Centers, Inc.)**

*FY20 Funded: \$200,000*

*FY19 Funded: \$200,000*

*Lack of resources and an effort to maintain affordability for parents often make it difficult for individual child care programs to reward or encourage teacher education, resulting in too many great teachers leaving the field. Research-based evidence shows that the quality of care children receive is lowered by high turnover rates and inadequate teacher education.*

*The Child Care WAGE\$® Project responds to these problems by providing education-based salary supplements to early learning professionals working with children birth-five. The project provides children in licensed early learning settings more stable relationships with better educated teachers by rewarding teacher education and continuity of care.*

*The Child Care WAGE\$® Project is managed through Child Care Services Association. Organizations eligible to operate WAGE\$ are Child Care Resource and Referral (CCR&R) State Networks, National Association for the Education of Young Children (NAEYC) State Affiliates, and Statewide Early Childhood Organizations. Signal Centers holds Tennessee's CCR&R contract, and is the only organization in Chattanooga eligible to operate this program. This offer is in partnership with Youth and Family Development's Office of Early Learning, supporting OEL's priority of developing a system of high-quality services that are responsive to children and families.*



## **City of Chattanooga Series / Youth & Family Development and Educational Resources Promotion (WTCL)**

*FY20 Funded: \$18,000*

*New Offer*

*99% of households in the Chattanooga area have free access to trusted local and national PBS programming. Research suggests that 82% of families watch PBS and Nielsen ranks it #6 among all broadcast and cable networks, making underwriting through WTCL an effective way to reach all Chattanooga residents. The City of Chattanooga and the Department of Youth and Family Development provide services, events and programs that support a high quality of life for citizens and emphasize healthy living. Nielsen reports that 93% of PBS.org users seek a healthy lifestyle, that 61% of PBS.org users recycle and that 34% of PBS.org users have participated in political activities in the last 3 years.*

*According to Slate, in Chattanooga's poorest ZIP codes, only 1 in 5 households subscribe to the public internet, despite its high speed & low cost. However, 99% of television households have free access to WTCL. WTCL proposes to produce and air monthly television spots to promote the programs, events and services offered by the City of Chattanooga, Department of Public Works, Digital Equity, Early Learning and the Department of Youth and Family Development.*

*WTCL has onboarded 4 student interns for the current BFO project and will recruit, train and engage 4 additional students during the current fiscal year. These students experience the process of job recruitment, resume development, interview skills and are completing the training process. The WTCL team has met with the identified City departments, collected ad materials and are developing scripts, spots and materials to support and promote City services on-air and online.*

*During the 2020 FY WTCL will produce 12 spots promoting City services and free educational resources to support success in school to air adjacent to appropriate PBS programs. WTCL will continue to engage 4-8 high school students annually through training and production and marketing internship projects to support these goals.*

## **Coordinating Calls and Rescue Services (United Way of Greater Chattanooga)**

*FY20 Funded: \$35,000*

*FY19 Funded: \$35,000*

*This Offer from United Way of Greater Chattanooga (UWGC) targets the reduction of resident calls and subsequent service overlaps specific to both the City's Office of Family Empowerment (OFE) and United Way's 211 call center. At the specific request of the City Office of Family Empowerment, this offer will collect/enter and analyze data to respond to resident needs, trained on-site 211 specialists will service the OFE waiting room to work with residents, enter data on-site, and make client-need community referrals. In person and phone monitoring includes tracking to reduce duplication of resources. Data collection and analysis will provide a significant assessment of community needs to help direct resource allocations. This system will build stronger community partnerships, increase the efficiency of resource referrals, and provide better accountability to both systems – leading to increased citizen stability.*

## **Dollars, Sense, and Me & Media Smarts; Economic & Media Literacy (Girls Inc. of Chattanooga)**

FY20 Funded: \$5,000

New Offer

*Girls Inc. will implement a one-day per week afterschool program at a YFDC site TBD that focuses on 4-6th grade girls. Programming includes two important curricula, Media Literacy and Economic Literacy. Media literacy investigates the use of slogans, logos, merchandising, and target marketing in media; consider the realness of reality TV; find ways to overcome bias in the news; practice creating strong, smart and bold characters, TV show treatments and media campaigns; and tackle issues of concern such as beauty, diversity, and stereotypes in the media. Through Girls Inc. Economic Literacy, girls will learn about money and the economy, how to manage, invest, and save money and how to help others through philanthropy.*

*As girls explore how the economy affects everyone locally and globally, they develop skills critical to being financially savvy and to becoming economically independent adults. The age appropriate lesson enhances girls' understanding of economic and financial concepts and introduces topics and skills such as exchanging goods and services, investing in the stock market, entrepreneurship, budgeting, writing checks, and labor and management. All this while the girls will be developing skills built around the Girls Inc. Experience, like college and career exploration, leadership, life skills, women's history, community service, character education, conflict resolution, public speaking, art, physical fitness, homework help and academic enrichment; Critically important life skills necessary for their future success.*

*Girls Inc. will partner with the leadership team at the YFDCs to identify an ideal site for this after school program. Support from the City will help provide as many as 14 girls the opportunity to participate in programming and learn to create budgets and business plans and make informed choices on how they use media appropriately. We will measure our progress towards reaching those goals with pre and post evaluations and attitudinal surveys which measure changes in knowledge, skills and attitude of the curriculum.*

## **Early Childhood STEAM Academy (Creative Discovery Museum)**

FY20 Funded: \$25,000

New Offer

*Creative Discovery Museum (CDM) seeks to empower early childhood teachers to incorporate STEAM (Science, Technology, Education, Art, Math) education into their everyday curriculum. Early childhood educators are least confident about teaching science, yet STEAM activities are a critical part of early childhood experiences. There is a need for more content focused professional development opportunities for early childhood teachers, particularly training for STEAM. CDM will offer an Early Childhood STEAM Academy serving 20 Early Head Start, Head Start and community based providers annually in best practices for early childhood STEAM education. Participants will attend 10 professional development workshops focused on a specific area of early childhood STEAM and will observe CDM teachers as they present model STEAM lesson at various sites. Following each workshop, participants will teach lessons at their sites using the concepts presented at the monthly workshop and offer a follow-up report to their cohort next month. Monthly reports will evaluate the program's effectiveness. Participants will*

*complete a final project before graduating from the Academy. An estimated 400 children will benefit directly from the Academy in year one, with this number growing exponentially over time.*

### **Early Learning Scholarships (United Way of Greater Chattanooga)**

*FY20 Funded: \$100,000*

*FY19 Funded: \$100,000*

*This offer will continue the Chattanooga Early Learning Scholarship program launched in March 2017 as a pilot program that provides supplemental childcare support for those employed or in-college families and adults who are not eligible for other state or community subsidies for childcare. By increasing access to quality childcare for lower to moderate-income households, this offer proposes continuation of this early education benefit to City families with UWGC oversight of the application and reimbursement process for qualifying families. Impact of the program includes building stronger and self-sustainable families as well as preparing children for success in school and life. The program is operated through the United Way of Greater Chattanooga (UWGC) in collaboration with the Chattanooga Department of Youth and Family Development- through the Office of Early Learning. It also has the is supported by the Early Childhood Committee Matters Coalition of Chattanooga 2.0 (Early Matters), which includes over the Coalition of 40 local organizations and early education partners.*

*Targeted activities of this grant include implementation of community outreach activities, parent engagement strategies, participant application and contractual procedures, scholarship reimbursement, program reporting, and administrative support. These activities align with the overall Chattanooga 2.0 community goals and early education strategies, the Mayor's Council on Women initiative, and the Office of Early Learning, and which specifically addresses Mayor Berke's priority area for improving early education and increasing family stability.*

*This offer will continue the Chattanooga Early Learning Scholarship program launched in March 2017 as a pilot program that provides supplemental childcare support for those employed or in-college families and adults who are not eligible for other state or community subsidies for childcare. By increasing access to quality childcare for lower to moderate-income households, this offer proposes continuation of this early education benefit to City families with UWGC oversight of the application and reimbursement process for qualifying families. Impact of the program includes building stronger and self-sustainable families as well as preparing children for success in school and life. The program is operated through the United Way of Greater Chattanooga (UWGC) in collaboration with the Chattanooga Department of Youth and Family Development- through the Office of Early Learning. It also has the is supported by the Early Childhood Committee Matters Coalition of Chattanooga 2.0 (Early Matters), which includes over the Coalition of 40 local organizations and early education partners.*

### **Early Literacy Bookworm Club (Girls Inc. of Chattanooga)**

*FY20 Funded: \$40,000*

*FY19 Funded: \$30,000*

*The Bookworm Club – this Girls Inc. after school initiative improves the reading proficiency of girls in grades K-3 by promoting a love of reading and providing fun and engaging programming*

*that supports the school-based instruction that girls receive. The Bookworm Club supports girls in building developmentally appropriate reading skills by the end of third grade so that they are equipped to succeed in school and gain an understanding of the importance of reading as an essential life skill.*

*In our fifth year, the Bookworm Club will continue to actively engage girls with literacy activities, including structured read alouds, storytelling, public speaking, field trips, writing and creative arts to enhance the five building blocks of literacy. Using the Dynamic Indicator of Basic Early Literacy Skills (DIBELS) testing instrument, girls' literacy proficiencies are assessed three times per year to determine progress being made towards reading skills at grade level by the end of the third grade.*

*This funding will support the continuation of the two successful afterschool programs at Shepherd and South Chattanooga YFDC's, as well as the center-based Girls Inc. site located on Brainerd Road and will serve 36 girls throughout the academic year.*

### **Enhancing Communication, Enriching Lives (The Speech and Hearing Center)**

*FY20 Funded: \$67,700*

*FY19 Funded: \$67,700*

*1. Children with speech language development challenges, physical health challenges (feeding/swallow therapy needs, physical and occupational therapy needs) and hearing challenges will be identified before age three. All children will have access to interventional services regardless of ability to pay.*

*Anticipated result: Children will be healthy and prepared for learning when entering kindergarten and will perform better in school.*

*2. Adults with communication/speech challenges or hearing loss will receive services regardless of their ability to pay.*

*Anticipated result: Adults able to stay in the workplace, be active in the community and live happily in the city they love, Chattanooga.*

*Undetected speech language deficits, challenges with physical communication (swallowing/feeding therapy needs, occupational therapy and physical therapy needs) or hearing loss can result in delayed speech and language development, social-emotional behavioral problems, lags in academic achievement, potential unemployment/ loss of wages, feelings of depression and isolation. We partner with community and state agencies to perform community wide screenings, diagnostic follow-up, and treatment offering a sliding fee scale discount. We will treat more than 4,200 individuals ensuring children are ready to learn, performing on grade level and all patients are able to positively contribute to our city. We measure success with clinical outcome tools as we have for the past 65 years.*

*Direct services offered (screenings, speech evaluations, speech therapy, hearing evaluations, hearing services, hearing aids). We have added feeding/swallow evaluations and therapy, occupational evaluations and therapy, physical evaluations and therapy for children.*

### **Enriching Lives with Cultural and Educational Access (Bessie Smith Cultural Center)**

*FY20 Funded: \$30,000*

*New Offer*

*The Bessie Smith Cultural Center met with school administrators and educators to determine what their needs are in reference to educating the students on African and African American History. It was determined from these meetings that there is a tremendous need in the local school system for teachers to have access to educational programs specifically targeting African and African American History. School textbooks only tell a small percentage of the history and having access to local programs offering the much-needed information will empower, enrich and educate the students in our community. BSCC currently utilizes interns from UTC as well as local educators to assist with lesson plans and development of the education components. BSCC has begun to enhance its Education Program over the last year by offering more programs for area schools and the community. Museum programming not only allows students to participate in activities that assist in the understanding of academic materials in the classroom but the programming offer ways for students to develop the skills necessary to effectively integrate social, emotional, and academic development. Also, museum programs can show students opportunities to make emotional connections to narratives presented in exhibits. Museums can also educate students on making emotional connections through the programs that help them serve the community.*

*Educational programs in museums also encourage students to participate in activities that encourage them to use and develop social as well as interpersonal skills. Students are encouraged to gather into groups to use teamwork to accomplish activities in the programs. Museums and schools can benefit from a partnership by creating opportunities for students to be inspired. When the students explore their interests, they are able to express their creativity and their generous willingness to share their ideas. Museums offer programs that create these opportunities to express their creativity. As educators encourage their students to visit more museums, museums subsequently have an increase in serving their communities better and create more robust experiences for visitors of all ages.*

*The more times students visit museums for their programming, the more they are likely to develop the education that will make them more informed as well as well-rounded individuals making their communities better for the future.*

### **High School Entrepreneurship Program (LAUNCH)**

*FY20 Funded: \$30,000*

*New Offer*

*LAUNCH requests support for the High School Entrepreneurship Program, which engages*

*interested and motivated students with a simulated entrepreneurship experience that provides real-world lessons they'll need to successfully start their own business. Over the course of a semester, this program immerses students in business fundamentals like market opportunities, innovation, viability, feasibility, and business plan development. Working in teams, and mentored by business leaders, students pitch their business plans at the end of each semester as part of a regional competition. The winning teams receive prize packages that can be used for further developing their business or put towards their education. At the end of the semester, all students have had the opportunity to experience entrepreneurship in a way that prepares them for the real thing. The program increases economic opportunity, improves life and leadership skills, improves achievement, and increases social capital. The program has served 697 high school students since inception with great results: at the end of the program, 87% of students report a better knowledge of business principles and skills, and students participating in the program have a higher graduation rate, higher GPA, and higher attendance rate compared to school averages. Because of the success of our program, LAUNCH was selected as Launch TN's High School Curriculum Partner, with the goal of expanding our High School Entrepreneurship Program in 10 schools across the state over the next year.*

*LAUNCH has worked with eight schools in Hamilton County and primarily targets underserved, high poverty schools. Our current target high schools include The Howard School, Brainerd, Chattanooga Girls Leadership Academy, Tyner, East Ridge, Central, Red Bank, and the STEM School. In many of our schools, crime, poverty, and violence from the streets often find a way into the classroom, leaving school officials looking for innovative ways to curb their effects on students. Funding from the City of Chattanooga will support program expansion within our current schools and allow us to serve additional students in the city. We will also expand our partnership with the City's Youth and Family Development Centers by providing quarterly entrepreneurship sessions on site at YFD Centers. These workshops will cover the fundamentals of entrepreneurship and allow program graduates to talk with other students about lessons learned through the entrepreneurship program. With support from the City, LAUNCH will be able to increase our impact by 80% in FY 2020 by serving 225 high school students in 8-10 schools.*

### **Human Services Administration (YFD Social Services)**

*FY20 Funded: \$1,334,643*

*FY19 Funded: \$1,259,643*

*The department of Youth and Family Development's (YFD) Human Services division is submitting this offer in order to operate federal and state grant funded programs; these grants necessitate administrative management and oversight. The programs housed under the Human Services division provide services to young children, youth, economically disadvantaged citizens, seniors and those experiencing crisis. Programs include: Head Start; Early Head Start and Early Head Start – Child Care Partnership (HS/EHS/EHS-CCP); Office of Family Empowerment (OFE) ; and the Foster Grandparent Program (FGP). These programs generate a total local, state and federal funding of over \$21M used to provide services to the community.*

*Grant funding provided under these programs totals include outputs of: 998 children served through Early Head Start, Head Start, and Early-Head Start – Child Care Partnership, over 5000 families served through Community Services Block Grant (CSBG), Low Income Home Energy*

*Assistance Program (LIHEAP), Emergency Food & Shelter Program (EFSP); and over 200 children directly impacted by the Foster Grandparent Program (FGP).*

### **Indigent Mental Health Care (Helen Ross McNabb Center)**

*FY20 Funded: \$10,000*

*FY19 Funded: \$10,000*

*One in four persons will need mental health treatment in any single year and 8.2 % of those report frequent mental distress. Unfortunately there are significant barriers to mental health treatment for those either without medical coverage or with plans that do not include mental health coverage. In 2012, 58.2 % of Tennesseans with severe mental illness went untreated ( SAMHSA) With 9.2 % of Tennesseans uninsured ( University of TN, 2012) and 18.4% of families in Chattanooga living below the poverty level ( US Census) may be unable to access the mental health care they need. Untreated mental illness places a strain on the individual, families and communities. The Helen Ross McNabb Center Indigent Mental Health Treatment program currently offers a holistic approach to combat mental illness. Providing those without medical coverage with necessary mental health services increases the positive community interactions while decreasing the negative interactions that often require the engagement of law enforcement, emergency room visits and hospitalizations. Children whose mental illness and distress are untreated often struggle academically, socially and emotionally. These children have multiple absences, behavioral concerns and poor academic performance requiring the engagement of school administrators and other personnel. When children's mental health issues are addressed they are then able to attend school, improve academically and have reduced behavioral concerns. This success in school will allow children to reach their full potential and pursue greater academic and career goals.*

### **Investing in the Education of At-Risk Children (Chambliss Center for Children)**

*FY20 Funded: \$350,000*

*FY19 Funded: \$350,000*

*Chambliss Center for Children continues to dedicate itself to the education of young children throughout the City. Knowing that 80% of brain development occurs by age three, we are confident that investing in our youngest citizens will ultimately lead them to be successful and productive adults. We are requesting continued support of our agency's Early Childhood Education Program on our Brainerd campus and our five off-site agencies located in other neighborhoods within the City of Chattanooga. In 2019, we plan to add another site in the heart of District 6. The main campus offers 24-hour care and all sites provide a scholarship fee scale that discounts fees according to family income. This scale allows hundreds of low-income, single-parent families to afford our high-quality program. In addition to providing high-quality care to hundreds of children throughout the City, we are also allowing those parents the opportunity to become or remain financially stable by working or even attending school. Our program provides quality, accessible, affordable services that are in great need to the children and families of our community.*

## **Latino Family Resource Center (La Paz Chattanooga)**

*FY20 Funded: \$25,000*

*FY19 Funded: \$50,000*

*La Paz Chattanooga has consistently served the Latino community for 14 years and has become the trusted resource amongst this growing demographic. With a staff that has over 60 years of combined experience, every program and service is specifically tailored to the language, culture, and background of the Latino community.*

*To better meet the needs of the growing Latino demographic, La Paz Chattanooga in partnership with the Office of Multicultural Affairs and the City of Chattanooga implemented this city's first Latino Family Resource Center (FRC) in FY15. The overall goal of the FRC is to improve the quality of life for Chattanooga's growing Latino community.*

*Without the FRC, the underserved Latino would lack access, knowledge and resources, therefore pushing them to lean on city, state and federal funded programs. The organizations serving the underserved Latino would have no resources to learn from, no service provider to assist with Spanish speaking clientele and no organization to refer to in cases when they cannot assist. The FRC is a city resource we can not afford to be without.*

*The FRC serves as a welcoming center for the Latino population, eliminating barriers, increasing access to available resources and providing education and guidance. The FRC meets immediate needs utilizing culture and language to include in-depth case management, assessment and referral, as well as informational workshops, community engagement and outreach services.*

*The FRC is a center for leadership development of volunteers and interns as well as community advocates and organizations. The FRC volunteer staff become ambassadors of La Paz, equipped with culturally and linguistically appropriate skills, to not only work at the center, but in other local organizations, thus expanding La Paz's reach to address the needs of the growing Latino population. La Paz Chattanooga has developed a relationship with the Chattanooga Police Department and project funding will provide space for the newly hired bilingual victim advocate as well as bilingual police officers to be housed at the FRC.*

*La Paz Chattanooga was recently approved to purchase an old city building, which will centralize current and future programs and services, accommodate Latinos from all strata of life, and promote diversity and cultural inclusion. The new space will house a larger and more accessible Latino Family Resource Center to include dedicated office space, private counseling rooms, community classrooms, instructional kitchen, learning lab, and a multi-purpose event space available to all community members.*

## **Library Operations**

*FY20 Funded: \$6,766,034*

*FY19 Funded: \$6,545,000*

*This offer request covers the operating costs for the Library and continues to build on our mission of being the community's catalyst for lifelong learning by providing access to books,*



*media, electronic resources, public computers, emerging technologies, professional assistance, and valuable programming regardless of income or status.*

*We maintain four unique branches and in the coming months will open a fifth, all strategically located throughout the City. All locations provide access to programs and materials; we also serve as locations for community meetings, job skills training, and classroom instruction. We partner with local community organizations, and support small businesses, startups, and entrepreneurs. In FY'18, the Library welcomed over 450,000 visitors, checked out more than a million items, logged more than 100,000 public computer sessions, and offered programs attended by over 65,000 individuals. The Library is on track to exceed these numbers in FY'19.*

*In FY'20 we will improve our capacity to create and deliver high quality Library services to patrons by: adding a professional Librarian position dedicated to creating and implementing a system-wide cohesive programming and outreach strategy; delivering value-added services through a new Development Officer position. This person will be responsible for creating and implementing a strategic direction for philanthropic growth for the Library, and providing leadership with current and potential strategic community partners requesting a recurring \$500,000 devoted to purchasing materials in multiple formats, to ensure that we can meet public demand for current and diverse information, pleasure reading, homework help, early childhood development, career development and the like; lastly, adding a seasonal, part-time summer intern to the Avondale Branch staff.*

*We continue to ensure every student enrolled in the Hamilton County School System, regardless of residency, is eligible for a free Library Card. In FY'18 our Youth Services Department interacted over 59,000 times with children, tweens, teens, and families through over 2,750 programs meeting Tennessee Standards, Chattanooga Basics and STEAM standards. We are a strong partner with Chattanooga 2.0 and the City's Department of Early Learning.*

*The Library is dedicated to building Smarter Students and Stronger Families.*

## **Library Service Plan Initiatives**

*FY20 Funded: \$25,000*

*New Offer*

*This offer request is to fund initiatives delivered in the findings of the consultants hired to develop a Library Service Plan. The Service Plan project was funded in FY18 with the goal of, "Ensuring that all citizens have access to their library system, its programs, and resources and that tax dollars are spent to provide library services that the community wants and needs."*

*Steps to creating the Service Plan include: Purchasing Analytics on Demand, which is software that compares Integrated Library System data against household-level data from a number of sources to allow for patron and potential patron analysis; Hiring a consultant who will: Synthesize Analytics on Demand data, Conduct community focus groups, Meet with library administration and staff, Produce a report – a Service Needs Master Plan.*

*The Service Plan report was delivered to the Library Board of Directors on January 17, 2019.*

*One of the goals recommended in the Service Plan that the Library wants to pursue in FY'20 is to: "Re-brand the Library as a place for the public to gain information about and access to 21st century literacy skills." It was noted in the Plan that, "We received feedback from those who responded to the community survey about the need for "alternative education pathways" for adults, teens, and children. Many saw the public library as a potential resource for those who are not, or unable to, enroll in a formal education program, to learn about 21st century literacies in a non-intimidating setting." 21st Century Literacy skills include financial literacy, English-language skills, health literacy, food literacy, nutrition literacy, and digital literacy.*

*Library staff will develop 21st century literacy skills programming targeting all age groups. This offer is requesting funds to develop a marketing campaign to market this initiative.*

### **Lookout Mountain Conservancy, Howard Intern Program**

*FY20 Funded: \$16,250*

*FY19 Funded: \$20,000*

*Lookout Mountain Conservancy is unique in the world of land trust for utilizing its property to engage alienated urban youth so that they may acquire skills, gain work experience, engage the community, achieve academic excellence, attend and graduate from college, and improve their lives. Our goal is simple, yet ambitious: to significantly increase the proportion of our urban youth's high school graduation rates, increase college and technical school admissions, ensure that they have career mobility opportunities, and provide all the necessary intangible skills to become productive citizens within our community. The Howard School demographics include 74% African American, 20% Hispanic, 5% Caucasian, and 1% other.*

*In the past six years, 100% of the 40 Howard School students in the program have graduated high school and have gone on to either a 4-year university, the military, technical school, or found a job right out of high school. Last year, The Howard School's graduation rate was 71.1%, while their Hamilton county peers enjoyed 84.6%, and their state peers 89.1% graduation rates. The Howard School had the lowest graduation rate among schools in Hamilton County with the second lowest being 78.5%. These students are changing what it means to be a student at The Howard School, and are often recognized as leaders by their peers and staff at the school.*

*The Primary avenue for assisting the students in fulfilling their personal and academic goals is through problem-based learning curriculum (PBL). PBL is an instructional approach that is learner centered and empowers learners to conduct research and apply their new knowledge and skills to develop a solution to a defined problem. This method is very useful when working in the outdoors, both in conservation and educational means. Our strategy resonates with the students; there is a demand to get into our program, and the benefits are compelling enough that the students want to stay in the program for its duration, so they may be achieving their personal benchmarks. Our community is responding to LMC's program for its ability to help students avoid high-risk behaviors. We acknowledge the circumstances that our urban youth encounter, remain accessible at all hours, and are "there" for them when trouble arises academically or socially. We are committed to their future.*

*\$40,000 total BFO requested:*

\$34,500 – 3 Interns (\$11,500/intern per year includes wages, insurance, food, clothing, transportation, educational supplies, college-prep classes, tutoring); \$5,500 – Additional part-time staff to help with increased capacity.

## **Making the Right Choices: Prescription Drugs and Mental Health (Chattanooga Kids On the Block)**

FY20 Funded: \$8,000

New Offer

*At a cost of \$20,000 this project takes a more in-depth approach to drugs, gangs, suicide and mental health from last year's funded project "Positive Solutions..." This project was developed by request from parents and educators and will provide 25 interactive, educational programs free of charge to schools and community groups in Hamilton County, focused on prescription drugs/opioids, alcohol, vaping/ e-cigarettes, suicide prevention, gang involvement and violence and positive mental health. The project is targeted to youth in fifth and sixth grades and adults. The program provides positive mechanisms and resources for children and adults to develop and use, empowering them to make healthy, more sensible and responsible life choices to reduce drug use, dropout rates and chronic absenteeism, the rate of suicide and to encourage more parental involvement, cultural and multi generational educational enrichment as well as overall mental and physical well being to build smarter students and stronger families. Each interactive program will focus specifically on:*

- *Toxic stress including abuse of chemicals including e-cigarettes, prescription drugs and alcohol*
- *Awareness of and consequences of gang involvement and negative/violent behaviors*
- *Suicide prevention and effective communication with peers and adults*
- *Respect of others and one's self including effective multi-generational communication*
- *Connections to community amenities including mental health counseling*
- *Parental support and mentoring to develop resilient families*
- *Mental and Physical well being as it relates to positive mental health, conflict resolution, anger management, suicide and peer pressure.*

*Each program will be presented in a growth-promoting, non-threatening environment using the nationally recognized Kids on the Block puppets and nationally researched scripts. Each program has been adapted to include ACEs (Adverse Childhood Experiences) and the Tennessee initiative: Building Strong Brains. Youth and adults will have the opportunity to interact directly with the puppets during each program asking questions of the topics discussed. Youth and adults will have opportunities to expand on and practice positive "executive function and self-regulation" skills through creative play, social connections and exercise. Program specific follow up materials and resources will be provided following each program to children and parents/adults. All resource materials will be available in Spanish as needed.*

*The programs, requested by educators and parents, are presented in a growth-promoting environment using Kids on the Block puppets and the arts as a form of positive expression/communication target youth fifth-sixth grade and adults/caregivers/parents. We estimate serving 3,200 children and adults in Chattanooga and Hamilton County. The City investment in this project is \$6.25 per person served.*

## **Mayor's Youth Council**

*FY20 Funded: \$1,000*

*FY19 Funded: \$1,000*

*The purpose of this offer is to fund the Mayor's Youth Council (MYC). The MYC was formed in the Mayor's Office because Mayor Berke believed that although Chattanooga's youth weren't old enough to vote in local elections, they should still have a voice and be represented in local government. The MYC was formed to allow a select number of students (this year its 40) to serve on the Mayor's Youth Council and advise the Mayor of issues affecting Chattanooga youth that warrant attention from local government. This year's MYC members represent 16 different high schools – public, private, and charter. In the past, groups have advised the Mayor on issues related to gang violence; teenage drug/nicotine use; workforce development; sexual assault on college campuses; the BFO process; embracing and encouraging ethnic diversity; and increasing voter engagement among youth.*

## **Office of Early Learning Operations (YFD Recreation)**

*FY20 Funded: \$324,130*

*FY19 Funded: \$385,302*

*The Office of Early Learning (OEL) strengthens families through informed leadership and advocacy; this includes developing programs and policies that are responsive to the needs of the City of Chattanooga's children and families. OEL seeks to increase the capacity of families with children 0-5 and those providing services to young children and their families in order to children's healthy development and their ability to enter kindergarten with the tools needed for success.*

*To achieve this goal, OEL focuses on three priorities:*

- 1. Build a system of quality services informed by and responsive to families and young children*
- 2. Develop an early learning infrastructure that supports Chattanooga's early learning system*
- 3. Foster community leadership, commitment, and public investment in early learning*

*Within these areas, OEL's FY20 scope of work will include:*

- 1) provide early learning professional development opportunities for community service providers (early learning, YFD staff, library staff, public health providers, etc) on best practice content;*
- 2) develop and implement a professional development program for early learning leadership to strengthen existing leaders and build a cohort of future leaders;*
- 3) provide resources to high quality early learning programs wanting to engage in continuous quality improvement (business best practices and shared services; curriculum, advanced trainings, specialty training in infant and toddler care, culturally responsive care, trauma informed teaching);*
- 4) increase high quality seats;*
- 5) build community advocacy for early learning including amplifying family voice in early learning through advocacy and storytelling efforts;*
- 6) continue to evaluate OEL services and systems.*

*In totality, FY20, OEL will focus on building early learning infrastructure and the capacity of families, community members, and service providers. These efforts will provide a framework for*

*sustaining long-term early learning efforts.*

### **Operation Get Active (Chattanooga Football Club Foundation)**

*FY20 Funded: \$40,000*

*FY19 Funded: \$40,000*

*The mission of the Chattanooga Football Club Foundation is to engage and empower the community through soccer. Our flagship youth program is Operation Get Active (OGA), a health initiative launched in spring 2016 that uses the game of soccer to encourage youth to live active and healthy lifestyles. Since its inception, OGA has served over 3,600 children aged 8-15 from 20 elementary schools, three middle schools, ten neighborhood recreation centers, and Signal Centers, a nonprofit serving children and adults with disabilities. The majority of our program participants come from low-income, urban, and ethnic minority backgrounds.*

*City funding will support OGA programming at ten recreation centers, impacting at least 720 children via a 7-week summer session and 10-week fall and spring sessions. Led by a minimum of two trained OGA coaches, sessions are an hour and a half long and are held twice a week during the fall and spring, and two hours once per week during the summer. For all three seasons, we will host midseason and end-of-season tournaments at Finley Stadium.*

*We are also introducing two exciting changes in 2019. The first is that we will be expanding the summer season to include programming for 6-8-year-old children, in an effort to broaden our impact. The second, and largest change, is that in partnership with The VDOC, we will implement coach training for all participating Department of Youth and Family Development staff during the summer. This training will be a Level 1 Diploma in Creating Soccer Coaching, which is a three-hour workshop providing an understanding of Creative Soccer coaching, how it differs from other forms of soccer coaching, and how it helps develop creative players. Coaches will learn how to deliver a session that develops physical intelligence, movement, ability, perception, awareness, and decision making in all players.*

*We look forward to continuing our ongoing, successful partnership with the City of Chattanooga's Department of Youth and Family Development to implement the program.*

### **Personal Safety/Healthy Living (Chattanooga Kids On the Block)**

*FY20 Funded: \$12,000*

*FY19 Funded: \$10,000*

*At a cost of \$30,000 this offer, through 50 interactive, educational awareness and prevention programs, provided free of charge to schools in Hamilton County and the City's Youth and Family Development Centers among other collaborative efforts, is anticipated to indicate the following outcomes:*

- 4,950 youth and adults have a positive change in knowledge and/or skills to live a healthier lifestyle through education focused on mental and physical wellbeing; and personal safety including child abuse and suicide.*
- 3,600 youth show more positive behaviors in the classroom or in group activities reducing the incidents of bullying, cyberbullying, gang involvement and violence.*

- 3,480 youth show positive self-esteem and awareness of cultural and physical differences, respect and effective communication skills to help reduce chronic absenteeism and ultimately reduce dropout rates.
- Adults/Parents/Caregivers to have a better understanding of Adverse Childhood Experiences (ACEs)

*This offer intended to serve 4,000 children/youth and 1,500 adults in Chattanooga and Hamilton County will provide:*

- 50 interactive, educational programs to youth (Pre-kindergarten through 6th grades) and adults in primarily high risk neighborhoods and communities including the Opportunity Zone areas at a cost of \$5.45 per person served empowering the resilience of families.
- Educational programs presented in a growth-promoting and non-threatening environment using the nationally recognized Kids on the Block puppets; as well as the arts to better communicate. Each program will include “executive function and self-regulation” skills adapted from the Tennessee ACEs initiative: Building Strong Brains, to build the foundation of positive brain architecture in efforts to increase literacy, communication and overall education skills. This is an interactive program and will provide resources for children, parents/caregivers and educators.
- Over 5,500 printed handouts and materials for parents and caregivers with information on community resources including high-quality intervention and counseling programs, additional educational resources for multi-generational programs directly related to living a healthy lifestyle and making healthy choices. All resources will be available in Spanish.

*The programs are interactive educational programs and will provide resources both through Kids on the Block and other local services/agencies for children, adults and families in the Chattanooga and Hamilton County community.*

### **Project BASIC (Helen Ross McNabb Center)**

*FY20 Funded: \$15,000*

*FY19 Funded: \$15,000*

*One of the primary goals of Chattanooga 2.0 and the OppZone Wins initiatives are to increase the number of students in Chattanooga graduating from high school and to provide community-based supports to take care of the whole child. In the course of a school year, children with mental health issues may miss as many as 18-22 days of school (Blackorby, Cometo 2004) Up to 14% of youth with mental health issues receive grades of D’s and F’s (Blackorby, Cohorst, Garza, Guzman, 2003) Best practice guidelines support that a person’s emotional intelligence has a direct result of success in life, Emotional Intelligence can be taught and is the best predictor of a child’s future success. Calvin Donaldson Environmental Sciences Academy is one of twelve schools in the Opportunity Zone and one of six elementary schools in the Opportunity Zone. The students in this school have demonstrated lower academic performance. Research shows that educational performance is substantially impacted when a child’s mental health needs are not addressed, making the educational process more burdensome on the entire ecology of the education system. The Pyramid model is the evidence based intervention provided through Project BASIC. The model helps children to learn and grow emotionally so that they are able to improve their academic performance. Project BASIC offers*

*classroom instruction targeting Social and Emotional IQ. Both students and teachers benefit from the curriculum. Additionally, BASIC provides individual support to students, parents/guardians and teachers. The program's history reveals success in identifying elementary school age children in need of mental health services, linking those children and their families to mental health and social support services in the community which results in improved attendance and academic performance of those receiving services.*

### **Promotores de Salud - Early Childhood Development (La Paz Chattanooga)**

*FY20 Funded: \$25,000*

*New Offer*

*La Paz Chattanooga is the leading Hispanic and Latino organization in southeast Tennessee with a mission to empower and engage. La Paz provides a safe and welcoming environment for the Latino community and works to eliminate barriers, increase access, and provide education and guidance.*

*La Paz Chattanooga has successfully used the Promotores de Salud (Community Health Worker), evidenced-based model since 2008. The program uses community health workers (CHW), or lay health educators who are natural leaders in the community, to serve as “bridges” between service providers and Latinos who lack adequate access.*

*Through this project, La Paz Chattanooga will collaborate with the City of Chattanooga Office of Early Learning and the United Way Early Education/The Chattanooga Basics to provide families fun, simple, and powerful ways that every family can use to help every child have a great start in life. La Paz will also work with local clinics and nonprofit organizations to host focus groups to hear from the Latino population and provide health education and wellness activities.*

*The target population for this project is Chattanooga's at-risk Latino population, made up largely of Mexican and Guatemalan immigrants. The vast majority live at or below poverty level, are twice as likely as other Chattanoogans to be without health insurance, and only marginally educated—roughly 80 percent of Latino mothers in Hamilton County do not have a high school diploma.*

*Four community health workers (from within the Latino community) were trained in 2018 and received their Promotores de Salud certificates from Health and Human Services. This helped to expand the reach of La Paz Chattanooga to reach over 1000 Latinos.*

*La Paz Chattanooga will use the Promotores de Salud model to assist local entities in reaching the growing Latino demographic, such as the City of Chattanooga Office of Early Learning and the United Way. Both of these organizations work to ensure that every parent and caregiver is fully supported in using the Chattanooga Basics practices in everyday life. La Paz Chattanooga is here to help them include the Latino population.*

### **Road to College & Career Success: Future Ready (Girls Inc. of Chattanooga)**

*FY20 Funded: \$8,000*

## *New Offer*

*Road to College & Career Success – This Girls Inc. in-school program helps girls develop the strong foundation necessary for success in high school, college, careers, and their futures. Girls Inc. teaches girls to recognize their interests, talents, and skills and consider college, technical school and/or entrepreneurship as options for becoming financially independent adults. Girls learn about goal setting, decision-making, money management, interview etiquette, and other valuable life skills. Girls also develop skills to become more effective communicators, recognize and prevent relational aggression, and learn to advocate for themselves in a respectful way. This program partners girls with professional women and leaders in the community to provide both social-emotional support and assistance in essay writing, testing and scholarship, financial aid, and college applications. Girls Inc. recognizes our future as a city largely depends on the educational opportunities we offer our kids and we are committed with this funding from the City to continue our partnership with Brainerd High School and expand to a second site like Tyner, Howard or Red Bank High. We will provide programming twice per week during the academic school year serving at least 30 girls. Girls Inc. proposes to ideally start with girls as early as 9th or 10th grade and continue to offer programs and support throughout their high school journey to ensure that they not only graduate from high school on time, but to ensure they are on track for success in their college and career paths. Girls participating in the Road to College & Career Success are not only staying on track and graduating from high school, but 100% of the senior girls in last year's program also applied and were accepted into college. With our focus on engaging girls as early as their freshman year, Girls Inc. is confident that we can continue to be successful at helping girls navigate high school, college readiness and career exploration to be prepared for our workforce of tomorrow.*

### **Smarter Students Through Arts Education (ArtsBuild)**

*FY20 Funded: \$50,000*

*FY19 Funded: \$50,000*

*ArtsBuild partners with the Department of Youth and Family Development, Hamilton County Department of Education, local arts organizations, UTC and the John F. Kennedy Center for the Performing Arts to provide quality arts experiences for all Chattanooga elementary school students in grades K-4 and increase student achievement in and through the arts by providing professional development in arts integration instruction strategies to Pre-K through 12th grade teachers. Imagine! (\$50,000).*

*ArtsBuild's Imagine! Initiative provides all HCDE elementary students (grades K-4) opportunities to attend concerts and performances presented by Chattanooga arts organizations. These experiences are strategically organized to increase exposure to the arts and to enhance student learning. ArtsBuild pays for tickets and transportation as well as provides educational support materials focused on the creative process aligned to curriculum standards. Local Kennedy Center Workshops (\$10,000)*

*Since 2003 ArtsBuild has partnered with HCDE and the Kennedy Center's Partners in Education program to host a teacher professional development workshop series that focuses on the integration of the arts with literacy instruction.*



## **Spring and Fall Break Girls Inc. Camps (Girls Inc. of Chattanooga)**

*FY20 Funded: \$8,000*

*FY19 Funded: \$5,500*

*Girls Inc. proposes to recruit up to 30 girls from the area Youth & Family Development Centers to participate in Girls Inc. fall and spring break camps and immerse them in the Girls Inc. Experience. Each themed camp dives into a topic of interest to elementary and teen girls that is intended to help them acquire new knowledge, develop new skills and improve their attitudes. Each of those components are measured in pre and post testing to determine if the knowledge, skills and attitudes are being positively developed while our team observes changes in behavior and engagement. All camps require end of camp presentations which demonstrate mastery of the skills and knowledge of each topic.*

*Out of school time education and activities are important in developing character attributes that are essential to becoming well rounded adults, capable of leading stable lives and becoming productive members of the community. Camps utilize hands-on experiential learning which increases self confidence and can also increase innovative thinking skills.*

*Girls will participate in camp activities and experiences that:*

- provide them with the knowledge, skills and encouragement to develop and sustain healthy lifestyles*
  - expand on and support their school-based learning and engagement*
  - build the learning, skills, and behaviors that enable girls to self-reliant, resilient and confident.*
- Funding from the city would be used for transportation, materials, staff costs and related camp expenses.*

## **STEAM TechKnow Girl Club (Girls Inc. of Chattanooga)**

*FY20 Funded: \$30,000*

*New Offer*

*The TechKnow Girl Club – this Girls Inc. after school program focuses on STEM curriculum for girls in 4th & 5th grades in a fun and informal academic setting. The TechKnow Girl Club exposes girls to creative and practical applications they need to grasp the importance of STEM in their everyday lives and as a future career. The TechKnow Girl Club curriculum includes mentoring relationships with positive role models, hands-on interactive experiences that emphasize the creative aspects of STEM, social-emotional learning, and the critical life skills needed including problem solving, critical thinking and self-confidence. Girls Inc. gives girls the safe space and the environment where girls feel free to express themselves about their challenges and desires, take risks, and set and achieve goals. With funding from the City, Girls Inc. will continue this successful STEAM (adding the art component in 2020) after school program at three sites: Shepherd YFDC, a second YFDC site to be identified, and the open-enrollment Girls Inc. site located on Brainerd Road and will serve 36 girls throughout the academic year. This program also establishes a continuum for girls graduating from our Bookworm Program to continue to thrive in the in Girls Inc. Experience as 4th and 5th graders.*

## **STEP-UP Chattanooga (PEF)**

*FY20 Funded: \$75,000 (Economic Development Fund)*

## *New Offer*

*Young people face many obstacles as they try to gain critical skills needed to begin a meaningful career. These obstacles are even greater for underrepresented students from low-income backgrounds. At the same time, businesses need well-trained employees to fill the ever-growing number of jobs in Chattanooga. The purpose of STEP-UP Chattanooga is to address both of these issues. STEP-UP Chattanooga is a robust summer youth employment program that places low-income high school students in paid internships with Chattanooga's best employers, who need a steady supply of well trained employees. STEP-UP Chattanooga provides comprehensive work-readiness training, on-the-job experience, and professional connections for student interns. With these skills, experiences, and support, the students make well-informed decisions about post-secondary education, secure good jobs that provide health insurance, and ultimately achieve economic security and the means required to achieve a healthier and happier life. Second, STEP-UP Chattanooga provides businesses with the workforce they need. Businesses hire and train summer interns, who then go on to college or technical school with a working knowledge of their businesses with the hope of returning to become full-time employees who are trained, educated, and ready to work.*

*In the first year of STEP-UP (2016), 76 students were placed in internships and over 200 received training in interviewing, professional etiquette, financial literacy, and resume writing. STEP-UP interns earned more than \$100,000 combined. The money earned by interns has helped them support their families and educational expenses. Due to the overwhelming success of the pilot year, STEP-UP was identified as a signature project of Chattanooga 2.0. In the second year (2017), we doubled the number of students trained (to 400) and 153 of those students were placed in internships across the city. We continue to train large numbers of students and have worked with countless businesses to provide paid summer internships. In summer 2018, 130 interns were placed.*

*Mayor Berke has been an active supporter of STEP-UP Chattanooga and has helped recruit businesses to hire interns. This year, we would like to make this a true public/private partnership with financial investment from the City of Chattanooga. Your investment will help expand recruitment efforts in small businesses and minority-owned businesses and provide ongoing training and support for students.*

## **The Bethlehem Center - Read to Lead Academy**

*FY20 Funded: \$15,000*

*FY19 Funded: \$15,000*

*The Read to Lead Academy is the primary education program serving approximately 200 boys and girls ages 5-14 living in the South Chattanooga area. The program serves students from Calvin Donaldson Environmental Science Academy, Orchard Knob Middle School, Chattanooga Charter School for Excellence, Barger Academy, East Lake Elementary School, Normal Park Museum Magnet, and Battle Academy. The Read to Lead Academy provides parents and families in the Alton Park community with a safe and enriching learning environment for students after school. Priorities include engaging families in both the regular school day and afterschool programming, conducting regularly scheduled community events, monthly Family Dinner Nights,*

*and supporting the family as a whole with an on-site food pantry and seasonal Toys for Tots registration. The program seeks to provide students with academic support using extended learning best practices, as well as exposure to enrichment opportunities not otherwise available, both at the Bethlehem Center and in the greater Chattanooga and Southeast Tennessee community. These opportunities are available through the cooperation of a variety of partners, including, but not limited to the following:*

*-Hamilton County Department of Education. After school administration and staff participate in professional development opportunities offered by HCDE and alongside HCDE staff and teachers. The program currently employs HCDE staff, which supports the connections between the school day and afterschool. Achievement and discipline data is shared between HCDE and the after school program. Program staff spend time in HCDE classrooms, supporting teaching and learning.*

*-State of Tennessee Department of Education. The Read to Lead Academy is supported by the TN DOE through 21st Century Community Learning Centers funding. This provides program administration and staff a wealth of professional development opportunities, as well as additional programmatic resources, including those provided by TN DoE Read to Be Ready Program.*

*-UTC Challenger Center. This partner offers greatly reduced programming at their location and free programming on site at the Bethlehem Center.*

*-SPLASH Art. Local artist uses art as a tool to engage students in social responsibility and self-exploration.*

*-Southside Library. Partner offers weekly visits for reading, fun, and STEM exploration.*

*-Human and Animal Bond in Tennessee. HABIT volunteers visit twice weekly for "Ruff Reading" sessions with a non-judgmental four-legged reading buddy*

*-Helen Ross McNabb Center. Staff offer bi-weekly social and emotional learning sessions.*

*-United Way of Greater Chattanooga. Youth Work Methods professional development sessions.*

*-UTC Department of Social Work and Department of Education*

*-Hamilton County Sheriff's Department. School Resource Officers serve as mentors to youth.*

## **The Enterprise Center - Digital Inclusion**

*FY20 Funded: \$421,000 (Economic Development Fund)*

*FY19 Funded: \$325,000*

*The Enterprise Center will continue to improve its growing suite of digital equity and inclusion programming built over the past three years through Tech Goes Home (TGH) and our low-cost Internet initiatives. After more than 3,000 graduates, TGH has begun to strategically evolve and expand its reach into targeted, integrated and high-priority areas of impact for our Chattanooga community. As an organizational platform leveraging digital equity and inclusion strategies, the Tech Goes Home model provides the infrastructure for developing agency, autonomy and resilience at the systems level while simultaneously supporting interventionary programming.*

*As we continue the core work of our programs, the strength of the Tech Goes Home allows us to expand our efforts to specific, high-need populations in early childhood education as well as our disabled community through a systems-level approach with key organizational partnerships.*

*In 2019-20, working with the Office of Early Learning, Signal Centers, Head Start, BabyU and other Chattanooga 2.0 stakeholders, TGH will reshape our Early Childhood course to better*

*serve Chattanooga's early childhood community and provide a localizable platform with a renewed focus on parent empowerment and quality early childhood education. Our revamped Early Childhood program will target low-income families with young children and families taking part in BabyU. Following the TGH model in which participants receive training, low-cost internet, and a subsidized device, the program will entail a fifteen hour curriculum. Based on the success of its model with students and K-12 teachers thus far, TGH will also work with many of those same partners to develop support for early childhood educators, taking into account a rapidly evolving certification and higher education landscape.*

*In regards to serving Chattanooga's disabled population, our goal is not to task partner organizations with independently tailoring existing TGH resources to meet specific needs, nor is it to ask individuals to participate in courses where a disability may result in a superficial experience; instead, this project aims to collaboratively develop those specific resources, strategies and programming, creating more readily adoptable and relevant tools to pair with the central systems-level work of TGH. Through this model, we also want to develop a community of practitioners, leveraging both network and interpersonal connectivity in the service of organizational efficiency and growth. This will allow us to better and more inclusively serve the Chattanooga community, as well as support our partner organizations in achieving their own core missions efficiently and effectively.*

### **The First Tee of Tennessee at Chattanooga (Tennessee Golf Foundation)**

*FY20 Funded: \$25,000*

*New Offer*

*This program is a continuation and expansion of the former programs known as The First Tee of Chattanooga (TFTC) and Chattanooga Junior Golfers' Development Program (CJGDP) which have been offered through the City Youth and Family Development Centers for over 15 years. The Tennessee Golf Foundation (TGF), in collaboration with the CJGDP leadership, is delivering The First Tee of Tennessee in Chattanooga. The TGF has hired Kathleen McCarthy as the Senior Program Director in Chattanooga to lead the program for the city and all other youth golf programs in the Chattanooga Region.*

*The First Tee curriculum will continue to be held in the summer months and Kathleen will be training the Directors of the YFDC's to hold the DRIVE (Develops Rewarding, Inspiring Values for Everyone) curriculum in the centers. In March of 2019, DRIVE will be offered at the YFDC. DRIVE teaches The First Tee Nine Core Values while introducing Middle School age children to the game of golf. We will have our inaugural DRIVE Olympics which will include the top 5 middle school age team members from each of the 14 centers (70 children total) with SNAG equipment. The Olympics will include golf skills, The First Tee Nine Core Values, and Healthy Habits. In 2019, the TGF expects to serve 70 at the DRIVE Olympics, 100 children through the City YFDC in the summer and another 50 in the fall. The DRIVE program has the potential to reach 25 children per center. This grant request is to see that these programs continue and thrive. As another part of the expansion, Kathleen and other The First Tee coaches plan to lead a program in the fall that is split between classes at Hixson and North Chattanooga YFDC in the fall using SNAG Equipment, and classes at area golf courses (most likely Moccasin Bend and The Bear Trace at Harrison Bay) to apply the skills they have learned at the centers in a golf setting using golf balls and golf clubs. All programs of The First Tee incorporate The First Tee*

*Nine Core Values, golf and healthy habits as part of the curriculum. As this program builds retention among the participants, The First Tee curriculum adds goal setting, resiliency skills, interpersonal skills and self management. Our goal is to retain those who are interested and help them advance through the program.*

### **Together We Can Scholarship Fund (Community Foundation of Greater Chattanooga, Inc.)**

*FY20 Funded: \$100,000*

*FY19 Funded: \$100,000*

*This request is to help with continued funding of the Together We Can (TWC) Scholarship. It is a non-traditional need-based, renewable undergraduate scholarship which targets eligible graduating high school seniors from Hamilton County Public schools residing within the City limits. This Scholarship provides many of our City's minority, under-represented, low-income and/or first generation college-bound students the opportunity to not only attend college, but graduate.*

### **Trauma Informed Psychotherapy (Helen Ross McNabb Center)**

*FY20 Funded: \$20,000*

*FY19 Funded: \$20,000*

*Approximately 4% of children under the age of 18 are exposed to some form of trauma or Adverse Childhood Experience (ACE's) in their lifetime. The impact for those with ACE's scores of 3 or above is significant and negatively impacts the child's development. Children who have experienced trauma without specific trauma informed therapy to increase coping skills and functioning are at higher risk for; increased learning and behavior problems, life-long health concerns, violence, poor academic performance, poor peer relationships and ultimately unable to sustain employment and financial stability. ACE's cost the economy \$124 billion over the lifetime of those affected. The State of the Child 2016 report shows 3,230 cases of child abuse were reported in Hamilton County in the 2015 reporting period. According to the annual crime data, the crime rate in Chattanooga, TN is 87% higher than the average of the whole of the state of Tennessee, and when compared with the national average, is 129% higher than other states. When looking at violent crimes, Chattanooga, TN has 62% higher violent crime rate than the Tennessee average, while remaining 165% higher than the national average. What this data means is that children in the city of Chattanooga are subjected to ACE's at a significantly high rate. With more adaptive responses to the inevitable ACE's there is a reduce change for those same individuals to become involved in the juvenile and criminal justice system, increased chance of positive academic performance and reduced change for mental and physical health issues as the person ages. By intervening with these children we can improve their coping skills, decrease chronic social and emotional challenges and increase their potential for academic and future life success. The Trauma Therapist is specially trained in Trauma Informed Cognitive Behavioral Therapy ( TFCBT) as well as Eye Movement Desensitization and Reprocessing ( EMDR) These interventions are clinically known to be effective in reducing the long term negative consequences of trauma. This therapist is community based, able to respond to children ages 3-21 at the Family Justice Center, Juvenile Court, HRMC Children and Youth Center and other locations as needed. Increasing the child's adaptive responses to the*

*inevitable ACE's improves the chances for healthier children who become healthier adults and contributing members of our community.*

### **Women's Empowerment and Coding Center (Urban League of Greater Chattanooga)**

*FY20 Funded: \$7,000*

*FY19 Funded: \$10,000*

*The Women's Empowerment & Coding Center is focused on facilitating the learning of computer science, coding, design, and soft skills for women to ensure a stronger, brighter, and more successful future. Chattanooga has a growing demand for coding and development jobs, but many women—especially those from disadvantaged backgrounds who are unemployed or underemployed—are unable to access these higher paying jobs. Current census data reports that women within our targeted neighborhoods are occupying, on average, far fewer careers classified as "computer and mathematical." While this is a common trend nationwide, census data reports that of employed women in the distressed neighborhoods we plan to serve, only an average of 0.7% occupy these jobs compared to 0.8% in the city and 1% countywide and statewide. Despite computer and coding knowledge becoming an increasingly important need in the evolving market, women remain severely underrepresented. Women are just as capable as men at performing these jobs, but often need additional support and opportunities to acquire those skills and break into a job that is in a highly male-dominated field. The individuals we plan to serve are living in distressed areas without the necessary opportunities, despite a desire to work in these jobs that have higher, livable wage salaries.*

*In FY 2019, we are piloting the seven-month coding program exclusively for women providing a total of 400 hours of classroom instruction. Our Center is being equipped with a computer lab to be used for program sessions and coding experiences. The Women's Coding and Empowerment Center will continue in FY 2020, building on the success of our pilot year. We are working in partnership with The Enterprise Center to help recruit and vet program participants, as well as secure partnerships with employers for internship placements. We are also working with the Tennessee Higher Education Commission to get the course approved so it can be offered for credit through Tennessee Career Centers. In addition, participants will be able to receive Microsoft Technology Associate Certification. The Lyndhurst Foundation has provided a challenge grant in FY 2019 to assist with the launch of the Center, which we are leveraging with City funding to support the success of the program. Our program will significantly improve workforce development in Chattanooga by inspiring and empowering women to pursue coding and computer programming jobs.*

### **YFD Leadership**

*FY20 Funded: \$202,846*

*FY19 Funded: \$282,494*

*The YFD Leadership Division provides three functions within the City's Recreation Department: Leadership Training, Youth Employment Training, and Assistance to Enter Post-Secondary Education/Training. Participating youth and their families develop core competencies to prepare for college, workforce and civic life. The direct training to Chattanooga's youth impacts local schools, communities, nonprofits and creates smarter students and stronger families in many of the city's most vulnerable neighborhoods. Two signature programs serve as portals to offer*

*education and training opportunities: Chattanooga Ambassador Program (CAP) and My Brother's Keeper (MBK). CAP is a leadership and character-building initiative designed to recruit high school juniors for 48 weeks of training with four goals: enter the workforce, enter post-secondary education or training, improve outlook on life, and reduce risk behaviors. My Brother's Keeper (MBK) is designed to improve outcomes for Chattanooga's Youth (ages 0-24) within four categories of work: ensure that children are ready to learn, ensure that youth are safe from crime, ensure that youth complete post-secondary education, and ensure that youth enter the workforce. A third tier results from the success of the CAP and MBK initiatives. The Opportunity Initiative affords the Leadership Division to offer services (work readiness, educational enrichment, college preparation, leadership, and job services) in four underserved communities and to focus services on disconnected youth and their families. CAP and MBK student leaders will provide the infrastructure to deliver the programs and services as they fulfill their participation in the signature programs. This serves as the strategy to expand CAP and MBK service numbers with minimal costs. More than 40 local organizations partner with YFD Leadership to ensure successful pathways for Chattanooga's youth.*

### **YFD Recreation**

*FY20 Funded: \$8,914,916*

*FY19 Funded: \$7,627,480*

*YFD Recreation provides necessary resources to engage Chattanooga's residents in meaningful and progressive activities leading to Smarter Students and Stronger Families. Providing quality programs and services aimed at educational enrichment, leadership, character development, career exploration, health, fitness, sports, aquatics, therapeutic and culture arts builds a local environment for families to thrive. Well-managed, affordable, accessible, maintained, and fully utilized venues create a better quality of life for Chattanooga residents.*

*YFD education and recreation programs are used to prepare youth to learn, recognize their potential, improve their physical and psychological health, improve their ability to avoid and/or resolve conflict and motivate them to stay in school and pursue post-secondary education. They also address the needs of the entire family by focusing on reducing health risk, develop positive relationships with authority figures and peers, strong focus on literacy and career development, exposure to job training that will increase employment options, enable families to become self-sufficient by providing support services, and increase opportunities for families to strengthen or rebuild relationships by learning and playing together.*

*YFD centers aim to provide quality educational, cultural and recreation opportunities that highlights the desire for sustainable practices; high-level customer service, and quality facilities for every community; providing innovative and effective education and Youth Development programming practices; offer high quality and diverse culture educational and recreational programs and opportunities for citizens to interact with other cultures; support visual and performing arts; promote visibility of arts, cultures, educational and recreational programs; provide opportunities for intergenerational programs; provide venues where citizens of all ages can perform and showcase their talents; utilize efficient and innovative technology and communication strategies offer citizens free and affordable programs; provide opportunities in*

*convenient locations citywide; provide well-maintained attractive, functional and safe facilities, practice environmental sustainability (educational programs for youth and teens); adapt to change in community needs and interests; utilize effective and innovative partnerships.*

### **Youth Summer Work Program (Public Works Department)**

*FY20 Funded: \$115,900*

*FY19 Funded: \$100,000*

*The Department of Public Works(DPW) would like to sponsor a Summer Youth Program(SYP) for Chattanooga high school children ages sixteen-eighteen(16-18). We are looking to hire twenty-five (25) students for ten(10) weeks over the summer. This program will span across four of the six(6) DPW divisions: City-Wide Services(CWS), Engineering-Facilities Maintenance-Water Quality (ENG), Parks, and Fleet.*

*The scope of task potentially to be performed are: Mowing Grass, Weed Eating, Litter Pick-Up, Storm Drains and Pipe Cleanout, Storm Pipe Installation, Road Paving(CWS). The Facility Management Section under the City Engineering Office is the internal support organization providing Facility Management Services to the City Hall Campus, Youth & Family Development Centers and Family Justice Center. Services include: Facility Management, Energy Management, Building Maintenance, Custodial Services, Security & Mailroom, as well as administrative oversight and support for internal Public Works Divisions providing an umbrella of services for general government, departments and agencies supported by the City of Chattanooga(ENG). Planting and maintaining flower and tree beds, Custodial duties plus additional outside work will be performed in Parks. Fleet will have the interns shadow employees in the inventory process of tools and equipment.*

### **Smarter Students, Stronger Families - Offers Not Funded**

- Community in Schools
- Elder Services
- Equipping Kingdom Minded Churches to Transform Communities
- Getting Ahead in a Just Getting by World
- H.A.P.P.Y.: Helpful Actions Promoting Positive Youth
- Increasing Literacy Among Deaf and Hard of Hearing Students
- Junior Workforce Development
- Language Immersion Preschool
- Make Art at the Library
- Pathway of Hope
- Power Scholars Camp
- Rising Stars
- ScoutReach Program for Youth
- Summer STEM Camp Scholarships for Inner City Youth
- The Regina Kirk Foundation
- Therapeutic Preschool
- Touch A Truck
- YMCA Early Language Readiness



- YMCA Mobile Market and Bingos Market
- YMCA Teen Leadership Development

## **Stronger Neighborhoods**

### **A. Results Area Summary**

As Chattanooga grows, focusing on preserving the livability, affordability, and economic viability of our many distinctive neighborhoods is an increasingly urgent priority. The Stronger Neighborhoods results area empowers all citizens to take ownership of the blocks, businesses, and communities they love. By partnering with the private sector and nonprofit agencies to create more affordable housing, beautifying our parks, public spaces, and greenways, and equitably delivering essential services like recycling, garbage collection, and improved transportation options for all Chattanoogaans, we are supporting the progress and prosperity of every neighborhood in our city

### **B. Key Strategies**

- Preserve and produce income-restricted housing.
- Increase access to multiple forms of transportation by investing in sidewalks and multi-modal infrastructure.
- Promote tenants' rights and fair housing to reduce formal and informal evictions.
- Ensure access to vibrant, activated open spaces and provide upkeep for public space.
- Connect neighborhoods to Chattanooga's unique outdoor and cultural assets.
- Recover blighted property for neighborhood use with community engagement and alternatives to enforcement.
- Engage in diversity neighborhood leadership through meaningful civic engagement.
- Support community voice to strengthen advocacy and problem-solving.
- Strengthen commercial corridors, improve facades, and foster local talent through art in all neighborhoods.
- Boost efficiency of and satisfaction with trash and brush pickup
- Increasing curbside recycling to include every Chattanooga residence diverting more waste from the landfill.
- Improve wayfinding and high-quality urban design in all of our neighborhoods.
- Use gamification to engender neighborhood pride and build links with local institutions including faith based.

### **C. Funded Offers**

#### **Affordable Housing and Neighborhood Development for Low-Income Citizens (Habitat for Humanity of Greater Chattanooga Area)**

*FY20 Funded: \$40,000*

FY19 Funded: \$40,000

*Our approach to neighborhood development is comprised of:*

*New Home Builds: We partner with volunteers to build affordable, energy-efficient homes that are sold to low-income families (between 30%-60% of the average median income) at 0% interest and a cost based on their income, coupled with a 20-year forgivable second mortgage of at least \$10,000 (calculated by appraisal value less first mortgage amount). This method creates instant equity for our partner families.*

*A Brush with Kindness: Focusing on mostly exterior work, this program allows homeowner buy-in at \$250 for \$2,500 worth of materials plus 25 sweat equity hours and attendance in two classes (one being energy-efficiency).*

*Critical Home Repair: This program provides extensive interior/exterior for owner-occupied homes to alleviate critical health, life, and safety issues or code violations. Participation requires a \$250 investment by the homeowner for \$2,500 worth of materials (with a sliding scale for more costly work), 50 sweat equity hours, and attendance in two classes.*

*Aging in Place (AIP): We recognize the stability that older residents bring to their communities and Habitat's work to revitalize neighborhoods. Therefore, we launched AIP in FY19 to serve senior citizens through accessibility improvements, mobility modifications, weatherization enhancements, and critical home repairs that are crucial to helping seniors live in their own homes longer.*

*Homeowner Education: Partner families are required to attend 36.5 hours of specified classes to enhance their ability to be a good neighbor and successful homeowner.*

*In FY20, with the aid of BFO dollars, we will build 3 new homes, conduct 25 repair projects (including AIP), conduct 36 homeowner education classes, and provide 1,200 volunteer opportunities. Services will be focused in the Villages at Alton Park and East Chattanooga. The Villages is an urban community developed through HOPE VI revitalization efforts that involved the Chattanooga Housing Authority and numerous community partners. While the neighborhood once lacked the attention that other growing areas enjoy, it has recently experienced significant revitalization, partly due to our investment in housing of over \$1,000,000 over the last several years. The Villages is located in Alton Park (37410 zip code), one the most poverty-stricken zips in Chattanooga. The U.S Census reports poverty and child-poverty rates within this zip code of 55% and 79.3%, respectively, versus the city's rates of 21.1% and 32.4%. East Chattanooga falls within the 37406 zip code and also has higher than city-average poverty and child-poverty rates of 32.4% and 57.1%, respectively.*

### **Big Nine Community and Cultural Development Initiative (Urban League of Greater Chattanooga)**

FY20 Funded: \$25,000

New Offer

*The Goal of the Big Nine Community and Cultural Development Initiative (CCDI) is to preserve, promote, and revitalize the MLK Historic District by incubating and growing African American*

*Businesses and preserving the distinct African American arts and cultural heritage of the district. In collaboration with the City of Chattanooga and other key stakeholders and partners, the Big Nine CCDI will focus on the following broad scope of services and support to foster economic and cultural empowerment for this historic section of our city:*

- Organization: We will build a pathway to engagement and leadership in local efforts by launching community-based efforts to empower residents and investors to collaborate for sustainable, inclusive revitalization.*
- Promotion: We will focus on authentic community assets, with high quality image development campaigns and events that will attract new shoppers, visitors, and residents.*
- Design: We will target improvements that lay the groundwork for physical transformation through development, public art, pop ups, and animation of public and private spaces and places.*
- Economic Restructuring: We will help to redefine the district's niche in the marketplace and sharpen the competitiveness of existing businesses, with a focus on the preservation and promotion of African American establishments and institutions.*

*One of the core focus areas of the Big Nine CCDI will be on incubating and growing MLK businesses to help revitalize the district and support economic empowerment among underserved minority communities. Support within this focus area would include business incubation; marketing assistance for businesses within the district; lending support through Kiva funding and other lenders; City of Chattanooga incentives and small business funding; support organizations and investors doing development and planning work in the neighborhood; collaborating with the new MLK Business Merchants Group; and connecting MLK businesses to entrepreneurial resources across Chattanooga. The work of the Big Nine CCDI will be closely coordinated with the activities of the ULGC Entrepreneurship Center to maximize the impact on the entrepreneurial ecosystem in Chattanooga.*

*The other core focus area of the initiative will be promoting and preserving African American culture in the historic district. Activities within this focus area would include providing support to organizations doing arts, culture and preservation work in the neighborhood; coordinating and enhancing public art throughout the MLK district; preservation projects to celebrate and honor the history of the MLK district; marketing support for the arts and cultural vibrancy of the MLK district; and collaborating to support arts and cultural programming.*

### **Building Community Through Arts & Culture (Bessie Smith Cultural Center)**

*FY20 Funded: \$50,000*

*New Offer*

*Bessie Smith Cultural Center (BSCC) is committed to leading significant change in the community by engaging various groups to help devise and carry out creative community-building programs. This will be accomplished by:*

- Promoting interaction in a public place. The BSCC will provide a venue for people to meet and be exposed to a variety of neighbors drawing together people who would otherwise not be engaged in a constructive social activity.*
- Increase civic participation through a celebration of multiple cultures. BSCC would host Big 9 Roots Festival to showcase the community's rich and diverse cultural heritage.*
- Fostering trust between participants thereby increasing their experience of collective civic*

*engagement, which spurs participants to further collective action*

*• Creating local and regional opportunities to spotlight culturally diverse programming that improve and enhance the quality of this community*

*The links between the economic health of a community and the quality of its social bonds are becoming increasingly clear. BSCC is uniquely positioned to address the critical need to provide cultural programs that celebrate, enhance and embrace cultural diversity in our community. Collaborations include Neighborhood Associations, Chickamauga and Chattanooga National Military Park, Youth and Family Development Centers, Chattanooga Area Chamber of Commerce, Chattanooga Convention and Visitors Bureau, AARP, UTC, local artists, educators, and many others.*

### **Chattanooga Area Regional Transportation Authority**

*FY20 Funded: \$5,800,000*

*FY19 Funded: \$5,352,440*

*\$5,852,440-CARTA is requesting financial assistance for its core operations: fixed route and complementary demand response paratransit service (Care-A-Van). CARTA is in the process of a system redesign utilizing Jarrett Walker Consulting. When the redesign is completed the citizens and stakeholders will have designed a system based around ridership and or coverage, or a combination of both. With the growth the City is experiencing public transit needs to be a part of the planning and infrastructure design to offer the citizens choices to meet their transportation needs.*

*The 2.5% increase will cover the negotiated 2.75% Union raise, expected increases in pension and medical expenses, increased maintenance expenses due to aging vehicles, increased training expense and possible increase in salary expense.*

### **City Council Broadcasts, Online, Promotion (WTCL)**

*FY20 Funded: \$75,000*

*FY19 Funded: \$93,000*

*Stronger neighborhoods are built by informed neighbors. While Chattanooga City Council meetings are open to the public, Chattanooga's citizens are not always able to attend due to scheduling conflicts, physical disability, or transportation issues. WTCL will continue to record weekly City Council meetings and broadcast closed-captioned highlights from those meetings over-the-air, and to make those programs available online with captions as well. Our broadcasts reach approximately 99% of all households in Chattanooga, providing equal access to all citizens. WTCL has also provided a record of the proceedings that the City has relied on to meet the needs of Chattanooga citizens. FY20 funds would enable HD video recording, post-production, captioning, setup and breakdown, online access & promotion, in addition to providing career development opportunities for Chattanooga youth.*

### **City Wide Maintenance (Public Works Department)**

*FY20 Funded: \$6,411,095*

*FY19 Funded: \$6,258,581*

*This offer is to ensure continued collection and maintenance of high traffic areas such as the Central Business District (CBD) as well as main and secondary roads. This includes street construction, tree and right-of-way maintenance, and a 24 hour emergency response time. All of these operations are performed with approximately 65 employees in eight sections within City Wide Services. These sections are responsible for continuous road maintenance, right-of-way mowing, mechanical street sweeping, litter abatement, loose leaf collection, maintenance and management of the entire City's tree canopy and associated infrastructure, dead animal collection and disposal, maintenance of the downtown CBD, and emergency response to all weather related events such as snow and ice, floods, and any wind events including tornadoes.*

*All of the activities listed above are accessible to citizens through the City's "311" call center. Metrics concerning response time, vehicle, and material usage are kept historically for review by administrators, managers, supervisors, and employees to track progress of service requests completed on time and to ensure continued overall efficiency. City Wide Maintenance includes Administration, CBD, Emergency, Mowing Tractors/Leaf Collection, Municipal Forestry, Street Cleaning, Street Cleaning Crews, and Street Sweeping.*

### **CNE's Affordable Housing, Resident Engagement, and Loan Servicing**

*FY20 Funded: \$535,000*

*FY19 Funded: \$705,000*

*Chattanooga Neighborhood Enterprise operates as an extended arm of the Economic and Community Development Department to execute its community revitalization and affordable housing objectives. CNE will use BFO funding to operate and service the City's down payment and home improvement loan programs; develop income restricted and affordable housing units; provide pre-purchase counseling; promote financial empowerment; create neighborhood leadership through civic engagement; informing policy; and other neighborhood revitalization activities to build stronger neighborhoods.*

*In FY20, CNE will accomplish the following:*

- 1. Establish a neighborhood resident leadership development program that trains 20 new city residents to understand local housing and neighborhood policies while preparing them to effectively work with other residents around local issues impacting their neighborhood.*
- 2. Recruit, train, and maintain 5 core volunteer leaders to work with 25 additional volunteers to support engagement and outreach activities in local neighborhoods.*
- 3. Reduce blight of 12 homes through the City's home improvement program*
- 4. Generate \$6.808M in new investment to Ridgedale through the development of 64 new housing units, both single family and rental, generating approximately \$150,000 in new annual taxes for the City.*
- 5. Develop fourteen income restricted ( $\leq 60\%$  AMI) affordable housing units in Ridgedale and 28 affordable units ( $\leq 80\%$  AMI).*
- 6. Organize and work with neighborhood residents to identify neighborhood market conditions and develop a set of relevant strategies to implement for revitalization efforts in a minimum of three neighborhoods.*
- 7. 100 individuals report that they have improved their financial wellbeing (improved credit scores, increased savings, reduced debt, homeownership)*

8. Maximize income on the City's \$9.29M loan portfolio by keeping loan delinquencies below or even with FHA industry standards.

### **CNE's Loan Servicing**

*FY20 Funded: \$170,000*

*FY19 Funded: \$170,000*

*Chattanooga Neighborhood Enterprise operates as an extended arm of the Economic and Community Development Department to service the City's down payment and home improvement loan programs.*

*In FY 20, CNE will accomplish the following:*

*-Maximize income on the City's \$9.29M loan portfolio by keeping loan delinquencies below or even with FHA industry standards.*

### **Cold Weather Homeless Shelter (Chattanooga Regional Homeless Coalition)**

*FY20 Funded: \$70,000*

*FY19 Funded: \$70,000*

*The funding request is to cover the personnel, security, and operational costs of the Cold Weather Shelter for people experiencing homelessness in the Chattanooga area. The shelter is open each year from December to March. It is operated in partnership with the Chattanooga Community Kitchen. The shelter provides a warm, safe, low-barrier space for Chattanooga's citizens experiencing homelessness to escape life threatening winter weather conditions. It is a low-barrier shelter and needed to prevent deaths due to the harsh winter elements. No other shelter of its kind exist in Chattanooga. A low barrier shelter uses a Housing First approach by removing as many preconditions to entry as possible.*

### **ECD Administration**

*FY20 Funded: \$1,159,952*

*FY19 Funded: \$949,574*

*The Department of Economic and Community Development (ECD) provides guidance & support to 9 unique divisions within City government. ECD is committed to empowering citizens and helping build strong foundations within communities. Community Development is dedicated to the revitalization of low-to-moderate income neighborhoods and economic improvement. The Land Development Office ensures the public's health, safety, and welfare through enforcement of codes and zoning. The Codes division is responsible for addressing public health, safety and welfare as they relate to the use and maintenance of existing structures and premises. Neighborhood Services and Development believes that the real strength of neighborhoods lies in residents and community organizations. Making outdoor recreation an attractive, healthy, and distinguishing lifestyle is the goal of Outdoor Chattanooga. Public Art Chattanooga is dedicated to introducing high quality public art into the community,*

*enhancing the civic environment and enriching the lives of visitors and residents. The Homelessness Initiative identifies veterans in the City and assists them in finding permanent housing. Real Property interacts with every City department, providing professional support with real estate transactions. The City's Economic Development office was created to focus on growing jobs in Chattanooga.*

### **ECD Codes Enforcement**

*FY20 Funded: \$2,075,155*

*FY19 Funded: \$2,068,912*

*This offer is to bring 11,500 blighted properties into compliance including each neighborhood association's monthly top 5 problem properties in FY20. Code enforcement (CE) protects public health, safety and welfare by enforcing codes related to minimum housing standards for existing structures and properties; enforces zoning codes in residential areas and supports Chattanooga Police Department's (CPD) crime reduction efforts. During FY18, CE inspectors brought 9875 blighted properties into compliance, responded to 11,576 citizen complaints, and performed 27,247 inspections related to housing, inoperable vehicle, litter, dumping and overgrowth violations. CE was responsible for the demolition of 52 dangerous (collapsing or burned) structures in FY18. Demolishing unsafe structures and securing open abandoned structures supports crime reduction by eliminating easy access for criminal activity, reduces potential fire risks and protects curious neighborhood children. Last year 94 properties tied to criminal activity were inspected by CE inspectors collaborating with CPD. They were successful in closing 77 illegal businesses or activities by condemning structures. CE inspects, mows, removes litter, and boards back-tax properties. Maintaining them reduces blight and improves neighborhood livability.*

### **ECD Homeless Program**

*FY20 Funded: \$755,895*

*FY19 Funded: \$281,644*

*Under the Basis of Stronger Neighborhoods, The City of Chattanooga's Homeless program, supported by the Chattanooga Interagency Council on Homelessness, seeks to expand upon the success of housing xxx Veterans and reaching and maintaining a functional end to Veterans Homelessness in Chattanooga to serve the episodically homeless individuals and families with outreach, housing, and support services as recommended in the 2018 Chattanooga Interagency Council on Homelessness' Community Action Plan. This offer funds 4 Housing Navigators, 5 Outreach Workers, and 3 Service Coordinators and the recommended levels of flexible housing assistance funds to meet part of the year 1 recommendations of the Homelessness Action Plan as part of our Community's efforts to reduce and end homelessness. After speaking with several service providers about taking on this responsibility it was determined that the City should seek to expand its current program due to the success of the Veterans Initiative. While Family promise provides rapid re-housing for families and Hamilton County has limited financial assistance for individuals for rapid re-housing, no agency provides housing navigation or case management for rapid rehousing for individuals. That means between 463 non-chronic homeless individuals identified in the Point in Time Count and 1,012 individuals seeking services from agencies over the course of the year have no one to assist them find housing in Chattanooga.*

## **ECD Land Development Office**

*FY20 Funded: \$3,132,706*

*FY19 Funded: \$2,972,154*

*The submitted offer is to provide the development, and contracting community the fastest and most thorough permitting system possible, while providing health, and safety in the built environment, to the citizens and visitors of Chattanooga.*

*The Land Development Office enforces land use regulations, building, electrical, mechanical, fuel gas, plumbing, accessibility, and energy, codes. The LDO enforces infrastructure regulations that cover the installation for new development, city owned, sanitary sewer line. We also regulate street cuts, sidewalk and curb cut for utility work associated with new and existing development. We inspect the paving of new subdivision streets. Enforcement of these regulations make Chattanooga a better places to live, work, and play.*

*The LDO issues trades licenses to electrical, plumbing, fuel gas, and mechanical contractors, this ensure work is done safely, by technically proficient tradesman. Trade and journeyman licenses are issued on a biannual basis. We ensure the utility contractors have the proper bonds to work in the city right-of-way to protect public interests.*

*The LDO assist contractors, developers and property owners with the process of obtaining permits for the project in the City of Chattanooga. FY18 the staff processed 9330 building and trades permits. 563 Stormwater permits were also issued in the LDO, during FY18. The LDO provides plans review for buildings to aid design professionals in compliance with adopted regulations. The LDO provide site review for compliance with Zoning regulations. The LDO supports 9 Boards and Committees which are, the Zoning Board of Appeals, Sign Board of Appeals, Construction Board of Appeals, Form Based Code Committee, Historic Zoning Commission, Electrical, Plumbing, Fuel Gas, and Mechanical Licensing Boards. Staff creates presentations to those Boards and Committee on a monthly basis. We also provide support to the beer board with zoning research, and code life safety checks. These board give citizens and developers place to get variances to regulations or have complaints about contractor heard that may result in disciplinary action against a contractor.*

## **ECD Neighborhood Services & Development**

*FY20 Funded: \$434,807*

*FY19 Funded: \$402,581*

*The Neighborhood Services & Development (“NSD”) Division of ECD is charged with strengthening Chattanooga neighborhoods by fostering community partnerships, cultivating neighborhood leadership via leadership training, identifying revitalization opportunities, preserving and producing affordable housing, and spearheading activities that reduce blight. NSD actively serves residents by:*

*1) Increasing their capacity to solve problems through training and education programs such as The Neighborhood Leadership Roundtable and Neighborhood University (during the last fiscal year over 600 attendees participated in our training programs)*



2) *Assisting Neighborhood Associations with registration, organization, membership recruitment and engagement (there are more than 120 registered Neighborhood Associations)*  
3) *Facilitating collaborative community engagement through the completion of neighborhood specific projects such as those produced from programs like the Art in the Neighborhood and the Debbie F. Johnson Memorial Leadership Grant Program*  
4) *Promoting economic and community development by working with local partners and other City Departments and Divisions on minor home repair efforts, fair housing, small business support, blight reduction, park development, increasing home energy efficiency, and infrastructure improvement. NSD is one of the most collaborative Divisions in the entire City. Whether working alongside Law Enforcement to coordinate National Night Out and the Citizens Police Interaction Committee, City Council members to conduct neighborhood clean-ups and festivals, or non-profit groups and faith based organizations to provide home repair assistance, we are the eyes and ears of the entire City for both government and residents.*

### **ECD Open Spaces / Outdoor Chattanooga**

*FY20 Funded: \$883,299*

*FY19 Funded: \$971,214*

*The Outdoor Chattanooga and Open Spaces core operating budget is focused on education, promotion, planning, programming, and activation of Chattanooga's public lands and open spaces for all citizens and visitors to enjoy. The Outdoor Chattanooga Center, located in Coolidge Park, is home to both our operations and serves as the regions outdoor visitor center. The core operations cover both building and program operations and expenses, which includes the eight full time staff and the temporary staff.*

*Outdoor Chattanooga's areas of focus revolves around information and activity. The information side is a multimedia approach using the division's standalone website, newsletter, social media, and brick and mortar visitor center. The activity side covers a wide range of activities, programs, classes, and city sponsored special event support.*

*Outdoor Chattanooga works to continue the legacy of "The Best Town Ever" focusing on Chattanooga's quality of life and serving our neighborhoods. By offering a wide variety of free or low cost programs, and serving as an information portal to the areas parks and natural resources. more folks are encouraged and able to access our region's natural beauty.*

*Open Spaces core mission is to bring our public spaces to life through encouraging socialization and activities; facilitating events; and planning for the future of our open spaces. This is accomplished in two ways; 1) Open Spaces plans for new parks, existing parks, greenways, and public places, and 2) Open Spaces enriches people's lives and experiences through culturally diverse and equitable program activation.*

### **ECD Public Art**

*FY20 Funded: \$239,428*

*FY19 Funded: \$208,525*

*The City's Public Art Division (Public Art Chattanooga), part of the Economic and Community Development department, is dedicated to introducing a wide variety of high quality public art into the community, enhancing the civic environment and enriching the lives of visitors and residents.*

*This offer will fund (2) full-time staff positions, a part-time collection specialist position and contract project management for special initiatives along with operational support to achieve the following FY20 goals:*

*Complete (6) public art capital projects: Riverwalk: Wheland Foundry Trailhead, Patten Parkway, 1st Street Steps and Art in the Neighborhoods projects in Woodmore Manor, Highland Park and MLK. Facilitate (3) partner projects on City property: Ed Johnson Memorial, Glass House Collective project, a tribute to Bessie Smith on MLK blvd with BSCC; Initiate community engagement for art integrated with Capital projects planned for East Lake and Southside Gardens. Initiate (1) new Art in the Neighborhoods project through the Neighborhood Reinvestment fund and secure a matching grant. Hire a part-time collection specialist to track and maintain the permanent public art collection (127 artworks, valued at \$3,675,000), provide educational resources and address maintenance priorities identified by the 2019 collection assessment; Advance the priorities established by citizens through our strategic planning process completed in early 2019: Align public art projects with Capital construction and community empowerment Establish local artist-led engagement for community based projects Support and guide CDOT City Artist pilot program Partner with Chattanooga Public Library for an Art Education Program Establish tours and more public education materials for the City collection (only possible with addition of PT Collection Specialist)*

*Research shows that strategically integrating public art into our city and throughout our neighborhoods has contributed to its distinct sense of place, its livability, quality of life, and its economic health. According to the American Planning Association, “a community’s arts and culture assets are an important element of economic & workforce development and positive quality of life.” According to consultant recommendations in on our 2019 strategic plan, “the Public Art division’s greatest constraint is staff capacity. Increasing the professional staff to conduct the assigned work of the Public Art Program is crucial to its long-term successful management, continuity, transparency, and accountability of the City’s Public Art division. Additional staff is needed to meet the existing demands and growing workload.”*

### **Emergency Food Box Program (Chattanooga Area Food Bank)**

*FY20 Funded: \$10,000*

*New Offer*

*Founded in 1972, and renamed in 1983, the Chattanooga Area Food Bank serves a 20-county region in Southeast Tennessee and Northwest Georgia. Our mission is to lead a network of partners in eliminating hunger and promoting better nutrition in our region. Significant strides have been made to combat food insecurity across our region, but one in five children and one in eight adults in our service area remain “food insecure,” meaning they lack reliable access to the nutritious food needed to live a healthy, active lifestyle. We operate several programs to address this need, including: weekly sack packs for school children; monthly mobile pantries; Just-in-Time produce deliveries; monthly senior pantries; quarterly commodity distributions; and nutrition education through recipe cards and food demonstrations.*

*While each of these programs impact food-insecure children, families, seniors, and veterans in*

*Chattanooga, the Emergency Food Box Program is our flagship direct-to-client service for the city. Through this program, we distribute nutritious boxes of food to those in which unexpected circumstances has left them unable to access food. Each box contains, on average, 92 lbs. of shelf stable food, (e.g., canned vegetables and meats, boxed grains, and peanut butter), whole grains, fresh fruits and vegetables, frozen meats, and dairy, when available. When requested, the Food Bank can also provide diabetic-friendly boxes, filled with items that are four grams of sugar or less. We distribute 1-2 diabetic boxes each week. To enhance awareness of healthy eating habits, we also conduct healthy food demonstrations and provide corresponding recipe cards in the distribution area to educate on and encourage healthy eating. The Food Bank is the largest organization providing this direct-to-client service in Chattanooga. We serve approximately 13,000 individuals annually through this program.*

*In FY20, the Food Bank aims to expand this program to provide diet-specific boxes prescribed by a physician as part of the individual's continuing care plan. To achieve this expansion, we will better identify individuals in need of food assistance, relocate to a more accessible location within Chattanooga, and establish a welcoming shopping experience that pairs increased opportunities to choose the products that go into their boxes with nutrition education and cooking demonstrations to promote healthy eating at home.*

### **Empower Chattanooga (green|spaces)**

*FY20 Funded: \$15,000*

*FY19 Funded: \$25,000*

*According to the Department of Energy, low-income households spend an average of 15%-20% of their income on energy bills, whereas energy burdens above 6% are typically considered unaffordable. Residents in East Chattanooga, Highland Park, East Lake and Alton Park are using 43% more energy per square foot during the winter months than the average home in Chattanooga, equating to \$500 – \$600 per month. A household may be able to afford the rent or home payment but then have to take a predatory loan or rely on a social service due to the inability to pay the high utility bill. The Chattanooga Area Food Bank released that 69% of their clients are actively choosing between buying food and paying for utility bills. Currently over 1.5 million is provided to low-income residents in the EPB service territory in the form of direct energy assistance payments. Empower Chattanooga is the only organization providing energy savings education in Chattanooga. We are able to track the impact of our work by weather normalizing energy consumption data from participants for 1 year before and after attending a workshop. Those who take home the checklist and free energy savings kit to make improvements have shown savings of 10% – 40% on their utility bills. By educating and empowering residents to take control of their own energy consumption, we will reduce the dependence on utility assistance programs and other social services while providing them with more disposable income. Our goals for 2019-2020 include educating an additional 1200 families with the Empower Workshops by expanding to new neighborhoods including areas north of the Tennessee River and the Brainerd area along with hosting community-building events that provide leadership development opportunities.*

### **Flexible Housing Fund (Family Promise of Greater Chattanooga)**

*FY20 Funded: \$400,000*

*New Offer*

*Family Promise of Greater Chattanooga seeks to partner with the City of Chattanooga's Homeless Program to assist approximately 500 people experiencing homelessness with one-time financial assistance for moving into housing. According to Chattanooga's 2018 Homelessness Action Plan, approximately 2,024 individuals experienced homelessness in Chattanooga in 2018. Of the households served in 2018 - 927 were adult households, 282 were families, and 1 was an unaccompanied child. One recommendation in the action plan is to establish a "Flexible Community Fund" that can be used for a variety of circumstances that present a barrier to individuals moving from homelessness and into housing such as past rent or utility debt, security deposits, moving costs, or first or last month's rent. Family Promise of Greater Chattanooga seeks to administer such a fund on behalf of the City of Chattanooga's Homeless Program in order to increase the number of people experiencing homelessness they are able to serve by eliminating barriers for people who cannot move into housing due to a financial barrier. This fund will provide financial assistance for approximately 500 individuals or households experiencing homelessness.*

### **Furniture Bank (Chattanooga Goodwill Industries, Inc.)**

*FY20 Funded: \$5,000*

*FY19 Funded: \$5,000*

*The Furniture Bank is the only service of its type in our area. The Furniture Bank takes donations of new and gently used furniture, cleans and repairs it as needed. The furniture is then given out to persons in need of furniture. Persons who receive furniture must be referred by a 501C3 case management agency. Persons who receive furniture usually fall into these categories: homeless in the street, homeless in a shelter, first time renter, fleeing domestic violence, suffered from a fire, flood, vermin infestation or other disaster.*

*The furniture Bank enables a space to become a stable home. It is hard to get up every morning and go to school or work if you are sleeping on the floor. The Furniture Bank provides a warm and cozy bed. The furniture Bank strives to give its participants the furniture needed to make their living space a home. Each family receives a bed for each member of the household, a chest of drawers for each member, a living room sofa, loveseat, or chairs, and a dining table and chairs. If other items are available such as end tables, coffee tables, lamps, dishes, pots and pans, and nick knacks the participant may select those items as well. Each person is given a private appointment to come to the Furniture Bank and select from the items in stock. The participant must provide their own truck to pick-up the furniture. This is a once in a lifetime service.*

*The Furniture Bank also keeps furniture out of the landfill. Chattanooga Goodwill Industries, Inc. keeps approximately 10,000,00 pounds out of the landfill each year. This saves the City of Chattanooga approximately \$421, 320 a year in landfill and disposal cost. The Furniture Bank keeps approximately 90 tons of Furniture out of the landfill each year saving the City a little over \$8,000 last year.*

### **Parks Maintenance (Public Works Department)**

*FY20 Funded: \$3,119,878*

FY19 Funded: \$3,103,282

*The Parks Maintenance Division manages and maintains Chattanooga's park system of over 100 sites including 35 miles of greenways, trails, and paths; 51 tennis courts; 47 athletic fields; 34 pavilions and picnic shelters; 41 playgrounds; 20 swing sets; 8 outdoor fitness zones; 3 dog parks; 2 golf courses; and all other park features like parking lots, benches, trash receptacles, and bike racks. Park Maintenance ensures the health of Chattanooga's park system by developing, coordinating, and managing standard operating procedures for maintenance and operations. The Park Maintenance Division includes administration and public outreach, as well as facility, playground, and landscaping staff.*

*The Parks Division is continually improving performance by contracting services when feasible and appropriate; developing policies, procedures and maintenance plans to ensure all grounds and facilities meet developed maintenance standards; organizing staff and resources to meet service levels; coordinating with other divisions, departments and agencies to complete some functions. Parks outreach connects organizations and individuals who want to support the parks system to the needs of the division and collects information about user experiences to measure performance. The Parks Division strives to maintain and manage all park grounds, facilities, and amenities based on specific standards. Additional parks and facilities, while beneficial to the community from an economic and social perspective, will further stretch limited resources to the point that the park system as a whole will not meet user expectations or established standards. With these funds, the Parks Division will manage and maintain these new parks and facilities to a high-level to ensure the capital investments provide the highest value back to the community.*

### **Scenic Cities Beautiful (Public Works Department)**

FY20 Funded: \$45,221

New Offer

*This offer is to continue to provide coordination, materials and services for volunteer roadside litter cleanups as mechanisms for citizen involvement in promoting civic pride. The citizen's practice effective leadership, advocacy and problem solving and model meaningful community engagement through the cleanup events. A neighborhood cleanup, which involves gathering residents to walk around the community and pick up litter, promotes relationship building and community interaction.*

*Residents pick up unsightly litter, dispose of unwanted items, meet other residents and bond as they celebrate and increase the value of their unique neighborhoods. Litter and bulky items gathered are disposed of in provided dumpsters or arrangements are made for special pickups. To teach personal responsibility Scenic Cities provides free student and teacher "Waste in its Place" education in Head Starts, schools and informal education sites on the domain of a) Self, Family and Community, b) People and the Environment. SCB also provides education on TCA Title 39, Chapter 14, Part 5 TN Litter Law to the public, business, government and students Scenic Cities partners with the Office of Multicultural Affairs, Water Quality and City Wide Services as well as non profits, business and civic groups to sustain inclusion. This offer satisfies the legal requirements of the city Charter: Scenic Cities Beautiful Commission was established and ratified by Code of the city of Chattanooga: Chapter 9. Beautification...*

## **Senior Water Quality Fee Assistance Program (United Way of Greater Chattanooga)**

*FY20 Funded: \$340,000*

*New Offer*

Aligned with Chattanooga's goals and support areas, this project will provide further support to Chattanooga's elderly individuals age 65 and older. United Way of Greater Chattanooga (UWGC) will provide assistance with payment of annual water quality fees. As the cost of living for this population continues to escalate and income does not keep pace, an increase in water quality fees places further pressure on fixed-income individuals, threatening their ability to cover basic necessities.

This assistance will support elderly individuals in our community, including veterans, age 65 and over, who demonstrate economic hardship and who have been qualified by the City of Chattanooga and the State of Tennessee. City of Chattanooga Water Quality Fees will be paid By UWGC directly to the City on behalf of these homeowners after approval by the City.

Based on last fiscal year's data, approximately 2,000 Chattanoogaans will qualify for this program, each of whom will be assessed a total water quality fee of approximately \$127.00. The cost for the program, which includes a modest contingency and 10% service fee to UWGC, is estimated at \$300,000 annually. Undistributed funds at the conclusion of each property tax billing and payment cycle will be carried forward to help additional homeowners in subsequent fiscal years.

UWGC will provide an annual report to the City of Chattanooga's Finance Department and the Chattanooga City Council regarding the specific use of these funds.

## **Solid Waste and Recycle Collection (Public Works Department)**

*FY20 Funded: \$13,411,752*

*FY19 Funded: \$14,165,878*

This offer is to fund curbside garbage, recycle, brush and bulky trash collection as well as the household hazardous waste facility, recycle and refuse collection centers. Approximately 50 employees service nearly 70,000 households as well as businesses. Last fiscal year, Garbage, bulky pickup, trash flash, and curbside recycle service were responsible for the collection and disposal of over 57,782 tons of solid waste material from citizen's homes and businesses. Additionally, over 18,875 tons were diverted from the landfill in the same period as part of the City's ongoing waste diversion program to ensure compliance with the State of Tennessee's Solid Waste Management Plan.

In coordination with recycling partners, the City will enter into a private, public and nonprofit partnership that will allow for 100% recycling participation for household residents. This will increase collection operations requiring 3 additional routes and drivers in an effort to maximize waste diversion.

This offer includes a reclassification of all Equipment Operator 4 positions in Sanitation to Equipment Operator 5. This will allow for flexibility, through cross training, on various equipment while increasing proficiencies in order to fill voids in the daily operations and decrease overtime cost. The operations included in this offer are the largest recipient of the citizens “311” call center receiving over 85% of the total service requests received. These employees have more interaction with City residents than any other section of City government which allows the opportunity to elicit positive changes in the community on a daily basis. These operations are listed in Chattanooga’s City code and many are mandated and monitored by City, State or Federal authorities requiring adherence to strict standards and guidelines.

### **Transitional Housing (Chattanooga Room In the Inn)**

*FY20 Funded: \$25,000*

*FY19 Funded: \$25,000*

In 2017, the United States Interagency Council on Homelessness (USICH) stated that one chronically homeless individual can cost taxpayers between \$30,000 to \$50,000 PER YEAR. Chattanooga Room in the Inn (CRITI) offers to leverage existing funds and work closely with other resource providers to prevent chronic homelessness for eight individuals for a one-time per year cost to the City of \$25,000, saving the taxpayers approximately \$320,000 per year.

In 2017’s Point In Time Count, the chronically homeless population in Chattanooga comprised 33% of the total homeless population. Nationwide, the chronic population made up 15% of the total homeless population. “They cycle in and out of hospital emergency departments and inpatient beds, detox programs, jails, prisons, and psychiatric institutions—all at high public expense,” according to USICG. Meanwhile, the remainder in our area, 384 individuals or 67%, are at risk of becoming chronically homeless without appropriate services.

Of the graduates we are able to track since 2006, 88% have not re-experienced homelessness. By preventing an individual from being chronically homeless and using an average of \$40,000 per year, CRITI has been saving taxpayers over \$2 million per year.

CRITI has provided shelter to women and children experiencing homelessness since 1988. CRITI has since evolved into a transitional housing program. Starting in 2009, CRITI has provided transitional housing along with permanent supportive housing to our graduates. Transitional housing provides stability to women and children while allowing them to pursue opportunities to advance them out of their current situation. Permanent housing with supportive services keeps them stable and housed while they continue to pursue their goals.

### **Veterans Emergency Shelter Program (Family Promise of Greater Chattanooga)**

*FY20 Funded: \$112,750*

*New Offer*

*To continue to meet USICH standards as a community by offering “Some form of shelter (i.e. emergency shelter, bridge or transitional housing, or other temporary settings) to any veteran experiencing unsheltered homelessness in the community who wants it, while assisting the veteran to swiftly achieve permanent housing...shelter will not be contingent on sobriety, minimum income requirements, criminal records, or other unnecessary conditions.”*

**Stronger Neighborhoods - Offers Not Funded**

- Building Stronger Neighborhoods 2020
- Creative Neighborhood Series
- Fair Housing Program
- Feasibility Study for Community Land Trust
- Growing Neighborhood Connections to Chattanooga's National Park
- Planting Pride
- The Bethlehem Center's Community Connection



**First Reading:**  
**Second Reading:**

ORDINANCE NO. XXXX

AN ORDINANCE, HEREINAFTER ALSO KNOWN AS "THE FISCAL YEAR 2019-2020 OPERATIONS BUDGET", PROVIDING REVENUE FOR THE FISCAL YEAR BEGINNING JULY 1, 2019, AND ENDING JUNE 30, 2020; APPROPRIATING SAME TO THE PAYMENT OF EXPENSES OF THE MUNICIPAL GOVERNMENT; FIXING THE RATE OF TAXATION ON ALL TAXABLE PROPERTY IN THE CITY, AND THE TIME TAXES AND PRIVILEGES ARE DUE, HOW THEY SHALL BE PAID, WHEN THEY SHALL BECOME DELINQUENT; PROVIDING FOR INTEREST AND PENALTY ON DELINQUENT TAXES AND PRIVILEGES; AMENDING CHATTANOOGA CITY CODE, PART II, CHAPTER 2, SECTION 2-267, RELATIVE TO PAID LEAVE FOR ACTIVE-DUTY TRAINING AND TO AMEND CHATTANOOGA CITY CODE, PART II, CHAPTER 31, SECTIONS 31-36, 31-37, 31-41, AND 31-43, SECTIONS 31-322 AND 31-354.

WHEREAS, Pursuant to and in compliance with the provisions of the Charter of the City of Chattanooga, Tennessee, the revenues have been estimated for operating the Municipal Government for the fiscal year 2019-2020 from all sources to be as follows:

	FY18	FY19	FY20
	Actual	Projected	Proposed
<u>PROPERTY TAXES</u>			
Current Taxes on Real & Personal Property	\$128,966,047	\$130,634,895	\$132,800,000
Taxes on Real & Personal Property - Prior Years	4,749,265	4,423,865	4,632,412
 <u>PAYMENTS IN LIEU OF TAXES</u>			
Chattanooga Housing Authority	\$166,901	\$146,726	\$146,700
Tennessee Valley Authority	1,944,355	2,028,615	2,038,800

	FY18	FY19	FY20
	Actual	Projected	Proposed
Chattem, Inc	64,454	64,455	64,500
UnumProvident Group	86,102	57,163	57,200
Invista	18,642	0	0
Wm Wrigley Jr Co	29,290	26,817	0
Blue Cross Blue Shield	973,266	973,760	973,800
Roadtec	18,690	0	0
Jarnigan Road III, LLC	51,081	51,081	51,100
Southern Champion Tray	0	212,547	0
Gestamp Chattanooga, LLC	292,325	563,584	280,000
Scannell Properties	19,077	0	0
Westinghouse Electric Co	64,826	63,528	63,500
EPB Electric	6,466,441	6,709,903	6,943,292
EPB Telecom	251,576	278,493	290,327
EPB Internet	326,556	358,655	384,530
Plastic Omnium Auto Exteriors, LLC	98,591	91,220	159,500
Total Other	117,583	217,293	193,800
<b>TOTAL PAYMENT IN LIEU OF TAXES</b>	<b>\$10,989,756</b>	<b>\$11,843,840</b>	<b>\$11,647,049</b>
Interest & Penalty on Current Year Taxes	\$908	\$0	\$0
Interest & Penalty on Delinquent Taxes	1,297,425	1,315,782	1,375,700
Delinquent Taxes Collection Fees	246,265	230,981	221,700
<b>TOTAL PROPERTY TAXES</b>	<b>\$146,249,666</b>	<b>\$148,449,363</b>	<b>\$150,676,861</b>
<b><u>OTHER LOCAL TAXES</u></b>			
Liquor Taxes	\$2,716,942	\$2,808,316	\$2,900,300
Beer Taxes	5,652,286	5,446,200	5,521,900
Local Litigation Taxes - City Court	3,031	2,764	2,700
Gross Receipts Taxes	5,787,846	5,873,694	5,966,600
Corp Excise Taxes – State	655,272	360,241	360,300
Franchise Taxes – Chattanooga Gas	2,042,766	2,208,565	2,219,600
Franchise Taxes – Comcast Cable	1,087,045	958,903	863,000
Franchise Taxes - Century Tel	8,713	5,585	5,600
Franchise Taxes – AT&T Mobility	73,708	71,037	69,400
Franchise Taxes - EPB Fiber Optic	1,506,635	1,572,104	1,603,500

	FY18	FY19	FY20
	Actual	Projected	Proposed
Franchise Taxes - Zayo Group	20,500	29,250	29,800
<b>TOTAL OTHER LOCAL TAXES</b>	<b>\$19,554,744</b>	<b>\$19,336,659</b>	<b>\$19,542,700</b>
<b>LICENSES, FEES &amp; PERMITS</b>			
Wrecker Permits	\$7,465	\$4,755	\$5,000
Liquor By the Drink Licenses	176,435	159,717	157,000
Liquor By the Drink – Interest & Penalty	4,845	2,364	3,200
Transient Vendor License	2,800	3,043	2,500
Motor Vehicle Licenses	411,205	422,962	419,200
Original Business License	25,624	23,903	23,400
Building Permits	1,549,182	1,773,200	1,747,700
Electrical Permits	409,530	388,399	397,200
Plumbing Permits	269,670	232,967	213,800
Street Cut-In Permits	326,239	486,961	448,500
Mechanical Code Permits	260,700	220,818	220,100
Hotel Permits	4,350	4,457	4,200
Gas Permits	45,240	47,738	47,200
Sign Permits	137,325	165,590	150,600
Taxi Permits	5,650	5,938	6,400
Temporary Use Permits	3,980	3,441	2,300
Traffic Eng Special Events Permits	35,558	16,032	36,700
Fortwood Parking Permit	100	0	0
Push Cart Permits	0	200	100
Issuing Business Licenses & Permits	63,237	73,542	70,500
Plumbing Examiner Fees & Licenses	17,960	43,100	172,400
Electrical Examiner Fees & Licenses	51,935	186,000	71,300
Gas Examination Fees & Licenses	14,330	16,099	24,600
Beer Application Fees	124,943	108,668	109,600
Mechanical Exam Fees & Licenses	111,380	16,780	33,100
Permit Issuance Fees	54,273	57,414	55,700
Exhibitor's Fees	1,104	1,070	1,100
Subdivision Review/Inspection Fees	28,565	35,062	32,300
Adult Entertainment Application Fee	9,600	9,143	9,000
Zoning Letter	12,525	13,954	14,300
Variance Request Fees	7,600	15,020	15,300
Certificates of Occupancy	31,550	36,228	33,800
Code Compliance Letter Fees	1,600	1,486	1,600
Modular Home Site Investigation	200	67	0
Plan Checking Fees	259,260	376,298	376,900
Phased Construction Plans Review	7,665	5,617	5,400
Construction Board of Appeals	500	2,313	2,800
Sign Board of Appeals	1,400	875	900
Fire Department Permits	172,934	246,747	245,000

	FY18	FY19	FY20
	Actual	Projected	Proposed
Northshore Downtown Plan Review Fee	2,575	42,605	40,200
Miscellaneous	33,426	34,248	38,300
<b>TOTAL LICENSES, FEES &amp; PERMITS</b>	<b>\$4,684,459</b>	<b>\$5,284,820</b>	<b>\$5,239,200</b>
<b>INTERGOVERNMENTAL REVENUE</b>			
State – Specialized Training Supplement	\$498,000	\$535,000	\$535,000
State Maintenance of Streets	133,184	99,961	88,800
State Sales Taxes	14,236,066	14,575,793	14,821,700
State Income Taxes	2,866,453	1,982,630	1,100,000
State Beer Taxes	78,222	77,621	78,500
State Mixed Drink Taxes	3,312,240	3,805,206	3,856,400
State – Telecommunication Sales Taxes	251,753	229,971	234,100
State Alcoholic Beverage Taxes	142,024	150,601	95,000
State Gas Inspection Fees	337,842	332,909	334,600
Commission from State of TN/Gross Receipts	537,185	556,754	539,600
Hamilton County Ross' Landing/Plaza	1,229,027	1,360,694	1,614,244
Local Option Sales Taxes-General Fund	49,450,575	51,073,793	52,254,300
Miscellaneous	95,876	132,017	69,001
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$73,168,446</b>	<b>\$74,912,950</b>	<b>\$75,621,245</b>
<b><u>CHARGES FOR SERVICE</u></b>			
Current City Court Costs	\$185,419	\$204,342	\$204,400
Court Commissions	4,160	6,121	4,500
Court Clerk's Fees	601,590	656,902	665,400
Service of Process	379	49	0
Processing of Release Forms	15,748	14,907	15,100
Court Administrative Costs	718	1,139	1,100
Current State Court Costs	1,242	1,724	1,800
Court Translation Fee	8,975	11,448	11,700
Other Facility Rent	2,105	6,908	1,300
Land & Building Rents	121,143	150,000	151,500
Ballfield Income	57,450	44,650	38,900
Skateboard Park	27,008	8,173	0
Carousel Ridership	127,840	134,616	133,100
Walker Pavilion Rents	31,948	27,657	26,900
Heritage Park House Rent	22,910	20,520	22,700
Greenway Facilities Rent	18,035	11,787	12,500
Fitness Center	36,119	34,068	34,100
Dock Rental	48,370	78,433	71,900
Ross' Landing Rent	68,880	62,537	65,400

	FY18	FY19	FY20
	Actual	Projected	Proposed
Champion's Club	37,273	45,184	44,700
Recreation Center Rental	49,516	38,421	41,000
Carousel Room Rental	14,820	16,825	15,800
Coolidge Park Rental	20,205	23,897	22,600
Program Fees	6,860	10,077	9,100
Park Event Fee	5,938	18,754	16,200
Kidz Kamp	3,920	1,960	0
Non-Traditional Program Fees	3,452	9,367	10,100
OutVenture Fees	19,645	14,980	12,500
Therapeutic Kamp Fees	1,216	1,396	1,400
Swimming Pools	108,592	86,131	82,100
Arts & Culture	1,017	808	800
Police Report Fees	12,423	10,848	11,000
Credit Card Processing Fees	47,340	49,793	49,700
Concessions	87,109	85,000	8,900
Charges for Services - Electric Power Board	5,400	7,200	7,200
General Pension Admin Costs & Other Misc	45,000	45,000	45,000
Other Service Charges	6,472	1,104	5,400
Returned Check Fee	1,901	2,931	1,400
Waste Container Purchases	13,435	22,911	24,700
Non-Profit Request Fee	2,650	3,100	3,100
<b>TOTAL SERVICE CHARGES</b>	<b>\$1,874,221</b>	<b>\$1,971,668</b>	<b>\$1,875,000</b>
<b>FINES &amp; FORFEITURES</b>			
City Court Fines Current	\$9,479	\$10,607	\$10,600
City Court Fines-Speeding Current	80,786	80,302	77,000
City Court Fines Other Driving Offenses	387,866	427,669	430,200
City Court Fines Non Driving Offenses	23,570	21,990	20,700
Criminal Court Fines	118,340	102,453	102,300
Traffic Court Parking Ticket Fines	45,785	34,163	33,200
Traffic Court Parking Tickets Delinquent	1,437	990	800
Traffic Court Parking Delinquent Court Cost	5,056	4,712	4,400
Air Pollution Penalties	0	0	-
Miscellaneous	11,377	160	200
<b>TOTAL FINES &amp; FORFEITURES</b>	<b>\$683,697</b>	<b>\$683,047</b>	<b>\$679,400</b>
<b>REVENUES FROM USE OF MONEY OR PROPERTY</b>			
Interest on Investments	\$2,585,389	\$3,157,619	\$3,075,624
Sale of City Owned Property	0	77,800	0
Sale of Back Tax Lots	291,204	300,000	165,200
Sale of Equipment	146,397	288,017	290,000
<b>TOTAL FROM USE OF MONEY OR PROPERTY</b>	<b>\$3,022,990</b>	<b>\$3,823,436</b>	<b>\$3,530,824</b>

	FY18	FY19	FY20
	Actual	Projected	Proposed
<u>MISCELLANEOUS REVENUE</u>			
Loss & Damage	\$6,766	\$819	\$800
Indirect Cost	5,423,780	5,750,000	6,180,270
Payroll Deduction Charges	818	732	700
Plans and Specification Deposits	8,002	15,807	15,800
Municipal Lien	130,454	200,000	75,000
Purchase Card Rebate	41,896	33,853	34,200
Take Home Vehicle Fee	73,603	70,025	70,000
Municipal Lien - Interest & Penalty	42	589	600
Delinquent Tax Cost Recovery	115,558	162,149	162,100
Miscellaneous Revenue	125,118	106,299	102,300
TOTAL MISCELLANEOUS REVENUE	\$5,926,037	\$6,340,273	\$6,641,770
SUBTOTAL GENERAL FUND REVENUE	\$255,164,260	\$260,802,216	\$263,807,000
GOLF COURSE REVENUE	\$1,436,108	\$1,328,081	\$1,698,974
TOTAL GENERAL FUND REVENUE	\$256,600,368	\$262,130,297	\$265,505,974

and,

WHEREAS, it is necessary to base the appropriations to the various departments of the Municipal Government on the above estimated revenues;

NOW, THEREFORE,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE:

SECTION 1. That for the purpose of raising revenue to operate the various departments, agencies, boards, commissions, offices, divisions or branches of the Municipal Government, and to pay the interest on and retire bonds of said City as they mature, there be and is hereby levied upon all taxable property within the City of Chattanooga, Tennessee, a tax for the year 2019 at a rate of \$2.277 upon every \$100.00 in assessed value of such taxable property; and to the extent applicable there is also levied a tax at the same rate upon every \$100.00 of Merchant and other Ad Valorem within the corporate limits of the City of Chattanooga, Tennessee.

SECTION 2. That the assessment made by the Assessor of Property of Hamilton County, Tennessee, and by the Tennessee Regulatory Agency for 2019 on all property located within the corporate limits of the City of Chattanooga, Tennessee, be and is hereby adopted as the assessments of the City of Chattanooga.

SECTION 3. That the taxes herein levied on all taxable property within the corporate limits of the City of Chattanooga shall be due and payable at the office of the City Treasurer and Tax Collector OCTOBER 1, 2019, and shall become delinquent MARCH 1, 2020, on which date unpaid taxes shall bear interest at twelve percent (12%) per annum, and a penalty of six percent (6%) per annum, plus other penalties as provided by law, which shall be paid by the taxpayer; provided, that except for taxpayers receiving tax relief under T.C.A. Sections 67-5-702 through 67-5-705.

SECTION 4. That the provisions of the Business Tax Act, Tennessee Code Annotated section 67-4-701, et seq., relative to the authorization of local taxes upon the privilege of engaging in certain types of business activities be and are hereby adopted by reference, and there is hereby levied a Business Tax on all businesses taxable by municipalities under Chapter 387, Public Acts of 1971, as amended, at the maximum rates specified therein. The Tennessee Department of Revenue shall collect the Business Tax on behalf of the City as authorized in T.C.A. § 67-4-703(a). The City Treasurer is authorized and directed to collect such fees and taxes as are authorized by said Act to be collected by the City of Chattanooga, a municipality, together with such interest and penalties as may become due thereon, at the maximum rate provided by law. The City Treasurer is hereby authorized and directed, in accordance with the Business Tax Act, to register new businesses located within the City and collect a fee of Fifteen

Dollars (\$15.00) for issuance of an initial business license upon the City Treasurer's receipt of the application, together with any other information reasonably required, and to issue such license at the time of registration. The City Treasurer is designated as the City official responsible for the registration of businesses located within the City of Chattanooga.

SECTION 5. That the budgets of the various departments, agencies, boards, commissions, offices, divisions, or branches of Municipal Government for the fiscal year beginning July 1, 2019, are fixed as hereafter set out; and the amount so fixed for each is hereby appropriated out of the estimated revenue for said year for the use of that department, agency, board, commission, office, division, branch of government, to-wit:

GENERAL FUND APPROPRIATIONS

	FY18	FY19	FY20
	Actual	Projected	Proposed
General Government & Supported Agencies	\$70,444,160	\$80,819,689	\$72,887,531
Executive Department	1,871,926	1,930,513	2,088,731
Department of Finance & Administration	5,558,187	5,680,819	7,027,833
Department of Human Resources	1,829,281	2,202,534	3,019,071
Department of Economic & Community Development	7,040,214	8,925,874	9,209,454
Department of Police	68,204,069	59,842,292	73,002,885
Department of Fire	42,156,295	45,259,740	46,955,272
Department of Public Works	32,641,480	33,792,621	32,825,407
Department of Youth & Family Development	10,409,510	10,857,554	11,132,203
Department of Transportation	10,812,207	7,789,581	11,658,613
SUBTOTAL	\$250,967,329	\$257,101,217	\$269,807,000
Golf Course	\$1,698,974	\$1,477,030	\$1,698,974
TOTAL GENERAL FUND	\$252,666,303	\$258,578,247	\$271,505,974
Estimated Incr(Decr) in Fund Balance	\$3,934,065	\$3,552,050	-\$6,000,000
Beginning Unassigned Fund Balance July 1	\$83,326,124	\$87,260,189	\$90,812,238
Ending Unassigned Fund Balance June 30	\$87,260,189	\$90,812,238	\$84,812,238
Ending Unassigned Fund Balance (% of Total Appropriations)	34.54%	35.12%	31.24%



	FY18	FY19	FY20
	Actual	Projected	Proposed
DEPARTMENT OF EXECUTIVE BRANCH			
Executive Office Administration	\$1,516,600	\$1,756,133	\$1,672,489
Multicultural Affairs	355,326	174,380	416,242
TOTAL	\$1,871,926	\$1,930,513	\$2,088,731
DEPARTMENT OF FINANCE & ADMINISTRATION			
City General Tax Revenue	\$531,232	\$500,000	\$500,000
Finance Office	2,675,765	2,780,500	3,188,530
City Treasurer	717,591	744,890	1,088,575
Delinquent Tax	144,319	42,861	153,775
City Court Clerk's Office	1,139,802	1,121,990	1,460,740
Office of Performance Management	218,766	309,680	436,715
Finance Office Preallocation	0	2,709	0
Capital Planning	130,712	178,189	199,499
TOTAL	\$5,558,187	\$5,680,819	\$7,027,833
DEPARTMENT OF HUMAN RESOURCES			
Human Resources Admin	\$1,258,464	\$1,439,442	\$1,902,894
Employees Insurance Office	364,011	336,490	386,817
Employees Safety Program	115,032	109,497	278,189
On Job Injury Admin	74,400	156,000	75,000
Physical Exam - Police	16,530	16,530	20,000
Employee Training	844	144,575	356,171
TOTAL	\$1,829,281	\$2,202,534	\$3,019,071
DEPARTMENT OF ECONOMIC & COMMUNITY DEVELOPMENT			
ECD Neighborhood Serv - Admin	\$813,461	\$1,030,646	\$1,044,952
ECD Neighborhood Serv- Affordable Housing Prog	59,830	0	1,569
ECD Economic Development	247,748	320,783	626,644
ECD Homeless Outreach Program	157,440	428,835	755,895
Neighborhood Service Development	379,594	442,700	434,807
Outdoor Chattanooga	509,548	1,046,629	883,299

	FY18	FY19	FY20
	Actual	Projected	Proposed
Trust For Public Land	100,000	0	0
Real Estate Office	106,811	66,988	0
Shared Maint Riverpark Art Maint & Mgmt	160,184	206,328	239,428
Land Development Office	2,752,767	3,257,291	3,109,131
Board of Plumbing Examiners	122	1,900	2,100
Board of Electrical Examiners	1,861	7,150	5,650
Board of Mechanical Examiners	947	1,850	1,850
Board of Gas Fitters	52	2,050	2,050
Board of Appeals & Variances	14,075	15,660	11,925
Back Tax Properties Abatement	109,616	101,907	100,000
ECD Home Repair Program	0	0	15,000
Code Enforcement	1,626,158	1,995,157	1,975,155
<b>TOTAL</b>	<b>\$7,040,214</b>	<b>\$8,925,874</b>	<b>\$9,209,454</b>

#### DEPARTMENT OF POLICE

Chief of Police	\$1,145,463	\$1,500,829	\$1,766,036
Internal Affairs	853,980	742,639	1,259,529
Uniform Services Command Office	478,068	371,557	305,123
Community Outreach Services	171,638	169,464	635,597
Special Operations Division	4,048,318	3,484,341	5,241,789
Police Patrol Alpha	4,056,695	3,511,177	4,788,191
Police Patrol Bravo	2,644,902	1,854,568	3,277,559
Police Patrol Charlie	4,147,389	3,529,255	3,457,387
Police Patrol Delta	3,589,053	3,121,042	4,493,099
Police Patrol Echo	4,021,381	3,361,723	4,180,691
Police Patrol Fox	3,115,675	2,827,412	4,088,701
Police Patrol George	3,671,234	3,313,072	4,198,556
Police Bike Patrol	319,569	221,752	305,492
Investigative Services	1,032,988	968,680	581,994
Major Crimes	4,167,404	3,022,223	8,155,989
Special Investigations	5,599,665	5,528,040	3,030,320
CPD SVU at FJC	583,273	1,194,056	1,499,318
Police Admin & Supp. Ser. Comm.	2,439	1,360	0
Police Admin. Support & Tech Serv.	2,491,002	2,663,384	2,465,509
Police Training Recruiting	6,340,781	3,759,038	1,095,321
Police Budget & Finance	309,777	339,620	436,356

	FY18	FY19	FY20
	Actual	Projected	Proposed
Police Facilities & Security	6,500,165	4,559,370	7,134,443
Police Facilities - East 11th Street	11,777	3,304	22,826
Real Time Intelligence Center (RTIC)	893,240	1,808,794	2,069,531
Records Management & Services	845,889	842,968	732,629
Polygraph	129,648	122,016	136,312
Police Communications Center	4,824,752	4,983,894	5,117,426
Animal Services	1,675,000	1,725,250	1,777,000
Family Justice Center	441,865	290,924	669,598
Violence Reduction Initiative -GF	76,596	0	0
Safety Minority Internship	14,443	20,540	80,565
<b>TOTAL</b>	<b>\$68,204,069</b>	<b>\$59,842,292</b>	<b>\$73,002,885</b>
<b>DEPARTMENT OF FIRE</b>			
Fire Administration	\$623,414	\$1,061,166	\$625,485
Fire Inventory Purchases	0	0	0
Fire Operations	3,836,032	37,190,801	41,143,905
Fire Station # 1	4,880,017	185,395	52,621
Fire Station # 3	1,316,158	60,841	24,866
Fire Station # 4	1,492,517	64,948	22,110
Fire Station # 5	2,422,355	95,673	13,727
Fire Station # 6	1,352,969	60,412	21,696
Fire Station # 7	2,429,572	98,153	31,967
Fire Station # 8	1,253,672	55,356	15,568
Fire Station # 9	1,312,744	53,159	14,228
Fire Station # 10	1,448,184	88,774	44,146
Fire Station # 11	1,123,843	68,985	20,632
Fire Station # 12	1,167,167	50,938	15,718
Fire Station # 13	2,343,247	88,523	18,112
Fire Station # 14	1,069,623	50,219	18,768
Fire Station # 15	1,165,664	40,994	9,508
Fire Station # 16	1,301,502	61,129	19,828
Fire Station # 17	1,235,916	48,999	10,818
Fire Station # 19	1,609,965	70,964	17,974
Fire Station # 20	1,333,160	54,448	13,643
Fire Station # 21	1,307,683	62,425	21,126
Fire Station # 22	1,242,250	50,594	11,194
Hamilton County Rescue	6,708	9,869	7,039
Fire Tactical Services	399,010	413,970	427,654
Fire Training Division	907,961	1,795,272	878,583
Fire Deputy Chief Admin	375,429	403,593	388,858
Fire Marshall Staff	1,485,129	1,672,148	1,630,888
Fire Logistics & Technology	1,714,404	1,689,985	1,434,611
<b>TOTAL</b>	<b>\$42,156,295</b>	<b>\$45,647,733</b>	<b>\$46,955,272</b>

	FY18	FY19	FY20
	Actual	Projected	Proposed
DEPARTMENT OF PUBLIC WORKS			
Public Works Administration	\$1,089,673	\$1,261,844	\$603,095
City Engineer	1,524,409	1,436,590	1,575,997
Field Surveyors	161,125	202,348	210,755
Facilities Management	290,183	233,236	398,444
Mail Room	46,902	49,604	54,216
Office of Sustainability	99,513	111,912	116,268
Building Maintenance	1,854,008	2,085,865	2,062,675
Storage on Main Street	70,255	64,137	51,100
GIS	315,914	498,516	331,417
PW Summer Youth Work Program	42,157	108,991	115,900
Public Works Utilities	179,864	162,779	187,260
Solid Waste Disposal	6,056,902	6,150,400	4,740,200
Farmer's Market	0	1,003	3,000
CWS Admin	1,334,721	1,480,834	1,398,521
CWS Emergency	700,908	674,139	672,873
CWS Street Cleaning	115,081	85,690	75,500
Central Business District	364,209	427,434	437,669
CWS Street Cleaning Crews	643,825	657,667	829,659
CWS Mowing Tractors/Leaf Collection	801,059	827,893	967,863
CWS Street Sweeping	779,772	629,768	751,566
Brush Pick-up	1,297,923	1,432,632	1,493,083
Garbage Pick-up	4,121,941	3,998,654	4,040,109
Trash Flash Pick-up	999,164	1,103,520	1,061,212
Recycle Pick-up	803,476	746,038	1,127,090
Refuse Collection Centers	515,403	520,284	501,428
Blighted Property Abatement	349	1,058	0
Container Management	448,881	529,292	448,630
Municipal Forestry	1,003,898	948,384	1,090,184
Orchard Knob Storm Station	150	0	0
Minor Storm Station	5,052	0	0
Park Maint - Admin	1,039,907	1,025,996	968,363
Park Maint - Playgrounds & Hardscapes	197,742	198,984	230,413
Park Maint - City-Wide Park Maintenance	1,129,180	1,310,194	1,329,418
Park Maint - City-Wide Security	40,399	4,524	57,686
Park Mgmt - Heritage Park	32,616	34,264	32,056
Park Mgmt - Greenway Farm	4,946	18,795	17,256

	FY18	FY19	FY20
	Actual	Projected	Proposed
Park Mgmt - Rivermont Park	2,565	19,292	10,600
Park Mgmt - East Lake	9	0	0
Park Mgmt - Landscape Miller Park	437,386	273,811	410,664
Park Mgmt - Landscape Mechanic	55,133	4,065	63,422
Shared Maint - TN Riverpark			
Downtown- North	1,689,567	2,302,566	2,401,526
Shared Maint - TN Riverpark			
Downtown- South	587,900	379,850	354,479
Shared Maint - Carousel Operations	86,236	74,825	93,292
Shared Maint - TN Riverpark Security	245,972	289,943	290,296
Shared Maint - Renaissance Park	205	0	0
Chattanooga Zoo at Warner Park	675,000	675,000	675,000
Memorial Auditorium	167,644	0	0
Scenic Cities Beautiful	0	0	45,221
Tivoli Theatre	582,356	750,000	500,000
<b>TOTAL</b>	<b>\$32,641,480</b>	<b>\$33,792,621</b>	<b>\$32,825,407</b>

DEPARTMENT OF YOUTH & FAMILY DEVELOPMENT

Youth & Family Development Admin	\$298,119	\$367,418	\$478,945
Office of Early Learning	156,526	65,687	324,130
Recreation Admin	1,267,611	1,241,564	1,296,613
Recreation Support Services	701,394	849,826	821,837
Recreation Public Information	102,786	93,010	108,299
Recreation Special Programs	42,388	143,986	132,256
Kidz Kamp	363,091	431,091	588,971
Sports Programs	492,882	291,704	314,912
Aquatics Programs	245,527	269,958	366,130
Therapeutic Programs	172,428	183,513	191,238
Fitness Center	275,299	277,570	296,839
Youth Dev - CAPS	242,684	222,498	202,846
Youth Dev - Education	820,037	986,031	297,086
Youth Dev - Career Development	101,613	145,202	0
Rec Facility - Skatepark	28,602	13,671	13,504
Rec Facility - Champion's Club	335,160	340,196	417,414
Rec Facility - Summit of Softball	406,000	434,612	526,060
Rec Facility - North River Soccer	1,056	130	0
Rec Ctr - Avondale	171,102	207,229	276,050
Rec Ctr - Brainerd	339,367	327,204	305,490
Rec Ctr - Carver	258,586	255,829	287,638
Rec Ctr - East Chattanooga	299,277	276,828	275,133
Rec Ctr - East Lake	266,575	283,251	272,542
Rec Ctr - Eastdale	165,044	154,714	230,637

	FY18	FY19	FY20
	Actual	Projected	Proposed
Rec Ctr - First Centenary	96,437	119,448	56,972
Rec Ctr - Frances B. Wyatt	110,415	118,675	134,389
Rec Ctr - Glenwood	229,660	214,138	216,019
Rec Ctr - John A. Patten	240,200	232,756	295,720
Rec Ctr - North Chattanooga	165,760	154,114	153,795
Rec Ctr - Shepherd	271,725	295,160	322,070
Rec Ctr - South Chattanooga	320,513	331,455	331,870
Rec Ctr - Tyner	157,722	132,944	178,069
Rec Ctr - Washington Hills	252,328	273,850	298,346
Rec Ctr - Westside Community Ctr	196,216	236,553	149,168
Rec Ctr - Hixson	257,924	278,382	292,847
Rec Ctr - Cromwell Community Ctr	143,083	152,235	135,448
North River Center Programs	99,479	113,570	126,054
Eastgate Center Programs	220,535	242,745	300,276
Heritage House Programs	94,359	98,807	116,590
<b>TOTAL</b>	<b>\$10,409,510</b>	<b>\$10,857,554</b>	<b>\$11,132,203</b>
<b>DEPARTMENT OF TRANSPORTATION</b>			
Traffic Engineering Admin	\$1,074,052	\$53,016	\$0
Street Lighting	3,698,747	1,322,432	0
Smart Cities Operations	1,769	3,686,893	5,826,614
Traffic Operations	2,347,253	2,547,311	4,219,777
Complete Streets	0	13576	1,081,596
Transportation Admin	649,777	79,228	530,626
Transportation Design and Engineering	915,757	87,125	0
Street Paving	2,124,852	0	0
<b>TOTAL</b>	<b>\$10,812,207</b>	<b>\$7,789,581</b>	<b>\$11,658,613</b>
<b>Golf Course</b>			
Brainerd	\$829,173	\$772,791	\$829,173
Brown Acres	869,801	704,239	869,801
	<b>\$1,698,974</b>	<b>\$1,477,030</b>	<b>\$1,698,974</b>

SECTION 5(a). GENERAL GOVERNMENT & SUPPORTED AGENCIES. The initials "A.O." as they appear in this Section, or elsewhere in the Ordinance, shall mean "Appropriation Only" which is hereby defined to mean that the amount as is shown being appropriated is only the appropriation of the City toward the total budget of such department,

agency, board, commission, office or division or branch of government and is not to be construed to mean that such amount is its total budget or appropriation. The initials "A.S.F." as they appear in this Section, or elsewhere in this Ordinance, shall mean "Appropriation to Special Fund" which is hereby defined to mean that the amount as is shown being appropriated is to a Special Fund that will not revert to the General Fund at the end of the fiscal year.

#### GENERAL GOVERNMENT & SUPPORTED AGENCIES

		FY18 Actual	FY19 Projected	FY20 Proposed
City Council		\$639,908	\$811,042	\$839,680
City Judges Division 1		496,767	513,266	553,788
City Judges Division 2		468,435	474,625	505,287
City Attorney Operations		1,546,335	1,764,769	1,742,857
Internal Audit		661,806	700,932	729,608
Information Technology		6,673,938	7,930,390	8,616,213
Purchasing		813,570	926,963	949,995
311 Call Center		606,647	599,038	694,271
AIM Center, Inc	A.O.	60,000	65,000	65,000
Air Pollution Control Bureau	A.S.F.	270,820	270,820	270,820
Arts Build	A.O.	275,000	275,000	275,000
Bessie Smith Cultural Center	A.O.	80,000	80,000	80,000
Bethlehem Center	A.O.	65,000	65,000	65,000
CARTA Subsidy	A.O.	5,084,598	5,352,440	5,800,000
Carter Street Corporation	A.O.	200,000	0	0
Chambliss Center for Children	A.O.	350,000	350,000	350,000
Chattanooga Area Food Bank	A.O.	0	0	10,000
Chattanooga Area Urban League	A.O.	115,000	120,000	132,000
Chattanooga Basketball	A.O.	0	100,000	100,000
Chattanooga Design Studio	A.O.	0	50,000	100,000
Chattanooga Football Club Found.	A.O.	0	40,000	40,000
Chattanooga Goodwill Industries	A.O.	10,000	15,000	15,000
Chattanooga Kids on the Block	A.O.	20,000	20,000	20,000
Chattanooga Neigh. Enterprises	A.O.	747,480	705,000	705,000
Chattanooga Room in the Inn	A.O.	25,000	25,000	25,000
Chattanooga State Comm. College	A.O.		25,000	25,000
Children's Advocacy Center	A.O.	65,000	65,000	65,000
Community Foundation	A.O.	106,300	100,000	100,000
Enterprise Center	A.O.	270,000	0	0



		FY18	FY19	FY20
		Actual	Projected	Proposed
Creative Discovery Museum	A.O.	0	0	25,000
Enterprise South Nature Park	A.O.	570,922	834,863	826,417
Family Promise of Greater Chatt.	A.O.	111,600	150,000	512,750
Friends of the Zoo, Inc	A.O.	25,000	25,000	20,000
Girls, Inc.	A.O.	110,000	110,000	91,000
Greater Chattanooga Sports & Events	A.O.	225,000	100,000	100,000
Green Spaces	A.O.	15,000	25,000	25,000
Habitat for Humanity of Chattanooga	A.O.	50,000	40,000	40,000
Helen Ross McNabb	A.O.	46,500	62,000	62,000
Heritage Hall Fund	A.S.F.	69,500	74,725	79,266
Homeless Coalition	A.O.	70,000	70,000	70,000
Joe Johnson Mental Health	A.O.	60,000	60,000	60,000
LaPaz Chattanooga	A.O.	50,000	50,000	50,000
Lookout Mountain Conservancy	A.O.	0	20,000	16,250
Launch	A.O.	0	0	30,000
Orange Grove	A.O.	105,188	106,000	106,000
Partnership for FCA	A.O.	65,000	65,000	65,000
Public Library	A.S.F.	6,045,000	6,545,000	6,791,034
Regional Planning Agency	A.S.F.	2,203,663	2,003,663	2,003,663
Signal Center	A.O.	75,000	275,000	1,025,000
Speech & Hearing Center	A.O.	67,700	67,700	67,700
Tech Town Foundation	A.O.	40,000	40,000	40,000
Tennessee Golf Foundation	A.O.	0	0	25,000
Tennessee RiverPark	A.O.	1,208,649	1,255,640	1,234,869
United Way of Greater Chattanooga	A.O.	135,000	160,000	500,000
WTCL-TV-Channel 45	A.O.	75,000	93,000	93,000
Office of Family Empowerment	A.S.F.	1,426,650	1,259,643	1,334,643
Debt Service Fund	A.S.F.	22,434,479	23,487,712	20,940,110
Capital Improvements		9,981,000	11,532,000	6,000,000
Election Expense		0	33,268	25,000
City Code Revision		16,029	12,500	16,000
Unemployment Insurance		6,036	40,000	40,000
Contingency Fund Appropriation		42,140	2,159,405	3,207,752
Renewal & Replacement		927,312	1,710,374	1,000,000
Audits, Dues & Surveys		112,200	138,473	175,000
Intergovernmental Relations		184,695	240,700	285,000
City Water Quality Management Fees		435,974	536,581	576,458
Liability Insurance Premiums	A.S.F.	2,000,000	800,000	500,000
Edu. Contribution (per TCA 57-4-306)		1,787,810	1,808,999	1,919,100
Enterprise South Indust. Park Admin.		2,546	10,000	10,000
Tuition Assistance Program		11,963	19,906	25,000
<b>Total</b>		<b>\$70,444,160</b>	<b>\$77,466,437</b>	<b>\$72,887,531</b>



SECTION 6. That there be and is hereby established a budget for each of the following special funds for Fiscal Year 2019-2020

	FY18 Actual	FY19 Projected	FY20 Proposed
<u>1111 ECONOMIC DEVELOPMENT</u>			
<b>ESTIMATED REVENUE</b>			
Local Option Sales Tax	\$13,937,255	\$14,285,165	\$14,211,661
Local Option Tourist Development Zone	5,749,536	7,188,926	3,500,300
Georgia DOT	4,686	0	0
<b>Total</b>	<b>\$19,691,477</b>	<b>\$21,474,091</b>	<b>\$17,711,961</b>
<b>APPROPRIATIONS</b>			
Economic Development Capital Projects	\$1,140,000	\$2,686,099	\$8,000,000
Approp to Capital From Fund Balance	0	7,561,701	10,000,000
Chattanooga Chamber of Commerce A.O.	450,000	450,000	450,000
Chamber of Commerce-Marketing & Ind Serv A.O.	75,000	75,000	75,000
Chattanooga Dream	0	0	60,000
Resiliency Planning	0	0	100,000
Enterprise Ctr - Innovation Ctr A.O.	257,146	0	0
Enterprise Ctr - Innovation District A.O.	195,700	850,000	0
Enterprise Ctr - Operating Support A.O.	409,654	1,002,500	1,002,500
Enterprise Ctr - Innovation Dis. Master Plan A.O.	140,000	0	0
Enterprise Ctr - Digital Equity Programs A.O.	0	325,000	421,000
Enterprise Ctr - Bessie Smith/Mapp Building A.O.	0	50,000	0
Transfer to IDB - Workforce Development Fund	350,000	0	0
Public Edu. Foundation STEP-UP Chatt. A.O.	25,000	25,000	75,000
Chattanooga State - TN Ctr for Applied Technology	0	100,000	0
Sales Tax Commission	152,654	142,852	144,280
TDZ transfer to CDRC to Cover Debt	5,749,536	7,188,926	3,500,300
Thrive Regional Partnership	0	0	100,000

	FY18	FY19	FY20
	Actual	Projected	Proposed
Carter Street Corporation	0	200,000	200,000
TN Reconnect Grant	0	65,750	0
Lease Payments - Tourist Development Zone	2,879,659	556,313	3,583,881
<b>Total</b>	<b>\$11,824,349</b>	<b>\$21,279,141</b>	<b>\$27,711,961</b>
Estimated Incr(Decr) in Fund Balance	\$7,867,128	\$194,950	-\$10,000,000
Beginning Fund Balance July 1	\$10,090,069	\$17,957,197	\$18,152,147
Ending Fund Balance June 30	\$17,957,197	\$18,152,147	\$8,152,147
Ending Fund Balance as a % of Total Appropriations	151.87%	85.30%	29.42%

## 2030 YFD - OFFICE OF FAMILY EMPOWERMENT

### ESTIMATED REVENUE

Federal	\$12,208,441	\$12,025,729	\$12,025,729
State	3,235,162	3,720,428	3,791,465
City of Chattanooga - Transfer In	1,426,650	1,426,650	1,501,934
Other - Transfer In	712,557	0	0
Interest Income	0	500	500
Charges for Service	24,787	25,000	0
Contributions & Donations	2,008	24,048	23,648
<b>Total</b>	<b>\$17,609,605</b>	<b>\$17,222,355</b>	<b>\$17,343,276</b>

### APPROPRIATIONS

Administration	\$1,547,000	\$836,998	\$1,295,024
Headstart	12,434,724	12,187,995	12,125,045
Day Care	349,040	324,063	0
Foster Grandparents	512,321	497,670	505,860
Low Income Energy Assistance Program	2,200,499	2,656,039	2,656,039
Community Services Block Grant (CSBG)	611,281	603,200	603,200
Social Services Programs	21,085	47,858	85,358
City General Relief	22,215	25,000	25,000
Emergency Food and Shelter	20,030	22,750	22,750
Other	10,054	1,085	25,000
<b>Total</b>	<b>\$17,728,249</b>	<b>\$17,202,658</b>	<b>\$17,343,276</b>

	FY18	FY19	FY20
	Actual	Projected	Proposed
Estimated Incr(Decr) in Fund Balance	-\$118,644	\$19,697	\$0
Beginning Fund Balance July 1	\$685,009	\$566,365	\$586,062
Ending Fund Balance June 30	\$566,365	\$586,062	\$586,062
Ending Fund Balance as a % of Total Appropriations	3.19%	3.41%	3.38%

## 2050 STATE STREET AID

### ESTIMATED REVENUE

State Shared Ops St Aid 1989 Amended Gas Tax	\$515,278	\$525,949	\$525,949
State Shared Ops Street Aid Gas Tax	3,226,727	3,306,430	3,306,430
State Shared Ops Street Aid Add 3 Cent Tax	954,916	974,546	974,546
IMPROVE Act	883,277	1,645,677	1,645,677
State Maintenance of Streets	201,430	0	0
Other	57,018	0	0
Total	\$5,838,646	\$6,452,602	\$6,452,602

### APPROPRIATIONS

Operations	\$3,748,209	\$4,765,401	\$5,202,602
Transfer Out - Transportation Capital	975,148	1,765,148	1,740,359
Total	\$4,723,357	\$6,530,549	\$6,942,961

Estimated Incr(Decr) in Fund Balance	\$1,115,289	-\$77,947	-\$490,359
Beginning Fund Balance July 1	\$4,426,244	\$5,541,533	\$5,463,586
Ending Fund Balance June 30	\$5,541,533	\$5,463,586	\$4,973,227
Ending Fund Balance as a % of Total Appropriations	117.32%	83.66%	71.63%

## 2060 COMMUNITY DEVELOPMENT FUND

### ESTIMATED REVENUE

Federal and State	\$2,218,524	\$2,725,143	\$2,527,508
Miscellaneous/Other	1,041,169	713,000	962,000
Total	\$3,259,693	\$3,438,143	\$3,489,508

### APPROPRIATIONS

Administration	\$556,768	\$599,112	\$557,540
Chattanooga Neighborhood Enterprise	157,161	200,000	250,000
Other Community Development Projects	1,602,505	2,639,031	2,681,968

	FY18	FY19	FY20
	Actual	Projected	Proposed
Transfers	639,130	0	0
Total	\$2,955,564	\$3,438,143	\$3,489,508
Estimated Incr(Decr) in Fund Balance	\$304,129	\$0	\$0
Beginning Fund Balance July 1	\$1,738,469	\$2,042,598	\$2,042,598
Ending Fund Balance June 30	\$2,042,598	\$2,042,598	\$2,042,598
Ending Fund Balance as a % of Total Appropriations	69.11%	59.41%	58.54%

### 2070 HOTEL/MOTEL TAX FUND

#### ESTIMATED REVENUE

Occupancy Tax	\$7,175,882	\$7,741,947	\$7,819,366
Interest Revenue	0	3,100	0
Total	\$7,175,882	\$7,745,047	\$7,819,366

#### APPROPRIATIONS

PW Cap. Fund Walnut St Bridge & Holmberg Bridge	\$4,700,000	\$6,800,000	669,889
Hotel/Motel County Trustee Collection Fee	145,525	154,839	157,936
CDOT Street Alley Sidewalks	100,000	0	0
Debt Service	5,124,359	3,759,039	2,972,859
Hamilton County Accounting Fee	70,308	77,419	78,194
Total	\$10,140,192	\$10,791,297	\$3,878,878

Estimated Incr(Decr) in Fund Balance	-\$2,964,310	-\$3,046,250	\$3,940,488
Beginning Fund Balance July 1	\$5,632,230	\$2,667,920	-\$378,330
Ending Fund Balance June 30	\$2,667,920	-\$378,330	\$3,562,158
Ending Fund Balance as a % of Total Appropriations	26.31%	-3.51%	91.83%

### 3100 DEBT SERVICE FUND

#### ESTIMATED REVENUE

General Fund	\$22,434,479	\$24,687,712	\$20,940,110
CDBG (Fannie Mae Loan)	402,957	388,957	374,485
Hotel/Motel Tax	5,124,359	3,758,374	2,971,859
Capital Improvement Bond	0	\$3,283,575	0
Capital Funds	1,324,800	0	0
Other Sources	69,463	75,442	75,442
Total	\$29,356,059	\$32,194,060	\$24,361,896

	FY18	FY19	FY20
	Actual	Projected	Proposed
<b>APPROPRIATIONS</b>			
Principal	\$20,689,981	\$24,123,462	\$17,804,771
Interest	7,391,467	6,745,178	6,447,125
Bank Service Charges	62,919	60,000	110,000
<b>Total</b>	<b>\$28,144,367</b>	<b>\$30,928,640</b>	<b>\$24,361,896</b>
Estimated Incr(Decr) in Fund Balance	\$1,211,692	\$1,265,420	\$0
Beginning Fund Balance July 1	\$1,778,396	\$2,990,088	\$4,255,508
Ending Fund Balance June 30	\$2,990,088	\$4,255,508	\$4,255,508
Ending Fund Balance as a % of Total Appropriations	10.62%	13.76%	17.47%

6010 INTERCEPTOR SEWER SYSTEM

ESTIMATED REVENUE

Sewer Service Charges	\$66,818,581	\$72,758,755	\$76,576,876
Industrial Surcharges	3,065,049	3,894,155	2,602,347
Septic Tank Charges	357,480	322,592	407,526
Wheelage and Treatment:			
Hamilton County, TN	1,281,368	1,282,759	1,408,469
Lookout Mountain, TN	460,105	414,200	454,792
Lookout Mountain, GA	119,424	117,788	129,331
Walker County, GA	2,103,178	979,179	1,075,139
Collegedale, TN	1,492,395	1,349,970	1,482,267
Soddy-Daisy, TN	368,939	382,163	419,615
East Ridge, TN	2,791,678	2,597,203	2,851,729
Windstone	56,063	56,989	62,574
Rossville, GA	846,134	658,557	723,096
Red Bank, TN	1,320,325	1,268,284	1,392,576
Northwest Georgia	904,678	921,484	1,011,790
Catoosa-Ringgold, GA	622,614	639,336	701,991
Dade County, GA	21,767	23,450	25,748
Debt Service Northwest Georgia	447,353	286,273	0
Industrial User Permits	82,600	45,000	45,000
Industrial User Fines	6,800	5,000	
Garbage Grinder Fees	118,998	83,328	91,494
Bad Debt Expense	0	-1,873,233	
Other Revenue/Charges	22,459	1,111,459	37,640
<b>Operating Revenue:</b>	<b>\$83,307,988</b>	<b>\$87,324,691</b>	<b>\$91,500,000</b>
Interest Earnings	1,184,259	500,000	500,000
<b>Total Revenues</b>	<b>\$84,492,247</b>	<b>\$87,824,691</b>	<b>\$92,000,000</b>

APPROPRIATIONS

	FY18	FY19	FY20
	Actual	Projected	Proposed
Operations & Maintenance:			
Administration	\$4,008,481	\$4,359,087	\$5,502,121
Laboratory	929,278	764,497	960,500
Engineering	996,882	835,603	1,092,600
Plant Maintenance	3,585,317	7,434,102	8,460,095
Sewer Maintenance	4,104,816	5,580,282	8,083,895
Moccasin Bend - Liquid Handling	12,382,342	11,266,428	12,101,300
Inflow & Infiltration	2,015,485	2,178,202	2,575,000
Safety & Training	160,569	335,595	375,000
Pretreatment/Monitoring	553,224	559,944	819,342
Moccasin Bend - Solid Handling	3,705,620	3,248,347	3,664,500
Moccasin Bend - Landfill Handling	1,582,525	1,600,000	1,650,000
Contingency	0	2,687,470	2,700,000
Combined Sewer Overflow	1,361,095	230,795	282,850
Inventory Moc Bend	1,410	0	0
Municipal Billing	3,751	0	0
Pump Station Operations	642,371	917,208	1,096,339
<b>Total Operations &amp; Maintenance</b>	<b>\$36,033,166</b>	<b>\$41,997,560</b>	<b>\$49,363,542</b>
Pumping Stations:			
Mountain Creek Pump Station	\$36,084	\$73,780	\$38,950
Citico Pump Station	938,268	556,900	504,900
Friar Branch Pump Station	306,852	354,900	354,900
Hixson 1, 2, 3, & 4 Pump Stations	446,726	317,700	317,850
19th Street Pump Station	119,470	120,000	106,650
Orchard Knob Pump Station	120,140	44,704	44,750
South Chickamauga Pump Station	853,844	657,008	613,750
Tiftonia 1 & 2 Pump Stations	219,072	156,400	144,000
23rd Street Pump Station	259,188	209,050	199,100
Latta Street Pumping Stations	10,288	19,750	19,750
Residential Pump Stations	43,383	11,700	11,700
Murray Hills Pump Station	90,560	66,300	65,350
Highland Park Pump Station	30,548	43,100	43,100
Big Ridge 1-5 Pump Stations	516,708	166,052	154,600
Dupont Parkway Pump Station	748,495	390,150	50,150
VAAP Pump Station	8,558	6,300	6,300

	FY18	FY19	FY20
	Actual	Projected	Proposed
Northwest Georgia Pump Station	76,486	103,300	97,300
Brainerd Pump Station	32,852	46,200	44,000
East Brainerd Pump Station	255,091	83,876	88,000
North Chattanooga Pump Station	62,011	49,550	50,050
South Chattanooga Pump Station	13,863	11,520	11,720
Ooltewah-Collegedale Pump Station	5,125	25,500	18,200
Odor Control Pump Stations	1,417,765	1,450,000	1,500,000
Enterprise South Pump Station	21,549	14,654	14,750
River Park Pump Station	2,698	2,700	2,800
Ringgold Pump Station	66,095	93,104	86,100
Regional Metering Stations	36,464	19,600	19,600
Warner Park #1 Pump Station	0	2,500	2,500
West Chickamauga	5,781	0	0
Davidson Place	0	0	0
<b>Total Pumping Stations</b>	<b>\$6,743,964</b>	<b>\$5,096,298</b>	<b>\$4,610,820</b>
<b>Total Operations, Maint. &amp; Pumping Stations</b>	<b>\$42,777,130</b>	<b>\$47,093,858</b>	<b>\$53,974,362</b>
<b>Capital Improvement</b>			
Appropriation to Capital	\$30,900,000	\$33,300,000	\$41,407,500
<b>Debt Service</b>			
Principal	\$10,285,942	\$9,398,828	\$8,823,899
Interest	2,591,081	2,634,422	2,630,191
Bank Fees	82,951	100,156	149,549
Sub Total Debt Service	12,959,974	12,133,406	11,603,639
<b>Total</b>	<b>\$86,637,104</b>	<b>\$92,527,264</b>	<b>\$106,985,500</b>
Estimated Incr(Decr) in Fund Balance	-\$2,144,857	-\$4,702,573	-\$14,985,500
Beginning Fund Balance July 1	\$92,283,357	\$90,138,500	\$85,435,927
Ending Fund Balance June 30	\$90,138,500	\$85,435,927	\$70,450,427
Ending Fund Balance as a % of Total Appropriations	104.04%	92.34%	65.85%

	FY18	FY19	FY20
	Actual	Projected	Proposed
<b>6020 SOLID WASTE &amp; SANITATION FUND</b>			
<b>ESTIMATED REVENUE</b>			
Landfill Tipping Fees	\$256,744	\$267,576	\$250,000
City Tipping Fees	5,483,200	5,483,200	4,073,000
Sale of Property / Scrap	67,410	26,142	30,000
Investment Income	0	40,238	0
Sale of Mulch	111,483	0	0
Miscellaneous	174,132	62,467	25,841
<b>Total</b>	<b>\$6,092,969</b>	<b>\$5,879,623</b>	<b>\$4,378,841</b>
<b>APPROPRIATIONS</b>			
Recycling Center	\$821,391	\$940,430	\$926,310
Waste Disposal – Birchwood & Summit Monitoring	22,885	1,220	0
Waste Disposal – City Landfill	797,219	682,588	923,818
Compost Waste Center	727,280	560,183	457,564
Debt Service			
Principal	1,917,677	1,816,599	970,043
Interest	303,479	238,699	179,396
Bank Fees	1,433	1,374	1,374
Capital Improvement	1,822,759	1,420,255	920,336
Landfill Closure & Postclosure	0	0	0
Household Hazardous Waste	2,390	0	0
<b>Total</b>	<b>\$6,416,513</b>	<b>\$5,661,348</b>	<b>\$4,378,841</b>
Estimated Incr(Decr) in Fund Balance	-\$323,544	\$218,275	\$0
Beginning Fund Balance July 1	\$6,159,911	\$5,836,367	\$6,054,642
Ending Fund Balance June 30	\$5,836,367	\$6,054,642	\$6,054,642
Ending Fund Balance as a % of Total Appropriations	90.96%	106.95%	138.27%

**6030 WATER QUALITY FUND**  
**ESTIMATED REVENUE**

Water Quality Fee	\$19,380,715	\$22,525,056	\$22,566,197
Water Quality Permits	97,851	323,990	350,000
Revenue Adjustments	-34,736	0	0
Other	132,406	568,903	0
<b>Total</b>	<b>\$19,576,236</b>	<b>\$23,417,949</b>	<b>\$22,916,197</b>

**APPROPRIATIONS**

Water Quality Management Administration	\$3,699,923	\$3,071,743	\$4,597,899
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	FY18	FY19	FY20
	Actual	Projected	Proposed
Water Quality Maintenance & Operations	6,410,097	8,390,307	9,454,726
Water Quality Site Development	826,071	894,136	1,068,368
Water Quality Engineering & Project Management	1,107,994	1,230,121	1,408,039
Water Quality Public Education	97,778	98,010	95,429
Renewal & Replacement	50,540	85,547	75,200
Brainerd Levee 1, 2, 3	0	55,146	54,700
Water Quality Storm Station	112,582	17,776	18,310
Minor Storm Stations	0	11,622	13,028
Debt Service			
Principal	1,999,738	1,340,002	1,125,795
Interest	597,302	608,234	554,189
Bank Service Charges	229	163	165
Appropriation to Capital Project Fund	6,628,816	4,625,000	4,784,875
<b>Total</b>	<b>\$21,531,070</b>	<b>\$20,427,807</b>	<b>\$23,250,723</b>
Estimated Incr(Decr) in Fund Balance	-\$1,954,834	\$2,990,142	-\$334,526
Beginning Fund Balance July 1	\$30,803,234	\$28,848,400	\$31,838,542
Ending Fund Balance June 30	\$28,848,400	\$31,838,542	\$31,504,016
Ending Fund Balance as a % of Total Appropriations	133.98%	155.86%	135.50%

6070 TENNESSEE VALLEY REGIONAL COMMUNICATION SYSTEM  
ESTIMATED REVENUE

Federal Maintenance Fees	\$21,936	\$28,150	\$23,155
State Maintenance Fee	\$35,262	\$39,371	\$50,411
Other Government Maintenance Fee	945,078	1,186,266	1,131,290
Mobile Communications Services	210,113	208,541	226,607
Outside Sales	50,039	54,999	0
Miscellaneous Revenue	33,107	35,878	56,923
Master Site Buy-In Revenue to Capital Replacement	0	240,000	120,000
<b>Total</b>	<b>\$1,295,535</b>	<b>\$1,793,205</b>	<b>\$1,608,386</b>
<b>APPROPRIATIONS</b>			
Operations	1,488,233	1,144,297	1,608,386
<b>Total</b>	<b>\$1,488,233</b>	<b>\$1,144,297</b>	<b>\$1,608,386</b>
Estimated Incr(Decr) in Fund Balance	-\$192,698	\$648,908	\$0
Beginning Fund Balance July 1	\$450,698	\$258,000	\$906,908
Ending Fund Balance June 30	\$258,000	\$906,908	\$906,908

	FY18	FY19	FY20
	Actual	Projected	Proposed
Ending Fund Balance as a % of Total Appropriations	17.34%	79.25%	56.39%
<b>9091 <u>AUTOMATED TRAFFIC ENFORCEMENT</u></b>			
<b>ESTIMATED REVENUE</b>			
Automated Traffic & Speeding Fines	\$638,568	\$633,135	\$624,000
Miscellaneous	936	0	0
Total	\$639,504	\$633,135	\$624,000
<b>APPROPRIATIONS</b>			
Traffic Enforcement Operations	\$619,715	\$866,226	\$624,000
Total	\$619,715	\$866,226	\$624,000
Estimated Incr(Decr) in Fund Balance	\$19,789	-\$233,091	\$0
Beginning Fund Balance July 1	\$1,062,095	\$1,081,884	\$848,793
Ending Fund Balance June 30	\$1,081,884	\$848,793	\$848,793
Ending Fund Balance as a % of Total Appropriations	174.58%	97.99%	136.02%
<b>9250 NARCOTICS FUND</b>			
Federal	\$0	\$0	\$0
State	0	0	0
Confiscated Narcotics Funds	335,272	273,446	250,000
Fines, Forfeitures and Penalties	45,587	0	0
Other	8,275	21,222	60,000
Total	\$389,134	\$294,668	\$310,000
<b>APPROPRIATIONS</b>			
Operations	\$229,101	\$140,693	\$310,000
Capital	0	0	0
Total	\$229,101	\$140,693	\$310,000
Estimated Incr(Decr) in Fund Balance	\$160,033	\$153,975	\$0
Beginning Fund Balance July 1	\$381,044	\$541,077	\$695,052
Ending Fund Balance June 30	\$541,077	\$695,052	\$695,052
Ending Fund Balance as a % of Total Appropriations	236.17%	494.02%	224.21%
<b>9252 <u>FEDERAL ASSET FORFEITURE FUND</u></b>			
<b>ESTIMATED REVENUE</b>			
Federal	\$17,626	\$0	\$0
Other	6,093	0	0
Total	\$23,719	\$0	\$0
<b>APPROPRIATIONS</b>			

	FY18	FY19	FY20
	Actual	Projected	Proposed
Capital	\$0	\$0	\$0
Total	\$0	\$0	\$0
Estimated Incr(Decr) in Fund Balance	\$23,719	\$0	\$0
Beginning Fund Balance July 1	\$501,679	\$525,398	\$525,398
Ending Fund Balance June 30	\$525,398	\$525,398	\$525,398
Ending Fund Balance as a % of Total Appropriations	0%	0%	0%

SECTION 6. That there be and is hereby authorized the appropriation of all collections and fund balances to the respective funds, other than the General Fund, to be expended for the general public purposes as indicated.

SECTION 7. That all persons under the “City of Chattanooga Classification and Pay System” and covered by the “Pay Plans” on the effective date of this Ordinance shall receive pay within the appropriate range as designed in the City’s Pay Plan. The Mayor shall authorize pay for all persons not within the “City of Chattanooga Classification System” and not covered by the “Pay Plan”.

SECTION 7(a). The Mayor is authorized to apply a two and one half percent (2.5%) increase in base pay for full time civilian employees effective July 1, 2019, with annual base pay of fifty thousand dollars (\$50,000) and above. Employees with annual base pay of less than fifty thousand dollars (\$50,000) will receive an increase of one thousand two hundred fifty dollars (\$1,250) to their annual base pay, or \$0.60 cents per hour to employees not working in a full time capacity and excluding those employees whose pay is governed by federal and/or state formula or hired on a temporary basis. If necessary to achieve this pay increase, an employee’s pay may exceed the maximum in the pay range. This pay increase shall apply to all employees hired prior to April 1, 2019.

SECTION 7(b). Any person employed full time as a City employee shall not be paid less than the Federal Living Wage rate, except for those employees whose pay is governed by federal formula.

SECTION 7(c). Any person employed on a temporary basis in positions authorized within the Classification Plan shall be paid at a rate not more than the minimum of the position's pay range. As provided in the Employee Information Guide, Section IV, temporary employment is for a specified period, not to exceed twelve (12) consecutive months.

SECTION 7(d). In addition to positions provided for hereinafter, known as positions within the “City of Chattanooga Classification System”, which includes only regular full time positions, the City recognizes and authorizes the following types of designation of positions as exempt from the Classification System: Regular Part-Time, Temporary, Elected Officials and Appointed Employee.

SECTION 7(e). That except as otherwise provided, the positions specified hereinafter are hereby authorized at the pay ranges or maximum amounts and upon the terms hereinafter specified.

DEPARTMENT OF GENERAL GOVERNMENT

**City Council**

0020100	1	Council Chairperson	***	
0020200	1	Council Vice Chairperson	**	
0020300	7	Council Member	*	
0000039	1	Legislative & Management Analyst	GS.25	(1 frozen)
0000159	1	Clerk to Council	GS.20	
0004201	1	Council Support Specialist	GS.15	
0004047	1	Administrative Support Assistant 2	GS.07	
Subtotal	<u>13</u>			

\*Members of the Council shall be paid fifteen percent (15%) of the Mayor's salary.

\*\*The Vice-Chairperson shall be paid fifteen percent (15%) of the Mayor's salary plus an additional \$2,500.

\*\*\*The Chairperson shall be paid fifteen percent (15%) of the Mayor's salary plus an additional \$5,000.

**City Judges Division 1**

0020010	1	City Judge	*
0000152	2	City Court Officer	NP
0000153	1	Judicial Assistant	NP
Subtotal	<u>4</u>		

**City Judges Division 2**

0020010	1	City Judge	*
0000152	2	City Court Officer	NP
0000153	1	Judicial Assistant	NP
Subtotal	<u>4</u>		

\*The City Judges shall be paid the same salary as the General Sessions Judges of Hamilton County, Tennessee.

**Office of City Attorney**

0000150	1	City Attorney	GS.34	
0000028	2	Staff Attorney 2	GS.29	
0004351	4	Staff Attorney 1	GS.27	
0001029	1	Claims & Risk Analyst	GS.16	
0002142	1	Compliance Officer	GS.17	
000026	4	Legal Assistant	GS.13	
0002963	1	Receptionist PT	NP	(1 frozen)
0004329	1	Public Records Manager	GS.17	
Subtotal	<u>15</u>			

**Internal Audit**

0002118	1	City Auditor	GS.29
0002117	4	Senior Auditor	GS.21
0004037	1	Administrative Support Specialist	GS.10
Subtotal	<u>6</u>		

**Information Technology**

0000107	1	Chief Information Officer	GS.33
0000109	1	Deputy Chief Information Officer	GS.32
0004350	1	Manager IT Infrastructure	GS.28
0000023	1	Assistant Director Project Management	GS.30
0000024	1	Assistant Director IT Operations	GS.30
0000108	1	Manager Applications Development	GS.28
0000113	1	Manager IT Support Services	GS.28
0004062	1	Manager IT Operations	GS.27

0000089	3	IT Project Manager	GS.26	
0004004	4	IT Business Project Analyst	GS.25	(1 frozen)
0004046	1	Database Administrator	GS.25	(1 frozen)
0000115	2	System & Database Specialist 2	GS.23	(1 frozen)
0000116	3	System & Database Specialist 1	GS.22	(1 frozen)
0000110	3	Network Analyst	GS.22	(2 frozen)
0004358	1	Security Analyst	GS.22	
0000120	1	IT Support Services Supervisor	GS.21	
0000119	4	Programmer 2	GS.20	
0001007	1	UX Designer	GS.20	
0004008	1	Web Master	GS.20	
0004009	3	IT Specialist	GS.19	
0000127	2	Programmer 1	GS.18	
0001008	1	IT Technical Trainer	GS.18	
0004011	1	Fiscal Analyst	GS.17	
0004015	5	IT Technician	GS.15	(3 frozen)
0004021	1	Executive Assistant	GS.14	
0004037	1	Administrative Support Specialist	GS.10	
Subtotal	46			

**Purchasing**

0000250	1	Director Purchasing	GS.27	
0000267	1	Deputy Director Purchasing	GS.21	
0004321	2	Buyer 2	GS.18	
0004167	1	Procurement Analyst	GS.17	
0000252	3	Buyer 1	GS.16	
0000046	1	Supplier Engagement Coordinator	GS.16	
0000997	1	Grants Specialist	GS.15	
0004037	1	Administrative Support Specialist	GS.10	
Subtotal	11			

**311 Call Center**

0002110	1	Call Center Manager	GS.17	
0002108	1	Customer Service Supervisor	GS.15	
0002106	2	Customer Service Representative 2	GS.08	

0002107	8	Customer Service Representative 1	GS.07
0002107	2	Customer Service Representative 1 (ISS)	GS.07
Subtotal	14		

GENERAL  
GOVERNMENT  
TOTAL

113

EXECUTIVE DEPARTMENT OF THE MAYOR

**Administration**

0004200	2	Administrative Specialist	NP
0004057	1	Administrative Support Assistant 1	GS.04
0004294	1	Project Coordinator	NR
0000171	1	Chief of Staff	NP
0004195	1	Chief Operating Officer	NP
0000112	1	Constituent Services Coordinator	NP
0000030	1	Deputy Chief of Staff	NP
0001517	1	Director Special Projects	NP
0020001	1	Mayor*	NP
0004209	1	Public Safety Coordinator	NP
0004292	1	Sr. Advisor & Director OMA	NP
0004289	1	Senior Policy Analyst	NP
Subtotal	13		

\*The salary of the Mayor shall be the same as the salary of the County Mayor of Hamilton County, TN.

**Office of Multicultural Affairs**

0004264	1	Community Outreach Coordinator	GS.18
0004305	1	Multicultural Affairs Coordinator	NR
NEW	1	Community Program Coordinator	NEW
Subtotal	3		

EXECUTIVE  
BRANCH TOTAL

16

DEPARTMENT OF FINANCE & ADMINISTRATION

**Finance Office**

0000075	1	Administrator City Finance Officer	GS.35
0000076	1	Deputy Administrator Finance	GS.29
0000077	1	Budget Officer	GS.27
0000079	1	Manager Financial Operations	GS.27
0000081	1	Accounts Payable Supervisor	GS.17
0000082	1	Accounting Manager	GS.26

0000083	1	Payroll Supervisor	GS.23	
0000085	4	Management Budget Analyst 1	GS.23	(1 frozen)
0000086	1	Management Budget Analyst 2	GS.24	
0000087	4	Accountant 1	GS.23	
0000090	1	Accountant 2	GS.24	
0000091	1	Accountant 3	GS.25	
0000099	1	Payroll Assistant	GS.09	
0000102	1	Payroll Technician	GS.11	
0000103	1	Payroll Technician 2	GS.12	
0001402	4	Accounting Technician 1	GS.08	
0004021	1	Executive Assistant	GS.14	
0004035	2	Accounting Technician 2	GS.10	
0004047	2	Administrative Support Assistant 2	GS.07	
0004143	1	Business Systems Analyst	GS.24	
0004210	1	Deputy Chief Operating Officer	NP	
0004318	1	Budget Manager	GS.25	
Subtotal	<u>33</u>			

**Office of Open Data & Performance Management**

0000051	1	Dir. Open Data & Performance Mgmt.	GS.26	
0004224	1	Open Data Specialist	GS.17	
0004311	1	Performance Analyst	GS.22	
Subtotal	<u>3</u>			

**Capital Planning**

0004282	1	Capital Projects Coordinator	GS.16	
0004281	1	Strategic Capital Planning Manager	GS.26	
Subtotal	<u>2</u>			

**Office of City Treasurer**

0000131	1	Assistant City Treasurer	GS.22	
0000132	1	Revenue Supervisor	GS.16	
0000133	1	City Treasurer	GS.27	
0000906	4	Property Tax Clerk III	\$10.50	
0004241	2	Revenue Specialist 1	GS.07	
0004242	5	Revenue Specialist 2	GS.10	(1 frozen)
0000165	1	Municipal Billing Analyst	GS.17	



0000166	<u>1</u>	Tax Manager	GS.20
Subtotal	16		

**City Court Clerk's Office**

0004037	1	Administrative Support Specialist	GS.10	
0000055	1	City Court Clerk	GS.24	
0001101	10	Court Operations Assistant	GS.05	(3 frozen)
0004054	3	Court Operations Technician 1	GS.07	
0004044	2	Court Operations Technician 2	GS.10	(1 frozen)
0000059	<u>1</u>	Deputy City Court Clerk	GS.17	
Subtotal	18			

FINANCE &	
ADMIN TOTAL	<u>72</u>

**DEPARTMENT OF HUMAN RESOURCES**

**Administration**

0001030	1	Employment Services Manager	GS.23
0004021	1	Executive Assistant	GS.14
0004033	1	Human Resources Technician	GS.15
0004316	1	Compensation Manager	GS.23
0004317	5	HR Business Partner	GS.21
0004322	1	Senior Human Resources Manager	GS.23
0004348	1	Chief Human Resources Officer	GS.32
0004349	<u>1</u>	Deputy Chief Human Resources Officer	GS.29
Subtotal	12		

**Employees Insurance Office**

0000185	2	Benefits Specialist	GS.12
0004258	1	Director of Employee Benefits	GS.27
0004169	<u>1</u>	Pension and Data Analyst	GS.21
Subtotal	4		

**Employees Safety Program**

0004257	1	Director of Safety, Compliance & Risk Mgmt.	GS.27
0004014	1	Occupational Safety Specialist	GS.17
0004259	1	Accident Investigator	GS.10
0004331	1	Safety & Compliance Specialist	GS.21
0004323	1	HRMS Manager	GS.21
Subtotal	<u>5</u>		

**Training**

0004325	1	HR & Employee Relations Specialist	GS.21
NEW	1	Work-Based Learning Specialist	GS.14
0004335	1	Director Career Development	GS.25
0004356	1	Manager, Work-Based Learning	GS.21
0004278	1	Training Specialist	GS.15
0004324	1	Training & Development Manager	GS.23
Subtotal	<u>6</u>		

HUMAN RESOURCES

TOTAL

27

**WELLNESS INITIATIVE**

0004037	1	Administrative Support Spec	GS.10
0004328	1	Leave Coordinator	GS.18
0000014	1	Manager Employee Wellness & Occup Health	GS.23
Subtotal	<u>3</u>		

**DEPARTMENT OF ECONOMIC & COMMUNITY DEVELOPMENT**

**Administration**

0004011	1	Fiscal Analyst	GS.17
0004016	1	Neighborhood Program Specialist	GS.15
0004021	1	Executive Assistant	GS.14
0004037	1	Administrative Support Specialist	GS.10
0004206	1	Administrator	GS.32
0004208	1	Deputy Administrator	GS.29
0004223	1	Affordable Housing Specialist	GS.19

0004290	<u>1</u>	Communications Director	NR
Subtotal	8		

**Economic Development**

0004273	1	Director of Workforce Development	NR
0004284	1	Brownfield Coordinator	GS.22
0004263	1	Director Economic Development Prog	NP
0004208	<u>1</u>	Deputy Administrator	GS.29
Subtotal	4		

**Homeless Outreach**

0000043	1	Homeless Program Coordinator	GS.19
0000969	1	Homeless Vet Outreach Specialist	NP
NEW	4	Housing Navigators	NEW
NEW	3	Service Coordinator	NEW
NEW	<u>4</u>	Homeless Vet Outreach Specialist PT	NP
<b>Subtotal</b>	13		

**Codes & Community Services**

0000053	1	Neighborhood Services Development Mgn	GS.23
0000155	2	Neighborhood Relations Specialist	GS.14
0004016	1	Neighborhood Program Specialist	GS.15
0004086	<u>1</u>	Project Specialist	GS.14
Subtotal	5		

**Code Enforcement Office**

0004047	2	Administrative Support Assistant 2	GS.07
0000542	1	Chief Neighborhood Code Enforcement Insp.	GS.19
0000565	8	Code Enforcement Inspector 1	GS.12
0004133	4	Code Enforcement Inspector 2	GS.14
0000574	3	Code Enforcement Inspector Supervisor	GS.16
0000137	<u>1</u>	Demolition Abatement Specialist	GS.14
Subtotal	19		

1 Frozen

**Outdoor Chattanooga**

0002137	1	Customer Relations Specialist	GS.15
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0001012	1	Director of Open Spaces	NR
0004270	2	Open Spaces Activation & Engag Spec	GS.14
0001013	1	Parks Planner	GS.19
0004007	1	Recreation Division Manager	GS.20
0000378	1	Recreation Program Coordinator	GS.16
0004083	1	Recreation Program Specialist	GS.13
0000382	1	Recreation Specialist	GS.09
0000935	1	Recreation Specialist (PT)	\$11.38
Subtotal	10		

**Public Art**

0001003	1	Director Public Art	GS.16
0000301	1	Public Art Project Manager	NR
Subtotal	2		

**Land Development Office**

0004047	3	Administrative Support Assistant 2	GS.07	
0000052	1	Applications Analyst	GS.20	
0000541	1	Assistant Director Dev Svcs	GS.25	
0000578	1	Assistant Director Land Use Dev. Serv.	GS.21	1 Frozen
0000553	1	Building Inspector 1	GS.14	
0000555	1	Building Inspector 2	GS.15	
0000544	1	Chief Building Inspector	GS.19	
0000545	1	Chief Electrical Inspector	GS.19	
0000546	1	Chief Plumbing Inspector	GS.19	
0004133	3	Code Enforcement Inspector 2	GS.14	
0000552	5	Combination Inspector	GS.15	1 Frozen
0000521	2	Construction Inspector 1	GS.14	
0001955	1	Development Ombudsman	GS.16	
0001408	1	Development Review Planner	GS.17	
0000567	1	Director	GS.27	
0000548	2	Electrical Inspector 1	GS.14	
0000554	1	Electrical Inspector 2	GS.15	
0000559	1	Gas Mechanical Inspector 2	GS.15	
0004165	1	Manager Land Use Development	GS.19	1 Frozen

0004032	1	Office Supervisor	GS.12
0001004	5	Permit Clerk	GS.06
0004101	2	Plans Review Specialist 1	GS.09
0004096	1	Plans Review Specialist 2	GS.12
0004080	1	Plans Review Specialist 3	GS.15
0000550	1	Plumbing Inspector 1	GS.14
0000551	1	Plumbing Inspector 2	GS.15
Subtotal	41		

ECON & COMM  
DEVELOP TOAL 102

**Community Development**

0000192	4	Community Development Specialist	GS.16
0004343	1	Assistant Manager Community Development	GS.21
0004011	1	Fiscal Analyst	GS.17
0000188	1	Manager ECD Community Development	GS.23
Subtotal	7		

COMMUNITY  
DEVELOP TOTAL 6  
TOTAL 6

**POLICE DEPARTMENT**

**SWORN**

0000796	4	Assistant Police Chief	PD.9
0004060	90	Master Police Officer	PD.5
0000809	8	Police Captain	PD.8
0000805	1	Police Chief	GS.34
0000806	1	Police Chief of Staff	GS.30
0000812	20	Police Lieutenant	PD.7
0000818	292	Police Officer	PD.2
0000813	82	Police Sergeant	PD.6
Subtotal	498		

### NON-SWORN

0000061	20	Police Information Center Technician 1	GS.05
0000209	1	Data Analyst	GS.12
0000168	1	Public Relations Coordinator 2	GS.18
0000556	2	Pawn Technician	GS.06
0000829	2	Photographic Lab Technician	GS.09
0000840	9	Police Property Technician	GS.07
0000841	1	Police Property Technician Supervisor	GS.14
0000861	1	Fingerprint Technician	GS.07
0000975	3	School Patrol Lieutenant	\$21.84
0000976	29	School Patrol Officer	N/A
0000834	1	School Patrol Supervisor	GS.13
0001010	1	Police Information Center Manager	GS.17
0001011	5	Police Information Center Technician 2	GS.10
0001207	1	Executive Assistant	GS.14
0001301	1	Inventory Clerk	GS.05
0002205	1	Terminal Agency Coordinator	GS.10
0003003	3	Crime Analyst	GS.15
0003004	1	Crime Analyst Supervisor	GS.17
0004014	1	Occupational Safety Specialist	GS.17
0004020	1	Electronics Surveillance Tech	GS.14
0004035	1	Accounting Technician 2	GS.10
0004037	4	Administrative Support Specialist	GS.10
0004040	2	Building Maintenance Mechanic 1	GS.09
0004042	1	Fiscal Technician	GS.09
0004047	9	Administrative Support Assistant 2	GS.07
0004052	2	Personnel Assistant	GS.08
0004057	3	Administrative Support Assistant 1	GS.04
0004214	1	Special Assistant City Attorney	NP
0004245	3	Crime Scene Technician	GS.13
0004267	1	Finance Manager	GS.25
0004271	1	Police Fleet & Facilities Manager	GS.19
0004327	1	RTIC Systems Technician	GS.15

0004357	<u>1</u>	Victim Services Chaplain Director	GS.22
Subtotal	115		

**Family Justice**

0004037	1	Administrative Support Specialist	GS.10
0000135	1	Clinical Coordinator/Internship Facilitator	GS.21
0000027	1	Family Justice Center Executive Director	NP
0001103	1	Family Justice Center Outreach Coord.	GS.14
0000134	2	Navigator	GS.11
0004338	<u>3</u>	FJC Intervention Specialist	GS.11
Subtotal	9		

POLICE TOTAL	<u>622</u>
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**AUTOMATED TRAFFIC FUND**

**SWORN**

0004060	2	Master Police Officer	P5
Subtotal	2		

AUTOMATED TRAFFIC TOTAL	<u>2</u>
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**FIRE DEPARTMENT**

**SWORN**

0000060	47	Firefighter Engineer	FD.1F	
0000865	1	Fire Chief	GS.34	
0000866	1	Deputy Fire Chief	FD.7C	
0000867	1	Fire Marshall	FD.7C	
0000869	10	Fire Battalion Chief	FD.5A	
0000873	81	Fire Lieutenant	FD.3A	(3 frozen)
0000874	132	Firefighter	FD.1A	(6 frozen)
0000892	64	Firefighter Senior	FD.2A	(3 frozen)
0004001	3	Assistant Fire Chief	FD.6C	
0004003	81	Fire Captain	FD.4A	(3 frozen)

0004111	12	Staff Captain	FD.4C	(2 frozen)
0004112	5	Staff Lieutenant	FD.3C	(1 frozen)
0004113	1	Staff Firefighter Senior	FD.2C	
0004115	1	Executive Deputy Fire Chief	GS.29	
0004211	1	Deputy Fire Marshall	FD.5A	
0000042	2	Staff Firefighter Engineer	FD.1F	
Subtotal	443			

**NON - SWORN**

0004317	1	HR Business Partner	GS.21	
0004047	2	Administrative Support Assistant 2	GS.07	
0004037	2	Administrative Support Specialist	GS.10	
0004040	3	Building Maintenance Mechanic 1	GS.09	
0004029	1	Building Maintenance Mechanic 2	GS.12	
0000891	3	Fire Equipment Specialist	GS.11	
0004011	1	Fiscal Analyst	GS.17	
0004010	1	General Supervisor	GS.18	
0004051	1	Inventory Technician	GS.08	
0000168	1	Public Relations Coordinator 2	GS.18	
Subtotal	16			

FIRE TOTAL 459

**TN Valley Regional Communications**

0004047	1	Administrative Support Assistant 2	GS.07	
0004019	1	Deputy Director Wireless Communication	GS.20	
0004309	1	Director Wireless Communication	GS.25	
0004339	1	Radio Network Analyst	GS.19	
0004307	3	Radio Network Engineer	GS.17	
0004306	2	Radio Network Specialist	GS.15	
Subtotal	9			



DEPARTMENT OF PUBLIC WORKS

**Public Works Administration**

0004047	2	Administrative Support Assistant 2	GS.07
0000450	1	Administrator	GS.34
0000451	1	Deputy Administrator	GS.31
0001926	1	Digital Specialist	GS.15
0004021	1	Executive Assistant	GS.14
0004267	1	Finance Manager	GS.25
0004011	2	Fiscal Analyst	GS.17
0004028	1	Inventory Coordinator	GS.13
Subtotal	<u>10</u>		

**CWS Administration**

0004035	1	Accounting Technician 2	GS.10
0004068	1	Administrative Manager	GS.22
0004057	2	Administrative Support Assistant 1	GS.04
0004037	3	Administrative Support Specialist	GS.10
0004059	1	Crew Worker 1	GS.02
0000209	1	Data Analyst	GS.12
0004065	1	Deputy Director CWS	GS.26
0000474	1	Director, City Wide Services	GS.27
0001301	1	Inventory Clerk	GS.05
0004028	1	Inventory Coordinator	GS.13
0004051	1	Inventory Technician	GS.08
Subtotal	<u>14</u>		

**Municipal Forestry**

0004038	3	Crew Supervisor 2	GS.12
0004100	6	Equipment Operator 4	GS.10
0000312	1	Forestry Supervisor	GS.18
0000311	1	Municipal Forester	GS.23
Subtotal	<u>11</u>		

**Central Business District**

0004038	1	Crew Supervisor 2	GS.12
0004059	4	Crew Worker 1	GS.02

0004058	1	Crew Worker 2	GS.04
0004102	1	Equipment Operator 3	GS.08
Subtotal	<u>7</u>		

**Emergency**

0004058	1	Crew Worker 2	GS.04	
0004105	1	Equipment Operator 1	GS.05	
0004102	1	Equipment Operator 3	GS.08	(1 frozen)
0004100	7	Equipment Operator 4	GS.10	
Subtotal	<u>10</u>			

**Refuse Collection Centers**

0004100	1	Equipment Operator 4	GS.10
Subtotal	<u>1</u>		

**Engineering**

0004253	1	Accounts Coordinator	GS.17	
0004057	1	Administrative Support Assistant 1	GS.04	(1 frozen)
0000512	1	Assistant City Engineer	GS.28	
0000505	1	City Engineer	GS.31	
0000513	2	Civil Engineer	GS.19	
0004135	1	Construction Inspector 2	GS.15	
0000965	1	Engineer Coop	\$12.33	(1 frozen)
0000516	3	Engineering Coordinator	GS.21	
0004064	1	Engineering Manager	GS.27	
0000582	1	Engineering Technician	GS.13	
0004150	2	Senior Engineer	GS.25	
Subtotal	<u>15</u>			

**Street Cleaning Crews**

0004045	4	Crew Supervisor 1	GS.08	
0004038	1	Crew Supervisor 2	GS.12	
0004059	3	Crew Worker 1	GS.02	(2 frozen)

0004058	4	Crew Worker 2	GS.04	(2 frozen)
0004010	1	General Supervisor	GS.18	
Subtotal	<u>13</u>			

**Street Sweeping**

0004100	6	Equipment Operator 4	GS.10	
Subtotal	<u>6</u>			

**Mowing Tractors/Leaf Collection**

0004038	1	Crew Supervisor 2	GS.12	
0004100	8	Equipment Operator 4	GS.10	(2 frozen)
Subtotal	<u>9</u>			

**Brush Pick-up**

0004126	1	Crew Supervisor 3 CDL	GS.14	
0004100	10	Equipment Operator 5	GS.12	(1 frozen)
0004010	1	General Supervisor	GS.18	
Subtotal	<u>12</u>			

**Trash Flash**

0004100	4	Equipment Operator 5	GS.12	
Subtotal	<u>4</u>			

**Recycle Pick-up**

0004030	1	Crew Supervisor 3 CDL	GS.14	
0004059	2	Crew Worker 1	GS.02	
0004124	6	Equipment Operator 5	GS.12	
0004019	1	General Supervisor	GS.18	
0000031	1	Recycling Coordinator	GS.16	
Subtotal	<u>11</u>			

**Garbage Pick-up**

0004126	1	Crew Supervisor 3 CDL	GS.14	
0004059	3	Crew Worker 1	GS.02	
0004058	1	Crew Worker 2	GS.04	

0004102	1	Equipment Operator 3	GS.08	(1 frozen)
0004124	18	Equipment Operator 5	GS.12	
0004010	1	General Supervisor	GS.18	
0000532	1	Manager Sanitation	GS.22	
Subtotal	26			

**Container Management**

0004126	1	Crew Supervisor 3 CDL	GS.14	
0004058	2	Crew Worker 2	GS.04	
Subtotal	3			

**Parks Maintenance Administration**

0004037	1	Administrative Support Specialist	GS.10	
0002934	1	Director Parks	GS.25	
0004028	1	Inventory Coordinator	GS.13	
0000123	1	Parks Outreach Coordinator	GS.15	
Subtotal	4			

**Parks Maintenance - City-Wide Security**

0000850	1	Park Ranger	GS.04	(1 frozen)
Subtotal	1			

**Parks Maintenance - Landscape**

0004045	1	Crew Supervisor 1	GS.08	
0004038	5	Crew Supervisor 2	GS.12	
0004059	1	Crew Worker 1	GS.02	(1 frozen)
0004058	9	Crew Worker 2	GS.04	
0004010	1	General Supervisor	GS.18	
Subtotal	17			

**Landscape Mechanic**

0000208	1	Equipment Mechanic 1	GS.10	
Subtotal	1			

**Playgrounds & Hardscapes**

0004040	1	Building Maintenance Mechanic 1	GS.09	
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0004010	<u>1</u>	General Supervisor	GS.18
Subtotal	2		

**Field Survey**

0000522	1	Survey Instrument Technician	GS.09
0000518	1	Survey Party Chief	GS.14
0000519	<u>1</u>	Survey Party Chief Supervisor	GS.15
Subtotal	3		

**Rivermont Park**

0004045	<u>1</u>	Crew Supervisor 1	GS.08	(1 frozen)
Subtotal	1			

**East Lake**

0004045	<u>1</u>	Crew Supervisor 1	GS.08	(1 frozen)
Subtotal	1			

**Carousel Operations**

0000968	<u>2</u>	Carousel Assistant PT	\$7.78	(1 frozen)
Subtotal	2			

**Tennessee Riverpark Downtown**

0004040	1	Building Maintenance Mechanic 1	GS.09	
0004029	1	Building Maintenance Mechanic 2	GS.12	
0004045	4	Crew Supervisor 1	GS.08	
0004030	2	Crew Supervisor 3	GS.14	
0004059	11	Crew Worker 1	GS.02	(4 frozen)
0004058	4	Crew Worker 2	GS.04	
0002943	1	Deputy Director Parks	GS.21	
0004105	1	Equipment Operator 1	GS.05	
0004010	<u>1</u>	General Supervisor	GS.18	
Subtotal	26			

**Tennessee Riverpark Security**

0004038	1	Crew Supervisor 2	GS.12
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0000850	<u>4</u>	Park Ranger	GS.04
Subtotal	5		

**Facilities Management**

0004057	1	Administrative Support Assistant 1	GS.04
0004037	1	Administrative Support Specialist	GS.10
0004155	1	Asset Management Systems Coordinator	GS.13
0004064	1	Engineering Manager	GS.27
0004220	<u>1</u>	Manager Facilities Operations	GS.22
Subtotal	5		

**Mail Room**

0004057	<u>1</u>	Administrative Support Assistant 1	GS.04
Subtotal	1		

**Office of Sustainability**

0004134	<u>1</u>	Director of Sustainability	NR
Subtotal	1		

**Building Maintenance**

0004040	7	Building Maintenance Mechanic 1	GS.09	(1 frozen)
0004029	5	Building Maintenance Mechanic 2	GS.12	
0004045	1	Crew Supervisor 1	GS.08	
0004059	4	Crew Worker 1	GS.02	
0004058	1	Crew Worker 2	GS.04	
0004049	2	Crew Worker 3	GS.07	(1 frozen)
0004010	<u>2</u>	General Supervisor	GS.18	
Subtotal	22			

**GIS Positions**

0004075	3	GIS Analyst 1	GS.18
0004076	2	GIS Analyst 2	GS.19
0004069	1	GIS Systems & Database Manager	GS.24
0004090	1	GIS Technician	GS.13
0000598	<u>1</u>	Sewer Project Coordinator	GS.15
Subtotal	8		

PUBLIC  
 WORKS TOTAL 252

**Municipal Golf Courses**

0004047	1	Administrative Support Asst 2	GS.07
0004059	1	Crew Worker 1	GS.02
0001521	8	Crew Worker 2	GS.04
0000224	2	Equipment Mechanic 2	GS.12
0001512	1	Equipment Operator 3	GS.08
0000317	2	Golf Course Superintendent	GS.16
0000330	1	Pro Shop Clerk	
0004260	1	Manager Golf Courses	GS.22
0004262	1	Golf Operations Assistant	
0004261	2	Golf Operations Coordinator	GS.15

GOLF  
 TOTAL 20

**Development Resource Center**

0004057	1	Administrative Support Assistant 1	GS.04
0004059	1	Crew Worker 1	GS.02
0004058	1	Crew Worker 2	GS.04
0004049	1	Crew Worker 3	GS.07
0004029	1	Building Maintenance Mechanic 2	GS.12
Subtotal	<u>5</u>		

**Municipal Garage - Amnicola**

0004057	1	Administrative Support Assistant 1	GS.04
0004155	1	Asset Management Systems Coordinator	GS.13
0004059	1	Crew Worker 1	GS.02
0000209	1	Data Analyst	GS.12
0004286	1	Deputy Director Fleet Management	GS.25
0004249	1	Director Fleet Management	GS.27
0000208	3	Equipment Mechanic 1*	GS.10
0000224	9	Equipment Mechanic 2*	GS.12

0000206	6	Equipment Mechanic 3*	GS.13
0000204	2	Fleet Maintenance Shift Supervisor	GS.16
0000218	2	Fleet Maintenance Shop Supervisor	GS.18
0004028	1	Inventory Coordinator	GS.13
0004051	3	Inventory Technician	GS.07
Subtotal	32		

\*denotes positions authorized to receive a tool allowance based on City of Chattanooga policy

**12th Street Garage**

0004057	1	Administrative Support Assistant 1	GS.04
0004037	1	Administrative Support Specialist	GS.10
0004059	2	Crew Worker 1	GS.02
0004058	1	Crew Worker 2	GS.04
0000208	6	Equipment Mechanic 1*	GS.10
0000224	6	Equipment Mechanic 2*	GS.12
0000206	7	Equipment Mechanic 3*	GS.13
0004100	1	Equipment Operator 4	GS.10
0000204	2	Fleet Maintenance Shift Supervisor	GS.16
0004028	1	Inventory Coordinator	GS.13
0004051	1	Inventory Technician	GS.08
Subtotal	29		

\*denotes positions authorized to receive a tool allowance based on City of Chattanooga policy

**SOLID WASTE**

**Sanitary Fills**

0004126	1	Crew Supervisor 3 CDL	GS.14
0004059	1	Crew Worker 1	GS.02
0004058	2	Crew Worker 2	GS.04
0004124	5	Equipment Operator 5	GS.12
0004098	2	Landfill Technician	GS.11
0000663	1	Manager Landfill	GS.22
Subtotal	12		

**Wood Recycle**

0004058	2	Crew Worker 2	GS.04
Subtotal	2		



**Recycle Center**

0004100	<u>1</u>	Equipment Operator 4	GS.10
Subtotal	1		

SOLID

WASTE TOTAL                      15

**WATER QUALITY MANAGEMENT FUND POSITIONS**

**Water Quality Management**

0004037	1	Administrative Support Specialist	GS.10
0000512	1	Assistant City Engineer	GS.28
0000516	1	Engineering Coordinator	GS.21
0000582	1	Engineering Technician	GS.13
0004237	1	Landscape Architect 1	GS.15
0000334	1	Landscape Inspector	GS.14
0004140	1	Manager Water Quality	GS.25
0000168	1	Public Relations Coordinator 2	GS.18
0000740	3	Water Quality Specialist 1	GS.14
0001016	5	Water Quality Specialist 2	GS.18
0000736	2	Water Quality Supervisor	GS.19
0000738	3	Water Quality Technician	GS.12
0000965	<u>3</u>	Water Quality Trainee	NR
Subtotal	24		

**Water Quality Operations**

0004047	1	Administrative Support Assistant 2	GS.07
0004045	4	Crew Supervisor 1	GS.08
0004038	7	Crew Supervisor 2	GS.12
0004030	8	Crew Supervisor 3	GS.14
0004059	26	Crew Worker 1	GS.02
0004058	13	Crew Worker 2	GS.04
0004049	9	Crew Worker 3	GS.07
0004102	4	Equipment Operator 3	GS.08
0004100	14	Equipment Operator 4	GS.10

0004124	10	Equipment Operator 5	GS.12
0004010	3	General Supervisor	GS.18
0000683	1	Manager Sewer Construction	GS.22
Subtotal	100		

**Water Quality Site Development**

0004057	1	Administrative Support Assistant 1	GS.04
0000052	1	Applications Analyst	GS.22
0000733	1	Construction Program Supervisor	GS.21
0000516	1	Engineering Coordinator	GS.21
0004182	1	Landscape Architect 2	GS.18
0004183	1	Manager Site Development	GS.25
0004101	1	Plans Review Specialist 1	GS.09
0004150	1	Senior Engineer	GS.25
0000742	5	Soil Engineering Specialist	GS.19
Subtotal	13		

**Water Quality Engineering & Project Management**

0000513	4	Civil Engineer	GS.19
0000733	1	Construction Program Supervisor	GS.21
0000516	4	Engineering Coordinator	GS.21
0004064	1	Engineering Manager	GS.27
0000582	1	Engineering Technician	GS.13
0004071	1	Project Engineer	GS.22
0004150	1	Senior Engineer	GS.25
0000522	1	Survey Instrument Technician	GS.09
0000518	1	Survey Party Chief	GS.14
Subtotal	15		

**Water Quality Public Education**

0000600	1	Public Information Specialist	GS.15
Subtotal	1		

WATER			
QUALITY TOTAL	153		

STATE STREET AID

**SSA - Street Maintenance**

0004045	1	Crew Supervisor 1	GS.08	
0004038	3	Crew Supervisor 2	GS.12	
0004126	4	Crew Supervisor 3	GS.14	(3 frozen)
0004059	20	Crew Worker 1	GS.02	(5 frozen)
0004058	11	Crew Worker 2	GS.04	(4 frozen)
0000516	1	Engineering Coordinator	GS.21	(1 frozen)
0004102	7	Equipment Operator 3	GS.08	
0004100	8	Equipment Operator 4	GS.10	(1 frozen)
0004124	10	Equipment Operator 5	GS.12	(4 frozen)
0004010	1	General Supervisor	GS.18	
0004142	1	Manager Street Maintenance	GS.22	
Subtotal	<u>67</u>			

**SSA - Transportation**

0004058	<u>2</u>	Crew Worker 2	GS.04	
Subtotal	2			

STATE STREET  
AID TOTAL 69

INTERCEPTOR SEWER SYSTEM

**Administration**

0004035	1	Accounting Technician 2	GS.10	
0004252	1	Accounts Coordinator	GS.17	
0004037	2	Administrative Support Specialist	GS.10	
NEW	1	Assistant Director for Operations	GS.28	
NEW	1	Assistant Director for Engineering	GS.28	
NEW	1	Assistant Director for Maintenance	GS.28	
NEW	1	Assistant Director for Administration	GS.27	
0004204	1	Deputy Director of Wastewater Utility	GS.30	
0004300	1	Director Wastewater Systems	GS.31	
0004011	1	Fiscal Analyst	GS.17	
0004052	1	Personnel Assistant	GS.08	
0004353	1	Public Works Administrative Manager	GS.22	

0004293	1	SCADA Specialist	GS.19
0000045	1	Utility Financial Service Manager	GS.23
Subtotal	15		

**Laboratory**

0000594	1	Chemist	GS.17
0004094	4	Laboratory Technician 1	GS.12
0004091	2	Laboratory Technician 2	GS.13
NEW	1	Laboratory Technician 3	GS.18
0000591	1	Manager Laboratory Services	GS.23
Subtotal	9		

**Engineering**

0004047	1	Administrative Support Assistant 2	GS.07
0000596	1	Construction Inspector Supervisor	GS.18
0001530	1	Crew Scheduler	GS.08
0000516	2	Engineering Coordinator	GS.21
0004064	2	Engineering Manager	GS.27
0004071	1	Project Engineer	GS.22
0000598	2	Sewer Project Coordinator	GS.15
0000590	1	Waste Resources Plant Engineer	GS.22
0000597	1	Waste Resources System Engineer	GS.25
Subtotal	12		

**Plant Maintenance**

0004035	2	Accounting Technician 2	GS.10
0004047	1	Administrative Support Assistant 2	GS.07
0004155	1	Asset Management Systems Coordinator	GS.13
0004040	3	Building Maintenance Mechanic 1*	GS.09
0000603	2	Chief Electrical Instrument Technician*	GS.19
0000605	3	Chief Maintenance Mechanic*	GS.19
0004038	1	Crew Supervisor 2*	GS.12
0004058	2	Crew Worker 2	GS.04
0000516	2	Engineering Coordinator	GS.21
0004317	1	HR Business Partner	GS.21

0004067	12	Industrial Electrician 1*	GS.15
0004073	2	Industrial Electrician 2*	GS.16
0004301	7	Industrial Maintenance Mechanic 1*	GS.12
0004302	5	Industrial Maintenance Mechanic 2*	GS.13
0001301	2	Inventory Clerk	GS.05
0004028	2	Inventory Coordinator	GS.13
0004051	1	Inventory Technician	GS.08
0000618	2	Plant Maintenance Lubricator*	GS.05
0004170	1	Plant Maintenance Planner	GS.13
0000601	1	Waste Resource Maintenance Manager*	GS.24
Subtotal	53		

\*denotes positions authorized to receive a tool allowance based on City of Chattanooga, Dept of Public Works, Interceptor Sewer System policy

#### Sewer Maintenance

0004030	1	Crew Supervisor 3	GS.14
0004126	4	Crew Supervisor 3 CDL	GS.14
0004058	7	Crew Worker 2	GS.04
0004049	1	Crew Worker 3	GS.07
0004100	4	Equipment Operator 4	GS.10
0004124	5	Equipment Operator 5	GS.12
0004010	1	General Supervisor	GS.18
0000683	1	Manager Sewer Construction	GS.22
Subtotal	24		

#### Moccasin Bend Treatment Plant - Liquid Handling

0000633	4	Chief Plant Operator	GS.15
0004058	1	Crew Worker 2	GS.04
0004234	1	Plant Liquid Operations Supervisor	GS.22
0004203	1	Plant Manager	GS.25
0000638	4	Plant Operator 1	GS.09
0004034	9	Plant Operator 2	GS.11
0000636	4	Plant Operator 3	GS.13
0000598	1	Sewer Project Coordinator	GS.15
Subtotal	25		

**Inflow and Infiltration**

0004030	1	Crew Supervisor 3	GS.14
0004126	1	Crew Supervisor 3 CDL	GS.14
0004058	3	Crew Worker 2	GS.04
0004100	5	Equipment Operator 4	GS.10
0004010	1	General Supervisor	GS.18
Subtotal	11		

**Safety & Training**

0004047	1	Administrative Support Asst 2	GS.07
0004244	1	Industrial Occupational Safety Supervisor	GS.18
0004014	1	Occupational Safety Specialist	GS.17
Subtotal	3		

**Pretreatment/Monitoring**

0004047	1	Administrative Support Assistant 2	GS.07
NEW	1	Assistant Pretreatment Manager	GS.17
0000653	4	Pretreatment Inspector 1	GS.12
0000655	2	Pretreatment Inspector 2	GS.14
0000652	1	Pretreatment Manager	GS.19
Subtotal	9		

**Moccasin Bend Treatment Plant - Solid Handling**

0004100	1	Equipment Operator 4	GS.10
0000638	4	Plant Operator 1	GS.09
0004034	5	Plant Operator 2	GS.11
0000636	3	Plant Operator 3	GS.13
0004235	1	Plant Solids Operation Supervisor	GS.20
0000671	1	Scale Operator	GS.04
Subtotal	15		

**Moccasin Bend Treatment Plant - Pump Station**

0000633	2	Chief Plant Operator	GS.15
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0000638	2	Plant Operator 1	GS.09
0004034	8	Plant Operator 2	GS.11
0000636	2	Plant Operator 3	GS.13
0004236	1	Pump Station Operations Supervisor	GS.21
Subtotal	15		

INTERCEPTOR SEWER  
 SYSTEM TOTAL 191

DEPARTMENT OF YOUTH AND FAMILY DEVELOPMENT

**Administration**

0004207	1	Administrator	GS.32
0004298	1	Development Coordinator	GS.19
0001705	1	Director Operations	GS.27
0004221	1	Deputy Administrator	GS.29
0004011	1	Fiscal Analyst	GS.17
Subtotal	5		

**Office of Early Learning**

00EL001	1	Early Learning Business Navigator	NR
00EL002	1	Parent/Family Community Engag Coord.	NR
Subtotal	2		

**Recreation Community Centers**

0004037	1	Administrative Support Specialist	GS.10
0004120	1	Assistant Director Recreation	GS.21
0002938	1	Director Recreation	GS.25
0004007	1	Recreation Division Manager	GS.20
0000378	2	Recreation Program Coordinator	GS.16
Subtotal	6		

**Recreation Support Services**

0004045	1	Crew Supervisor 1	GS.08
0004059	3	Crew Worker 1	GS.02

0004058	3	Crew Worker 2	GS.04	
0000208	1	Equipment Mechanic 1	GS.10	(1 frozen)
0004010	<u>1</u>	General Supervisor	GS.18	
Subtotal	9			

**Public Information**

0004017	<u>1</u>	Public Relations Coordinator 1	GS.15	
Subtotal	1			

**YFD CAP Program**

0004083	<u>1</u>	Recreation Program Specialist	GS.13	
Subtotal	1			

**Youth Development**

0004025	1	Recreation Program Coordinator	GS.16	
0004083	<u>1</u>	Recreation Program Specialist	GS.13	(1 frozen)
Subtotal	2			

**Kidz Kamp**

0000378	<u>1</u>	Recreation Program Coordinator	GS.16	
Subtotal	1			

**Sports Programs**

0000378	<u>1</u>	Recreation Program Coordinator	GS.16	
Subtotal	1			

**Aquatics Programs**

0000421	<u>1</u>	Aquatics Program Coordinator	GS.16	
Subtotal	1			

**Therapeutic Programs**

0004083	1	Recreation Program Specialist	GS.13	
0000420	<u>1</u>	Therapeutic Program Coordinator	GS.16	
Subtotal	2			

**Fitness Center**

0004057	1	Administrative Support Assistant 1	GS.04	
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0000954	1	Fitness Trainer PT	\$10.61	
0000960	1	Front Desk Clerk PT	\$8.86	(1 frozen)
0004007	1	Recreation Division Manager	GS.20	
Subtotal	4			

**Champion's Club**

0004059	1	Crew Worker 1	GS.02	
0004083	1	Recreation Program Specialist	GS.13	
0000981	2	Tennis Assistant PT	\$8.02	
0000394	1	Tennis Professional	GS.16	
Subtotal	5			

**Summit of Softball Complex**

0004038	1	Crew Supervisor 2	GS.12	
0004058	5	Crew Worker 2	GS.04	
Subtotal	6			

**Recreation Center - Avondale**

0004025	1	Recreation Facility Manager 1	GS.14	
0004059	1	Crew Worker 1	GS.02	
0000382	2	Recreation Specialist	GS.09	
Subtotal	4			

**Recreation Center - Brainerd**

0004059	1	Crew Worker 1	GS.02	
0004082	1	Recreation Facility Manager 2	GS.15	
0000382	2	Recreation Specialist	GS.09	
Subtotal	4			

**Recreation Center - Carver**

0004059	1	Crew Worker 1	GS.02	
0004025	1	Recreation Facility Manager 1	GS.14	
0000382	2	Recreation Specialist	GS.09	
Subtotal	4			

**Recreation Center - East Chattanooga**

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

**Recreation Center -East Lake**

0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	3		

**Recreation Center - Eastdale**

0004025	1	Recreation Facility Manager 1	GS.14
0004059	1	Crew Worker 1	GS.02
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

**Recreation Center - First Centenary**

0000382	1	Recreation Specialist	GS.09
Subtotal	1		

**Recreation Center -Francis B. Wyatt**

0004025	1	Recreation Facility Manager 1	GS.14
Subtotal	1		

**Recreation Center - Glenwood**

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

**Recreation Center - John A. Patton**

0004025	1	Recreation Facility Manager 1	GS.14
0004059	1	Crew Worker 1	GS.02
0000382	2	Recreation Specialist	GS.09
Subtotal	4		

**Recreation Center - North Chattanooga**

0004025	1	Recreation Facility Manager 1	GS.14
0000382	1	Recreation Specialist	GS.09
Subtotal	<u>2</u>		

**Recreation Center - Shepherd**

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	<u>4</u>		

**Recreation Center - South Chattanooga**

0004059	1	Crew Worker 1	GS.02
0004082	1	Recreation Facility Manager 2	GS.15
0000382	2	Recreation Specialist	GS.09
Subtotal	<u>4</u>		

**Recreation Center - Tyner**

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	1	Recreation Specialist	GS.09
Subtotal	<u>3</u>		

**Recreation Center - Washington Hills**

0004059	1	Crew Worker 1	GS.02
0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	<u>4</u>		

**Recreation Center - Westside**

0004025	1	Recreation Facility Manager 1	GS.14
0000382	2	Recreation Specialist	GS.09
Subtotal	<u>3</u>		(1 frozen)

**Recreation Center - Hixson**

0004059	1	Crew Worker 1	GS.02
0004082	1	Recreation Facility Manager 2	GS.15
0000382	2	Recreation Specialist	GS.09
Subtotal	<u>4</u>		

**Recreation Center - Cromwell**

0004025	1	Recreation Facility Manager 1	GS.14
Subtotal	<u>1</u>		

**Civic Facility - North River Center**

0004026	1	Community Facilities Supervisor	GS.13
Subtotal	<u>1</u>		

**Civic Facility - Eastgate Senior Center**

0004026	1	Administrative Support Specialist	GS.10
0004025	1	Recreation Facility Manager 1	GS.14
Subtotal	<u>2</u>		

**Civic Facility - Heritage House**

0004026	1	Community Facilities Supervisor	GS.13
Subtotal	<u>1</u>		

YOUTH &  
FAMILY TOTAL 108

**SOCIAL SERVICES FUND POSITIONS**

**Social Services Administration**

0001402	1	Accounting Technician 1	GS.08	
0004037	1	Administrative Support Specialist	GS.10	
001A010	1	Administrator	GS.32	(1 Frozen)
0004045	1	Crew Supervisor 1	GS.08	
001A171	1	Deputy Administrator	GS.29	
0001207	1	Executive Assistant	GS.14	
0004011	1	Fiscal Analyst	GS.17	

0004052	<u>1</u>	Personnel Assistant	GS.08
Subtotal	8		

**Social Services - Occupancy**

0004059	<u>2</u>	Crew Worker 1	GS.02
Subtotal	2		

SOCIAL			
SERVICES TOTAL	<u>10</u>		

DEPARTMENT OF TRANSPORTATION

**Complete Streets**

0000029	1	Transportation Design Manager	GS.23
0000513	1	Civil Engineer	GS.19
0000513	1	Engineering Designer	GS.19
0000516	1	Engineering Coordinator	GS.21
0000582	1	Engineering Technician	GS.13
0001200	1	Transportation Project Coordinator	GS.18
0003006	1	Transportation Accounts Coordinator	GS.17
0004063	1	Public Engagement & Policy Coordinator	GS.15
0004064	1	Engineering Manager	GS.27
0004150	1	Senior Engineer	GS.25
0004215	1	Transportation Designer	GS.17
New	2	Transportation Project Manager	GS.26
0004217	<u>1</u>	City Transportation Engineer	GS.30
Subtotal	14		

**Smart Cities**

0000078	1	Manager Intelligent Trans Systems	GS.22	
0000756	2	Electronics Tech 1	GS.14	
0000770	1	Traffic Operations Analyst	GS.16	(1 frozen)
0004018	2	Electrician 2	GS.14	
New	1	Transportation Project Manager	GS.26	
0004027	2	Electrician 1	GS.13	
0004049	2	Crew Worker 3	GS.07	

0004100	5	Equipment Operator 4	GS.10
0004141	1	Traffic Signal Systems Engineer	GS.25
0004186	2	Traffic Signal Designer Specialist	GS.19
0004228	2	Signal Technician Apprentice	GS.09
0004272	1	Smart Cities Director	NR
	<u>22</u>		

**Traffic Operations**

0000206	1	Equipment Mechanic 3	GS.13	(1 frozen)
0000771	1	Public Space Coordinator	GS.13	
0000774	3	Traffic Engineering Technician	GS.10	
0004010	1	General Supervisor	GS.18	
0004037	2	Administrative Support Specialist	GS.10	
0004038	1	Crew Supervisor 2	GS.12	
0004342	1	Transportation Operations Manager	GS.24	
0004058	2	Crew Worker 2	GS.04	
0004059	8	Crew Worker 1	GS.02	(1 frozen)
0004135	1	Construction Inspector 2	GS.15	
0004150	1	Senior Engineer	GS.25	
0004287	1	Transportation Inspector 1	GS.14	
0004288	1	Director Transportation Operations	GS.27	
Subtotal	<u>24</u>			

**Traffic Administration**

0004202	1	Administrator Transportation	GS.32	
0004117	1	Contracts & Accounts Coordinator	GS.11	(1 frozen)
0004239	1	Deputy Administrator	GS.31	
0004021	1	Executive Assistant	GS.14	
0004345	1	Transportation Administrative Manager	GS.22	
Subtotal	<u>5</u>			

TRANSPORTATION	
TOTAL	<u>65</u>
GRAND TOTAL	<u>2,375</u>

NR - Positions Not Rated in the Classification System  
 NP - Non Plan

SECTION 7(f). In order to achieve efficiencies in personnel assignments, the Mayor is hereby authorized to realign, reclassify or otherwise change positions within the total number of funded positions provided for.

SECTION 7(g). This ordinance further provides longevity bonus pay for permanent, full time classified service employees who have five (5) or more years of continuous service as of October 31, 2019. The longevity pay shall be seventy-five dollars (\$75.00) for each full year of continuous service up to a maximum of thirty (30) years or two thousand two hundred fifty dollars (\$2,250). Employees terminated prior to October 31, 2019 shall not qualify for the longevity bonus pay.

SECTION 8. That the City Finance Officer is authorized to pay a uniform and equipment maintenance allowance of five hundred dollars (\$500.00) for all sworn police officers and firefighters as of July 1, 2019, except for those new employees who have received from the city a new uniform since July 1, 2018. Further, the City Finance Officer is authorized to pay a supplemental tool allowance of five hundred dollars (\$500.00) for certain employees as set forth in Resolution No. 18381, dated December 5, 1989, as amended; and is authorized to pay a supplemental uniform allowance of two hundred fifty dollars (\$250.00) for City Court Officers. It shall be the duty of employees receiving these supplements to use the funds for the specified purpose and retain receipts to that effect.

SECTION 9. That the City Finance Officer is authorized to make contributions to the Pension and Other Post-Employment Benefits (OPEB) Trust funds on behalf of all participants as specified in the most recent actuarial valuation for each plan.

SECTION 9(a). That the City Finance Officer is authorized to match the total salaries of all participants in the Fire and Police Pension Fund with a contribution not to exceed forty five and ninety-five hundredths percent (46.95%) as specified in the most recent actuarial valuation.

SECTION 9(b). That the City Finance Officer is authorized to contribute to the General Pension Plan an amount equal to twenty-one and twenty five hundredths percent (21.25%) of all participants' salaries as specified in the most recent actuarial valuation.

SECTION 9(c). That the City Finance Officer is authorized to pay the following Union Pension Plan the specified amounts per participation agreements

Central Pension Fund	\$1.64 per hour
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SECTION 9(d). That the City Finance Officer is authorized to contribute to the Other Post- Employment Benefit Trust Fund a percentage of all participants' salaries as specified in the most recent actuarial study.

SECTION 10. That the City Finance Officer is authorized to reimburse officials and employees for use of personal vehicles on official business at the current rate per mile recognized and established by the Internal Revenue Service.

SECTION 11. That for employees currently receiving a monthly allowance of four hundred dollars (\$400.00) per person in-lieu of a take-home government vehicle shall continue to receive the same for as long as such employee holds his or her current position. Additional employees may receive this allowance only with the approval of the Mayor and passage of an ordinance by the City Council.

SECTION 12. That all salaries and wages and other expenditures shall be paid only upon the authorization of the official who has the responsibility of expending the appropriation against



which the salaries or wages or other expenditures are charged, pursuant to Private Acts of 1953, Chapter 105, Section 2 (4). That all funds appropriated in this Ordinance for payment of salaries and/or wages shall be spent for salaries and wages only unless proper authorization is given to do otherwise.

SECTION 13. That the City Finance Officer is authorized to pay the payroll and/or costs of personal services, whether on the payroll, voucher or otherwise, of the Air Pollution Control Bureau, The Public Library, Regional Planning Agency, Youth & Family Development – Social Services, Scenic Cities Beautiful, and any other department, agency, board, commission, office, division, or branch of Municipal Government heretofore or hereafter established, notwithstanding that same is not specified hereinbefore, as certified to him by the respective administrative official.

SECTION 14 That employees called to active duty and deployed outside the continental United States (“OCONUS”) to a combat zone or a qualified hazardous duty area, as those terms are defined by federal law, shall be paid the difference that their City pay exceeds their total military base pay, up to \$850.00 per month, from the time called to active duty until relieved from active duty status or until June 30, 2019, whichever occurs first. Payments beyond the current fiscal year shall be subject to future appropriations by City Council. The City Finance Officer be and is authorized to appropriate the necessary money from other available funds. The difference in pay shall be calculated without regard to any payment of combat pay. Further, with the concurrence of the General Pension Fund and the Fire and Police Pension Fund, or any union fund participation agreement, the City shall pay such contributions necessary, both the employee’s and the employer’s share, based on their pension-eligible salary at the time of call-up

(not counting overtime pay) to ensure the continued enrollment and pension-eligibility of employees while called-up for deployment OCONUS for the same period as referenced above. In this manner, the affected employees shall not be penalized nor incur financial hardship as relates to their pension eligibility.

If the City's medical insurance provider will extend medical coverage to families affected by the call-up of reservists for deployment OCONUS beyond the customary six (6) month period, the City shall pay the employer share of the premium for any employee called-up to active duty. The employee's share of the coverage shall remain the responsibility of the employee and may be paid in the most convenient method by the employee. During the time of active duty, the employee may request the City to make such payments on his/her behalf and reconcile the amounts paid upon his/her return to City employment.

SECTION 15. As provided by the Employee Information Guide, Section V, Military Leave:

Employees shall be granted twenty (20) scheduled work days of paid leave each calendar year for active-duty service, inactive duty service, and required annual training. After the twenty (20) days of military pay has been exhausted, the employee activated for military service may elect to use accrued PTO balance (all or in part) or immediately commence leave without pay. Every employee returning from military leave shall submit to his/her Department Head proof of the number of days spent on duty.

SECTION 16. Whenever a request is made by a member of the public for copies of City records, the following fees are hereby levied and shall be paid by the requesting party in order to defray the City's costs:

- (1) A fee of fifteen cents (\$0.15) per page per each standard 8 ½ by 11 or 8 ½ x 14 black and white copy produced.

- (2) A fee of fifty cents (\$0.50) per page per each 8 ½ x 11 or 8 ½ x 14 color copy produced.
- (3) If the time reasonably necessary to produce the requested records, including time spent locating, retrieving, reviewing, redacting, and reproducing the records, exceeds more than one (1) hour, the City is permitted to charge the hourly wage of the employee(s) producing such requested records. The hourly wage is based upon the base salary of the employee(s) and does not include benefits. If an employee is not paid on an hourly basis, the hourly wage shall be determined by dividing the employee's annual salary by the required hours to be worked per year.
- (4) Any records request not subject to the provisions of the Tennessee Open Records Act may be provided at the discretion of the department head at a reasonable rate considering the employees' time and expenses to provide the records.

SECTION 17. That, pursuant to the Charter, it shall not be lawful for any department, agency, or branch of the Government to expend any money other than the purpose for which it was appropriated, nor shall the expenditures for a purpose exceed the appropriation for said purpose.

SECTION 18. If at any time the actual receipt of revenues is projected to be less than the estimated revenues, it shall be the duty of the Mayor to forthwith initiate an ordinance amending this budget ordinance so as to appropriately reduce or otherwise change the various appropriations made herein which, in the judgment of the City Council, should be made.

SECTION 19. The City Finance Officer is hereby authorized to transfer money from one appropriation to another within the same fund as may be necessary to meet expenditures for the fiscal year 2020.

SECTION 20. In addition to FY20 appropriations for current year expenditures, funds shall be appropriated to meet obligations carried forward from prior year open purchase order balances in each fund. Such appropriation shall be from the fund balance of each respective fund.

SECTION 21. That Ordinance 11941 dated March 14, 2007 amended the Chattanooga City Code, Part II, Chapter 24 relative to parking, per Section 24-335, the City delegated the Management responsibilities for parking meters within the Special Parking Management Districts to Chattanooga Area Regional Transportation Authority. By this Budget Ordinance, any revenue in excess of the cost to CARTA for operation of metered parking spaces within the Special Parking Management Districts be appropriated to CARTA to be utilized for CARTA's parking management operations, including the costs of acquiring and maintaining parking equipment and systems and enforcement of these ordinances, as well as the acquisition, construction, and maintenance of off-street parking facilities and the provision of passenger shuttle services in downtown Chattanooga area.

SECTION 22. That Chattanooga City Code, Part II, Chapter 31, Article II, Section

31-36(a), be and the same is hereby deleted and the following substituted in lieu thereof:

- (a) Enumeration of charges; quantity of water used. Sewer service charges shall be based upon the quantity of water used as shown by water meter readings and shall be the dollar amount derived by applying the total charge in dollars per one thousand (1,000) gallons for the quantities of water shown in the following table:

User Class (gallons)	FY20 Total Charges (\$/1,000 gallons)
First 100,000	\$11.99
Next 650,000	8.92
Next 1,250,000	7.25
Next 30,000,000	6.12
Over 32,000,000	5.95

In addition, the total charges derived from the above chart for residential users will be multiplied by ninety (90) percent to compensate for water use not going to the sewer such as lawn and garden watering. Any residential location where a separate water meter has been installed for the purpose of lawn and garden watering shall not be entitled to have the multiplier applied to any water consumed through the primary water meter. Each residence or apartment unit shall have a maximum monthly sewer service charge for a volume of no more than 12,000 gallons water used; unless the minimum charge due to water meter size exceeds the 12,000 gallon limit, and then the monthly sewer service charge shall be at least the minimum for that particular size water meter.

SECTION 23. That Chattanooga City Code, Part II, Chapter 31, Article II, Section

31-36(c) as relates to sewer service charges and fees be and the same is hereby deleted and the following substituted in lieu thereof:

- (c) Billable flow. The amount due from the regional user shall be the dollar amount derived by applying the total charge

shown in the table below per one thousand (1,000) gallons of water sold.

	Regional Operation & Maintenance Charge (\$/1,000 gallons)	Regional Debt Charge (\$/1,000 gallons)	Total Regional Charge Regional (Wheelage and Treatment) (\$/1,000 gallons)
Wheelage and Treatment	\$3.4060	\$ 0.7847	\$ 4.1907

If regional customers are billed directly through the water company, the rate to be charged shall be four dollars and nineteen cents (\$4.19) per one thousand (1,000) gallons.

SECTION 24. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-36

(d), be and the same hereby deleted and the following substituted in lieu thereof:

- (d) Total flow. The amount due from the regional user shall be the dollar amount derived by applying the total charge shown in the table below applied to the quantity of water measured by a flow meter installed and maintained at or near the point of connection between the system of the regional user and the Chattanooga system. In the event of any malfunction of said meters, flow shall be estimated, interpolated and/or projected in the most equitable manner possible. Such estimates, along with available readings for periods where there was no malfunction, shall be the basis for billing.

	Regional Operation & Maintenance Charge (\$/1,000 gallons)	Debt Charge (\$/1,000 gallons)	Total Regional Charge (Wheelage and Treatment) (\$/1,000 gallons)
Wheelage and Treatment	\$ 1.9164	\$ 0.4869	\$ 2.4033

SECTION 25. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-37, be and the same is hereby deleted and the following substituted in lieu thereof:

Minimum sewer service charges based upon water meter connection size shall be as follows:

Monthly Minimum Sewer Service Charges

<u>Meter Size</u> (inches)	FY20 10/1/2019 <u>Charge per Month</u>
5/8	24.63
3/4	87.87
1	153.54
1-1/2	343.64
2	608.45
3	1,426.26
4	2,635.76
6	6,277.95
8	11,104.56

The minimum sewer service charge for residential users with various meter size shall be multiplied by ninety (90) percent to compensate for water use not going to the sewer such as lawn and garden watering. Any residential location where a separate water meter has been installed for the purpose of lawn and garden watering shall not be entitled to have the multiplier applied to any water consumed through the primary water meter.

SECTION 26. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-41(c), be and the same is hereby deleted and the following substituted in lieu thereof:

- (c) Rates. Based upon the current cost of treating wastewater containing constituents with concentrations in excess of “normal wastewater,” numerical rates are hereby established for Bc and Sc as follows:

Bc = \$0.1229 per pound of BOD for concentrations in excess of three hundred (300) milligrams per liter.

Sc = \$0.0852 per pound of total suspended solids for concentrations in excess of four hundred (400) milligrams per liter.

SECTION 27. That Chattanooga City Code, Part II, Chapter 31, Article II, Section 31-43

(b), (f) and (g) be and the same are hereby deleted and the following substituted in lieu thereof:

- (b) *Fees for garbage grinders.* Any user of a garbage grinder, except users in a premise used exclusively for an individual residence, shall be charged at a rate of three hundred sixty-nine dollars (\$369.00) per month. The superintendent shall bill users on a quarterly basis and the bills shall be due and payable within fifteen (15) days following the last day of the billing period.
- (f) *Fees for septic tank discharge.* All persons discharging concentrated, domestic septic tank sewage waste from a truck under the provisions of Article III of this Chapter shall be charged at the rate of one hundred forty-two dollars (\$142.00) per one thousand (1,000) gallons of such waste. The minimum charge for septic tank discharges shall be one half (1/2) of the rate for one thousand (1,000) gallons of the rate in effect at the time of such discharge.
- (g) *Fees for holding tank wastes.* All persons discharging any holding tank waste authorized pursuant to division 6 of this article shall be charged at the rate of eleven dollars and ninety-nine cents (\$11.99) per one thousand (1,000) gallons of such discharge, plus any surcharge rate authorized by Article III of this chapter for concentrations of pollutants in excess of normal waste water without regard to the definition of the industrial user or other limitations set forth in such section. The Plant Manager may also require a chemical analysis of such waste and charge therefore.
- (h) Late fees of 10% (ten) shall be applied to all amounts billed but not received by the due date indicated on the invoice.
- (i) An applicable disconnect fee may be assessed for delinquent accounts.

SECTION 28. Notwithstanding any other provision of this Ordinance to the contrary, water providers within the City of Chattanooga shall bill according to the new Chattanooga sewer service charges effective on the 1<sup>st</sup> day of October 2019 until further notice.



SECTION 29. That per ordinance 12377 Section 2 Amending City Code, Part II, Chapter 31, Article VIII, Division 7, Fees, Section 31-354 the annual City of Chattanooga Water Quality fee for bills issued on or about October 1, 2019 for calendar year 2019 will be \$138.76 per Equivalent Residential Unit (ERU) for Residential and Non-residential Properties.

SECTION 30. That Chattanooga City Code, Part II, Chapter 31, Article VIII, Division 3, Land Disturbing Activity and Erosion and Sedimentation Control, Section 31-322, be and the same is hereby deleted and the following substituted in lieu thereof:

No Land Disturbing Activity or associated activity in this Article, whether temporary or permanent, shall be conducted within the City of Chattanooga until a land disturbing permit has been issued by the City. Such permit shall be available for inspection by the City on the job site at all times during which land disturbing activities are in progress. Such permit shall be required in addition to any building permit or other permit required upon the site.

Each application for the issuance of a land disturbing permit under this article shall be accompanied by a nonrefundable permit fee subject to the following fee schedule:

<b>Permit</b>	<b>Fee</b>
Simple residential	\$250 min. (up to 1 acre distributed area)
Complex	\$250 per acre or part thereof
Revision after second review (each)	\$1,000
Post-issued revision (each)	\$1,000
Variance or Infeasibility Request	\$1,375
Bonds/Letter of credit (each)	\$675
Driveway Tile/Culvert Sized by City (each)	\$500
As-Built Survey/Certification Review (each)	\$675
Grading only	\$250 per acre or part thereof
Timber Removal Permit	\$250 per acre or part thereof
Tree Ordinance (each)	\$500

SECTION 31. That this Ordinance shall be operative, as distinguished from its effective date, on and after July 1, 2019.

SECTION 32. That if any section, sentence, word or figures contained in this Ordinance should be declared invalid by a final decree of a Court of competent jurisdiction, such holding shall not affect the remaining sentences, sections, words or figures contained in this Ordinance, but the same shall remain in full force and effect.

SECTION 33. That this Ordinance shall take effect immediately from and after its passage.

PASSED on Second and Final Reading : June XX, 2019

\_\_\_\_\_  
CHAIRPERSON

APPROVED: \_\_\_\_\_ DISAPPROVED: \_\_\_\_\_

DATE \_\_\_\_\_, 2019

\_\_\_\_\_  
MAYOR

Public Hearing Took Place DATE: June XX, 2019

<b>FY 20 General Pay Plan</b>			
<b>Grade</b>	<b>Min Annual</b>	<b>Mid Annual</b>	<b>Max Annual</b>
GS.01	OPEN		
GS.02	\$25,750	\$28,117	\$30,484
GS.03	\$25,750	\$28,879	\$32,008
GS.04	\$25,750	\$29,679	\$33,608
GS.05	\$25,750	\$30,520	\$35,289
GS.06	\$25,750	\$31,402	\$37,053
GS.07	\$25,995	\$32,450	\$38,905
GS.08	\$26,437	\$33,644	\$40,851
GS.09	\$27,254	\$35,074	\$42,893
GS.10	\$28,615	\$36,827	\$45,038
GS.11	\$30,046	\$38,668	\$47,289
GS.12	\$31,548	\$40,601	\$49,654
GS.13	\$33,127	\$42,633	\$52,138
GS.14	\$34,782	\$44,763	\$54,744
GS.15	\$36,521	\$47,001	\$57,481
GS.16	\$38,348	\$49,352	\$60,355
GS.17	\$40,265	\$51,819	\$63,373
GS.18	\$42,279	\$54,410	\$66,541
GS.19	\$44,392	\$57,131	\$69,869
GS.20	\$46,612	\$59,987	\$73,362
GS.21	\$48,942	\$62,987	\$77,031
GS.22	\$51,390	\$66,136	\$80,882
GS.23	\$53,959	\$69,443	\$84,926
GS.24	\$56,657	\$72,915	\$89,173
GS.25	\$59,490	\$76,561	\$93,631
GS.26	\$62,464	\$80,388	\$98,312
GS.27	\$65,587	\$84,408	\$103,229
GS.28	\$68,867	\$88,629	\$108,390
GS.29	\$72,311	\$93,060	\$113,809
GS.30	\$75,926	\$97,713	\$119,500
GS.31	\$79,723	\$102,599	\$125,474
GS.32	\$83,708	\$107,728	\$131,748
GS.33	\$87,894	\$113,115	\$138,335
GS.34	\$92,289	\$118,771	\$145,252
GS.35	\$96,903	\$124,709	\$152,514

<b>FY 20 Sworn Pay Structures</b>				
<b>FIRE</b>				
<b>Job Name</b>	<b>Range</b>	<b>Min</b>	<b>Mid</b>	<b>Max</b>
Fire Cadet	F0C	\$32,524	\$32,524	\$32,524
Firefighter	F1A	\$33,039	\$37,446	\$41,853
Staff Firefighter	F1C	\$36,039	\$40,446	\$44,853
Firefighter Engineer	F1E	\$39,451	\$43,278	\$47,106
Staff Firefighter Engineer	F1F	\$42,451	\$46,278	\$50,106
Firefighter Senior	F2A	\$41,853	\$46,664	\$51,474
Staff Firefighter Senior	F2C	\$44,853	\$49,664	\$54,474
Fire Lieutenant	F3A	\$44,402	\$52,038	\$59,673
Staff Lieutenant	F3C	\$47,402	\$55,038	\$62,673
Fire Captain	F4A	\$51,474	\$59,318	\$67,162
Staff Captain	F4C	\$54,474	\$62,318	\$70,162
Deputy Fire Marshall	F5A	\$61,463	\$69,661	\$77,859
Fire Battalion Chief	F5A	\$61,463	\$69,661	\$77,859
Assistant Fire Chief	F6C	\$67,162	\$76,121	\$85,079
Deputy Fire Chief	F7C	\$70,637	\$88,915	\$107,192
Fire Marshall	F7C	\$70,637	\$88,915	\$107,192
<b>POLICE</b>				
<b>Job Name</b>	<b>Range</b>	<b>Min</b>	<b>Mid</b>	<b>Max</b>
Police Cadet	PD1	\$35,142	\$35,142	\$35,142
Police Officer	PD2	\$36,990	\$41,924	\$46,858
Master Police Officer	PD5	\$46,858	\$51,405	\$55,951
Police Sergeant	PD6	\$46,858	\$54,916	\$62,974
Police Lieutenant	PD7	\$59,359	\$67,277	\$75,194
Police Captain	PD8	\$66,809	\$75,720	\$84,631
Assistant Police Chief	PD9	\$75,443	\$91,180	\$106,916



City of Chattanooga  
FY20 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Prop Budget FY20</i>	<i>Prop Budget FY20</i>
<b>Account Description</b>	<b>FY 18</b>	<b>FY 19</b>	<b>EO FY 19</b>	<b>FY 20</b>	<b>vs Proj FY19</b>	<b>vs Proj FY19</b>
<b>Property Taxes</b>	146,249,666	150,669,978	148,449,363	150,676,861	2,227,498	1.50%
<b>Other Local Taxes</b>	19,554,744	19,532,900	19,336,659	19,542,700	206,041	1.07%
<b>Licenses, Permits</b>	4,684,459	4,900,297	5,284,820	5,239,200	(45,620)	-0.86%
<b>Other Intergovernmental Revenues</b>	6,615,353	6,847,371	7,280,734	7,445,245	164,511	2.26%
<b>State Sales Tax</b>	14,236,066	14,448,692	14,825,794	14,821,700	(4,094)	-0.03%
<b>State Income Tax</b>	2,866,453	1,600,000	1,982,630	1,100,000	(882,630)	-44.52%
<b>Local Option Sales Tax</b>	49,450,575	52,432,493	51,073,793	52,254,300	1,180,507	2.31%
<b>Charges for Services</b>	1,874,221	1,785,669	1,971,668	1,875,000	(96,668)	-4.90%
<b>Fines, Forfeitures &amp; Penalties</b>	683,697	605,000	683,047	679,400	(3,647)	-0.53%
<b>Use Of Property/Interest</b>	3,022,990	3,120,000	3,823,436	3,530,824	(292,612)	-7.65%
<b>Miscellaneous Revenue</b>	5,926,037	6,077,600	6,340,273	6,641,770	301,497	4.76%
<b>General Fund (1100) Only</b>	<b>255,164,260</b>	<b>262,020,000</b>	<b>261,052,217</b>	<b>263,807,000</b>	<b>2,754,782</b>	<b>1.06%</b>





City of Chattanooga  
FY20 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Prop Budget FY20 vs Proj FY19</i>	<i>Prop Budget FY20 vs Proj FY19</i>
<b>Account Description</b>	<b>FY 18</b>	<b>FY 19</b>	<b>EO FY 19</b>	<b>FY 20</b>		
<b>Property Taxes:</b>						
Current Prop Tax Real & Personal	128,966,047	132,754,669	130,634,895	132,800,000	2,165,105	1.66%
Real & Personal Property Tax-Pr Yr (Delinquent)	4,749,265	5,200,000	4,423,865	4,632,412	208,547	4.71%
Interest and penalty-Current year	908	2,000	-	-	-	0.00%
Interest and penalty-Prior year	1,297,425	1,370,000	1,315,782	1,375,700	59,918	4.55%
City fee & Atty fee-collect of delinquent taxes	246,265	279,000	230,981	221,700	(9,281)	-4.02%
CHA - In Lieu of Taxes	166,901	140,900	146,726	146,700	(26)	-0.02%
TVA - In Lieu of Taxes	1,944,355	1,944,354	2,028,615	2,038,800	10,185	0.50%
J C Towers 1 & 2 - In Lieu of Taxes	4,560	2,280	-	-	-	0.00%
Good Neighbors - In Lieu of Taxes	2,808	2,800	2,808	2,800	(8)	-0.28%
Orchard Knob Dev Corp - In Lieu of Taxes	488	480	-	-	-	0.00%
Chattem Inc - In Lieu of Taxes	64,454	64,500	64,455	64,500	45	0.07%
The Bread Factory, LLC - In Lieu of Taxes	12,632	18,900	16,196	16,200	4	0.02%
UnumProvident Corporation - In Lieu of Taxes	86,102	-	57,163	57,200	37	0.06%
South Market, LLC - In Lieu of Taxes	4,164	4,164	6,314	6,300	(14)	-0.22%
Frazier Partners LLC - In Lieu of Taxes	17,780	17,780	23,501	-	(23,501)	-100.00%
Invista - In Lieu of Taxes	18,642	-	-	-	-	0.00%
Wm Wrigley Jr Co - In Lieu of Taxes	29,290	29,300	26,817	-	(26,817)	-100.00%
BlueCrossBlueShield - In Lieu of Taxes	973,266	948,300	973,760	973,800	40	0.00%
Heatec, Inc - In Lieu of Taxes	15,878	-	-	-	-	0.00%
Roadtec - In Lieu of Taxes	18,690	-	-	-	-	0.00%
MK LLC - In Lieu of Taxes	4,335	2,000	5,680	5,700	20	0.35%
Jarnigan Road III, LLC - In Lieu of Taxes	51,081	51,100	51,081	51,100	19	0.04%
Southern Champion Tray - In Lieu of Taxes	-	-	212,547	-	(212,547)	-100.00%
Gestamp Chattanooga, LLC - In Lieu of Taxes	292,325	292,300	563,584	280,000	(283,584)	-50.32%
Scannell Properties #85, LLC - In Lieu of Taxes	19,077	-	-	-	-	0.00%
Westinghouse - In Lieu of Taxes	64,826	75,100	63,528	63,500	(28)	-0.04%
Transfers In-EPB-Electric - In Lieu of Taxes	6,466,441	6,709,903	6,709,903	6,943,292	233,389	3.48%
Transfers In-EPB-Telecom - In Lieu of Taxes	251,576	278,493	278,493	290,327	11,834	4.25%
Transfers In-EPB-Internet - In Lieu of Taxes	326,556	358,655	358,655	384,530	25,875	7.21%
Coca-Cola Bottling - In Lieu of Taxes	-	-	99,025	99,000	(25)	-0.03%



City of Chattanooga  
FY20 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Prop Budget FY20 vs Proj FY19</i>	<i>Prop Budget FY20 vs Proj FY19</i>
<b>Account Description</b>	<b>FY 18</b>	<b>FY 19</b>	<b>EO FY 19</b>	<b>FY 20</b>		
American Plastic 2 - In Lieu of Taxes	30,484	-	-	-	-	0.00%
Plastic Omnium Auto Exteriors - In Lieu of Taxes	98,591	98,600	91,220	159,500	68,280	74.85%
UTC Two - In Lieu of Taxes	10,148	10,100	10,148	10,100	(48)	-0.47%
UTC Three - In Lieu of Taxes	5,790	5,800	5,674	5,800	126	2.22%
Van De Wiele Inc - In Lieu of Taxes	8,518	8,500	14,546	14,500	(46)	-0.32%
Alco Woodlawn Partners L.P.	-	-	33,401	33,400	(1)	0.00%
<b>Total Property Taxes:</b>	<b>146,249,666</b>	<b>150,669,978</b>	<b>148,449,363</b>	<b>150,676,861</b>	<b>2,227,498</b>	<b>1.50%</b>
<b>Other Local Taxes:</b>						
Liquor taxes	2,716,942	2,773,000	2,808,316	2,900,300	91,984	3.28%
Beer taxes	5,652,286	5,738,000	5,446,200	5,521,900	75,700	1.39%
Local litigation taxes-City Court	3,031	3,000	2,764	2,700	(64)	-2.32%
Gross Receipts Tax	5,787,846	5,647,000	5,873,694	5,966,600	92,906	1.58%
Corporate excise tx-intangible prop	226,161	200,000	360,241	247,400	(112,841)	-31.32%
Corporate excise tx-Non Depository	429,111	350,000	-	112,900	112,900	0.00%
Franchise taxes-Chatt Gas	2,042,766	2,051,000	2,208,565	2,219,600	11,035	0.50%
Franchise taxes-Comcast Cable TV	1,087,045	1,013,000	958,903	863,000	(95,903)	-10.00%
Franchise taxes-KMC (CenturyTel)	8,713	9,400	5,585	5,600	15	0.27%
Franchise taxes-AT&T Mobility	73,708	70,000	71,037	69,400	(1,637)	-2.30%
Franchise taxes-EPB Fiber Optics	1,506,635	1,658,000	1,572,104	1,603,500	31,396	2.00%
Franchise taxes-Zayo Group	20,500	20,500	29,250	29,800	550	1.88%
<b>Total Other Local Taxes:</b>	<b>19,554,744</b>	<b>19,532,900</b>	<b>19,336,659</b>	<b>19,542,700</b>	<b>206,041</b>	<b>1.07%</b>
<b>Licenses, Permits, Etc:</b>						
Wrecker Business License	7,465	7,500	4,755	5,000	245	5.15%
Liquor by drink licenses	176,435	150,000	159,717	157,000	(2,717)	-1.70%
Liquor by drink, interest & penalty	4,845	2,500	2,364	3,200	836	35.36%
Transient Vendor License	2,800	2,200	3,043	2,500	(543)	-17.84%
Motor Vehicle Licenses	411,205	411,500	422,962	419,200	(3,762)	-0.89%
Original Business License Fee	25,624	23,400	23,903	23,400	(503)	-2.10%
Building permits	1,549,182	1,750,000	1,773,200	1,747,700	(25,500)	-1.44%





City of Chattanooga  
FY20 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Prop Budget FY20 vs Proj FY19</i>	<i>Prop Budget FY20 vs Proj FY19</i>
<b>Account Description</b>	<b>FY 18</b>	<b>FY 19</b>	<b>EO FY 19</b>	<b>FY 20</b>		
Electrical permits	409,530	383,272	388,399	397,200	8,801	2.27%
Plumbing fixtures connection permit	269,670	248,100	232,967	213,800	(19,167)	-8.23%
Street cut-in permits	326,239	316,400	486,961	448,500	(38,461)	-7.90%
Mechanical code permits	260,700	230,000	220,818	220,100	(718)	-0.33%
Hotel permits	4,350	4,000	4,457	4,200	(257)	-5.77%
Gas permits	45,240	44,500	47,738	47,200	(538)	-1.13%
Sign permits	137,325	132,500	165,590	150,600	(14,990)	-9.05%
Taxicab driver permit	5,650	3,000	5,938	6,400	462	7.78%
Temporary Use Permit	3,980	4,100	3,441	2,300	(1,141)	-33.16%
Traffic Eng Special Events Permit	35,558	10,818	16,032	36,700	20,668	128.92%
Fortwood Parking Permit	100	-	-	-	-	0.00%
Push Cart Permits	-	100	200	100	(100)	-50.00%
Fees for issuing business licenses	63,237	58,000	73,542	70,500	(3,042)	-4.14%
Plumbing examiners fees	17,960	43,100	43,100	172,400	129,300	300.00%
Electrical examiners fees	51,935	171,000	186,000	71,300	(114,700)	-61.67%
Gas examiners fees	14,330	44,000	16,099	24,600	8,501	52.80%
Beer permit application fees	124,943	140,700	108,668	109,600	932	0.86%
Mechanical exam fee & activity	111,380	20,280	16,780	33,100	16,320	97.26%
Permit issuance fees	54,273	54,300	57,414	55,700	(1,714)	-2.99%
Exhibitor's fees	1,104	750	1,070	1,100	30	2.80%
Subdivision rev/inspection fee	28,565	26,000	35,062	32,300	(2,762)	-7.88%
Adult Entertain Application Fee	9,600	8,300	9,143	9,000	(143)	-1.56%
Zoning Letter Fee	12,525	13,700	13,954	14,300	346	2.48%
Variance Request Fees	7,600	6,000	15,020	15,300	280	1.86%
Certificates of Occupancy	31,550	26,800	36,228	33,800	(2,428)	-6.70%
Code Compliance Letter Fee	1,600	1,700	1,486	1,600	114	7.67%
ModularHome site investigation	200	50	67	-	(67)	-100.00%
Plan Checking Fee	259,260	315,177	376,298	376,900	602	0.16%
Phased Construction Plan Rev	7,665	4,000	5,617	5,400	(217)	-3.86%
Construction Bd of Appeals Fee	500	1,200	2,313	2,800	487	21.05%
Sign Board of Appeals Fee	1,400	1,350	875	900	25	2.86%



City of Chattanooga  
FY20 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Prop Budget FY20 vs Proj FY19</i>	<i>Prop Budget FY20 vs Proj FY19</i>
<b>Account Description</b>	<b>FY 18</b>	<b>FY 19</b>	<b>EO FY 19</b>	<b>FY 20</b>		
Northshore-Downtown Plan Review Fee	2,575	-	42,605	40,200	(2,405)	-5.64%
Fire Department Permits	172,934	200,000	246,747	245,000	(1,747)	-0.71%
Misc. licenses and permits	33,426	40,000	34,248	38,300	4,052	11.83%
<b>Total Licenses, Permits, Etc:</b>	<b>4,684,459</b>	<b>4,900,297</b>	<b>5,284,820</b>	<b>5,239,200</b>	<b>(45,620)</b>	<b>-0.86%</b>
<b>Intergovernmental Revenues:</b>						
State - specialized training funds	498,000	535,000	535,000	535,000	-	0.00%
State maintenance of streets	133,184	235,000	99,961	88,800	(11,161)	-11.17%
City allocation-state sales tax	14,236,066	14,448,692	14,825,794	14,821,700	(4,094)	-0.03%
City allocation-state income tax / HALL	2,866,453	1,600,000	1,982,630	1,100,000	(882,630)	-44.52%
City allocation-state beer tax	78,222	80,000	77,621	78,500	879	1.13%
Mixed drink tax	3,312,240	3,308,000	3,805,206	3,856,400	51,194	1.35%
State Shared Interstate Tax	251,753	220,000	229,971	234,100	4,129	1.80%
State alcoholic beverage taxes	142,024	136,000	150,601	95,000	(55,601)	-36.92%
State gas inspection fees	337,842	335,000	332,909	334,600	1,691	0.51%
Commission from State of TN/Gross Receipts	537,185	501,371	556,754	539,600	(17,154)	-3.08%
Hamilton County-Ross's Landing	1,229,027	1,477,000	1,360,694	1,614,244	253,550	18.63%
Local Option sales tax	49,450,575	52,432,493	51,073,793	52,254,300	1,180,507	2.31%
Other Local Governments	95,876	20,000	132,017	69,001	(63,017)	-47.73%
<b>Total Intergovernmental Revenues:</b>	<b>73,168,446</b>	<b>75,328,556</b>	<b>75,162,951</b>	<b>75,621,245</b>	<b>458,294</b>	<b>0.61%</b>
<b>Service Charges:</b>						
Current City Court Cost	185,419	168,000	204,342	204,400	58	0.03%
Court commissions	4,160	5,000	6,121	4,500	(1,621)	-26.48%
Clerk's Fee	601,590	586,400	656,902	665,400	8,498	1.29%
Service of Process	379	400	49	-	(49)	-100.00%
Processing of Release Forms	15,748	15,000	14,907	15,100	193	1.29%
Court Administrative Cost	718	500	1,139	1,100	(39)	-3.42%
Current State Court Cost	1,242	1,000	1,724	1,800	76	4.41%
Court Translation Service Fee	8,975	8,500	11,448	11,700	252	2.20%
Other Facility Rent	2,105	1,600	6,908	1,300	(5,608)	-81.18%



City of Chattanooga  
FY20 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Prop Budget FY20 vs Proj FY19</i>	<i>Prop Budget FY20 vs Proj FY19</i>
<b>Account Description</b>	<b>FY 18</b>	<b>FY 19</b>	<b>EO FY 19</b>	<b>FY 20</b>		
Land & Building Rents	121,143	178,000	150,000	151,500	1,500	1.00%
Ballfield Income	57,450	50,000	44,650	38,900	(5,750)	-12.88%
Skateboard Park	27,008	-	8,173	-	(8,173)	-100.00%
Carousel Ridership	127,840	128,000	134,616	133,100	(1,516)	-1.13%
Walker Pavilion Rents	31,948	25,000	27,657	26,900	(757)	-2.74%
Heritage Park House Rent	22,910	21,800	20,520	22,700	2,180	10.62%
Ren & Greenway facilities rent	18,035	13,169	11,787	12,500	713	6.05%
Fitness Center Fees	36,119	15,000	34,068	34,100	32	0.09%
Dock rental	48,370	28,000	78,433	71,900	(6,533)	-8.33%
Ross' Landing Rent	68,880	70,200	62,537	65,400	2,863	4.58%
Champion's Club	37,273	35,700	45,184	44,700	(484)	-1.07%
Recreation Center Rental	49,516	50,000	38,421	41,000	2,579	6.71%
Carousel Room Rental	14,820	13,000	16,825	15,800	(1,025)	-6.09%
Coolidge Park Rental	20,205	16,000	23,897	22,600	(1,297)	-5.43%
Program Fees	6,860	7,100	10,077	9,100	(977)	-9.70%
Park Event Fee	5,938	5,000	18,754	16,200	(2,554)	-13.62%
Kidz Kamp	3,920	-	1,960	-	(1,960)	-100.00%
Sports Program Fees	-	3,000	-	-	-	0.00%
Non-Traditional Program Fees	3,452	2,100	9,367	10,100	733	7.83%
OutVenture Fees	19,645	25,000	14,980	12,500	(2,480)	-16.56%
Therapeutic Fees	1,216	1,200	1,396	1,400	4	0.29%
Swimming pools	108,592	107,000	86,131	82,100	(4,031)	-4.68%
Arts & Culture	1,017	900	808	800	(8)	-0.99%
Police Reports: Accident, et Fe	12,423	11,000	10,848	11,000	152	1.40%
Credit Card Processing Fee	47,340	41,900	49,793	49,700	(93)	-0.19%
Park concessions	87,109	85,000	85,000	8,900	(76,100)	-89.53%
Financial Service-EPB	5,400	7,200	7,200	7,200	-	0.00%
General Pension Admin Cost	45,000	45,000	45,000	45,000	-	0.00%
Other Service Charges	6,472	-	1,104	5,400	4,296	389.13%
Returned Check Fee	1,901	1,800	2,931	1,400	(1,531)	-52.23%
Waste Container Purchases& Recycle	13,435	10,000	22,911	24,700	1,789	7.81%



City of Chattanooga  
FY20 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Prop Budget FY20 vs Proj FY19</i>	<i>Prop Budget FY20 vs Proj FY19</i>
<b>Account Description</b>	<b>FY 18</b>	<b>FY 19</b>	<b>EO FY 19</b>	<b>FY 20</b>		
Non Profit Request Fee	2,650	2,200	3,100	3,100	-	0.00%
<b>Total Service Charges:</b>	<b>1,874,221</b>	<b>1,785,669</b>	<b>1,971,668</b>	<b>1,875,000</b>	<b>(96,668)</b>	<b>-4.90%</b>
<b>Fines, Forfeitures, &amp; Penalties:</b>						
Current city court fines	9,479	6,000	10,607	10,600	(7)	-0.07%
City Fines - Speeding	80,786	80,000	80,302	77,000	(3,302)	-4.11%
City Fines - Other Driving Offenses	387,866	350,000	427,669	430,200	2,531	0.59%
City Fines - Non-Driving Offenses	23,570	19,000	21,990	20,700	(1,290)	-5.87%
Criminal court fines	118,340	100,000	102,453	102,300	(153)	-0.15%
Parking ticket fines	45,785	45,000	34,163	33,200	(963)	-2.82%
Delinquent Parking Tickets	1,437	2,000	990	800	(190)	-19.19%
Delinquent ticket-court cost	5,056	3,000	4,712	4,400	(312)	-6.63%
Air pollution penalties	11,427	-	-	-	-	0.00%
Misc forfe. & pen.(beer lic.violation/boot fee)	(50)	-	160	200	40	24.69%
<b>Total Fines, Forfeitures, &amp; Penalties:</b>	<b>683,697</b>	<b>605,000</b>	<b>683,047</b>	<b>679,400</b>	<b>(3,647)</b>	<b>-0.53%</b>
<b>Use of Property Income:</b>						
Interest Earned	2,585,389	2,500,000	3,157,619	3,075,624	(81,995)	-2.60%
Sale of City Owned Property	-	-	77,800	-	(77,800)	-100.00%
Sale of Back Tax Lots	291,204	300,000	300,000	165,000	(135,000)	-45.00%
Sale of Equipment	146,397	320,000	288,017	290,200	2,183	0.76%
<b>Total Use of Property Income:</b>	<b>3,022,990</b>	<b>3,120,000</b>	<b>3,823,436</b>	<b>3,530,824</b>	<b>(292,612)</b>	<b>-7.65%</b>
<b>Miscellaneous Revenue:</b>						
Loss & Damage	6,766	3,300	819	800	(19)	-2.32%
Indirect cost	5,423,780	5,750,000	5,750,000	6,180,270	430,270	7.48%
Misc Rev	116,212	50,000	85,814	81,800	(4,014)	-4.68%
Payroll deduction charges	818	800	732	700	(32)	-4.37%
Plans and specification deposits	8,002	7,200	15,807	15,800	(7)	-0.04%
Municipal Lien	130,454	75,000	200,000	75,000	(125,000)	-62.50%
Municipal Lien-Interest & Penalty	42	-	589	600	11	1.87%



City of Chattanooga  
FY20 Proposed Revenues

	<i>Actual</i>	<i>Budget</i>	<i>Projected Thru</i>	<i>Proposed</i>	<i>Prop Budget FY20</i>	<i>Prop Budget FY20</i>
<b>Account Description</b>	<b>FY 18</b>	<b>FY 19</b>	<b>EO FY 19</b>	<b>FY 20</b>	<b>vs Proj FY19</b>	<b>vs Proj FY19</b>
Purchase Card Rebate	41,896	43,000	33,853	34,200	347	1.03%
Take Home Vehicle Fee	73,603	73,300	70,025	70,000	(25)	-0.04%
Delinquent Tax cost recovery	115,558	-	162,149	162,100	(49)	-0.03%
Other misc. revenue	8,906	75,000	20,485	20,500	15	0.07%
<b>Total Miscellaneous Revenue:</b>	<b>5,926,037</b>	<b>6,077,600</b>	<b>6,340,273</b>	<b>6,641,770</b>	<b>301,497</b>	<b>4.76%</b>
<b>General Fund TOTAL</b>	<b>255,164,260</b>	<b>262,020,000</b>	<b>261,052,217</b>	<b>263,807,000</b>	<b>2,754,782</b>	<b>1.06%</b>



City of Chattanooga  
Result Area Summary  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
E - GROWING ECONOMY	20,524,441	20,049,557	17,998,400	(2,051,157)	-10.23%
F - SMARTER STUDENTS, STRONGER FAMILIES	23,253,753	25,429,204	29,078,884	3,649,680	14.35%
H - HIGH PERFORMING GOVERNMENT	33,411,550	38,062,995	37,180,478	(882,516)	-2.32%
N - STRONGER NEIGHBORHOODS	40,936,489	43,322,638	44,125,642	803,005	1.85%
S - SAFER STREETS	122,860,135	135,155,606	135,423,596	267,990	0.20%
<b>1100 Total</b>	<b>240,986,367</b>	<b>262,020,000</b>	<b>263,807,000</b>	<b>1,787,000</b>	<b>0.68%</b>
<b>Economic Development Fund</b>					
E - GROWING ECONOMY	1,527,500	2,793,250	1,987,500	(805,750)	-28.85%
F - SMARTER STUDENTS, STRONGER FAMILIES	25,000	350,000	496,000	146,000	41.71%
<b>Economic Development Fund Total</b>	<b>1,552,500</b>	<b>3,143,250</b>	<b>2,483,500</b>	<b>(659,750)</b>	<b>-20.99%</b>
<b>Grand Total</b>	<b>242,538,867</b>	<b>265,163,250</b>	<b>266,290,500</b>	<b>1,127,250</b>	<b>0.43%</b>





City of Chattanooga  
 Result Area Summary  
 Fiscal Year 2020

	<b>Actual FY18</b>	<b>Budget FY19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) Proposed vs. Budget</b>	<b>% Change</b>
<b>1100</b>					
S - SAFER STREETS	122,931,922	135,155,606	135,423,596	267,990	0.20%
<b>1100 Total</b>	<b>122,931,922</b>	<b>135,155,606</b>	<b>135,423,596</b>	<b>267,990</b>	<b>0.20%</b>



City of Chattanooga  
Offers by Result Area  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>S - SAFER STREETS</b>					
911 Emergency Communication	4,824,752	4,983,894	5,117,426	133,532	2.68%
Administration & Support	9,809,761	6,922,242	6,229,771	(692,471)	-10.00%
Attrition	-	(1,569,000)	(2,550,000)	(981,000)	62.52%
CAC Clinical Therapy for Children	-	35,000	-	(35,000)	-100.00%
Children's Advocacy Center Therapy & Forensic Interviewing	65,000	30,000	65,000	35,000	116.67%
Community & Department Support Services Bureau	171,641	294,246	635,597	341,351	116.01%
Energy & Lighting Infrastructure	3,698,747	-	-	-	0.00%
Family Justice Center	441,864	767,367	669,598	(97,769)	-12.74%
Fire Administration	971,343	1,168,786	1,014,343	(154,443)	-13.21%
Fire Department Photo Composite	-	5,000	-	(5,000)	-100.00%
Fire Logistics Divison	1,055,112	1,437,192	1,434,611	(2,581)	-0.18%
Fire Operations	36,649,004	40,337,492	42,319,194	1,981,702	4.91%
Fire Prevention Bureau	36,601	1,559,200	1,630,888	71,688	4.60%
Fire Training Division	907,962	964,240	878,583	(85,657)	-8.88%
Firefighters for Full Staffing	1,940	212,720	-	(212,720)	-100.00%
Fiscal Technician	27,501	-	-	-	0.00%
General Government	5,259,723	6,416,664	5,152,397	(1,264,267)	-19.70%
Gun Crime Network	-	2,743	-	(2,743)	-100.00%
Impact1! Ex-Offender Training and Development	-	50,000	50,000	-	0.00%
Increased Fire Prevention	1,448,528	-	-	-	0.00%
Intensive Criminal Justice Case Management	60,000	60,000	60,000	-	0.00%
Investigative Services Division 1	5,276,986	5,209,085	8,737,983	3,528,898	67.75%
Investigative Services Division 2	6,182,938	7,900,069	4,529,638	(3,370,431)	-42.66%
Mayor's Council Against Hate	-	-	10,000	10,000	0.00%
McKamey Animal Services	1,675,000	1,725,250	1,777,000	51,750	3.00%
Mitchell Home	-	17,000	17,000	-	0.00%
Neighborhood Policing Bureau	26,043,968	28,081,621	29,094,382	1,012,761	3.61%
Office of Chief of Police	1,988,314	3,593,041	3,025,565	(567,476)	-15.79%
Overtime Enhancement	11,132	500,000	-	(500,000)	-100.00%
Police Facilities	6,511,944	7,145,997	7,157,269	11,272	0.16%
Rape Crisis Center	65,000	65,000	65,000	-	0.00%
Real Time Intelligence Center (RTIC)	893,243	1,985,545	2,069,531	83,986	4.23%
Second Set of Turnouts	659,293	300,000	-	(300,000)	-100.00%
Smart Cities	1,769	5,013,938	5,826,614	812,676	16.21%
Special Operations & Budget/Finance	4,372,540	5,057,949	5,759,126	701,177	13.86%
Special Operations Division	399,010	404,441	427,654	23,213	5.74%
Traffic Engineering	1,074,052	-	-	-	0.00%
Traffic Operations	2,347,253	4,478,884	4,219,427	(259,457)	-5.79%
<b>S - SAFER STREETS Total</b>	<b>122,931,922</b>	<b>135,155,606</b>	<b>135,423,596</b>	<b>267,990</b>	<b>0.20%</b>
<b>1100 Total</b>	<b>122,931,922</b>	<b>135,155,606</b>	<b>135,423,596</b>	<b>267,990</b>	<b>0.20%</b>



City of Chattanooga  
 Result Area Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
F - SMARTER STUDENTS, STRONGER FAMILIES	23,253,753	25,429,204	29,078,884	3,649,680	14.35%
<b>1100 Total</b>	<b>23,253,753</b>	<b>25,429,204</b>	<b>29,078,884</b>	<b>3,649,680</b>	<b>14.35%</b>
<b>Economic Development Fund</b>					
F - SMARTER STUDENTS, STRONGER FAMILIES	25,000	350,000	496,000	146,000	41.71%
<b>Economic Development Fund Total</b>	<b>25,000</b>	<b>350,000</b>	<b>496,000</b>	<b>146,000</b>	<b>41.71%</b>
<b>Grand Total</b>	<b>23,278,753</b>	<b>25,779,204</b>	<b>29,574,884</b>	<b>3,795,680</b>	<b>14.72%</b>



City of Chattanooga  
Offers by Result Area  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>F - SMARTER STUDENTS, STRONGER FAMILIES</b>					
211 Coordinating Calls and Resource Services	-	35,000	35,000	-	0.00%
Attrition	-	(50,000)	(75,000)	(25,000)	50.00%
Baby University	575,000	750,000	750,000	-	0.00%
Bridges to Success ESL Program	-	25,000	25,000	-	0.00%
Camp Signal	-	40,000	40,000	-	0.00%
Career Development	98,321	115,138	-	(115,138)	-100.00%
Chattanooga Basketball	-	100,000	100,000	-	0.00%
Chattanooga Institute of Work-based Learning	-	-	145,482	145,482	0.00%
Chattanooga Junior Golfers' Development Program	-	25,000	-	(25,000)	-100.00%
Chattanooga Mentoring Collective	-	25,000	25,000	-	0.00%
Chattanooga Zoo Management Contract	674,999	675,000	675,000	-	0.00%
Chattanooga Zoo: Community Engagement	25,000	25,000	20,000	(5,000)	-20.00%
Child Care WAGES	75,000	200,000	200,000	-	0.00%
City of Chattanooga Services / Youth and Family Development and Ed	75,000	18,000	18,000	-	0.00%
Continue Girls Inc. Elementary Programming at Carver YFDC	110,000	21,500	-	(21,500)	-100.00%
Continue Girls Inc. Middle School Programming at Brainerd YFDC	-	23,000	-	(23,000)	-100.00%
Creating a Positive Pathway for our Youth Using Art and Culture	-	30,000	-	(30,000)	-100.00%
Dollars, Sense, and Me & Media Smarts; Economic & Media	-	-	5,000	5,000	0.00%
Early Childhood STEAM Academy	-	-	25,000	25,000	0.00%
Early Learning Scholarships	135,000	100,000	100,000	-	0.00%
Early Literacy Bookworm Club	-	30,000	40,000	10,000	33.33%
Enchanting Communication, Enriching Lives	67,700	67,700	67,700	-	0.00%
Enriching Lives with Cultural and Educational Access	-	-	30,000	30,000	0.00%
Enterprise Center Digital Equity Programs	270,000	-	-	-	0.00%
Expand Programming Currently Offered at Shepherd & South Chattan	-	30,000	-	(30,000)	-100.00%
General Government	2,757,919	3,600,906	6,312,697	2,711,791	75.31%
General Government-Ham County MOU	1,779,571	2,090,503	2,061,286	(29,217)	-1.40%
High School Entrepreneurship Program	-	-	30,000	30,000	0.00%
Human Services Administration	1,426,650	1,259,643	1,334,643	75,000	5.95%
Indigent Mental Health Care	46,500	10,000	10,000	-	0.00%
Investing in the Education of At-risk Children	350,000	350,000	350,000	-	0.00%
Latino Family Resource Center	50,000	50,000	25,000	(25,000)	-50.00%
Library Operations	6,045,000	6,545,000	6,766,034	221,034	3.38%
Library Service Plan Initiatives	-	-	25,000	25,000	0.00%
Lookout Mountain Conservancy, Howard Intern Program	-	20,000	16,250	(3,750)	-18.75%
Making the Right Choices: Prescription Drugs and Mental Health	-	-	8,000	8,000	0.00%
Mayor's Youth Council	-	1,000	1,000	-	0.00%
Office of Early Learning Operations	156,526	426,916	324,130	(102,786)	-24.08%
Operation Get Active	-	40,000	40,000	-	0.00%
Personal Safety/Healthy Living	-	10,000	12,000	2,000	20.00%
Positive Solutions for Big Kid Problems	20,000	10,000	-	(10,000)	-100.00%
Project BASIC	-	15,000	15,000	-	0.00%
Promotores de Salud - Early Childhood Development	-	-	25,000	25,000	0.00%
Road to College & Career Success: Future Ready	-	-	8,000	8,000	0.00%
Smarter Students through Arts Education	50,000	50,000	50,000	-	0.00%
Spring and Fall Break Girls Inc. Camps	-	5,500	8,000	2,500	45.45%
STEAM TechKnow Girl Club	-	-	30,000	30,000	0.00%
The Bethlehem Center - Read to Lead Academy	65,000	15,000	15,000	-	0.00%
The First Tee of Tennessee at Chattanooga	-	-	25,000	25,000	0.00%
Together We Can College Scholarship	106,300	100,000	100,000	-	0.00%
Trauma Informed Psychotherapy	-	20,000	20,000	-	0.00%
Women's Empowerment and Coding Center	115,000	10,000	7,000	(3,000)	-30.00%
YFD Leadership	245,976	288,026	202,846	(85,180)	-29.57%
YFD Recreation	7,891,135	8,124,197	8,914,916	790,719	9.73%

City of Chattanooga  
Offers by Result Area  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
Youth Summer Work Program	42,156	102,175	115,900	13,725	13.43%
<b>F - SMARTER STUDENTS, STRONGER FAMILIES Total</b>	<b>23,253,753</b>	<b>25,429,204</b>	<b>29,078,884</b>	<b>3,649,680</b>	<b>14.35%</b>
<b>1100 Total</b>	<b>23,253,753</b>	<b>25,429,204</b>	<b>29,078,884</b>	<b>3,649,680</b>	<b>14.35%</b>
<b>Economic Development Fund</b>					
<b>F - SMARTER STUDENTS, STRONGER FAMILIES</b>					
STEP-UP	25,000	25,000	75,000	50,000	200.00%
The Enterprise Center - Digital Inclusion		325,000	421,000	96,000	29.54%
<b>F - SMARTER STUDENTS, STRONGER FAMILIES Total</b>	<b>25,000</b>	<b>350,000</b>	<b>496,000</b>	<b>146,000</b>	<b>41.71%</b>
<b>Economic Development Fund Total</b>	<b>25,000</b>	<b>350,000</b>	<b>496,000</b>	<b>146,000</b>	<b>41.71%</b>
<b>Grand Total</b>	<b>23,278,753</b>	<b>25,779,204</b>	<b>29,574,884</b>	<b>3,795,680</b>	<b>14.72%</b>



City of Chattanooga  
Result Area Summary  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
E - GROWING ECONOMY	20,524,657	20,049,557	17,998,400	(2,051,157)	-10.23%
<b>1100 Total</b>	<b>20,524,657</b>	<b>20,049,557</b>	<b>17,998,400</b>	<b>(2,051,157)</b>	<b>-10.23%</b>
<b>Economic Development Fund</b>					
E - GROWING ECONOMY	1,527,500	2,793,250	1,987,500	(805,750)	-28.85%
<b>Economic Development Fund Total</b>	<b>1,527,500</b>	<b>2,793,250</b>	<b>1,987,500</b>	<b>(805,750)</b>	<b>-28.85%</b>
<b>Grand Total</b>	<b>22,052,157</b>	<b>22,842,807</b>	<b>19,985,900</b>	<b>(2,856,907)</b>	<b>-12.51%</b>



City of Chattanooga  
Offers by Result Area  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>E - GROWING ECONOMY</b>					
Adult Services	-	35,000	35,000	-	0.00%
AIM Center Adult Literacy	-	10,000	10,000	-	0.00%
AIM Center Supported Employment	60,000	55,000	55,000	-	0.00%
Air Quality Services	270,820	270,820	270,820	-	0.00%
Attrition	-	(62,000)	(75,000)	(13,000)	20.97%
Build It Green - Construction Workforce Development Program	-	-	10,000	10,000	0.00%
Building a Stronger Community through the Arts	225,000	225,000	225,000	-	0.00%
Carter Street Corporation DBA Chattanooga Convention Center	200,000	-	-	-	0.00%
Chattanooga Alliance for Diverse Business Enterprise	-	110,000	100,000	(10,000)	-9.09%
Chattanooga Design Studio	-	50,000	100,000	50,000	100.00%
Chattanooga Kiva	-	43,000	43,000	-	0.00%
Civic Facilities	750,001	750,000	500,000	(250,000)	-33.33%
Complete Streets	-	998,747	1,081,596	82,849	8.30%
Design Engineering	504,504	-	-	-	0.00%
ECD Economic Development	247,748	653,807	626,644	(27,163)	-4.15%
General Government	8,444,412	9,434,692	7,245,796	(2,188,896)	-23.20%
Golf Course Operations Consultant	-	20,000	-	(20,000)	-100.00%
Growing Forward	2,203,663	2,003,663	2,003,663	-	0.00%
Infrastructure Repair and Maintenance	2,124,852	-	-	-	0.00%
IRONMAN	225,000	100,000	100,000	-	0.00%
Make Chattanooga the Most Inclusive City in America-Part Deux	105,188	106,000	106,000	-	0.00%
Tech Workforce Program	40,000	40,000	40,000	-	0.00%
Tennessee Riverpark Downtown	2,609,880	2,937,531	3,139,593	202,062	6.88%
Transportation Administration	1,061,030	572,868	605,976	33,108	5.78%
Walk-in Program	10,000	10,000	10,000	-	0.00%
YFD Recreation Complexes	1,442,558	1,685,429	1,765,311	79,882	4.74%
<b>E - GROWING ECONOMY Total</b>	<b>20,524,657</b>	<b>20,049,557</b>	<b>17,998,400</b>	<b>(2,051,157)</b>	<b>-10.23%</b>
<b>1100 Total</b>	<b>20,524,657</b>	<b>20,049,557</b>	<b>17,998,400</b>	<b>(2,051,157)</b>	<b>-10.23%</b>
<b>Economic Development Fund</b>					
<b>E - GROWING ECONOMY</b>					
Capital - Bessie Smith Mapp		50,000	-	(50,000)	-100.00%
Capital - Innovation District		850,000	-	(850,000)	-100.00%
Carter Street Corporation DBA Chattanooga Convention Center	-	200,000	200,000	-	0.00%
Chattanooga CAN DO Job Growth Strategy	450,000	450,000	450,000	-	0.00%
Chattanooga Dream		-	60,000	60,000	0.00%
Chattanooga Marketing and Industrial Services	75,000	75,000	75,000	-	0.00%
Reaching Beyond Today		100,000	100,000	-	0.00%
Resiliency Planning		-	100,000	100,000	0.00%
TEC Innovation District-Center	1,002,500	1,002,500	1,002,500	-	0.00%
Tennessee Reconnect Grant		65,750	-	(65,750)	-100.00%
<b>E - GROWING ECONOMY Total</b>	<b>1,527,500</b>	<b>2,793,250</b>	<b>1,987,500</b>	<b>(805,750)</b>	<b>-28.85%</b>
<b>Economic Development Fund Total</b>	<b>1,527,500</b>	<b>2,793,250</b>	<b>1,987,500</b>	<b>(805,750)</b>	<b>-28.85%</b>
<b>Grand Total</b>	<b>22,052,157</b>	<b>22,842,807</b>	<b>19,985,900</b>	<b>(2,856,907)</b>	<b>-12.51%</b>



City of Chattanooga  
 Result Area Summary  
 Fiscal Year 2020

	<b>Actual FY18</b>	<b>Budget FY19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) Proposed vs. Budget</b>	<b>% Change</b>
<b>1100</b>					
N - STRONGER NEIGHBORHOODS	40,883,050	43,322,638	44,125,642	803,005	1.85%
<b>1100 Total</b>	<b>40,883,050</b>	<b>43,322,638</b>	<b>44,125,642</b>	<b>803,005</b>	<b>1.85%</b>



City of Chattanooga  
Offers by Result Area  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>N - STRONGER NEIGHBORHOODS</b>					
Affordable Housing and Neighborhood Development for Low-Income	50,000	40,000	40,000	-	0.00%
Attrition	-	(571,427)	(200,000)	371,427	-65.00%
Big Nine Community and Cultural Development Initiative	-	-	25,000	25,000	0.00%
Building Community Through Arts & Culture	80,000	50,000	50,000	-	0.00%
Chattanooga Area regional Transportation Authority	5,084,598	5,352,440	5,800,000	447,560	8.36%
City Council Broadcasts, Online, Promotion	-	75,000	75,000	-	0.00%
City Wide Maintenance	5,928,544	6,261,268	6,411,095	149,827	2.39%
CNE Loan Servicing	170,000	170,000	170,000	-	0.00%
CNE's Affordable Housing, Resident Engagement, and Loan Servicing	535,000	535,000	535,000	-	0.00%
Cold Weather Homeless Shelter	70,000	70,000	70,000	-	0.00%
ECD Administration	813,461	959,228	1,159,952	200,724	20.93%
ECD Code Enforcement	1,735,774	2,083,139	2,075,155	(7,984)	-0.38%
ECD Homeless Program	157,440	445,877	755,895	310,018	69.53%
ECD Land Development Office	2,769,824	3,065,355	3,132,706	67,351	2.20%
ECD Neighborhood Services	385,665	408,625	434,807	26,182	6.41%
ECD Open Spaces / Outdoor Chattanooga	509,548	971,642	883,299	(88,343)	-9.09%
ECD Public Art	160,184	221,591	239,428	17,837	8.05%
Emergency Food Box Program	-	-	10,000	10,000	0.00%
Empower Chattanooga	15,000	25,000	15,000	(10,000)	-40.00%
Flexible Housing Fund	-	-	400,000	400,000	0.00%
Furniture Bank	-	5,000	5,000	-	0.00%
General Government	4,958,725	5,685,427	4,982,136	(703,291)	-12.37%
Neighborhood Services	53,759	-	1,569	1,569	0.00%
Parks Maintenance	2,939,888	3,132,172	3,119,878	(12,294)	-0.39%
Public Spaces Development & Engagement	100,000	-	-	-	0.00%
Scenic Cities Beautiful	-	-	45,221	45,221	0.00%
Senior Water Quality Fee Assistance Program	-	-	340,000	340,000	0.00%
Solid Waste and Recycle Collection	14,244,040	14,162,301	13,411,752	(750,549)	-5.30%
Transitional Housing	25,000	25,000	25,000	-	0.00%
Veterans Emergency Shelter Program	96,600	150,000	112,750	(37,250)	-24.83%
<b>N - STRONGER NEIGHBORHOODS Total</b>	<b>40,883,050</b>	<b>43,322,638</b>	<b>44,125,642</b>	<b>803,005</b>	<b>1.85%</b>
<b>1100 Total</b>	<b>40,883,050</b>	<b>43,322,638</b>	<b>44,125,642</b>	<b>803,005</b>	<b>1.85%</b>





City of Chattanooga  
 Result Area Summary  
 Fiscal Year 2020

	<b>Actual FY18</b>	<b>Budget FY19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) Proposed vs. Budget</b>	<b>% Change</b>
<b>1100</b>					
H - HIGH PERFORMING GOVERNMENT	33,606,381	38,062,995	37,180,478	(882,516)	-2.32%
<b>1100 Total</b>	<b>33,606,381</b>	<b>38,062,995</b>	<b>37,180,478</b>	<b>(882,516)</b>	<b>-2.32%</b>



City of Chattanooga  
Offers by Result Area  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>H - HIGH PERFORMING GOVERNMENT</b>					
311 Operations	606,648	738,655	715,271	(23,384)	-3.17%
Attrition	-	(638,000)	(800,940)	(162,940)	25.54%
Chattanooga City Council	639,910	819,851	839,680	19,829	2.42%
Chattanooga Peak Academy	-	5,000	-	(5,000)	-100.00%
City Attorney's Office Operations	1,546,334	1,709,150	1,762,857	53,707	3.14%
City Court Clerk Judicial Support Services	1,139,802	1,449,408	1,460,740	11,332	0.78%
Citywide Performance Analytics and Process Improvement Support	218,369	78,208	-	(78,208)	-100.00%
Comprehensive Internal Audit Services	661,809	704,356	729,608	25,252	3.59%
DIT Main Operating	6,673,937	8,268,443	8,816,213	547,770	6.62%
ECD Real Property	106,811	143,776	-	(143,776)	-100.00%
Facility Management	2,360,858	2,598,873	2,685,703	86,830	3.34%
Finance Administration	2,305,403	893,334	878,551	(14,783)	-1.65%
Financial Operations Management & Reporting	319,091	1,536,690	1,730,591	193,901	12.62%
Financial Plan Development & Management	51,172	562,468	653,328	90,860	16.15%
General Government	6,811,276	7,550,213	5,026,393	(2,523,819)	-33.43%
Green Light Implementation	-	-	5,000	5,000	0.00%
Heritage Hall	69,500	74,725	79,266	4,541	6.08%
Human Resources Operations	1,829,282	2,376,697	2,873,588	496,891	20.91%
Judicial Operations	965,202	1,006,555	1,059,075	52,520	5.22%
Mayor's Office Operations	1,514,773	1,564,953	1,631,489	66,536	4.25%
Multicultural Affairs Office Budget	355,327	256,388	373,242	116,854	45.58%
Office of Performance Management	397	224,385	436,715	212,330	94.63%
Procurement Services	813,568	926,173	949,995	23,822	2.57%
Public Works Administration & Engineering	3,091,127	3,268,539	3,207,265	(61,274)	-1.87%
Strategic Capital Planning	130,712	192,318	199,499	7,181	3.73%
Treasury Management Services	1,393,242	1,726,837	1,742,350	15,513	0.90%
Women's Council	1,833	25,000	25,000	-	0.00%
Zoning Ordinance and Permitting Process Assessment	-	-	100,000	100,000	0.00%
<b>H - HIGH PERFORMING GOVERNMENT Total</b>	<b>33,606,381</b>	<b>38,062,995</b>	<b>37,180,478</b>	<b>(882,516)</b>	<b>-2.32%</b>
<b>1100 Total</b>	<b>33,606,381</b>	<b>38,062,995</b>	<b>37,180,478</b>	<b>(882,516)</b>	<b>-2.32%</b>



City of Chattanooga  
Fund Summary  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
A - General Government	28,179,228	32,687,902	28,719,420	(3,968,482)	-12.14%
A1 - City Council	639,910	819,851	839,680	19,829	2.42%
A2 - Judges	965,202	1,006,555	1,059,075	52,520	5.22%
A3 - City Attorney	1,546,334	1,689,150	1,742,857	53,707	3.18%
A4 - Internal Audit	661,809	704,356	729,608	25,252	3.59%
A5 - Information Technology	6,673,937	8,136,443	8,616,213	479,770	5.90%
A7 - Purchasing	813,568	926,173	949,995	23,822	2.57%
A8 - 311 - Call Center	606,648	717,655	694,271	(23,384)	-3.26%
AA - Agencies	20,591,924	21,240,494	23,536,412	2,295,918	10.81%
B - Executive Branch	1,871,933	1,890,341	2,088,731	198,390	10.49%
C - Finance & Admin	5,558,187	6,653,648	7,027,833	374,185	5.62%
E - Human Resources	1,829,282	2,376,697	3,019,071	642,374	27.03%
G - Economic & Community Development	7,040,214	8,381,613	9,209,454	827,841	9.88%
H - Police	68,204,083	73,029,049	73,002,885	(26,164)	-0.04%
J - Fire	42,156,294	45,960,071	46,955,272	995,201	2.17%
K - Public Works	32,641,493	33,457,859	32,825,407	(632,452)	-1.89%
N - Youth & Family	10,409,516	11,339,706	11,132,203	(207,503)	-1.83%
P - Transportation	10,812,208	11,002,437	11,658,613	656,176	5.96%
<b>1100 Total</b>	<b>241,201,769</b>	<b>262,020,000</b>	<b>263,807,000</b>	<b>1,787,000</b>	<b>0.68%</b>
<b>Capital Reserves</b>					
A - General Government	9,981,000	11,532,000	6,000,000	(5,532,000)	-47.97%
<b>Capital Reserves Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Grand Total</b>	<b>251,182,769</b>	<b>273,552,000</b>	<b>269,807,000</b>	<b>(3,745,000)</b>	<b>-1.37%</b>



City of Chattanooga  
Fund by Account Type  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>.Personnel Expenses</b>					
600000 - Salaries Parent (601000-609999)	78,206,797	86,061,829	88,389,021	2,327,192	2.70%
610000 - Fringe Benefits Parent (611000-619999)	56,488,783	64,215,099	66,889,732	2,674,633	4.17%
<b>.Personnel Expenses Total</b>	<b>134,695,579</b>	<b>150,276,928</b>	<b>155,278,753</b>	<b>5,001,825</b>	<b>3.33%</b>
<b>Operating Expenses</b>					
700000 - Services Parent (701000-709999)	37,132,224	38,330,970	37,677,915	(653,055)	-1.70%
710000 - Materials & Supplies Parent (711000-719999)	2,785,271	3,087,821	2,612,564	(475,257)	-15.39%
720000 - Travel Expense Parent (721000-729999)	303,150	329,068	307,597	(21,471)	-6.52%
730000 - Vehicle Operating Expense Parent (731000-739999)	11,845,388	12,793,411	12,850,294	56,883	0.44%
740000 - Insurance, Claims, Damages Parent (741000-749999)	2,234,216	1,095,650	847,700	(247,950)	-22.63%
750000 - Inventory Cost of Goods Parent (751000-759999)	642	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999)	1,085,952	400,000	401,000	1,000	0.25%
770000 - Capital Outlay Parent (771000-779999)	1,836,977	1,769,527	1,285,747	(483,780)	-27.34%
780000 - Other Expenses Parent (781000-789999)	14,064,005	17,065,479	18,836,090	1,770,611	10.38%
810000 - Other Financing Uses Parent (811000-819999)	-	-	45,221	45,221	0.00%
<b>Operating Expenses Total</b>	<b>71,287,824</b>	<b>74,871,926</b>	<b>74,864,128</b>	<b>(7,798)</b>	<b>-0.01%</b>
<b>Transfers To</b>					
810000 - Other Financing Uses Parent (811000-819999)	35,218,366	36,871,146	33,664,119	(3,207,027)	-8.70%
<b>Transfers To Total</b>	<b>35,218,366</b>	<b>36,871,146</b>	<b>33,664,119</b>	<b>(3,207,027)</b>	<b>-8.70%</b>
<b>1100 Total</b>	<b>241,201,769</b>	<b>262,020,000</b>	<b>263,807,000</b>	<b>1,787,000</b>	<b>0.68%</b>
<b>Capital Reserves</b>					
<b>Transfers To</b>					
810000 - Other Financing Uses Parent (811000-819999)	9,981,000	11,532,000	6,000,000	(5,532,000)	-47.97%
<b>Transfers To Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Capital Reserves Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Grand Total</b>	<b>251,182,769</b>	<b>273,552,000</b>	<b>269,807,000</b>	<b>(3,745,000)</b>	<b>-1.37%</b>





City of Chattanooga  
Fund by Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>.Personnel Expenses</b>					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	61,845,809	81,236,344	83,393,284	2,156,940	2.66%
601102 - Temporary Staffing	1,145,972	1,669,118	2,257,987	588,869	35.28%
601103 - Part Time Employees	-	123,287	142,762	19,475	15.80%
601104 - State Training Wages	496,800	550,620	484,800	(65,820)	-11.95%
601105 - Injured On Duty Pay	33,318	-	-	-	0.00%
601199 - . Attrition (Salary Only)	-	(1,734,756)	(2,511,200)	(776,444)	44.76%
601201 - Overtime	2,138,377	1,584,981	1,363,800	(221,181)	-13.95%
601202 - Compensatory Time	58,928	5,250	1,250	(4,000)	-76.19%
602101 - Uniform Allowance	403,500	459,850	411,000	(48,850)	-10.62%
602103 - Auto Allowance	9,600	9,600	9,600	-	0.00%
602105 - Cellphone Allowance	250,374	271,488	260,208	(11,280)	-4.15%
602201 - Incentive Awards	9,550	3,800	3,000	(800)	-21.05%
602301 - Personal Leave	9,479,864	-	-	-	0.00%
602302 - Personal Leave Buybacks	5,964	-	-	-	0.00%
602303 - Final Leave Payout	990,456	-	-	-	0.00%
602304 - Longevity	1,185,678	1,217,941	1,262,430	44,489	3.65%
602306 - Call Back Pay	55,193	64,800	36,450	(28,350)	-43.75%
602307 - On Call Pay	97,412	78,250	71,250	(7,000)	-8.95%
609999 - Budget - Salaries & Wages	-	521,256	1,202,400	681,144	130.67%
600000 - Salaries Parent (601000-609999) Total	78,206,797	86,061,829	88,389,021	2,327,192	2.70%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	1,992,138	1,988,397	2,145,253	156,856	7.89%
611102 - Medicare	1,065,114	1,077,743	1,164,654	86,911	8.06%
611199 - . Attrition (Benefits Only)	-	(1,155,671)	(1,189,740)	(34,069)	2.95%
611201 - General Pension	6,014,030	7,042,795	7,841,650	798,855	11.34%
611202 - Fire & Police Pension	18,164,474	20,601,951	21,269,240	667,289	3.24%
611204 - Union Pension	3,291	869	896	27	3.11%
611205 - Other Pensions	284	-	-	-	0.00%
611206 - Other Post-employment Benefits (OPEB)	12,224,202	12,752,131	12,962,525	210,394	1.65%
611207 - OPEB (Grants)	861	-	-	-	0.00%
611301 - Hospitalization	13,589,263	18,323,515	19,026,022	702,507	3.83%
611302 - Life Insurance Benefit	132,876	117,777	140,623	22,846	19.40%
611303 - Long-Term Disability	76,234	76,215	92,116	15,901	20.86%
611304 - Health Savings Accounts	1,362,928	1,383,159	1,513,629	130,470	9.43%
611402 - Employee Health Savings Acct	164,347	114,358	39,225	(75,133)	-65.70%
611403 - On-site Medical Program	1,698,740	1,891,860	1,883,640	(8,220)	-0.43%
610000 - Fringe Benefits Parent (611000-619999) Total	56,488,783	64,215,099	66,889,732	2,674,633	4.17%
<b>.Personnel Expenses Total</b>	<b>134,695,579</b>	<b>150,276,928</b>	<b>155,278,753</b>	<b>5,001,825</b>	<b>3.33%</b>
<b>Operating Expenses</b>					
700000 - Services Parent (701000-709999)					
701101 - Archaeological Services	828	-	-	-	0.00%
701102 - Auditing & Accounting Services	105,862	150,000	165,000	15,000	10.00%
701103 - Consultant Fees	252,155	441,124	427,224	(13,900)	-3.15%
701104 - Court Reporter & Transcriber Fees	638	-	200	200	0.00%
701105 - Engineering Non-construction Consulting	2,790	10,000	10,000	-	0.00%
701106 - Honorarium	2,000	2,000	-	(2,000)	-100.00%
701107 - Investigative Services	12,344	15,000	15,000	-	0.00%
701109 - Legal Services	53,361	13,218	40,000	26,782	202.62%
701110 - Veterinary Services	1,176	4,300	2,300	(2,000)	-46.51%
701111 - IT Hosting & Managed Services	642,025	743,200	743,200	-	0.00%

City of Chattanooga  
Fund by Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
701208 - On-the-Job Injury Claims	2,338,920	1,312,512	1,375,000	62,488	4.76%
701210 - Psychological Exam	16,530	22,500	20,000	(2,500)	-11.11%
701211 - Diagnostic Testing	(2,200)	-	-	-	0.00%
701213 - On-the-Job Injury Settlement Claims	56,512	-	-	-	0.00%
702102 - Electrical	153,331	164,000	108,500	(55,500)	-33.84%
702103 - Exterminating Service	31,308	18,241	31,939	13,698	75.09%
702105 - Painting	3,098	100	4,500	4,400	4400.00%
702106 - Plumbing	67,018	59,000	50,000	(9,000)	-15.25%
702107 - Mechanical Trades	45	-	-	-	0.00%
702108 - Locksmith	17,321	16,250	14,800	(1,450)	-8.92%
702109 - Custodial Services	134,723	174,500	167,800	(6,700)	-3.84%
702110 - Tree Maintenance & Planting	32,773	20,000	20,000	-	0.00%
702111 - Irrigation	4,209	6,000	3,500	(2,500)	-41.67%
702201 - Alarm System Repair	10,722	6,750	7,200	450	6.67%
702202 - Bldg & Grounds Maintenance	55,142	74,500	63,500	(11,000)	-14.77%
702203 - Circuit Board Repair	586	200	200	-	0.00%
702204 - Contracted Repair Service	104,631	106,200	105,300	(900)	-0.85%
702205 - Electric Motor Drive Repair	4,596	-	-	-	0.00%
702206 - Elevator Maintenance	54,100	10,000	10,000	-	0.00%
702207 - Maintenance Services	64,918	45,329	51,385	6,056	13.36%
702208 - Fire Prevention Measures	41,927	38,152	35,390	(2,762)	-7.24%
702210 - Furniture Repair	200	-	-	-	0.00%
702211 - Grounds	46,775	155,500	156,500	1,000	0.64%
702212 - HVAC	190,079	125,886	115,600	(10,286)	-8.17%
702214 - Landscaping	32,318	33,500	37,000	3,500	10.45%
702215 - Building Repairs or Renovations under \$5000	29,629	7,500	6,000	(1,500)	-20.00%
702216 - Roof Repair	1,825	1,000	200	(800)	-80.00%
702217 - Valve Repairs	3,448	100	100	-	0.00%
702218 - Pump Repairs	419	2,300	1,000	(1,300)	-56.52%
702219 - Street Light Maintenance	592,735	204,000	204,000	-	0.00%
702221 - IT Maintenance	565,861	1,288,089	1,141,803	(146,286)	-11.36%
702222 - Cabling & Installation	22,964	-	-	-	0.00%
702223 - Fire Fighter Equipment Repair	10,305	9,500	10,000	500	5.26%
702224 - Equipment Inspection and Calibration	16,927	-	-	-	0.00%
702225 - IT Maintenance - Licensing	978,199	839,500	981,532	142,032	16.92%
702226 - IT Maintenance - Hosting	6,914	576,300	531,480	(44,820)	-7.78%
702227 - IT Maintenance - Support Maintenance	332,089	627,862	895,472	267,610	42.62%
702228 - Generator Maintenance	1,366	1,000	1,000	-	0.00%
702229 - Contract Mowing	394,047	500,000	614,000	114,000	22.80%
703101 - Electricity	1,985,569	1,962,367	1,873,596	(88,771)	-4.52%
703102 - Natural Gas	271,912	209,180	199,983	(9,197)	-4.40%
703103 - Water	478,731	487,938	434,126	(53,812)	-11.03%
703105 - Street Lighting	2,744,162	2,768,401	3,200,000	431,599	15.59%
703106 - Traffic Lighting	80,346	86,275	86,275	-	0.00%
703107 - Electricity Plant Charges Acct # 30-0039.000 Line 1	282,460	312,000	140,000	(172,000)	-55.13%
703109 - Sewer	515,263	423,568	511,772	88,204	20.82%
703201 - Telephone Service	4,053	6,850	3,850	(3,000)	-43.80%
703202 - Cellular Phone Service	18,290	11,497	13,135	1,638	14.25%
703204 - Internet & Cable Services	3,059	9,600	2,899	(6,701)	-69.80%
703206 - Air Cards	377,136	236,612	260,912	24,300	10.27%
703207 - Digital Connectivity	958,037	1,500,040	1,535,000	34,960	2.33%
704102 - Clothing & Linen Service	33,450	35,100	33,456	(1,644)	-4.68%
704103 - Demurrage	3,508	2,700	2,200	(500)	-18.52%
704104 - Equipment Rental	79,413	79,444	88,580	9,136	11.50%
704105 - Property Rental	162,533	237,213	245,613	8,400	3.54%
704106 - Dumpster Rental	24,677	24,700	22,650	(2,050)	-8.30%

City of Chattanooga  
Fund by Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
704107 - Floor Mat / Scrapper Rental	9,766	8,650	9,100	450	5.20%
704108 - Office Machine Rental	165,339	146,830	157,463	10,633	7.24%
704109 - Traffic Control - Rental	34,083	15,000	30,000	15,000	100.00%
704109 Traffic Control - Rental	434	-	2,000	2,000	0.00%
704201 - Advertising	94,379	112,529	110,819	(1,710)	-1.52%
704203 - Publicity	3,716	18,700	8,500	(10,200)	-54.55%
704204 - Alarm Monitoring	21,776	12,005	16,236	4,231	35.24%
704205 - Applicant & Promotional Testing	-	5,000	-	(5,000)	-100.00%
704206 - Binding	425	175	175	-	0.00%
704207 - Collection Expense	20,794	23,000	23,000	-	0.00%
704208 - Contracted Repair	70,998	22,150	67,650	45,500	205.42%
704209 - Copying	3,306	3,300	-	(3,300)	-100.00%
704210 - Printing	59,911	52,829	54,534	1,705	3.23%
704211 - Court Costs	3,644	3,000	3,000	-	0.00%
704212 - Data Processing Service	360,489	400,500	400,500	-	0.00%
704213 - Debris Removal & Cleanup	308,498	321,000	320,500	(500)	-0.16%
704214 - Lighting Service	3,738	-	-	-	0.00%
704215 - Security Services	192,256	277,785	286,785	9,000	3.24%
704217 - Photographic Services	2,900	500	500	-	0.00%
704219 - Property Appraisals	-	7,573	7,573	-	0.00%
704220 - Instructors	3,570	33,156	20,000	(13,156)	-39.68%
704221 - Recreation Support Services	31,829	39,487	40,447	960	2.43%
704227 - Transfer Station Cost	1,823,797	1,556,000	1,786,000	230,000	14.78%
704228 - Translation Service	18,571	21,500	20,500	(1,000)	-4.65%
704234 - Supplemental Annex Fire Services	118,544	114,000	130,696	16,696	14.65%
704235 - Zoo Lease & Management	596,497	675,000	675,000	-	0.00%
704236 - 911 Emergency Services	4,824,752	4,983,894	5,117,426	133,532	2.68%
704238 - Animal Control Contracted Services	1,675,000	1,725,250	1,777,000	51,750	3.00%
704239 - Bio-Hazard / Environmental Services	5,209	12,000	6,000	(6,000)	-50.00%
704240 - Services Rendered to Children	20,100	-	-	-	0.00%
704241 - Monitoring Services	680	-	-	-	0.00%
704242 - License Testing	796	7,700	6,200	(1,500)	-19.48%
704245 - Crane & Hoist Repair	150	-	-	-	0.00%
704247 - Civic Facilities Management	519,842	750,000	500,000	(250,000)	-33.33%
704304 - Contractual Personnel Services	22,793	100,500	100,525	25	0.02%
704306 - Dues	54,733	63,982	65,782	1,800	2.81%
704307 - Employment Agencies	498,440	377,911	90,350	(287,561)	-76.09%
704308 - Local Transportation	106,335	93,850	190,521	96,671	103.01%
704309 - Meeting Expense	66,681	64,785	66,040	1,255	1.94%
704310 - Local Mileage	3,676	6,700	5,920	(780)	-11.64%
704311 - Miscellaneous Services	91,373	1,700	48,200	46,500	2735.29%
704312 - Other Contracted Service	542,681	350,525	332,475	(18,050)	-5.15%
704313 - Recording Documents	7,619	8,454	8,504	50	0.59%
704314 - Stipends	17,538	27,130	13,630	(13,500)	-49.76%
704315 - Waste Disposal	5,777,430	5,888,548	4,496,868	(1,391,680)	-23.63%
704316 - Wrecker Service	1,480	-	-	-	0.00%
704317 - Contracted Operations	228,336	198,000	406,500	208,500	105.30%
704319 - Parking	67,881	84,197	70,249	(13,948)	-16.57%
704320 - Link2Gov Internet Fee	35,850	38,400	38,900	500	1.30%
704321 - County Trustee Collection Fee	537,149	506,500	506,500	-	0.00%
704329 - Radio Maintenance	1,084,566	1,186,863	1,200,670	13,807	1.16%
704330 - Demolition Services	363,694	315,000	315,000	-	0.00%
704335 - Public Communication	9,250	10,370	10,370	-	0.00%
704336 - Tire Disposal	15,654	15,000	16,000	1,000	6.67%
704337 - Title/Escrow Search	67,046	185,275	63,275	(122,000)	-65.85%
704340 - Shredding and Recycling Services	9,720	1,775	1,290	(485)	-27.32%

City of Chattanooga  
Fund by Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
704341 - Council Expense Reimbursements	-	27,000	54,000	27,000	100.00%
704342 - IT Contracted Personnel	571,457	595,000	645,000	50,000	8.40%
704343 - FJC - Client Support Services	1,076	-	-	-	0.00%
704402 - Unallocated Purchasing Card Expense	524	-	-	-	0.00%
704403 - Disputed Purchasing Card Expense	5	-	-	-	0.00%
704407 - Wireless Data Communication	47,437	49,086	48,030	(1,056)	-2.15%
704501 - Freight, Express & Drayage	3,854	2,625	2,075	(550)	-20.95%
704502 - Postage	158,014	178,683	171,960	(6,723)	-3.76%
704503 - Warehouse Storage and Delivery	14,137	30,000	30,000	-	0.00%
704504 - Load, Delivery, and Installation	-	500	-	(500)	-100.00%
704601 - Local Registration Fees	38,042	18,650	29,655	11,005	59.01%
704602 - Training Costs	94,081	223,050	170,300	(52,750)	-23.65%
704603 - Tuition & Books	22,216	27,550	28,550	1,000	3.63%
704701 - Lockbox Fee	5,409	8,000	8,000	-	0.00%
704702 - Bank Service Charges	3,989	2,250	2,250	-	0.00%
704703 - Bank Analysis Fee	(556)	5,000	5,000	-	0.00%
704705 - Credit Card Use Charge	34,862	71,000	36,250	(34,750)	-48.94%
705109 - Supportive Services Rents	322	-	-	-	0.00%
705201 - Client Services - Hotel Rent	19,354	-	-	-	0.00%
712112 - Street Signs & Markings	196	-	-	-	0.00%
700000 - Services Parent (701000-709999) Total	37,132,224	38,330,970	37,677,915	(653,055)	-1.70%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	3,127	5,200	5,200	-	0.00%
711102 - Books	15,453	7,550	8,160	610	8.08%
711104 - Forms & Printed Material	26,699	56,496	55,908	(588)	-1.04%
711105 - Instructional Materials & Supplies	3,634	15,150	4,050	(11,100)	-73.27%
711106 - Library Supplies	45,908	56,200	53,473	(2,727)	-4.85%
711107 - Newspapers	4,562	4,040	3,826	(214)	-5.30%
711108 - Periodicals, Publications	5,804	8,201	8,001	(200)	-2.44%
711109 - Office Supplies & Stationery	155,888	182,458	170,908	(11,550)	-6.33%
711110 - Technology Accessories & Supplies	24,137	14,150	11,150	(3,000)	-21.20%
711111 - Printer Toner Cartridges	41,727	47,850	39,300	(8,550)	-17.87%
712101 - Asphalt and Asphalt Filler	-	50,000	20,000	(30,000)	-60.00%
712102 - Brick & Concrete Blocks	2,306	-	-	-	0.00%
712103 - Cement, Lime, & Plaster	1,285	3,400	2,250	(1,150)	-33.82%
712104 - Concrete, Clay Pipe, & Fittings	3,746	2,700	2,950	250	9.26%
712105 - Gravel, Sand, Stone, Chert	13,996	20,250	20,100	(150)	-0.74%
712106 - Hardware Replacement	292	5,000	4,100	(900)	-18.00%
712107 - Lumber & Wood Products	10,241	16,000	14,850	(1,150)	-7.19%
712108 - Other Constr & Bldg Materials	14,485	4,745	3,500	(1,245)	-26.24%
712109 - Paint	58,735	61,825	61,325	(500)	-0.81%
712110 - Pipe & Fittings	212	300	300	-	0.00%
712111 - Sewer Grates & Manhole Covers	133	-	-	-	0.00%
712112 - Street Signs & Markings	62,896	50,200	50,200	-	0.00%
712113 - Structural Steel, Iron	-	325	-	(325)	-100.00%
712114 - Plumbing Supplies	17,801	10,300	10,400	100	0.97%
713102 - Fasteners	1,242	-	-	-	0.00%
713103 - Filter Press Parts	41	-	-	-	0.00%
713104 - Filters, Misc	8,093	6,450	6,079	(371)	-5.75%
713108 - Pumps & Pump Parts	1,532	-	1,000	1,000	0.00%
713109 - Repair Parts	86,612	60,800	75,850	15,050	24.75%
713110 - Valve Parts	1,843	-	-	-	0.00%
713116 - Motors & Parts	1,708	-	-	-	0.00%
713117 - Hose & Fittings	652	-	-	-	0.00%
713118 - Small Equipment Tires	192	-	-	-	0.00%

City of Chattanooga  
Fund by Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
713211 - Water Chemicals	20,760	20,500	19,000	(1,500)	-7.32%
714101 - Art Prints	62	-	-	-	0.00%
714103 - Books Library	36	-	-	-	0.00%
714105 - Building Maintenance Supplies	75,704	68,850	79,700	10,850	15.76%
714106 - Cleaning Supplies	92,320	63,557	69,057	5,500	8.65%
714107 - Clothing	181,726	157,175	134,795	(22,380)	-14.24%
714108 - Cultural Arts Supplies	87	300	450	150	50.00%
714109 - Data Processing Supplies	3,883	3,300	2,100	(1,200)	-36.36%
714111 - Electrical Supplies, Bulbs, Etc	138,771	68,700	79,250	10,550	15.36%
714112 - Electronic Parts	6,885	5,800	5,800	-	0.00%
714113 - Exhibits	486	-	-	-	0.00%
714114 - Film	513	3,000	3,000	-	0.00%
714115 - Fire Code Equipment	531,133	671,600	401,100	(270,500)	-40.28%
714116 - Fire Supplies	33,216	35,000	33,500	(1,500)	-4.29%
714117 - Food & Ice	103,524	102,425	120,660	18,235	17.80%
714118 - Food & Supplies for Animals	4,673	7,000	6,200	(800)	-11.43%
714120 - Hardware, Nails, Small Tools	85,957	44,050	46,244	2,194	4.98%
714122 - Kitchen & Dining Room Supplies	10,576	2,850	3,150	300	10.53%
714123 - Machine Shop & Garage Supplies	1,635	1,050	1,050	-	0.00%
714124 - Medical Supplies (First Aid)	25,097	32,310	29,310	(3,000)	-9.29%
714125 - Oil & Lubricants	3,388	5,450	5,350	(100)	-1.83%
714126 - Other Materials & Supplies	38,848	163,399	141,450	(21,949)	-13.43%
714127 - Police Ammunition	108,975	126,000	126,000	-	0.00%
714128 - Recreational Supplies	81,735	183,978	48,218	(135,760)	-73.79%
714129 - Safety Equipment	50,523	36,270	36,430	160	0.44%
714130 - Safety Shoes	27,623	25,170	27,200	2,030	8.07%
714131 - Seeds, Trees, Plants, Hort Supplies	55,460	53,100	80,500	27,400	51.60%
714132 - Test Materials	800	-	-	-	0.00%
714133 - Welding Supplies	5,673	3,200	4,800	1,600	50.00%
714135 - Locks & Key supplies	9,835	5,713	7,350	1,637	28.65%
714136 - Dirt mix, Mulch, Topsoil	55,108	62,500	63,000	500	0.80%
714137 - Thermoplastic	25,265	35,000	25,000	(10,000)	-28.57%
714138 - Flags Banners and Signage	2,250	4,040	2,780	(1,260)	-31.19%
714140 - Chain	689	-	210	210	0.00%
714141 - Machine Parts	2,208	3,000	2,000	(1,000)	-33.33%
714143 - Event Planning, Services and Catering	37,544	27,500	27,300	(200)	-0.73%
714144 - Batteries	14,918	38,650	23,050	(15,600)	-40.36%
714145 - Classroom/Childcare Educational Supplies	32,935	15,000	11,000	(4,000)	-26.67%
714147 - Police Evidence Supplies	6,887	4,000	4,000	-	0.00%
714148 - Security Material & Supplies	13,308	4,000	5,500	1,500	37.50%
714149 - Waste and Recycle Containers	242,607	314,044	302,430	(11,614)	-3.70%
714150 - Promotional Items	6,603	750	750	-	0.00%
714151 - Police Supplies	7,614	-	1,000	1,000	0.00%
714152 - Police Leather Goods	22,451	-	-	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>2,785,271</b>	<b>3,087,821</b>	<b>2,612,564</b>	<b>(475,257)</b>	<b>-15.39%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	11,186	7,280	6,980	(300)	-4.12%
721102 - Transportation	42,640	66,205	59,705	(6,500)	-9.82%
721103 - Auto Rental	1,224	2,700	2,775	75	2.78%
721201 - Hotels	101,365	101,929	95,395	(6,534)	-6.41%
721202 - Meals	50,032	51,325	47,110	(4,215)	-8.21%
721301 - Registration Fees	91,396	90,822	90,722	(100)	-0.11%
721302 - Other Travel Expenses	5,306	8,807	4,910	(3,897)	-44.25%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>303,150</b>	<b>329,068</b>	<b>307,597</b>	<b>(21,471)</b>	<b>-6.52%</b>

City of Chattanooga  
Fund by Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731101 - Diesel Fuel	869,296	772,135	908,378	136,243	17.64%
731102 - Gasoline	1,136,218	1,285,622	1,213,894	(71,728)	-5.58%
731103 - Propane	1,657	250	250	-	0.00%
731201 - Contracted Vehicle Repair	4,980	2,000	6,000	4,000	200.00%
731203 - Vehicle Labor	1,614,846	1,182,008	1,317,572	135,564	11.47%
731204 - Vehicle Parts & Supplies	1,794,498	1,270,327	1,708,757	438,430	34.51%
731206 - Bicycle Repair & Maintenance	236	1,500	1,500	-	0.00%
731301 - Car Wash	14,179	10,078	12,000	1,922	19.07%
731302 - Licenses & Titles	477	50	50	-	0.00%
731401 - Fleet Leased Vehicle	6,404,979	8,266,666	7,679,943	(586,723)	-7.10%
731402 - Fleet Daily Rental	4,022	2,775	1,950	(825)	-29.73%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>11,845,388</b>	<b>12,793,411</b>	<b>12,850,294</b>	<b>56,883</b>	<b>0.44%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
741102 - Claims & Damages	-	750	700	(50)	-6.67%
741103 - Liability Fund Premium	2,000,000	800,000	500,000	(300,000)	-37.50%
741104 - Unemployment Compensation	32,350	50,000	40,000	(10,000)	-20.00%
742108 - Supplemental Life	7,724	-	-	-	0.00%
742402 - Building & Content Insurance	145,171	194,200	180,000	(14,200)	-7.31%
742404 - Liability Insurance	24,829	45,000	45,800	800	1.78%
742501 - Insurance Administrative Cost	22,105	-	75,000	75,000	0.00%
742503 - Fidelity & Surety Bonds	2,037	5,700	6,200	500	8.77%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>2,234,216</b>	<b>1,095,650</b>	<b>847,700</b>	<b>(247,950)</b>	<b>-22.63%</b>
<b>750000 - Inventory Cost of Goods Parent (751000-759999)</b>					
751406 - Tires & Tubes	642	-	-	-	0.00%
<b>750000 - Inventory Cost of Goods Parent (751000-759999) Total</b>	<b>642</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>760000 - Capital Assets Parent (761000-769999)</b>					
761101 - CIP Expense	95,361	-	1,000	1,000	0.00%
761102 - CIP Engineering Design & Supervision	101,042	-	-	-	0.00%
761105 - CIP Engineering Construction Consulting	172,708	-	-	-	0.00%
761107 - CIP Engineering Inspection	264,679	-	-	-	0.00%
761109 - CIP Architectural Services	11,520	-	-	-	0.00%
761110 - CIP Building Renovations	214,043	-	-	-	0.00%
761112 - CIP Park Development	71,613	400,000	400,000	-	0.00%
761205 - Vehicle Purchase	154,986	-	-	-	0.00%
<b>760000 - Capital Assets Parent (761000-769999) Total</b>	<b>1,085,952</b>	<b>400,000</b>	<b>401,000</b>	<b>1,000</b>	<b>0.25%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772102 - Building Equipment	2,768	920	5,000	4,080	443.48%
772103 - Fire Fighting Equipment	23,757	-	-	-	0.00%
772104 - Grounds Equipment	559	-	-	-	0.00%
772105 - Heating & Cooling Equipment	53,499	-	-	-	0.00%
772107 - Other Equipment	67,142	-	50,000	50,000	0.00%
772107 - Other Equipment (Under 5000)	10,375	24,141	18,497	(5,644)	-23.38%
772108 - Recreational Equipment	18,343	49,466	29,750	(19,716)	-39.86%
772109 - Office Furniture	39,112	9,000	-	(9,000)	-100.00%
772110 - Firearms & Police Protection Equip	111,280	174,000	174,000	-	0.00%
772111 - Computer Software under 15000	10,856	-	-	-	0.00%
772112 - Computer equipment under 5000	434,403	12,000	8,500	(3,500)	-29.17%
772116 - Traffic Lights and Equipment	26,165	-	-	-	0.00%
772117 - Radio Equipment under \$5,000	20,659	-	-	-	0.00%
772118 - Medical Equipment	1,440	-	-	-	0.00%
772120 - Body Worn Cameras	6	-	-	-	0.00%

City of Chattanooga  
Fund by Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
772203 - Fencing	16,303	-	-	-	0.00%
772205 - Other Capital Purchase	73,000	-	-	-	0.00%
779999 - Budget - Capital Outlay	927,311	1,500,000	1,000,000	(500,000)	-33.33%
770000 - Capital Outlay Parent (771000-779999) Total	1,836,977	1,769,527	1,285,747	(483,780)	-27.34%
780000 - Other Expenses Parent (781000-789999)					
704312 - Other Contracted Service		2,159,405	1,667,752	(491,653)	-22.77%
781103 - Space Costs	445,833	578,491	582,253	3,762	0.65%
781104 - Allocation of Mixed Drink per TCA 57-4-306	1,787,810	1,687,500	1,919,100	231,600	13.72%
781105 - Municipal Billing Overhead	26,141	25,000	15,000	(10,000)	-40.00%
781301 - Fees, Licenses, & Permits	52,574	57,602	47,014	(10,588)	-18.38%
781303 - State Fees Other	3,000	1,640	2,640	1,000	60.98%
781306 - Water Quality Mgmt Fees	435,974	503,800	576,458	72,658	14.42%
781309 - Technology Cost	668,747	708,167	785,803	77,636	10.96%
781310 - Business Improvement District Assessment Fee			40,000	40,000	0.00%
782201 - Awards	26,761	27,631	31,144	3,513	12.71%
782202 - Donations	7,750	1,000	-	(1,000)	-100.00%
782203 - Refunds	(242)	-	-	-	0.00%
782204 - Safety Incentive Awards	2,415	3,000	3,000	-	0.00%
782207 - Grant Awards	-	-	25,000	25,000	0.00%
782210 - Program Expense	25,771	215,600	68,940	(146,660)	-68.02%
782220 - Sponsorships	2,000	-	5,000	5,000	0.00%
783202 - Lease Payments	634	-	-	-	0.00%
784101 - Appropriations	10,578,837	11,096,643	13,066,986	1,970,343	17.76%
780000 - Other Expenses Parent (781000-789999) Total	14,064,005	17,065,479	18,836,090	1,770,611	10.38%
810000 - Other Financing Uses Parent (811000-819999)					
811210 - Transfer to Scenic Cities Beautiful	-	-	45,221	45,221	0.00%
810000 - Other Financing Uses Parent (811000-819999) Total	-	-	45,221	45,221	0.00%
<b>Operating Expenses Total</b>	<b>71,287,824</b>	<b>74,871,926</b>	<b>74,864,128</b>	<b>(7,798)</b>	<b>-0.01%</b>
<b>Transfers To</b>					
810000 - Other Financing Uses Parent (811000-819999)					
811110 - Transfer to Heritage Hall	69,500	74,725	79,266	4,541	6.08%
811111 - Transfer to Gen Fd Special Programs	643,402	1,104,731	119,731	(985,000)	-89.16%
811114 - Transfer to Public Library	6,045,000	6,545,000	6,791,034	246,034	3.76%
811203 - Transfer to Human Services Program	1,426,650	1,259,643	1,334,643	75,000	5.95%
811208 - Transfer to Regional Planning	2,203,663	2,003,663	2,003,663	-	0.00%
811209 - Transfer to Air Pollution Fund	270,820	270,820	270,820	-	0.00%
811313 - Transfer to Transportation Capital	2,124,852	2,124,852	2,124,852	-	0.00%
811601 - Transfer to Debt Service	22,434,479	23,487,712	20,940,110	(2,547,602)	-10.85%
810000 - Other Financing Uses Parent (811000-819999) Total	35,218,366	36,871,146	33,664,119	(3,207,027)	-8.70%
<b>Transfers To Total</b>	<b>35,218,366</b>	<b>36,871,146</b>	<b>33,664,119</b>	<b>(3,207,027)</b>	<b>-8.70%</b>
<b>1100 Total</b>	<b>241,201,769</b>	<b>262,020,000</b>	<b>263,807,000</b>	<b>1,787,000</b>	<b>0.68%</b>
<b>Capital Reserves</b>					
<b>Transfers To</b>					
810000 - Other Financing Uses Parent (811000-819999)					
811302 - Transfer to Fire Capital	325,000	1,980,000	175,000	(1,805,000)	-91.16%
811303 - Transfer to Police Capital	1,267,408	951,225	501,064	(450,161)	-47.32%
811304 - Transfer to Gen Gvmt Capital	1,100,000	3,720,775	2,168,254	(1,552,521)	-41.73%
811307 - Transfer to Public Works Capital	1,610,094	3,600,000	592,413	(3,007,587)	-83.54%
811311 - Transfer to Economic Community Dev Capital	3,900,000	-	186,000	186,000	0.00%

City of Chattanooga  
Fund by Account  
Fiscal Year 2020

	<b>Actual FY18</b>	<b>Budget FY19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) Proposed vs. Budget</b>	<b>% Change</b>
811313 - Transfer to Transportation Capital	1,778,498	780,000	2,227,269	1,447,269	185.55%
811314 - Transfer to YFD Capital	-	500,000	150,000	(350,000)	-70.00%
810000 - Other Financing Uses Parent (811000-819999) Total	9,981,000	11,532,000	6,000,000	(5,532,000)	-47.97%
<b>Transfers To Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Capital Reserves Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Grand Total</b>	<b>251,182,769</b>	<b>273,552,000</b>	<b>269,807,000</b>	<b>(3,745,000)</b>	<b>-1.37%</b>



City of Chattanooga  
 General Government (All Departments) Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	
					% Change
<b>1100</b>					
A - General Government	28,179,228	32,687,902	28,719,420	(3,968,482)	-12.14%
A1 - City Council	639,910	819,851	839,680	19,829	2.42%
A2 - Judges	965,202	1,006,555	1,059,075	52,520	5.22%
A3 - City Attorney	1,546,334	1,689,150	1,742,857	53,707	3.18%
A4 - Internal Audit	661,809	704,356	729,608	25,252	3.59%
A5 - Information Technology	6,673,937	8,136,443	8,616,213	479,770	5.90%
A7 - Purchasing	813,568	926,173	949,995	23,822	2.57%
A8 - 311 - Call Center	606,648	717,655	694,271	(23,384)	-3.26%
AA - Agencies	20,591,924	21,240,494	23,536,412	2,295,918	10.81%
<b>1100 Total</b>	<b>60,678,560</b>	<b>67,928,579</b>	<b>66,887,531</b>	<b>(1,041,048)</b>	<b>-1.53%</b>
<b>Capital Reserves</b>					
A - General Government	9,981,000	11,532,000	6,000,000	(5,532,000)	-47.97%
<b>Capital Reserves Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Grand Total</b>	<b>70,659,560</b>	<b>79,460,579</b>	<b>72,887,531</b>	<b>(6,573,048)</b>	<b>-8.27%</b>



City of Chattanooga  
Fund by Account Type  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>.Personnel Expenses</b>					
600000 - Salaries Parent (601000-609999)	78,206,797	86,061,829	88,389,021	2,327,192	2.70%
610000 - Fringe Benefits Parent (611000-619999)	56,488,783	64,215,099	66,889,732	2,674,633	4.17%
<b>.Personnel Expenses Total</b>	<b>134,695,579</b>	<b>150,276,928</b>	<b>155,278,753</b>	<b>5,001,825</b>	<b>3.33%</b>
<b>Operating Expenses</b>					
700000 - Services Parent (701000-709999)	37,132,224	38,330,970	37,677,915	(653,055)	-1.70%
710000 - Materials & Supplies Parent (711000-719999)	2,785,271	3,087,821	2,612,564	(475,257)	-15.39%
720000 - Travel Expense Parent (721000-729999)	303,150	329,068	307,597	(21,471)	-6.52%
730000 - Vehicle Operating Expense Parent (731000-739999)	11,845,388	12,793,411	12,850,294	56,883	0.44%
740000 - Insurance, Claims, Damages Parent (741000-749999)	2,234,216	1,095,650	847,700	(247,950)	-22.63%
750000 - Inventory Cost of Goods Parent (751000-759999)	642	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999)	1,085,952	400,000	401,000	1,000	0.25%
770000 - Capital Outlay Parent (771000-779999)	1,836,977	1,769,527	1,285,747	(483,780)	-27.34%
780000 - Other Expenses Parent (781000-789999)	14,064,005	17,065,479	18,836,090	1,770,611	10.38%
810000 - Other Financing Uses Parent (811000-819999)	-	-	45,221	45,221	0.00%
<b>Operating Expenses Total</b>	<b>71,287,824</b>	<b>74,871,926</b>	<b>74,864,128</b>	<b>(7,798)</b>	<b>-0.01%</b>
<b>Transfers To</b>					
810000 - Other Financing Uses Parent (811000-819999)	35,218,366	36,871,146	33,664,119	(3,207,027)	-8.70%
<b>Transfers To Total</b>	<b>35,218,366</b>	<b>36,871,146</b>	<b>33,664,119</b>	<b>(3,207,027)</b>	<b>-8.70%</b>
<b>1100 Total</b>	<b>241,201,769</b>	<b>262,020,000</b>	<b>263,807,000</b>	<b>1,787,000</b>	<b>0.68%</b>
<b>Capital Reserves</b>					
<b>Transfers To</b>					
810000 - Other Financing Uses Parent (811000-819999)	9,981,000	11,532,000	6,000,000	(5,532,000)	-47.97%
<b>Transfers To Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Capital Reserves Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Grand Total</b>	<b>251,182,769</b>	<b>273,552,000</b>	<b>269,807,000</b>	<b>(3,745,000)</b>	<b>-1.37%</b>



City of Chattanooga  
General Government (All Depts) by Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec)	
				Proposed vs. Budget	% Change
<b>1100</b>					
<b>General Government</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	4,557,053	7,499,716	7,273,180	(226,536)	-3.02%
601102 - Temporary Staffing	1,576	8,200	12,475	4,275	52.13%
601105 - Injured On Duty Pay	392	-	-	-	0.00%
601199 - . Attrition (Salary Only)	-	(103,800)	(144,600)	(40,800)	39.31%
601201 - Overtime	12,323	210,400	10,400	(200,000)	-95.06%
601202 - Compensatory Time	1,555	250	250	-	0.00%
602101 - Uniform Allowance	1,000	1,000	1,000	-	0.00%
602103 - Auto Allowance	4,800	4,800	4,800	-	0.00%
602105 - Cellphone Allowance	30,420	32,520	27,720	(4,800)	-14.76%
602301 - Personal Leave	571,352	-	-	-	0.00%
602303 - Final Leave Payout	39,414	-	-	-	0.00%
602304 - Longevity	49,650	53,325	53,700	375	0.70%
602306 - Call Back Pay	2,509	2,500	2,500	-	0.00%
602307 - On Call Pay	5,394	2,500	2,500	-	0.00%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>5,277,438</b>	<b>7,711,411</b>	<b>7,243,925</b>	<b>(467,486)</b>	<b>-6.06%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	302,754	319,039	334,747	15,708	4.92%
611102 - Medicare	72,377	77,711	75,179	(2,532)	-3.26%
611199 - . Attrition (Benefits Only)	-	(69,200)	(96,400)	(27,200)	39.31%
611201 - General Pension	1,012,357	1,155,087	1,233,687	78,600	6.80%
611206 - Other Post-employment Benefits (OPEB)	445,729	459,772	472,828	13,056	2.84%
611301 - Hospitalization	709,449	910,873	1,028,331	117,458	12.90%
611302 - Life Insurance Benefit	8,060	7,195	11,812	4,617	64.17%
611303 - Long-Term Disability	12,877	12,547	14,189	1,642	13.09%
611304 - Health Savings Accounts	82,558	49,708	63,245	13,537	27.23%
611402 - Employee Health Savings Acct	8,765	39,050	1,755	(37,295)	-95.51%
611403 - On-site Medical Program	98,900	109,200	110,400	1,200	1.10%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>2,753,826</b>	<b>3,070,982</b>	<b>3,249,772</b>	<b>178,790</b>	<b>5.82%</b>
.Personnel Expenses Total	8,031,264	10,782,393	10,493,698	(288,695)	-2.68%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701101 - Archaeological Services	828	-	-	-	0.00%
701102 - Auditing & Accounting Services	105,820	150,000	165,000	15,000	10.00%
701103 - Consultant Fees	12,365	55,000	55,000	-	0.00%
701109 - Legal Services	-	8,218	5,000	(3,218)	-39.16%
701111 - IT Hosting & Managed Services	619,100	742,000	742,000	-	0.00%
701208 - On-the-Job Injury Claims	7,582	-	-	-	0.00%
702102 - Electrical	740	-	-	-	0.00%
702105 - Painting	663	-	-	-	0.00%
702106 - Plumbing	207	-	-	-	0.00%
702204 - Contracted Repair Service	9,057	35,000	15,000	(20,000)	-57.14%
702212 - HVAC	573	-	-	-	0.00%
702221 - IT Maintenance	4,350	24,280	23,202	(1,078)	-4.44%
702222 - Cabling & Installation	14,242	-	-	-	0.00%
702225 - IT Maintenance - Licensing	781,142	835,000	977,032	142,032	17.01%
702226 - IT Maintenance - Hosting	6,914	505,100	530,280	25,180	4.99%
702227 - IT Maintenance - Support Maintenance	209,167	325,000	594,610	269,610	82.96%
703101 - Electricity	83,748	90,000	65,000	(25,000)	-27.78%
703102 - Natural Gas	1,307	1,000	1,000	-	0.00%
703103 - Water	669	800	800	-	0.00%

City of Chattanooga  
General Government (All Depts) by Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs.	
				Budget	% Change
703109 - Sewer	737	630	630	-	0.00%
703202 - Cellular Phone Service	3,661	800	3,500	2,700	337.50%
703206 - Air Cards	23,794	15,340	17,840	2,500	16.30%
703207 - Digital Connectivity	957,770	1,189,000	1,189,000	-	0.00%
704104 - Equipment Rental	1,368	-	-	-	0.00%
704105 - Property Rental	95,791	164,213	164,213	-	0.00%
704108 - Office Machine Rental	15,725	18,122	21,222	3,100	17.11%
704201 - Advertising	39,923	55,173	53,100	(2,073)	-3.76%
704204 - Alarm Monitoring	2,842	2,200	2,200	-	0.00%
704208 - Contracted Repair	998	-	-	-	0.00%
704209 - Copying	3,216	3,300	-	(3,300)	-100.00%
704210 - Printing	21,450	9,210	16,210	7,000	76.00%
704211 - Court Costs	200	-	-	-	0.00%
704212 - Data Processing Service	490	-	-	-	0.00%
704219 - Property Appraisals	-	73	73	-	0.00%
704304 - Contractual Personnel Services	133	100,000	100,025	25	0.03%
704306 - Dues	12,783	10,735	13,110	2,375	22.12%
704307 - Employment Agencies	54,155	37,000	41,050	4,050	10.95%
704309 - Meeting Expense	18,605	11,900	3,600	(8,300)	-69.75%
704310 - Local Mileage	1,466	650	400	(250)	-38.46%
704311 - Miscellaneous Services	7,856	500	200	(300)	-60.00%
704312 - Other Contracted Service	379,309	310,000	310,000	-	0.00%
704313 - Recording Documents	353	-	-	-	0.00%
704319 - Parking	3,603	4,607	3,940	(667)	-14.48%
704330 - Demolition Services	27,140	-	-	-	0.00%
704340 - Shredding and Recycling Services	3,261	425	440	15	3.53%
704341 - Council Expense Reimbursements	-	27,000	54,000	27,000	100.00%
704342 - IT Contracted Personnel	571,457	595,000	645,000	50,000	8.40%
704501 - Freight, Express & Drayage	373	300	250	(50)	-16.67%
704502 - Postage	13,695	14,541	15,160	619	4.26%
704503 - Warehouse Storage and Delivery	14,137	30,000	30,000	-	0.00%
704601 - Local Registration Fees	6,007	4,190	4,190	-	0.00%
704602 - Training Costs	7,330	9,250	9,250	-	0.00%
704603 - Tuition & Books	14,563	25,550	26,550	1,000	3.91%
704705 - Credit Card Use Charge	120	-	50	50	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>4,162,785</b>	<b>5,411,107</b>	<b>5,899,127</b>	<b>488,020</b>	<b>9.02%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711101 - Audio Visual Supplies	29	500	500	-	0.00%
711102 - Books	300	85	85	-	0.00%
711104 - Forms & Printed Material	4,766	4,000	4,800	800	20.00%
711106 - Library Supplies	45,908	56,200	53,473	(2,727)	-4.85%
711107 - Newspapers	1,416	1,180	1,485	305	25.85%
711108 - Periodicals, Publications	3,495	3,500	3,450	(50)	-1.43%
711109 - Office Supplies & Stationery	17,463	23,125	19,950	(3,175)	-13.73%
711110 - Technology Accessories & Supplies	12,527	8,000	5,000	(3,000)	-37.50%
711111 - Printer Toner Cartridges	1,462	1,600	1,600	-	0.00%
712108 - Other Constr & Bldg Materials	1,479	-	-	-	0.00%
714101 - Art Prints	62	-	-	-	0.00%
714106 - Cleaning Supplies	129	106	106	-	0.00%
714107 - Clothing	261	2,100	1,800	(300)	-14.29%
714108 - Cultural Arts Supplies	-	100	100	-	0.00%
714117 - Food & Ice	9,148	11,600	7,250	(4,350)	-37.50%
714122 - Kitchen & Dining Room Supplies	629	300	300	-	0.00%
714126 - Other Materials & Supplies	2,360	2,400	2,400	-	0.00%
714143 - Event Planning, Services and Catering	684	1,500	1,500	-	0.00%
714144 - Batteries	403	100	100	-	0.00%

City of Chattanooga  
General Government (All Depts) by Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>102,521</b>	<b>116,396</b>	<b>103,899</b>	<b>(12,497)</b>	<b>-10.74%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	965	3,110	2,310	(800)	-25.72%
721102 - Transportation	5,713	10,600	4,650	(5,950)	-56.13%
721103 - Auto Rental	473	1,050	1,325	275	26.19%
721201 - Hotels	12,062	16,500	13,400	(3,100)	-18.79%
721202 - Meals	2,939	8,175	5,050	(3,125)	-38.23%
721301 - Registration Fees	8,473	16,100	16,800	700	4.35%
721302 - Other Travel Expenses	864	1,150	780	(370)	-32.17%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>31,489</b>	<b>56,685</b>	<b>44,315</b>	<b>(12,370)</b>	<b>-21.82%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731101 - Diesel Fuel	52	200	-	(200)	-100.00%
731102 - Gasoline	2,033	3,996	3,925	(71)	-1.78%
731203 - Vehicle Labor	-	100	-	(100)	-100.00%
731204 - Vehicle Parts & Supplies	2,697	100	-	(100)	-100.00%
731301 - Car Wash	117	120	100	(20)	-16.67%
731401 - Fleet Leased Vehicle	31,562	32,000	33,500	1,500	4.69%
731402 - Fleet Daily Rental	832	1,350	1,050	(300)	-22.22%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>37,293</b>	<b>37,866</b>	<b>38,575</b>	<b>709</b>	<b>1.87%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
741103 - Liability Fund Premium	2,000,000	800,000	500,000	(300,000)	-37.50%
741104 - Unemployment Compensation	32,350	50,000	40,000	(10,000)	-20.00%
742503 - Fidelity & Surety Bonds	837	500	1,000	500	100.00%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>2,033,187</b>	<b>850,500</b>	<b>541,000</b>	<b>(309,500)</b>	<b>-36.39%</b>
<b>760000 - Capital Assets Parent (761000-769999)</b>					
761110 - CIP Building Renovations	2,039	-	-	-	0.00%
<b>760000 - Capital Assets Parent (761000-769999) Total</b>	<b>2,039</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772102 - Building Equipment	-	920	-	(920)	-100.00%
772107 - Other Equipment (Under 5000)	168	19,141	17,497	(1,644)	-8.59%
772109 - Office Furniture	11,139	-	-	-	0.00%
772111 - Computer Software under 15000	10,940	-	-	-	0.00%
772112 - Computer equipment under 5000	13,637	-	-	-	0.00%
779999 - Budget - Capital Outlay	927,311	1,500,000	1,000,000	(500,000)	-33.33%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>963,195</b>	<b>1,520,061</b>	<b>1,017,497</b>	<b>(502,564)</b>	<b>-33.06%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
704312 - Other Contracted Service		2,159,405	1,667,752	(491,653)	-22.77%
781104 - Allocation of Mixed Drink per TCA 57-4-306	1,787,810	1,687,500	1,919,100	231,600	13.72%
781301 - Fees, Licenses, & Permits	19,665	17,440	6,940	(10,500)	-60.21%
781306 - Water Quality Mgmt Fees	435,974	503,800	576,458	72,658	14.42%
781309 - Technology Cost	40,570	46,000	46,428	428	0.93%
781310 - Business Improvement District Assessment Fee			40,000	40,000	0.00%
782201 - Awards	1,819	1,220	1,220	-	0.00%
782220 - Sponsorships			5,000	5,000	0.00%
784101 - Appropriations	10,578,837	11,096,643	13,066,986	1,970,343	17.76%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>12,864,675</b>	<b>15,512,008</b>	<b>17,329,884</b>	<b>1,817,876</b>	<b>11.72%</b>
Operating Expenses Total	20,197,184	23,504,623	24,974,297	1,469,674	6.25%
Transfers To					
<b>810000 - Other Financing Uses Parent (811000-819999)</b>					

City of Chattanooga  
 General Government (All Depts) by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget		% Change
811110 - Transfer to Heritage Hall	69,500	74,725	79,266	4,541		6.08%
811114 - Transfer to Public Library	6,045,000	6,545,000	6,791,034	246,034		3.76%
811203 - Transfer to Human Services Program	1,426,650	1,259,643	1,334,643	75,000		5.95%
811208 - Transfer to Regional Planning	2,203,663	2,003,663	2,003,663	-		0.00%
811209 - Transfer to Air Pollution Fund	270,820	270,820	270,820	-		0.00%
811601 - Transfer to Debt Service	22,434,479	23,487,712	20,940,110	(2,547,602)		-10.85%
<b>810000 - Other Financing Uses Parent (811000-819999) Total</b>	<b>32,450,112</b>	<b>33,641,563</b>	<b>31,419,536</b>	<b>(2,222,027)</b>		<b>-6.61%</b>
Transfers To Total	32,450,112	33,641,563	31,419,536	(2,222,027)		-6.61%
<b>1100 Total</b>	<b>60,678,560</b>	<b>67,928,579</b>	<b>66,887,531</b>	<b>(1,041,048)</b>		<b>-1.53%</b>
<b>Capital Reserves</b>						
<b>General Government</b>						
Transfers To						
<b>810000 - Other Financing Uses Parent (811000-819999)</b>						
811302 - Transfer to Fire Capital	325,000	1,980,000	175,000	(1,805,000)		-91.16%
811303 - Transfer to Police Capital	1,267,408	951,225	501,064	(450,161)		-47.32%
811304 - Transfer to Gen Gvmt Capital	1,100,000	3,720,775	2,168,254	(1,552,521)		-41.73%
811307 - Transfer to Public Works Capital	1,610,094	3,600,000	592,413	(3,007,587)		-83.54%
811311 - Transfer to Economic Community Dev Capital	3,900,000	-	186,000	186,000		0.00%
811313 - Transfer to Transportation Capital	1,778,498	780,000	2,227,269	1,447,269		185.55%
811314 - Transfer to YFD Capital	-	500,000	150,000	(350,000)		-70.00%
<b>810000 - Other Financing Uses Parent (811000-819999) Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>		<b>-47.97%</b>
Transfers To Total	9,981,000	11,532,000	6,000,000	(5,532,000)		-47.97%
<b>Capital Reserves Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>		<b>-47.97%</b>
<b>Grand Total</b>	<b>70,659,560</b>	<b>79,460,579</b>	<b>72,887,531</b>	<b>(6,573,048)</b>		<b>-8.27%</b>



City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A - General Government</b>					
General Government	28,179,228	32,687,902	28,719,420	(3,968,482)	-12.14%
<b>A - General Government Total</b>	<b>28,179,228</b>	<b>32,687,902</b>	<b>28,719,420</b>	<b>(3,968,482)</b>	<b>-12.14%</b>
<b>1100 Total</b>	<b>28,179,228</b>	<b>32,687,902</b>	<b>28,719,420</b>	<b>(3,968,482)</b>	<b>-12.14%</b>
<b>Capital Reserves</b>					
<b>A - General Government</b>					
Capital Reserves			-	-	0.00%
General Government	9,981,000	11,532,000	6,000,000	(5,532,000)	-47.97%
<b>A - General Government Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Capital Reserves Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Grand Total</b>	<b>38,160,228</b>	<b>44,219,902</b>	<b>34,719,420</b>	<b>(9,500,482)</b>	<b>-21.48%</b>



City of Chattanooga  
Cost Center Summary  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A - General Government</b>					
A12002 - Approp - Debt Service Fund	22,434,479	23,487,712	20,940,110	(2,547,602)	-10.85%
A20001 - Election Expense	194,614	25,000	25,000	-	0.00%
A20201 - City Code Revision	16,029	9,000	16,000	7,000	77.78%
A20301 - Unemployment Insurance	32,350	50,000	40,000	(10,000)	-20.00%
A20401 - Contingency Fund Appropriation	42,140	4,154,890	3,167,752	(987,138)	-23.76%
A20601 - Audits, Dues & Surveys	109,320	150,000	175,000	25,000	16.67%
A20602 - Intergovernmental Relations	184,695	285,000	285,000	-	0.00%
A20603 - City Water Quality Mgmt Fees	435,974	503,800	576,458	72,658	14.42%
A20604 - Liability Insurance Premiums	2,000,000	800,000	500,000	(300,000)	-37.50%
A20607 - Education per TCA 57-4-306	1,787,810	1,687,500	1,919,100	231,600	13.72%
A20609 - ESIP Administration	2,546	10,000	10,000	-	0.00%
A20901 - TAP - General Government	11,960	25,000	25,000	-	0.00%
A20501 - R&R - Finance	927,311	1,500,000	1,000,000	(500,000)	-33.33%
A20610 - Business Improvement District Assessment Fee			40,000	40,000	0.00%
<b>A - General Government Total</b>	<b>28,179,228</b>	<b>32,687,902</b>	<b>28,719,420</b>	<b>(3,968,482)</b>	<b>-12.14%</b>
<b>1100 Total</b>	<b>28,179,228</b>	<b>32,687,902</b>	<b>28,719,420</b>	<b>(3,968,482)</b>	<b>-12.14%</b>
<b>Capital Reserves</b>					
<b>A - General Government</b>					
A12003 - Approp - Capital Improvements	9,981,000	11,532,000	6,000,000	(5,532,000)	-47.97%
<b>A - General Government Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Capital Reserves Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Grand Total</b>	<b>38,160,228</b>	<b>44,219,902</b>	<b>34,719,420</b>	<b>(9,500,482)</b>	<b>-21.48%</b>



City of Chattanooga  
Department by Account Type  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A - General Government</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	-	1,985,485	1,500,000	(485,485)	-24.45%
.Personnel Expenses Total	-	1,985,485	1,500,000	(485,485)	-24.45%
Operating Expenses					
700000 - Services Parent (701000-709999)	543,758	494,000	526,000	32,000	6.48%
740000 - Insurance, Claims, Damages Parent (741000-749999)	2,032,350	850,000	540,000	(310,000)	-36.47%
770000 - Capital Outlay Parent (771000-779999)	927,311	1,500,000	1,000,000	(500,000)	-33.33%
780000 - Other Expenses Parent (781000-789999)	2,241,330	4,370,705	4,213,310	(157,395)	-3.60%
Operating Expenses Total	5,744,749	7,214,705	6,279,310	(935,395)	-12.97%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	22,434,479	23,487,712	20,940,110	(2,547,602)	-10.85%
Transfers To Total	22,434,479	23,487,712	20,940,110	(2,547,602)	-10.85%
<b>A - General Government Total</b>	<b>28,179,228</b>	<b>32,687,902</b>	<b>28,719,420</b>	<b>(3,968,482)</b>	<b>-12.14%</b>
<b>1100 Total</b>	<b>28,179,228</b>	<b>32,687,902</b>	<b>28,719,420</b>	<b>(3,968,482)</b>	<b>-12.14%</b>
<b>Capital Reserves</b>					
<b>A - General Government</b>					
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	9,981,000	11,532,000	6,000,000	(5,532,000)	-47.97%
Transfers To Total	9,981,000	11,532,000	6,000,000	(5,532,000)	-47.97%
<b>A - General Government Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Capital Reserves Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Grand Total</b>	<b>38,160,228</b>	<b>44,219,902</b>	<b>34,719,420</b>	<b>(9,500,482)</b>	<b>-21.48%</b>



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A - General Government</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees		1,785,485	1,500,000	(285,485)	-15.99%
601201 - Overtime	-	200,000	-	(200,000)	-100.00%
<b>600000 - Salaries Parent (601000-609999) Total</b>	-	<b>1,985,485</b>	<b>1,500,000</b>	<b>(485,485)</b>	<b>-24.45%</b>
.Personnel Expenses Total	-	1,985,485	1,500,000	(485,485)	-24.45%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701102 - Auditing & Accounting Services	105,820	150,000	165,000	15,000	10.00%
701103 - Consultant Fees	3,500	-	10,000	10,000	0.00%
704210 - Printing	16,029	9,000	16,000	7,000	77.78%
704312 - Other Contracted Service	379,309	310,000	310,000	-	0.00%
704330 - Demolition Services	27,140	-	-	-	0.00%
704603 - Tuition & Books	11,960	25,000	25,000	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>543,758</b>	<b>494,000</b>	<b>526,000</b>	<b>32,000</b>	<b>6.48%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
741103 - Liability Fund Premium	2,000,000	800,000	500,000	(300,000)	-37.50%
741104 - Unemployment Compensation	32,350	50,000	40,000	(10,000)	-20.00%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>2,032,350</b>	<b>850,000</b>	<b>540,000</b>	<b>(310,000)</b>	<b>-36.47%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
779999 - Budget - Capital Outlay	927,311	1,500,000	1,000,000	(500,000)	-33.33%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>927,311</b>	<b>1,500,000</b>	<b>1,000,000</b>	<b>(500,000)</b>	<b>-33.33%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
704312 - Other Contracted Service		2,159,405	1,667,752	(491,653)	-22.77%
781104 - Allocation of Mixed Drink per TCA 57-4-306	1,787,810	1,687,500	1,919,100	231,600	13.72%
781301 - Fees, Licenses, & Permits	15,000	10,000	-	(10,000)	-100.00%
781306 - Water Quality Mgmt Fees	435,974	503,800	576,458	72,658	14.42%
781310 - Business Improvement District Assessment Fee			40,000	40,000	0.00%
784101 - Appropriations	2,546	10,000	10,000	-	0.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>2,241,330</b>	<b>4,370,705</b>	<b>4,213,310</b>	<b>(157,395)</b>	<b>-3.60%</b>
Operating Expenses Total	5,744,749	7,214,705	6,279,310	(935,395)	-12.97%
Transfers To					
<b>810000 - Other Financing Uses Parent (811000-819999)</b>					
811601 - Transfer to Debt Service	22,434,479	23,487,712	20,940,110	(2,547,602)	-10.85%
<b>810000 - Other Financing Uses Parent (811000-819999) Total</b>	<b>22,434,479</b>	<b>23,487,712</b>	<b>20,940,110</b>	<b>(2,547,602)</b>	<b>-10.85%</b>
Transfers To Total	22,434,479	23,487,712	20,940,110	(2,547,602)	-10.85%
<b>A - General Government Total</b>	<b>28,179,228</b>	<b>32,687,902</b>	<b>28,719,420</b>	<b>(3,968,482)</b>	<b>-12.14%</b>
<b>1100 Total</b>	<b>28,179,228</b>	<b>32,687,902</b>	<b>28,719,420</b>	<b>(3,968,482)</b>	<b>-12.14%</b>
<b>Capital Reserves</b>					
<b>A - General Government</b>					
Transfers To					
<b>810000 - Other Financing Uses Parent (811000-819999)</b>					
811302 - Transfer to Fire Capital	325,000	1,980,000	175,000	(1,805,000)	-91.16%
811303 - Transfer to Police Capital	1,267,408	951,225	501,064	(450,161)	-47.32%
811304 - Transfer to Gen Gvmt Capital	1,100,000	3,720,775	2,168,254	(1,552,521)	-41.73%
811307 - Transfer to Public Works Capital	1,610,094	3,600,000	592,413	(3,007,587)	-83.54%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec)	% Change
				Proposed vs. Budget	
811311 - Transfer to Economic Community Dev Capital	3,900,000	-	186,000	186,000	0.00%
811313 - Transfer to Transportation Capital	1,778,498	780,000	2,227,269	1,447,269	185.55%
811314 - Transfer to YFD Capital	-	500,000	150,000	(350,000)	-70.00%
<b>810000 - Other Financing Uses Parent (811000-819999) Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
Transfers To Total	9,981,000	11,532,000	6,000,000	(5,532,000)	-47.97%
<b>A - General Government Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Capital Reserves Total</b>	<b>9,981,000</b>	<b>11,532,000</b>	<b>6,000,000</b>	<b>(5,532,000)</b>	<b>-47.97%</b>
<b>Grand Total</b>	<b>38,160,228</b>	<b>44,219,902</b>	<b>34,719,420</b>	<b>(9,500,482)</b>	<b>-21.48%</b>



City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A1 - City Council</b>					
Chattanooga City Council	639,910	819,851	839,680	19,829	2.42%
<b>A1 - City Council Total</b>	<b>639,910</b>	<b>819,851</b>	<b>839,680</b>	<b>19,829</b>	<b>2.42%</b>
<b>1100 Total</b>	<b>639,910</b>	<b>819,851</b>	<b>839,680</b>	<b>19,829</b>	<b>2.42%</b>



City of Chattanooga  
 Cost Center Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A1 - City Council</b>					
A00101 - City Council	627,807	792,851	785,680	(7,171)	-0.90%
A00102 - Council District Expenses	12,103	27,000	54,000	27,000	100.00%
<b>A1 - City Council Total</b>	<b>639,910</b>	<b>819,851</b>	<b>839,680</b>	<b>19,829</b>	<b>2.42%</b>
<b>1100 Total</b>	<b>639,910</b>	<b>819,851</b>	<b>839,680</b>	<b>19,829</b>	<b>2.42%</b>



City of Chattanooga  
Department by Account Type  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec)	
				Proposed vs. Budget	% Change
<b>1100</b>					
<b>A1 - City Council</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	345,574	391,678	372,534	(19,144)	-4.89%
610000 - Fringe Benefits Parent (611000-619999)	225,058	220,727	254,909	34,182	15.49%
.Personnel Expenses Total	570,632	612,405	627,443	15,038	2.46%
Operating Expenses					
700000 - Services Parent (701000-709999)	45,197	149,260	171,085	21,825	14.62%
710000 - Materials & Supplies Parent (711000-719999)	12,206	13,955	9,835	(4,120)	-29.52%
720000 - Travel Expense Parent (721000-729999)	5,327	18,150	2,800	(15,350)	-84.57%
730000 - Vehicle Operating Expense Parent (731000-739999)	708	500	500	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	100	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	838	20,061	17,497	(2,564)	-12.78%
780000 - Other Expenses Parent (781000-789999)	4,902	5,520	10,520	5,000	90.58%
Operating Expenses Total	69,278	207,446	212,237	4,791	2.31%
<b>A1 - City Council Total</b>	<b>639,910</b>	<b>819,851</b>	<b>839,680</b>	<b>19,829</b>	<b>2.42%</b>
<b>1100 Total</b>	<b>639,910</b>	<b>819,851</b>	<b>839,680</b>	<b>19,829</b>	<b>2.42%</b>



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A1 - City Council</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	330,737	390,778	371,559	(19,219)	-4.92%
601102 - Temporary Staffing	116	-	-	-	0.00%
602301 - Personal Leave	13,896	-	-	-	0.00%
602304 - Longevity	825	900	975	75	8.33%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>345,574</b>	<b>391,678</b>	<b>372,534</b>	<b>(19,144)</b>	<b>-4.89%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	19,606	21,886	22,262	376	1.72%
611102 - Medicare	4,583	5,118	5,206	88	1.72%
611201 - General Pension	67,485	74,573	80,939	6,366	8.54%
611206 - Other Post-employment Benefits (OPEB)	29,861	29,215	30,473	1,258	4.31%
611301 - Hospitalization	91,259	77,667	103,453	25,786	33.20%
611302 - Life Insurance Benefit	636	597	782	185	30.99%
611303 - Long-Term Disability	828	871	994	123	14.12%
611403 - On-site Medical Program	10,800	10,800	10,800	-	0.00%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>225,058</b>	<b>220,727</b>	<b>254,909</b>	<b>34,182</b>	<b>15.49%</b>
.Personnel Expenses Total	570,632	612,405	627,443	15,038	2.46%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701208 - On-the-Job Injury Claims	54	-	-	-	0.00%
702222 - Cabling & Installation	2,542	-	-	-	0.00%
703202 - Cellular Phone Service	3,168	800	3,500	2,700	337.50%
703206 - Air Cards	3,274	-	2,500	2,500	0.00%
704108 - Office Machine Rental	4,466	5,000	4,500	(500)	-10.00%
704201 - Advertising	2,085	4,000	2,100	(1,900)	-47.50%
704210 - Printing	678	60	60	-	0.00%
704304 - Contractual Personnel Services	-	100,000	100,000	-	0.00%
704306 - Dues	12	-	75	75	0.00%
704307 - Employment Agencies	1,595	-	1,050	1,050	0.00%
704309 - Meeting Expense	16,702	9,000	1,000	(8,000)	-88.89%
704310 - Local Mileage	512	500	200	(300)	-60.00%
704311 - Miscellaneous Services	7,762	-	-	-	0.00%
704319 - Parking	1,225	2,000	1,200	(800)	-40.00%
704341 - Council Expense Reimbursements	-	27,000	54,000	27,000	100.00%
704502 - Postage	614	400	400	-	0.00%
704601 - Local Registration Fees	508	500	500	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>45,197</b>	<b>149,260</b>	<b>171,085</b>	<b>21,825</b>	<b>14.62%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711101 - Audio Visual Supplies	-	250	250	-	0.00%
711102 - Books	-	85	85	-	0.00%
711107 - Newspapers	395	395	700	305	77.22%
711108 - Periodicals, Publications	58	50	50	-	0.00%
711109 - Office Supplies & Stationery	2,749	2,175	2,100	(75)	-3.45%
711110 - Technology Accessories & Supplies	137	-	-	-	0.00%
711111 - Printer Toner Cartridges	-	600	600	-	0.00%
714101 - Art Prints	62	-	-	-	0.00%
714106 - Cleaning Supplies	21	-	-	-	0.00%
714107 - Clothing	261	-	-	-	0.00%
714108 - Cultural Arts Supplies	-	100	100	-	0.00%
714117 - Food & Ice	8,054	10,000	5,650	(4,350)	-43.50%
714122 - Kitchen & Dining Room Supplies	469	300	300	-	0.00%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>12,206</b>	<b>13,955</b>	<b>9,835</b>	<b>(4,120)</b>	<b>-29.52%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	-	900	100	(800)	-88.89%
721102 - Transportation	430	6,500	-	(6,500)	-100.00%
721103 - Auto Rental	-	150	400	250	166.67%
721201 - Hotels	2,356	5,000	900	(4,100)	-82.00%
721202 - Meals	739	3,500	700	(2,800)	-80.00%
721301 - Registration Fees	1,760	1,600	600	(1,000)	-62.50%
721302 - Other Travel Expenses	42	500	100	(400)	-80.00%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>5,327</b>	<b>18,150</b>	<b>2,800</b>	<b>(15,350)</b>	<b>-84.57%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731402 - Fleet Daily Rental	708	500	500	-	0.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>708</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>0.00%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
742503 - Fidelity & Surety Bonds	100	-	-	-	0.00%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772102 - Building Equipment	-	920	-	(920)	-100.00%
772107 - Other Equipment (Under 5000)	168	19,141	17,497	(1,644)	-8.59%
772112 - Computer equipment under 5000	670	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>838</b>	<b>20,061</b>	<b>17,497</b>	<b>(2,564)</b>	<b>-12.78%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781301 - Fees, Licenses, & Permits	138	-	-	-	0.00%
781309 - Technology Cost	4,764	5,520	5,520	-	0.00%
782220 - Sponsorships			5,000	5,000	0.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>4,902</b>	<b>5,520</b>	<b>10,520</b>	<b>5,000</b>	<b>90.58%</b>
Operating Expenses Total	69,278	207,446	212,237	4,791	2.31%
<b>A1 - City Council Total</b>	<b>639,910</b>	<b>819,851</b>	<b>839,680</b>	<b>19,829</b>	<b>2.42%</b>
<b>1100 Total</b>	<b>639,910</b>	<b>819,851</b>	<b>839,680</b>	<b>19,829</b>	<b>2.42%</b>



City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A2 - Judges</b>					
Judicial Operations	965,202	1,006,555	1,059,075	52,520	5.22%
<b>A2 - Judges Total</b>	<b>965,202</b>	<b>1,006,555</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>
<b>1100 Total</b>	<b>965,202</b>	<b>1,006,555</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>



City of Chattanooga  
 Cost Center Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A2 - Judges</b>					
A00201 - City Judges Division 1	496,767	519,091	553,788	34,697	6.68%
A00202 - City Judges Division 2	468,435	487,464	505,286	17,822	3.66%
<b>A2 - Judges Total</b>	<b>965,202</b>	<b>1,006,555</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>
<b>1100 Total</b>	<b>965,202</b>	<b>1,006,555</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>



City of Chattanooga  
Department by Account Type  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A2 - Judges</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	642,004	658,934	677,831	18,897	2.87%
610000 - Fringe Benefits Parent (611000-619999)	294,708	307,397	342,142	34,745	11.30%
.Personnel Expenses Total	936,712	966,331	1,019,973	53,642	5.55%
Operating Expenses					
700000 - Services Parent (701000-709999)	5,602	7,357	6,507	(850)	-11.55%
710000 - Materials & Supplies Parent (711000-719999)	5,567	9,016	8,816	(200)	-2.22%
720000 - Travel Expense Parent (721000-729999)	422	6,050	6,055	5	0.08%
730000 - Vehicle Operating Expense Parent (731000-739999)	13,360	13,221	13,150	(71)	-0.54%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	500	500	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	363	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	3,176	4,080	4,074	(6)	-0.15%
Operating Expenses Total	28,490	40,224	39,102	(1,122)	-2.79%
<b>A2 - Judges Total</b>	<b>965,202</b>	<b>1,006,555</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>
<b>1100 Total</b>	<b>965,202</b>	<b>1,006,555</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A2 - Judges</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	604,573	635,544	649,491	13,947	2.19%
601102 - Temporary Staffing	-	8,200	12,475	4,275	52.13%
602101 - Uniform Allowance	1,000	1,000	1,000	-	0.00%
602103 - Auto Allowance	4,800	4,800	4,800	-	0.00%
602105 - Cellphone Allowance	3,240	3,240	3,240	-	0.00%
602301 - Personal Leave	22,466	-	-	-	0.00%
602304 - Longevity	5,925	6,150	6,825	675	10.98%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>642,004</b>	<b>658,934</b>	<b>677,831</b>	<b>18,897</b>	<b>2.87%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	32,975	30,435	36,325	5,890	19.35%
611102 - Medicare	8,998	9,141	9,604	463	5.07%
611201 - General Pension	123,165	132,987	142,644	9,657	7.26%
611206 - Other Post-employment Benefits (OPEB)	54,250	52,473	53,882	1,409	2.69%
611301 - Hospitalization	61,114	67,586	82,058	14,472	21.41%
611302 - Life Insurance Benefit	803	642	1,907	1,265	197.04%
611303 - Long-Term Disability	1,316	1,159	1,649	490	42.28%
611304 - Health Savings Accounts	4,767	5,414	5,492	78	1.44%
611402 - Employee Health Savings Acct	120	360	180	(180)	-50.00%
611403 - On-site Medical Program	7,200	7,200	8,400	1,200	16.67%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>294,708</b>	<b>307,397</b>	<b>342,142</b>	<b>34,745</b>	<b>11.30%</b>
.Personnel Expenses Total	936,712	966,331	1,019,973	53,642	5.55%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
704108 - Office Machine Rental	1,076	1,000	1,000	-	0.00%
704210 - Printing	-	150	150	-	0.00%
704306 - Dues	2,199	3,000	2,500	(500)	-16.67%
704309 - Meeting Expense	20	200	200	-	0.00%
704311 - Miscellaneous Services	-	500	200	(300)	-60.00%
704319 - Parking	2,307	2,457	2,407	(50)	-2.04%
704502 - Postage	-	50	50	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>5,602</b>	<b>7,357</b>	<b>6,507</b>	<b>(850)</b>	<b>-11.55%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711101 - Audio Visual Supplies	29	250	250	-	0.00%
711106 - Library Supplies	1,055	1,200	1,200	-	0.00%
711107 - Newspapers	257	260	260	-	0.00%
711109 - Office Supplies & Stationery	791	2,000	1,800	(200)	-10.00%
711111 - Printer Toner Cartridges	349	500	500	-	0.00%
714106 - Cleaning Supplies	-	106	106	-	0.00%
714107 - Clothing	-	500	500	-	0.00%
714117 - Food & Ice	42	300	300	-	0.00%
714126 - Other Materials & Supplies	2,360	2,400	2,400	-	0.00%
714143 - Event Planning, Services and Catering	684	1,500	1,500	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>5,567</b>	<b>9,016</b>	<b>8,816</b>	<b>(200)</b>	<b>-2.22%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	-	400	400	-	0.00%
721102 - Transportation	382	1,050	1,050	-	0.00%
721103 - Auto Rental	-	400	425	25	6.25%
721201 - Hotels	-	1,850	1,850	-	0.00%
721202 - Meals	40	600	600	-	0.00%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
721301 - Registration Fees	-	1,600	1,600	-	0.00%
721302 - Other Travel Expenses	-	150	130	(20)	-13.33%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>422</b>	<b>6,050</b>	<b>6,055</b>	<b>5</b>	<b>0.08%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731102 - Gasoline	1,042	3,171	3,100	(71)	-2.24%
731204 - Vehicle Parts & Supplies	2,692	-	-	-	0.00%
731301 - Car Wash	36	50	50	-	0.00%
731401 - Fleet Leased Vehicle	9,590	10,000	10,000	-	0.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>13,360</b>	<b>13,221</b>	<b>13,150</b>	<b>(71)</b>	<b>-0.54%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
742503 - Fidelity & Surety Bonds	-	500	500	-	0.00%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>0.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772112 - Computer equipment under 5000	363	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>363</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781301 - Fees, Licenses, & Permits	-	400	400	-	0.00%
781309 - Technology Cost	3,176	3,680	3,674	(6)	-0.16%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>3,176</b>	<b>4,080</b>	<b>4,074</b>	<b>(6)</b>	<b>-0.15%</b>
Operating Expenses Total	28,490	40,224	39,102	(1,122)	-2.79%
<b>A2 - Judges Total</b>	<b>965,202</b>	<b>1,006,555</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>
<b>1100 Total</b>	<b>965,202</b>	<b>1,006,555</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>



City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A3 - City Attorney</b>					
Attrition	-	(20,000)	(20,000)	-	0.00%
City Attorney's Office Operations	1,546,334	1,709,150	1,762,857	53,707	3.14%
<b>A3 - City Attorney Total</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>
<b>1100 Total</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>



City of Chattanooga  
 Cost Center Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A3 - City Attorney</b>					
A00301 - City Attorney Operations	1,531,897	1,659,150	1,712,857	53,707	3.24%
A00302 - Records Retention Management	14,437	30,000	30,000	-	0.00%
<b>A3 - City Attorney Total</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>
<b>1100 Total</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>



City of Chattanooga  
 Department by Account Type  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A3 - City Attorney</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	937,742	1,024,910	1,042,735	17,825	1.74%
610000 - Fringe Benefits Parent (611000-619999)	458,843	510,897	552,772	41,875	8.20%
.Personnel Expenses Total	1,396,585	1,535,807	1,595,507	59,700	3.89%
Operating Expenses					
700000 - Services Parent (701000-709999)	69,662	71,303	68,237	(3,066)	-4.30%
710000 - Materials & Supplies Parent (711000-719999)	50,581	62,800	58,073	(4,727)	-7.53%
720000 - Travel Expense Parent (721000-729999)	6,549	4,150	4,150	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	3,785	4,650	5,850	1,200	25.81%
740000 - Insurance, Claims, Damages Parent (741000-749999)	737	-	500	500	0.00%
770000 - Capital Outlay Parent (771000-779999)	9,797	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	8,638	10,440	10,540	100	0.96%
Operating Expenses Total	149,749	153,343	147,350	(5,993)	-3.91%
<b>A3 - City Attorney Total</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>
<b>1100 Total</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>



City of Chattanooga

Dept by Account

Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A3 - City Attorney</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	826,980	1,026,950	1,045,345	18,395	1.79%
601199 - . Attrition (Salary Only)	-	(12,000)	(12,000)	-	0.00%
601201 - Overtime	323	-	-	-	0.00%
602105 - Cellphone Allowance	1,620	2,160	1,440	(720)	-33.33%
602301 - Personal Leave	105,609	-	-	-	0.00%
602303 - Final Leave Payout	285	-	-	-	0.00%
602304 - Longevity	2,925	7,800	7,950	150	1.92%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>937,742</b>	<b>1,024,910</b>	<b>1,042,735</b>	<b>17,825</b>	<b>1.74%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	54,857	55,669	59,744	4,075	7.32%
611102 - Medicare	13,119	14,042	14,641	599	4.27%
611199 - . Attrition (Benefits Only)	-	(8,000)	(8,000)	-	0.00%
611201 - General Pension	182,789	207,335	223,828	16,493	7.95%
611206 - Other Post-employment Benefits (OPEB)	80,623	82,731	86,160	3,429	4.14%
611301 - Hospitalization	97,566	127,701	155,387	27,686	21.68%
611302 - Life Insurance Benefit	1,193	1,027	1,650	623	60.66%
611303 - Long-Term Disability	2,197	2,043	2,561	518	25.35%
611304 - Health Savings Accounts	9,759	10,829	-	(10,829)	-100.00%
611402 - Employee Health Savings Acct	1,440	720	-	(720)	-100.00%
611403 - On-site Medical Program	15,300	16,800	16,800	-	0.00%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>458,843</b>	<b>510,897</b>	<b>552,772</b>	<b>41,875</b>	<b>8.20%</b>
.Personnel Expenses Total	1,396,585	1,535,807	1,595,507	59,700	3.89%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701109 - Legal Services	-	8,218	5,000	(3,218)	-39.16%
702221 - IT Maintenance	650	9,000	7,922	(1,078)	-11.98%
702226 - IT Maintenance - Hosting	5,040	5,100	5,280	180	3.53%
703206 - Air Cards	408	340	340	-	0.00%
704108 - Office Machine Rental	4,620	4,722	4,722	-	0.00%
704201 - Advertising	3,743	4,000	4,000	-	0.00%
704204 - Alarm Monitoring	2,842	-	-	-	0.00%
704209 - Copying	-	500	-	(500)	-100.00%
704210 - Printing	745	-	-	-	0.00%
704211 - Court Costs	200	-	-	-	0.00%
704212 - Data Processing Service	490	-	-	-	0.00%
704219 - Property Appraisals	-	73	73	-	0.00%
704306 - Dues	3,432	2,000	4,000	2,000	100.00%
704307 - Employment Agencies	26,051	-	-	-	0.00%
704309 - Meeting Expense	777	700	700	-	0.00%
704310 - Local Mileage	419	50	50	-	0.00%
704313 - Recording Documents	353	-	-	-	0.00%
704319 - Parking	54	100	100	-	0.00%
704501 - Freight, Express & Drayage	353	250	250	-	0.00%
704502 - Postage	1,109	3,000	2,500	(500)	-16.67%
704503 - Warehouse Storage and Delivery	14,137	30,000	30,000	-	0.00%
704601 - Local Registration Fees	2,501	2,500	2,500	-	0.00%
704602 - Training Costs	1,618	500	500	-	0.00%
704603 - Tuition & Books	-	250	250	-	0.00%
704705 - Credit Card Use Charge	120	-	50	50	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>69,662</b>	<b>71,303</b>	<b>68,237</b>	<b>(3,066)</b>	<b>-4.30%</b>

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711106 - Library Supplies	44,853	55,000	52,273	(2,727)	-4.96%
711107 - Newspapers	120	200	200	-	0.00%
711109 - Office Supplies & Stationery	3,703	7,000	5,000	(2,000)	-28.57%
711111 - Printer Toner Cartridges	1,045	500	500	-	0.00%
714106 - Cleaning Supplies	108	-	-	-	0.00%
714117 - Food & Ice	592	100	100	-	0.00%
714122 - Kitchen & Dining Room Supplies	160	-	-	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>50,581</b>	<b>62,800</b>	<b>58,073</b>	<b>(4,727)</b>	<b>-7.53%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	707	250	250	-	0.00%
721102 - Transportation	423	500	500	-	0.00%
721201 - Hotels	2,676	1,500	1,500	-	0.00%
721202 - Meals	975	300	300	-	0.00%
721301 - Registration Fees	1,515	1,500	1,500	-	0.00%
721302 - Other Travel Expenses	253	100	100	-	0.00%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>6,549</b>	<b>4,150</b>	<b>4,150</b>	<b>-</b>	<b>0.00%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731102 - Gasoline	265	600	600	-	0.00%
731301 - Car Wash	-	50	50	-	0.00%
731401 - Fleet Leased Vehicle	3,468	3,500	5,000	1,500	42.86%
731402 - Fleet Daily Rental	52	500	200	(300)	-60.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>3,785</b>	<b>4,650</b>	<b>5,850</b>	<b>1,200</b>	<b>25.81%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
742503 - Fidelity & Surety Bonds	737	-	500	500	0.00%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>737</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>0.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772109 - Office Furniture	361	-	-	-	0.00%
772111 - Computer Software under 15000	7,249	-	-	-	0.00%
772112 - Computer equipment under 5000	2,187	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>9,797</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781301 - Fees, Licenses, & Permits	2,379	4,000	4,000	-	0.00%
781309 - Technology Cost	5,955	6,440	6,440	-	0.00%
782201 - Awards	304	-	100	100	0.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>8,638</b>	<b>10,440</b>	<b>10,540</b>	<b>100</b>	<b>0.96%</b>
Operating Expenses Total	149,749	153,343	147,350	(5,993)	-3.91%
<b>A3 - City Attorney Total</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>
<b>1100 Total</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>



City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A4 - Internal Audit</b>					
Comprehensive Internal Audit Services	661,809	704,356	729,608	25,252	3.59%
<b>A4 - Internal Audit Total</b>	<b>661,809</b>	<b>704,356</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>
<b>1100 Total</b>	<b>661,809</b>	<b>704,356</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>



City of Chattanooga  
 Cost Center Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A4 - Internal Audit</b>					
A00401 - Internal Audit	661,809	704,356	729,608	25,252	3.59%
<b>A4 - Internal Audit Total</b>	<b>661,809</b>	<b>704,356</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>
<b>1100 Total</b>	<b>661,809</b>	<b>704,356</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>



City of Chattanooga  
 Department by Account Type  
 Fiscal Year 2020

	Proposed			Inc (Dec)	
				Actual FY18	Budget FY19
<b>1100</b>					
<b>A4 - Internal Audit</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	403,812	418,817	432,027	13,210	3.15%
610000 - Fringe Benefits Parent (611000-619999)	196,762	206,494	216,871	10,377	5.03%
.Personnel Expenses Total	600,574	625,311	648,898	23,587	3.77%
Operating Expenses					
700000 - Services Parent (701000-709999)	29,808	49,135	50,425	1,290	2.63%
710000 - Materials & Supplies Parent (711000-719999)	9,838	10,000	10,800	800	8.00%
720000 - Travel Expense Parent (721000-729999)	9,532	14,610	14,610	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	54	420	-	(420)	-100.00%
770000 - Capital Outlay Parent (771000-779999)	7,794	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	4,209	4,880	4,875	(5)	-0.10%
Operating Expenses Total	61,235	79,045	80,710	1,665	2.11%
<b>A4 - Internal Audit Total</b>	<b>661,809</b>	<b>704,356</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>
<b>1100 Total</b>	<b>661,809</b>	<b>704,356</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A4 - Internal Audit</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	357,283	410,942	424,302	13,360	3.25%
602105 - Cellphone Allowance	3,600	3,600	3,600	-	0.00%
602301 - Personal Leave	38,597	-	-	-	0.00%
602303 - Final Leave Payout	357	-	-	-	0.00%
602304 - Longevity	3,975	4,275	4,125	(150)	-3.51%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>403,812</b>	<b>418,817</b>	<b>432,027</b>	<b>13,210</b>	<b>3.15%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	23,587	24,177	24,537	360	1.49%
611102 - Medicare	5,516	5,706	5,954	248	4.35%
611201 - General Pension	75,627	81,593	87,959	6,366	7.80%
611206 - Other Post-employment Benefits (OPEB)	33,346	32,557	33,506	949	2.91%
611301 - Hospitalization	15,744	17,144	35,104	17,960	104.76%
611302 - Life Insurance Benefit	540	420	759	339	80.71%
611303 - Long-Term Disability	1,014	897	922	25	2.79%
611304 - Health Savings Accounts	32,043	1,860	21,575	19,715	1059.94%
611402 - Employee Health Savings Acct	3,345	36,140	555	(35,585)	-98.46%
611403 - On-site Medical Program	6,000	6,000	6,000	-	0.00%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>196,762</b>	<b>206,494</b>	<b>216,871</b>	<b>10,377</b>	<b>5.03%</b>
.Personnel Expenses Total	600,574	625,311	648,898	23,587	3.77%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701103 - Consultant Fees	-	25,000	25,000	-	0.00%
702221 - IT Maintenance	3,700	7,280	7,280	-	0.00%
704108 - Office Machine Rental	-	-	2,900	2,900	0.00%
704209 - Copying	3,216	2,800	-	(2,800)	-100.00%
704210 - Printing	3,998	-	-	-	0.00%
704306 - Dues	3,265	3,435	3,435	-	0.00%
704309 - Meeting Expense	875	1,000	1,000	-	0.00%
704319 - Parking	-	30	30	-	0.00%
704340 - Shredding and Recycling Services	36	90	90	-	0.00%
704502 - Postage	10,196	8,800	9,990	1,190	13.52%
704601 - Local Registration Fees	2,643	700	700	-	0.00%
704602 - Training Costs	1,879	-	-	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>29,808</b>	<b>49,135</b>	<b>50,425</b>	<b>1,290</b>	<b>2.63%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711104 - Forms & Printed Material	4,766	4,000	4,800	800	20.00%
711108 - Periodicals, Publications	3,437	3,400	3,400	-	0.00%
711109 - Office Supplies & Stationery	1,419	1,800	1,800	-	0.00%
711110 - Technology Accessories & Supplies	-	500	500	-	0.00%
714117 - Food & Ice	216	300	300	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>9,838</b>	<b>10,000</b>	<b>10,800</b>	<b>800</b>	<b>8.00%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	-	60	60	-	0.00%
721102 - Transportation	2,309	2,100	2,100	-	0.00%
721201 - Hotels	2,594	4,400	4,400	-	0.00%
721202 - Meals	1,165	2,000	2,000	-	0.00%
721301 - Registration Fees	3,290	5,850	5,850	-	0.00%
721302 - Other Travel Expenses	174	200	200	-	0.00%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>9,532</b>	<b>14,610</b>	<b>14,610</b>	<b>-</b>	<b>0.00%</b>

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731101 - Diesel Fuel	52	200	-	(200)	-100.00%
731203 - Vehicle Labor	-	100	-	(100)	-100.00%
731204 - Vehicle Parts & Supplies	2	100	-	(100)	-100.00%
731301 - Car Wash	-	20	-	(20)	-100.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>54</b>	<b>420</b>	<b>-</b>	<b>(420)</b>	<b>-100.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772109 - Office Furniture	546	-	-	-	0.00%
772111 - Computer Software under 15000	3,691	-	-	-	0.00%
772112 - Computer equipment under 5000	3,557	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>7,794</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781301 - Fees, Licenses, & Permits	2,148	2,040	2,040	-	0.00%
781309 - Technology Cost	1,985	2,760	2,755	(5)	-0.18%
782201 - Awards	76	80	80	-	0.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>4,209</b>	<b>4,880</b>	<b>4,875</b>	<b>(5)</b>	<b>-0.10%</b>
Operating Expenses Total	61,235	79,045	80,710	1,665	2.11%
<b>A4 - Internal Audit Total</b>	<b>661,809</b>	<b>704,356</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>
<b>1100 Total</b>	<b>661,809</b>	<b>704,356</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>



City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A5 - Information Technology</b>					
Attrition	-	(132,000)	(200,000)	(68,000)	51.52%
DIT Main Operating	6,673,937	8,268,443	8,816,213	547,770	6.62%
<b>A5 - Information Technology Total</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>
<b>1100 Total</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>



City of Chattanooga  
 Cost Center Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A5 - Information Technology</b>					
A00501 - Information Technology	6,673,937	8,136,443	8,616,213	479,770	5.90%
<b>A5 - Information Technology Total</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>
<b>1100 Total</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>



City of Chattanooga  
Department by Account Type  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A5 - Information Technology</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	2,114,454	2,286,061	2,300,836	14,775	0.65%
610000 - Fringe Benefits Parent (611000-619999)	1,109,564	1,279,253	1,320,537	41,284	3.23%
.Personnel Expenses Total	3,224,018	3,565,314	3,621,373	56,059	1.57%
Operating Expenses					
700000 - Services Parent (701000-709999)	3,372,769	4,513,484	4,940,495	427,011	9.46%
710000 - Materials & Supplies Parent (711000-719999)	16,350	11,200	7,900	(3,300)	-29.46%
720000 - Travel Expense Parent (721000-729999)	6,684	10,100	10,100	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	19,314	18,725	18,725	-	0.00%
760000 - Capital Assets Parent (761000-769999)	2,039	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	17,092	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	15,671	17,620	17,620	-	0.00%
Operating Expenses Total	3,449,919	4,571,129	4,994,840	423,711	9.27%
<b>A5 - Information Technology Total</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>
<b>1100 Total</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A5 - Information Technology</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	1,745,176	2,302,801	2,363,056	60,255	2.62%
601105 - Injured On Duty Pay	392	-	-	-	0.00%
601199 - . Attrition (Salary Only)	-	(79,200)	(120,000)	(40,800)	51.52%
601201 - Overtime	11,249	10,000	10,000	-	0.00%
601202 - Compensatory Time	871	-	-	-	0.00%
602105 - Cellphone Allowance	20,640	21,360	17,280	(4,080)	-19.10%
602301 - Personal Leave	278,134	-	-	-	0.00%
602303 - Final Leave Payout	23,914	-	-	-	0.00%
602304 - Longevity	26,175	26,100	25,500	(600)	-2.30%
602306 - Call Back Pay	2,509	2,500	2,500	-	0.00%
602307 - On Call Pay	5,394	2,500	2,500	-	0.00%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>2,114,454</b>	<b>2,286,061</b>	<b>2,300,836</b>	<b>14,775</b>	<b>0.65%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	123,508	135,048	139,182	4,134	3.06%
611102 - Medicare	28,884	31,584	32,550	966	3.06%
611199 - . Attrition (Benefits Only)	-	(52,800)	(80,000)	(27,200)	51.52%
611201 - General Pension	405,563	477,425	507,574	30,149	6.31%
611206 - Other Post-employment Benefits (OPEB)	178,155	190,504	195,384	4,880	2.56%
611301 - Hospitalization	293,568	424,185	451,542	27,357	6.45%
611302 - Life Insurance Benefit	3,388	2,918	4,961	2,043	70.01%
611303 - Long-Term Disability	5,516	5,302	5,834	532	10.03%
611304 - Health Savings Accounts	30,702	20,777	20,969	192	0.93%
611402 - Employee Health Savings Acct	3,680	1,110	540	(570)	-51.35%
611403 - On-site Medical Program	36,600	43,200	42,000	(1,200)	-2.78%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>1,109,564</b>	<b>1,279,253</b>	<b>1,320,537</b>	<b>41,284</b>	<b>3.23%</b>
.Personnel Expenses Total	3,224,018	3,565,314	3,621,373	56,059	1.57%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701101 - Archaeological Services	828	-	-	-	0.00%
701103 - Consultant Fees	8,865	30,000	20,000	(10,000)	-33.33%
701111 - IT Hosting & Managed Services	619,100	742,000	742,000	-	0.00%
701208 - On-the-Job Injury Claims	7,528	-	-	-	0.00%
702102 - Electrical	740	-	-	-	0.00%
702105 - Painting	663	-	-	-	0.00%
702106 - Plumbing	207	-	-	-	0.00%
702204 - Contracted Repair Service	9,057	35,000	15,000	(20,000)	-57.14%
702212 - HVAC	573	-	-	-	0.00%
702222 - Cabling & Installation	11,700	-	-	-	0.00%
702225 - IT Maintenance - Licensing	781,142	835,000	977,032	142,032	17.01%
702226 - IT Maintenance - Hosting	1,874	500,000	525,000	25,000	5.00%
702227 - IT Maintenance - Support Maintenance	182,969	300,000	563,610	263,610	87.87%
703101 - Electricity	83,748	90,000	65,000	(25,000)	-27.78%
703102 - Natural Gas	1,307	1,000	1,000	-	0.00%
703103 - Water	669	800	800	-	0.00%
703109 - Sewer	737	630	630	-	0.00%
703202 - Cellular Phone Service	493	-	-	-	0.00%
703206 - Air Cards	20,010	15,000	15,000	-	0.00%
703207 - Digital Connectivity	957,770	1,189,000	1,189,000	-	0.00%
704104 - Equipment Rental	1,368	-	-	-	0.00%
704105 - Property Rental	95,791	164,213	164,213	-	0.00%
704108 - Office Machine Rental	1,563	3,200	4,300	1,100	34.38%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
704204 - Alarm Monitoring	-	2,200	2,200	-	0.00%
704208 - Contracted Repair	998	-	-	-	0.00%
704306 - Dues	2,301	1,000	1,500	500	50.00%
704309 - Meeting Expense	231	1,000	700	(300)	-30.00%
704310 - Local Mileage	535	-	-	-	0.00%
704311 - Miscellaneous Services	94	-	-	-	0.00%
704319 - Parking	17	-	-	-	0.00%
704340 - Shredding and Recycling Services	3,194	60	100	40	66.67%
704342 - IT Contracted Personnel	571,457	595,000	645,000	50,000	8.40%
704502 - Postage	67	41	70	29	70.73%
704601 - Local Registration Fees	340	340	340	-	0.00%
704602 - Training Costs	3,833	8,000	8,000	-	0.00%
704603 - Tuition & Books	1,000	-	-	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>3,372,769</b>	<b>4,513,484</b>	<b>4,940,495</b>	<b>427,011</b>	<b>9.46%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711102 - Books	300	-	-	-	0.00%
711109 - Office Supplies & Stationery	3,441	5,000	4,000	(1,000)	-20.00%
711110 - Technology Accessories & Supplies	10,659	5,000	3,000	(2,000)	-40.00%
711111 - Printer Toner Cartridges	68	-	-	-	0.00%
712108 - Other Constr & Bldg Materials	1,479	-	-	-	0.00%
714107 - Clothing	-	1,100	800	(300)	-27.27%
714144 - Batteries	403	100	100	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>16,350</b>	<b>11,200</b>	<b>7,900</b>	<b>(3,300)</b>	<b>-29.46%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	258	1,500	1,500	-	0.00%
721102 - Transportation	1,743	-	-	-	0.00%
721103 - Auto Rental	473	500	500	-	0.00%
721201 - Hotels	3,680	2,450	2,450	-	0.00%
721202 - Meals	(115)	1,000	1,000	-	0.00%
721301 - Registration Fees	300	4,500	4,500	-	0.00%
721302 - Other Travel Expenses	345	150	150	-	0.00%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>6,684</b>	<b>10,100</b>	<b>10,100</b>	<b>-</b>	<b>0.00%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731102 - Gasoline	726	225	225	-	0.00%
731204 - Vehicle Parts & Supplies	3	-	-	-	0.00%
731301 - Car Wash	81	-	-	-	0.00%
731401 - Fleet Leased Vehicle	18,504	18,500	18,500	-	0.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>19,314</b>	<b>18,725</b>	<b>18,725</b>	<b>-</b>	<b>0.00%</b>
<b>760000 - Capital Assets Parent (761000-769999)</b>					
761110 - CIP Building Renovations	2,039	-	-	-	0.00%
<b>760000 - Capital Assets Parent (761000-769999) Total</b>	<b>2,039</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772109 - Office Furniture	10,232	-	-	-	0.00%
772112 - Computer equipment under 5000	6,860	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>17,092</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781309 - Technology Cost	14,689	17,020	17,020	-	0.00%
782201 - Awards	982	600	600	-	0.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>15,671</b>	<b>17,620</b>	<b>17,620</b>	<b>-</b>	<b>0.00%</b>
<b>Operating Expenses Total</b>	<b>3,449,919</b>	<b>4,571,129</b>	<b>4,994,840</b>	<b>423,711</b>	<b>9.27%</b>



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>A5 - Information Technology Total</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>
<b>1100 Total</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>



City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A7 - Purchasing</b>					
Procurement Services	813,568	926,173	949,995	23,822	2.57%
<b>A7 - Purchasing Total</b>	<b>813,568</b>	<b>926,173</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>
<b>1100 Total</b>	<b>813,568</b>	<b>926,173</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>



City of Chattanooga  
 Cost Center Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A7 - Purchasing</b>					
A00701 - Purchasing	813,568	926,173	949,995	23,822	2.57%
<b>A7 - Purchasing Total</b>	<b>813,568</b>	<b>926,173</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>
<b>1100 Total</b>	<b>813,568</b>	<b>926,173</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>



City of Chattanooga  
 Department by Account Type  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A7 - Purchasing</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	488,185	516,446	534,859	18,413	3.57%
610000 - Fringe Benefits Parent (611000-619999)	269,466	332,999	334,950	1,951	0.59%
.Personnel Expenses Total	757,651	849,445	869,809	20,364	2.40%
Operating Expenses					
700000 - Services Parent (701000-709999)	43,321	61,043	65,203	4,160	6.81%
710000 - Materials & Supplies Parent (711000-719999)	5,372	5,475	5,425	(50)	-0.91%
720000 - Travel Expense Parent (721000-729999)	1,458	3,500	3,000	(500)	-14.29%
730000 - Vehicle Operating Expense Parent (731000-739999)	72	350	350	-	0.00%
780000 - Other Expenses Parent (781000-789999)	5,694	6,360	6,208	(152)	-2.39%
Operating Expenses Total	55,917	76,728	80,186	3,458	4.51%
<b>A7 - Purchasing Total</b>	<b>813,568</b>	<b>926,173</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>
<b>1100 Total</b>	<b>813,568</b>	<b>926,173</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>





City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A7 - Purchasing</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	404,287	510,161	527,449	17,288	3.39%
601102 - Temporary Staffing	1,460	-	-	-	0.00%
601201 - Overtime	10	-	-	-	0.00%
602105 - Cellphone Allowance	1,320	2,160	2,160	-	0.00%
602301 - Personal Leave	61,553	-	-	-	0.00%
602303 - Final Leave Payout	14,455	-	-	-	0.00%
602304 - Longevity	5,100	4,125	5,250	1,125	27.27%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>488,185</b>	<b>516,446</b>	<b>534,859</b>	<b>18,413</b>	<b>3.57%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	28,274	29,177	30,180	1,003	3.44%
611102 - Medicare	6,612	6,824	1,958	(4,866)	-71.31%
611201 - General Pension	92,260	105,429	113,088	7,659	7.26%
611206 - Other Post-employment Benefits (OPEB)	40,634	42,069	43,531	1,462	3.48%
611301 - Hospitalization	83,730	128,494	119,503	(8,991)	-7.00%
611302 - Life Insurance Benefit	874	807	1,087	280	34.71%
611303 - Long-Term Disability	1,182	1,225	1,316	91	7.40%
611304 - Health Savings Accounts	4,880	5,414	9,587	4,173	77.07%
611402 - Employee Health Savings Acct	120	360	300	(60)	-16.67%
611403 - On-site Medical Program	10,900	13,200	14,400	1,200	9.09%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>269,466</b>	<b>332,999</b>	<b>334,950</b>	<b>1,951</b>	<b>0.59%</b>
.Personnel Expenses Total	757,651	849,445	869,809	20,364	2.40%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
702221 - IT Maintenance	-	8,000	8,000	-	0.00%
703206 - Air Cards	102	-	-	-	0.00%
704108 - Office Machine Rental	1,921	1,800	1,800	-	0.00%
704201 - Advertising	34,095	47,173	47,000	(173)	-0.37%
704304 - Contractual Personnel Services	76	-	-	-	0.00%
704306 - Dues	1,474	1,200	1,500	300	25.00%
704307 - Employment Agencies	2,538	-	3,000	3,000	0.00%
704310 - Local Mileage	-	100	-	(100)	-100.00%
704319 - Parking	-	20	203	183	915.00%
704340 - Shredding and Recycling Services	5	150	150	-	0.00%
704501 - Freight, Express & Drayage	20	50	-	(50)	-100.00%
704502 - Postage	1,472	2,000	2,000	-	0.00%
704601 - Local Registration Fees	15	-	-	-	0.00%
704602 - Training Costs	-	250	250	-	0.00%
704603 - Tuition & Books	1,603	300	1,300	1,000	333.33%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>43,321</b>	<b>61,043</b>	<b>65,203</b>	<b>4,160</b>	<b>6.81%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711107 - Newspapers	644	325	325	-	0.00%
711108 - Periodicals, Publications	-	50	-	(50)	-100.00%
711109 - Office Supplies & Stationery	4,514	4,500	4,500	-	0.00%
714117 - Food & Ice	214	600	600	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>5,372</b>	<b>5,475</b>	<b>5,425</b>	<b>(50)</b>	<b>-0.91%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721201 - Hotels	-	800	800	-	0.00%
721202 - Meals	-	700	200	(500)	-71.43%
721301 - Registration Fees	1,458	2,000	2,000	-	0.00%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>1,458</b>	<b>3,500</b>	<b>3,000</b>	<b>(500)</b>	<b>-14.29%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731402 - Fleet Daily Rental	72	350	350	-	0.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>72</b>	<b>350</b>	<b>350</b>	<b>-</b>	<b>0.00%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781301 - Fees, Licenses, & Permits	-	1,000	500	(500)	-50.00%
781309 - Technology Cost	5,237	5,060	5,508	448	8.85%
782201 - Awards	457	300	200	(100)	-33.33%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>5,694</b>	<b>6,360</b>	<b>6,208</b>	<b>(152)</b>	<b>-2.39%</b>
Operating Expenses Total	55,917	76,728	80,186	3,458	4.51%
<b>A7 - Purchasing Total</b>	<b>813,568</b>	<b>926,173</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>
<b>1100 Total</b>	<b>813,568</b>	<b>926,173</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>

City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A8 - 311 - Call Center</b>					
311 Operations	606,648	738,655	715,271	(23,384)	-3.17%
Attrition	-	(21,000)	(21,000)	-	0.00%
<b>A8 - 311 - Call Center Total</b>	<b>606,648</b>	<b>717,655</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>
<b>1100 Total</b>	<b>606,648</b>	<b>717,655</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>



City of Chattanooga  
 Cost Center Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A8 - 311 - Call Center</b>					
A00801 - 311 Call Center	606,648	717,655	694,271	(23,384)	-3.26%
<b>A8 - 311 - Call Center Total</b>	<b>606,648</b>	<b>717,655</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>
<b>1100 Total</b>	<b>606,648</b>	<b>717,655</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>



City of Chattanooga  
 Department by Account Type  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A8 - 311 - Call Center</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	345,667	429,080	383,103	(45,977)	-10.72%
610000 - Fringe Benefits Parent (611000-619999)	199,425	213,215	227,592	14,377	6.74%
.Personnel Expenses Total	545,092	642,295	610,695	(31,600)	-4.92%
Operating Expenses					
700000 - Services Parent (701000-709999)	52,668	65,525	71,175	5,650	8.62%
710000 - Materials & Supplies Parent (711000-719999)	2,607	3,950	3,050	(900)	-22.78%
720000 - Travel Expense Parent (721000-729999)	1,517	125	3,600	3,475	2780.00%
780000 - Other Expenses Parent (781000-789999)	4,764	5,760	5,751	(9)	-0.16%
Operating Expenses Total	61,556	75,360	83,576	8,216	10.90%
<b>A8 - 311 - Call Center Total</b>	<b>606,648</b>	<b>717,655</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>
<b>1100 Total</b>	<b>606,648</b>	<b>717,655</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>





City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A8 - 311 - Call Center</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	288,017	437,055	391,978	(45,077)	-10.31%
601199 - . Attrition (Salary Only)	-	(12,600)	(12,600)	-	0.00%
601201 - Overtime	741	400	400	-	0.00%
601202 - Compensatory Time	684	250	250	-	0.00%
602301 - Personal Leave	51,097	-	-	-	0.00%
602303 - Final Leave Payout	403	-	-	-	0.00%
602304 - Longevity	4,725	3,975	3,075	(900)	-22.64%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>345,667</b>	<b>429,080</b>	<b>383,103</b>	<b>(45,977)</b>	<b>-10.72%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	19,947	22,647	22,517	(130)	-0.57%
611102 - Medicare	4,665	5,296	5,266	(30)	-0.57%
611199 - . Attrition (Benefits Only)	-	(8,400)	(8,400)	-	0.00%
611201 - General Pension	65,468	75,745	77,654	1,909	2.52%
611206 - Other Post-employment Benefits (OPEB)	28,860	30,223	29,892	(332)	-1.10%
611301 - Hospitalization	66,468	68,096	81,283	13,187	19.36%
611302 - Life Insurance Benefit	626	784	666	(118)	-15.05%
611303 - Long-Term Disability	824	1,050	913	(137)	-13.04%
611304 - Health Savings Accounts	407	5,414	5,622	208	3.84%
611402 - Employee Health Savings Acct	60	360	180	(180)	-50.00%
611403 - On-site Medical Program	12,100	12,000	12,000	-	0.00%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>199,425</b>	<b>213,215</b>	<b>227,592</b>	<b>14,377</b>	<b>6.74%</b>
.Personnel Expenses Total	545,092	642,295	610,695	(31,600)	-4.92%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
702227 - IT Maintenance - Support Maintenance	26,198	25,000	31,000	6,000	24.00%
704108 - Office Machine Rental	2,079	2,400	2,000	(400)	-16.67%
704304 - Contractual Personnel Services	57	-	25	25	0.00%
704306 - Dues	100	100	100	-	0.00%
704307 - Employment Agencies	23,971	37,000	37,000	-	0.00%
704310 - Local Mileage	-	-	150	150	0.00%
704340 - Shredding and Recycling Services	26	125	100	(25)	-20.00%
704502 - Postage	237	250	150	(100)	-40.00%
704601 - Local Registration Fees	-	150	150	-	0.00%
704602 - Training Costs	-	500	500	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>52,668</b>	<b>65,525</b>	<b>71,175</b>	<b>5,650</b>	<b>8.62%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711109 - Office Supplies & Stationery	846	650	750	100	15.38%
711110 - Technology Accessories & Supplies	1,731	2,500	1,500	(1,000)	-40.00%
714107 - Clothing	-	500	500	-	0.00%
714117 - Food & Ice	30	300	300	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>2,607</b>	<b>3,950</b>	<b>3,050</b>	<b>(900)</b>	<b>-22.78%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721102 - Transportation	426	450	1,000	550	122.22%
721201 - Hotels	756	500	1,500	1,000	200.00%
721202 - Meals	135	75	250	175	233.33%
721301 - Registration Fees	150	(950)	750	1,700	-178.95%
721302 - Other Travel Expenses	50	50	100	50	100.00%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>1,517</b>	<b>125</b>	<b>3,600</b>	<b>3,475</b>	<b>2780.00%</b>

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781309 - Technology Cost	4,764	5,520	5,511	(9)	-0.16%
782201 - Awards	-	240	240	-	0.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>4,764</b>	<b>5,760</b>	<b>5,751</b>	<b>(9)</b>	<b>-0.16%</b>
Operating Expenses Total	61,556	75,360	83,576	8,216	10.90%
<b>A8 - 311 - Call Center Total</b>	<b>606,648</b>	<b>717,655</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>
<b>1100 Total</b>	<b>606,648</b>	<b>717,655</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>

City of Chattanooga  
Agency Appropriations  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
AIM Center, Inc	60,000	65,000	65,000	-	0.00%
Air Pollution Control Bureau	270,820	270,820	270,820	-	0.00%
Arts Build	275,000	275,000	275,000	-	0.00%
Bessie Smith Cultural Center	80,000	80,000	80,000	-	0.00%
Bethlehem Center	65,000	65,000	65,000	-	0.00%
Bicentennial Library	6,045,000	6,545,000	6,791,034	246,034	3.76%
CARTA Subsidy	5,084,598	5,352,440	5,800,000	447,560	8.36%
Carter Street Corporation	200,000	-	-	-	0.00%
Chambliss Center for Children	350,000	350,000	350,000	-	0.00%
Chatt Area Urban League	115,000	120,000	132,000	12,000	10.00%
Chatt Neighborhood Enterprise	747,480	705,000	705,000	-	0.00%
Chattanooga Area Food Bank	-	-	10,000	10,000	0.00%
Chattanooga Basketball	-	100,000	100,000	-	0.00%
Chattanooga Design Studio	-	50,000	100,000	50,000	100.00%
Chattanooga Football Club Foundation	-	40,000	40,000	-	0.00%
Chattanooga Goodwill Industries	10,000	15,000	15,000	-	0.00%
Chattanooga Junior Golfers' Development Program	-	25,000	-	(25,000)	-100.00%
Chattanooga Kids on the Block	20,000	20,000	20,000	-	0.00%
Chattanooga Room in the Inn	25,000	25,000	25,000	-	0.00%
Chattanooga State Comm College	-	25,000	25,000	-	0.00%
Chattanooga Zoo	25,000	25,000	20,000	(5,000)	-20.00%
Children's Advocacy Center	65,000	65,000	65,000	-	0.00%
Community Foundation Scholarships	106,300	100,000	100,000	-	0.00%
Creative Discovery Museum	-	-	25,000	25,000	0.00%
Enterprise Center	270,000	-	-	-	0.00%
Family Promise of Greater Chattanooga (was Interfaith Homeless Netwo	111,600	150,000	512,750	362,750	241.83%
Fortwood Ctr (Helen Ross McNabb)	46,500	62,000	62,000	-	0.00%
Girls, Inc.	110,000	110,000	91,000	(19,000)	-17.27%
Greater Chattanooga Sports & Events	225,000	100,000	100,000	-	0.00%
Green Spaces	15,000	25,000	25,000	-	0.00%
Habitat for Humanity of Greater Chattanooga Area	50,000	40,000	40,000	-	0.00%
Heritage Hall Fund	69,500	74,725	79,266	4,541	6.08%
Homeless Coalition	70,000	70,000	70,000	-	0.00%
Human Services	1,426,650	1,259,643	1,334,643	75,000	5.95%
Joe Johnson Mental Health	60,000	60,000	60,000	-	0.00%
LaPaz Chattanooga	50,000	50,000	50,000	-	0.00%
LAUNCH	-	-	30,000	30,000	0.00%
Lookout Mountain Conservancy	-	20,000	16,250	(3,750)	-18.75%
Orange Grove	105,188	106,000	106,000	-	0.00%
Partnership Family,Child,Adult	65,000	65,000	65,000	-	0.00%
Regional Planning Agency	2,203,663	2,003,663	2,003,663	-	0.00%
Signal Center	75,000	275,000	1,025,000	750,000	272.73%
Speech & Hearing Center	67,700	67,700	67,700	-	0.00%
TechTown Foundation	40,000	40,000	40,000	-	0.00%
Tennessee Golf Foundation	-	-	25,000	25,000	0.00%
United Way of Greater Chattanooga	135,000	160,000	500,000	340,000	212.50%
WTCI-TV Channel 45	75,000	93,000	93,000	-	0.00%
Hamilton County - MOU	1,779,571	2,090,503	2,061,286	(29,217)	-1.40%
<b>1100 Total</b>	<b>20,594,570</b>	<b>21,240,494</b>	<b>23,536,412</b>	<b>2,295,918</b>	<b>10.81%</b>

City of Chattanooga  
Agency Appropriations  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Increase (Decrease) Prop vs. Budget	% Change
<b>Economic Development Fund</b>					
Carter Street Corporation	-	200,000	200,000	-	0.00%
Chatt Chamber	525,000	525,000	525,000	-	0.00%
Enterprise Center	1,002,500	2,227,500	1,423,500	(804,000)	-36.09%
Public Educ. Foundation	25,000	25,000	75,000	50,000	200.00%
Thrive		100,000	100,000	-	0.00%
TN Reconnect Grant		65,750	-	(65,750)	-100.00%
<b>Economic Development Fund Total</b>	<b>1,552,500</b>	<b>3,143,250</b>	<b>2,323,500</b>	<b>(819,750)</b>	<b>-26.08%</b>
<b>Grand Total</b>	<b>22,147,070</b>	<b>24,383,744</b>	<b>25,859,912</b>	<b>1,476,168</b>	<b>6.05%</b>

City of Chattanooga  
Agencies by Offers  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
<b>A10003 - Approp - Arts Build</b>					
Building a Stronger Community through the Arts	225,000	225,000	225,000	-	0.00%
Smarter Students through Arts Education	50,000	50,000	50,000	-	0.00%
<b>A10003 - Approp - Arts Build Total</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10004 - Approp - Carter Street Corporation</b>					
Carter Street Corporation DBA Chattanooga Convention Center	200,000	-	-	-	0.00%
<b>A10004 - Approp - Carter Street Corporation Total</b>	<b>200,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>A10005 - Approp - Chatt Neighborhood Enterprise</b>					
CNE Loan Servicing	212,480	170,000	170,000	-	0.00%
CNE's Affordable Housing, Resident Engagement, and Loan Servicing	535,000	535,000	535,000	-	0.00%
<b>A10005 - Approp - Chatt Neighborhood Enterprise Total</b>	<b>747,480</b>	<b>705,000</b>	<b>705,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10006 - Approp - WTCI-TV Channel 45</b>					
City Council Broadcasts, Online, Promotion	-	75,000	75,000	-	0.00%
City of Chattanooga Services / Youth and Family Development and Educational Resources Promotion	75,000	18,000	18,000	-	0.00%
<b>A10006 - Approp - WTCI-TV Channel 45 Total</b>	<b>75,000</b>	<b>93,000</b>	<b>93,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10007 - Approp - Tennessee River Park</b>					
General Government-Ham County MOU	1,208,649	1,255,640	1,234,869	(20,771)	-1.65%
<b>A10007 - Approp - Tennessee River Park Total</b>	<b>1,208,649</b>	<b>1,255,640</b>	<b>1,234,869</b>	<b>(20,771)</b>	<b>-1.65%</b>
<b>A10009 - Approp - Children's Advocacy Center</b>					
CAC Clinical Therapy for Children	-	35,000	-	(35,000)	-100.00%
Children's Advocacy Center Therapy & Forensic Interviewing	65,000	30,000	65,000	35,000	116.67%
<b>A10009 - Approp - Children's Advocacy Center Total</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10010 - Approp - Community Foundation Scholarships</b>					
Together We Can College Scholarship	106,300	100,000	100,000	-	0.00%
<b>A10010 - Approp - Community Foundation Scholarships Total</b>	<b>106,300</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10011 - Approp - Chatt Area Urban League</b>					
Big Nine Community and Cultural Development Initiative	-	-	25,000	25,000	0.00%
Chattanooga Alliance for Diverse Business Enterprise	-	110,000	100,000	(10,000)	-9.09%
Women's Empowerment and Coding Center	115,000	10,000	7,000	(3,000)	-30.00%
<b>A10011 - Approp - Chatt Area Urban League Total</b>	<b>115,000</b>	<b>120,000</b>	<b>132,000</b>	<b>12,000</b>	<b>10.00%</b>
<b>A10013 - Approp - Bessie Smith Cultural Center</b>					
Building Community Through Arts & Culture	80,000	50,000	50,000	-	0.00%
Creating a Positive Pathway for our Youth Using Art and Culture	-	30,000	-	(30,000)	-100.00%
Enriching Lives with Cultural and Educational Access	-	-	30,000	30,000	0.00%
<b>A10013 - Approp - Bessie Smith Cultural Center Total</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10018 - Approp - Enterprise Center</b>					
Enterprise Center Digital Equity Programs	270,000	-	-	-	0.00%
<b>A10018 - Approp - Enterprise Center Total</b>	<b>270,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>A10019 - Approp - Enterprise South Nature Park</b>					
General Government-Ham County MOU	570,922	834,863	826,417	(8,446)	-1.01%
<b>A10019 - Approp - Enterprise South Nature Park Total</b>	<b>570,922</b>	<b>834,863</b>	<b>826,417</b>	<b>(8,446)</b>	<b>-1.01%</b>

City of Chattanooga  
Agencies by Offers  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Increase (Decrease) Prop vs. Budget	% Change
<b>A10028 - Approp - Chattanooga Area Food Bank</b>					
Emergency Food Box Program	-	-	10,000	10,000	0.00%
<b>A10028 - Approp - Chattanooga Area Food Bank Total</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>A10032 - Approp - Homeless Coalition</b>					
Cold Weather Homeless Shelter	70,000	70,000	70,000	-	0.00%
<b>A10032 - Approp - Homeless Coalition Total</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10033 - Approp - Partnership Family,Child,Adult</b>					
Rape Crisis Center	65,000	65,000	65,000	-	0.00%
<b>A10033 - Approp - Partnership Family,Child,Adult Total</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10034 - Approp - Chambliss Center for Children</b>					
Investing in the Education of At-risk Children	350,000	350,000	350,000	-	0.00%
<b>A10034 - Approp - Chambliss Center for Children Total</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10036 - Approp - Fortwood Ctr (Helen Ross McNabb)</b>					
Indigent Mental Health Care	46,500	10,000	10,000	-	0.00%
Mitchell Home	-	17,000	17,000	-	0.00%
Project BASIC	-	15,000	15,000	-	0.00%
Trauma Informed Psychotherapy	-	20,000	20,000	-	0.00%
<b>A10036 - Approp - Fortwood Ctr (Helen Ross McNabb) Total</b>	<b>46,500</b>	<b>62,000</b>	<b>62,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10037 - Approp - Joe Johnson Mental Health</b>					
Intensive Criminal Justice Case Management	60,000	60,000	60,000	-	0.00%
<b>A10037 - Approp - Joe Johnson Mental Health Total</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10038 - Approp - Speech &amp; Hearing Center</b>					
Enchancing Communication, Enriching Lives	67,700	67,700	67,700	-	0.00%
<b>A10038 - Approp - Speech &amp; Hearing Center Total</b>	<b>67,700</b>	<b>67,700</b>	<b>67,700</b>	<b>-</b>	<b>0.00%</b>
<b>A10039 - Approp - Orange Grove</b>					
Make Chattanooga the Most Inclusive City in America-Part Deux	105,188	106,000	106,000	-	0.00%
<b>A10039 - Approp - Orange Grove Total</b>	<b>105,188</b>	<b>106,000</b>	<b>106,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10040 - Approp - Signal Center</b>					
Adult Services	-	35,000	35,000	-	0.00%
Baby University	-	-	750,000	750,000	0.00%
Camp Signal	-	40,000	40,000	-	0.00%
Child Care WAGES	75,000	200,000	200,000	-	0.00%
<b>A10040 - Approp - Signal Center Total</b>	<b>75,000</b>	<b>275,000</b>	<b>1,025,000</b>	<b>750,000</b>	<b>272.73%</b>
<b>A10042 - Approp - Family Promise of Greater Chattanooga (was Interfaith Homeless Network)</b>					
Veterans Emergency Shelter Program	111,600	150,000	112,750	(37,250)	-24.83%
<b>A10042 - Approp - Family Promise of Greater Chattanooga (was Interfaith)</b>	<b>111,600</b>	<b>150,000</b>	<b>112,750</b>	<b>(37,250)</b>	<b>-24.83%</b>
<b>A10044 - Approp - AIM Center, Inc</b>					
AIM Center Adult Literacy	-	10,000	10,000	-	0.00%
AIM Center Supported Employment	60,000	55,000	55,000	-	0.00%
<b>A10044 - Approp - AIM Center, Inc Total</b>	<b>60,000</b>	<b>65,000</b>	<b>65,000</b>	<b>-</b>	<b>0.00%</b>

City of Chattanooga  
Agencies by Offers  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Increase (Decrease) Prop vs. Budget	% Change
<b>A10045 - Approp - Bethlehem Center</b>					
Impact1! Ex-Offender Training and Development	-	50,000	50,000	-	0.00%
The Bethlehem Center - Read to Lead Academy	65,000	15,000	15,000	-	0.00%
<b>A10045 - Approp - Bethlehem Center Total</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10047 - Approp - Girls, Inc.</b>					
Continue Girls Inc. Elementary Programming at Carver YFDC	110,000	21,500	-	(21,500)	-100.00%
Continue Girls Inc. Middle School Programming at Brainerd YFDC	-	23,000	-	(23,000)	-100.00%
Dollars, Sense, and Me & Media Smarts; Economic & Media Literacy	-	-	5,000	5,000	0.00%
Early Literacy Bookworm Club	-	30,000	40,000	10,000	33.33%
Expand Programming Currently Offered at Shepherd & South Chattanooga YFDCs	-	30,000	-	(30,000)	-100.00%
Road to College & Career Success: Future Ready	-	-	8,000	8,000	0.00%
Spring and Fall Break Girls Inc. Camps	-	5,500	8,000	2,500	45.45%
STEAM TechKnow Girl Club	-	-	30,000	30,000	0.00%
<b>A10047 - Approp - Girls, Inc. Total</b>	<b>110,000</b>	<b>110,000</b>	<b>91,000</b>	<b>(19,000)</b>	<b>-17.27%</b>
<b>A10048 - Approp - Greater Chattanooga Sports &amp; Events</b>					
IRONMAN	225,000	100,000	100,000	-	0.00%
<b>A10048 - Approp - Greater Chattanooga Sports &amp; Events Total</b>	<b>225,000</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10049 - Approp - Chattanooga Zoo</b>					
Chattanooga Zoo: Community Engagement	25,000	25,000	20,000	(5,000)	-20.00%
<b>A10049 - Approp - Chattanooga Zoo Total</b>	<b>25,000</b>	<b>25,000</b>	<b>20,000</b>	<b>(5,000)</b>	<b>-20.00%</b>
<b>A10050 - Approp - Chattanooga Room in the Inn</b>					
Transitional Housing	25,000	25,000	25,000	-	0.00%
<b>A10050 - Approp - Chattanooga Room in the Inn Total</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10051 - Approp - LaPaz Chattanooga</b>					
Latino Family Resource Center	50,000	50,000	25,000	(25,000)	-50.00%
Promotores de Salud - Early Childhood Development	-	-	25,000	25,000	0.00%
<b>A10051 - Approp - LaPaz Chattanooga Total</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10052 - Approp - Green Spaces</b>					
Build It Green - Construction Workforce Development Program	-	-	10,000	10,000	0.00%
Empower Chattanooga	15,000	25,000	15,000	(10,000)	-40.00%
<b>A10052 - Approp - Green Spaces Total</b>	<b>15,000</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10053 - Approp - Chattanooga Goodwill Industries</b>					
Furniture Bank	-	5,000	5,000	-	0.00%
Walk-in Program	10,000	10,000	10,000	-	0.00%
<b>A10053 - Approp - Chattanooga Goodwill Industries Total</b>	<b>10,000</b>	<b>15,000</b>	<b>15,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10056 - Approp - United Way of Greater Chattanooga</b>					
211 Coordinating Calls and Resource Services	-	35,000	35,000	-	0.00%
Chattanooga Mentoring Collective	-	25,000	25,000	-	0.00%
Early Learning Scholarships	135,000	100,000	100,000	-	0.00%
Senior Water Quality Fee Assistance Program	-	-	340,000	340,000	0.00%
<b>A10056 - Approp - United Way of Greater Chattanooga Total</b>	<b>135,000</b>	<b>160,000</b>	<b>500,000</b>	<b>340,000</b>	<b>212.50%</b>
<b>A10057 - Approp - TechTown Foundation</b>					
Tech Workforce Program	40,000	40,000	40,000	-	0.00%
<b>A10057 - Approp - TechTown Foundation Total</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>-</b>	<b>0.00%</b>

City of Chattanooga  
Agencies by Offers  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Increase (Decrease) Prop vs. Budget	% Change
<b>A10058 - Approp - Chattanooga Kids on the Block</b>					
Making the Right Choices: Prescription Drugs and Mental Health	-	-	8,000	8,000	0.00%
Personal Safety/Healthy Living	-	10,000	12,000	2,000	20.00%
Positive Solutions for Big Kid Problems	20,000	10,000	-	(10,000)	-100.00%
<b>A10058 - Approp - Chattanooga Kids on the Block Total</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10059 - Approp - Chattanooga Basketball</b>					
Chattanooga Basketball	-	100,000	100,000	-	0.00%
<b>A10059 - Approp - Chattanooga Basketball Total</b>	<b>-</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10060 - Approp - Chattanooga Design Studio</b>					
Chattanooga Design Studio	-	50,000	100,000	50,000	100.00%
<b>A10060 - Approp - Chattanooga Design Studio Total</b>	<b>-</b>	<b>50,000</b>	<b>100,000</b>	<b>50,000</b>	<b>100.00%</b>
<b>A10061 - Approp - Chattanooga Football Club Foundation</b>					
Operation Get Active	-	40,000	40,000	-	0.00%
<b>A10061 - Approp - Chattanooga Football Club Foundation Total</b>	<b>-</b>	<b>40,000</b>	<b>40,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10062 - Approp - Chattanooga Junior Golfers' Development Program</b>					
Chattanooga Junior Golfers' Development Program	-	25,000	-	(25,000)	-100.00%
<b>A10062 - Approp - Chattanooga Junior Golfers' Development Program Total</b>	<b>-</b>	<b>25,000</b>	<b>-</b>	<b>(25,000)</b>	<b>-100.00%</b>
<b>A10063 - Approp - Chattanooga State Comm College</b>					
Bridges to Success ESL Program	-	25,000	25,000	-	0.00%
<b>A10063 - Approp - Chattanooga State Comm College Total</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10064 - Approp - Habitat for Humanity of Greater Chattanooga Area</b>					
Affordable Housing and Neighborhood Development for Low-Income Citizens	50,000	40,000	40,000	-	0.00%
<b>A10064 - Approp - Habitat for Humanity of Greater Chattanooga Area Total</b>	<b>50,000</b>	<b>40,000</b>	<b>40,000</b>	<b>-</b>	<b>0.00%</b>
<b>A10065 - Approp - Lookout Mountain Conservancy</b>					
Lookout Mountain Conservancy, Howard Intern Program	-	20,000	16,250	(3,750)	-18.75%
<b>A10065 - Approp - Lookout Mountain Conservancy Total</b>	<b>-</b>	<b>20,000</b>	<b>16,250</b>	<b>(3,750)</b>	<b>-18.75%</b>
<b>A10x07 - Approp - LAUNCH</b>					
High School Entrepreneurship Program	-	-	30,000	30,000	0.00%
<b>A10x07 - Approp - LAUNCH Total</b>	<b>-</b>	<b>-</b>	<b>30,000</b>	<b>30,000</b>	<b>0.00%</b>
<b>A10x17 - Approp - Tennessee Golf Foundation</b>					
The First Tee of Tennessee at Chattanooga	-	-	25,000	25,000	0.00%
<b>A10x17 - Approp - Tennessee Golf Foundation Total</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>0.00%</b>
<b>A10x18 - Approp - Creative Discovery Museum</b>					
Early Childhood STEAM Academy	-	-	25,000	25,000	0.00%
<b>A10x18 - Approp - Creative Discovery Museum Total</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>0.00%</b>
<b>A11001 - Approp - CARTA Subsidy</b>					
Chattanooga Area regional Transportation Authority	5,084,598	5,352,440	5,800,000	447,560	8.36%
<b>A11001 - Approp - CARTA Subsidy Total</b>	<b>5,084,598</b>	<b>5,352,440</b>	<b>5,800,000</b>	<b>447,560</b>	<b>8.36%</b>
<b>A12001 - Approp - Bicentennial Library</b>					
Library Operations	6,045,000	6,545,000	6,766,034	221,034	3.38%
Library Service Plan Initiatives	-	-	25,000	25,000	0.00%
<b>A12001 - Approp - Bicentennial Library Total</b>	<b>6,045,000</b>	<b>6,545,000</b>	<b>6,791,034</b>	<b>246,034</b>	<b>3.76%</b>



City of Chattanooga  
Agencies by Offers  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Increase (Decrease) Prop vs. Budget	% Change
<b>A12004 - Approp - Human Services</b>					
Human Services Administration	1,426,650	1,259,643	1,334,643	75,000	5.95%
<b>A12004 - Approp - Human Services Total</b>	<b>1,426,650</b>	<b>1,259,643</b>	<b>1,334,643</b>	<b>75,000</b>	<b>5.95%</b>
<b>A12005 - Approp - Air Pollution Control Bureau</b>					
Air Quality Services	270,820	270,820	270,820	-	0.00%
<b>A12005 - Approp - Air Pollution Control Bureau Total</b>	<b>270,820</b>	<b>270,820</b>	<b>270,820</b>	<b>-</b>	<b>0.00%</b>
<b>A12006 - Approp - Regional Planning Agency</b>					
Growing Forward	2,203,663	2,003,663	2,003,663	-	0.00%
<b>A12006 - Approp - Regional Planning Agency Total</b>	<b>2,203,663</b>	<b>2,003,663</b>	<b>2,003,663</b>	<b>-</b>	<b>0.00%</b>
<b>A12008 - Approp - Heritage Hall Fund</b>					
Heritage Hall	69,500	74,725	79,266	4,541	6.08%
<b>A12008 - Approp - Heritage Hall Fund Total</b>	<b>69,500</b>	<b>74,725</b>	<b>79,266</b>	<b>4,541</b>	<b>6.08%</b>
<b>1100 Total</b>	<b>20,594,570</b>	<b>21,240,494</b>	<b>23,136,412</b>	<b>1,895,918</b>	<b>8.93%</b>



City of Chattanooga  
Agencies by Offers  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Increase (Decrease) Prop vs. Budget	% Change
<b>Economic Development Fund</b>					
<b>A71003 - Chatt Chamber - Can Do (Econ Dev Fund)</b>					
Chattanooga CAN DO Job Growth Strategy	450,000	450,000	450,000	-	0.00%
<b>A71003 - Chatt Chamber - Can Do (Econ Dev Fund) Total</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>-</b>	<b>0.00%</b>
<b>A71007 - Chatt Chamber Marketing and Ind (Econ Dev Fund)</b>					
Chattanooga Marketing and Industrial Services	75,000	75,000	75,000	-	0.00%
<b>A71007 - Chatt Chamber Marketing and Ind (Econ Dev Fund) Total</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>-</b>	<b>0.00%</b>
<b>A71011 - Enterprise Center (Econ Dev Fund)</b>					
Capital - Bessie Smith Mapp		50,000	-	(50,000)	-100.00%
Capital - Innovation District		850,000	-	(850,000)	-100.00%
TEC Innovation District-Center	1,002,500	1,002,500	1,002,500	-	0.00%
The Enterprise Center - Digital Inclusion		325,000	421,000	96,000	29.54%
<b>A71011 - Enterprise Center (Econ Dev Fund) Total</b>	<b>1,002,500</b>	<b>2,227,500</b>	<b>1,423,500</b>	<b>(804,000)</b>	<b>-36.09%</b>
<b>A71012 - Public Educ. Foundation (Econ Dev Fund)</b>					
STEP-UP	25,000	25,000	75,000	50,000	200.00%
<b>A71012 - Public Educ. Foundation (Econ Dev Fund) Total</b>	<b>25,000</b>	<b>25,000</b>	<b>75,000</b>	<b>50,000</b>	<b>200.00%</b>
<b>A71013 - Econ Dev Prog - Carter Street Corporation</b>					
Carter Street Corporation DBA Chattanooga Convention Center	-	200,000	200,000	-	0.00%
<b>A71013 - Econ Dev Prog - Carter Street Corporation Total</b>	<b>-</b>	<b>200,000</b>	<b>200,000</b>	<b>-</b>	<b>0.00%</b>
<b>A71014 - Thrive</b>					
Reaching Beyond Today		100,000	100,000	-	0.00%
<b>A71014 - Thrive Total</b>		<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>0.00%</b>
<b>A710X3 - TN Reconnect Grant (Econ Dev Fund)</b>					
Tennessee Reconnect Grant		65,750	-	(65,750)	-100.00%
<b>A710X3 - TN Reconnect Grant (Econ Dev Fund) Total</b>		<b>65,750</b>	<b>-</b>	<b>(65,750)</b>	<b>-100.00%</b>
<b>Economic Development Fund Total</b>	<b>1,552,500</b>	<b>3,143,250</b>	<b>2,323,500</b>	<b>(819,750)</b>	<b>-26.08%</b>
<b>Grand Total</b>	<b>22,147,070</b>	<b>24,383,744</b>	<b>25,459,912</b>	<b>1,076,168</b>	<b>4.41%</b>



City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>B - Executive Branch</b>					
Chattanooga Kiva	-	43,000	43,000	-	0.00%
Green Light Implementation	-	-	5,000	5,000	0.00%
Mayor's Council Against Hate	-	-	10,000	10,000	0.00%
Mayor's Office Operations	1,514,773	1,564,953	1,631,489	66,536	4.25%
Mayor's Youth Council	-	1,000	1,000	-	0.00%
Multicultural Affairs Office Budget	355,327	256,388	373,242	116,854	45.58%
Women's Council	1,833	25,000	25,000	-	0.00%
<b>B - Executive Branch Total</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>
<b>1100 Total</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>



City of Chattanooga  
 Cost Center Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>B - Executive Branch</b>					
B00101 - Executive Office Admin	1,516,606	1,590,953	1,672,489	81,536	5.13%
B00102 - Multicultural Affairs	355,327	299,388	416,242	116,854	39.03%
<b>B - Executive Branch Total</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>
<b>1100 Total</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>





City of Chattanooga  
 Department by Account Type  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>B - Executive Branch</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	1,092,532	1,179,391	1,266,783	87,392	7.41%
610000 - Fringe Benefits Parent (611000-619999)	456,616	515,520	612,700	97,180	18.85%
.Personnel Expenses Total	1,549,148	1,694,911	1,879,483	184,572	10.89%
Operating Expenses					
700000 - Services Parent (701000-709999)	212,407	131,323	135,861	4,538	3.46%
710000 - Materials & Supplies Parent (711000-719999)	42,974	29,150	29,150	-	0.00%
720000 - Travel Expense Parent (721000-729999)	28,319	14,100	19,480	5,380	38.16%
730000 - Vehicle Operating Expense Parent (731000-739999)	17,091	13,680	13,000	(680)	-4.97%
740000 - Insurance, Claims, Damages Parent (741000-749999)	200	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	2,955	-	5,000	5,000	0.00%
780000 - Other Expenses Parent (781000-789999)	18,839	7,177	6,757	(420)	-5.85%
Operating Expenses Total	322,785	195,430	209,248	13,818	7.07%
<b>B - Executive Branch Total</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>
<b>1100 Total</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>B - Executive Branch</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	945,963	1,101,851	1,194,473	92,622	8.41%
601102 - Temporary Staffing	56,298	71,750	67,750	(4,000)	-5.57%
601201 - Overtime	294	-	-	-	0.00%
601202 - Compensatory Time	142	-	-	-	0.00%
602105 - Cellphone Allowance	3,600	5,040	2,160	(2,880)	-57.14%
602301 - Personal Leave	59,207	-	-	-	0.00%
602303 - Final Leave Payout	25,603	-	-	-	0.00%
602304 - Longevity	1,425	750	2,400	1,650	220.00%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>1,092,532</b>	<b>1,179,391</b>	<b>1,266,783</b>	<b>87,392</b>	<b>7.41%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	64,399	57,072	65,897	8,825	15.46%
611102 - Medicare	15,494	14,650	16,822	2,172	14.83%
611201 - General Pension	189,660	213,497	255,707	42,210	19.77%
611206 - Other Post-employment Benefits (OPEB)	83,739	84,789	97,940	13,151	15.51%
611301 - Hospitalization	67,206	111,994	132,047	20,053	17.91%
611302 - Life Insurance Benefit	1,094	904	1,749	845	93.48%
611303 - Long-Term Disability	2,125	2,091	3,046	955	45.66%
611304 - Health Savings Accounts	18,299	16,243	22,031	5,788	35.63%
611402 - Employee Health Savings Acct	2,700	1,080	660	(420)	-38.89%
611403 - On-site Medical Program	11,900	13,200	16,800	3,600	27.27%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>456,616</b>	<b>515,520</b>	<b>612,700</b>	<b>97,180</b>	<b>18.85%</b>
.Personnel Expenses Total	1,549,148	1,694,911	1,879,483	184,572	10.89%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701103 - Consultant Fees	53,288	9,644	8,644	(1,000)	-10.37%
701106 - Honorarium	2,000	2,000	-	(2,000)	-100.00%
701111 - IT Hosting & Managed Services	21,908	-	-	-	0.00%
701208 - On-the-Job Injury Claims	812	-	-	-	0.00%
702221 - IT Maintenance	225	-	-	-	0.00%
702225 - IT Maintenance - Licensing	3,000	-	-	-	0.00%
703201 - Telephone Service	-	1,800	1,800	-	0.00%
703202 - Cellular Phone Service	4,039	-	-	-	0.00%
703204 - Internet & Cable Services	378	-	-	-	0.00%
703206 - Air Cards	5,560	800	800	-	0.00%
704104 - Equipment Rental	1,871	1,200	3,500	2,300	191.67%
704108 - Office Machine Rental	4,247	6,299	5,800	(499)	-7.92%
704201 - Advertising	4,953	5,800	3,300	(2,500)	-43.10%
704203 - Publicity	1,112	1,200	1,000	(200)	-16.67%
704210 - Printing	10,358	3,250	3,250	-	0.00%
704217 - Photographic Services	2,900	-	-	-	0.00%
704220 - Instructors	370	-	-	-	0.00%
704228 - Translation Service	2,083	2,500	2,500	-	0.00%
704304 - Contractual Personnel Services	1,390	500	500	-	0.00%
704306 - Dues	2,650	3,350	1,867	(1,483)	-44.27%
704307 - Employment Agencies	8,393	-	-	-	0.00%
704309 - Meeting Expense	36,046	32,660	42,160	9,500	29.09%
704310 - Local Mileage	110	-	420	420	0.00%
704311 - Miscellaneous Services	4,618	1,000	1,000	-	0.00%
704312 - Other Contracted Service	2,812	-	-	-	0.00%
704317 - Contracted Operations	-	43,000	43,000	-	0.00%
704319 - Parking	9,864	11,230	11,230	-	0.00%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
704340 - Shredding and Recycling Services	28	-	-	-	0.00%
704402 - Unallocated Purchasing Card Expense	51	-	-	-	0.00%
704501 - Freight, Express & Drayage	590	-	-	-	0.00%
704502 - Postage	1,108	800	800	-	0.00%
704601 - Local Registration Fees	730	290	290	-	0.00%
704602 - Training Costs	24,591	4,000	4,000	-	0.00%
705109 - Supportive Services Rents	322	-	-	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>212,407</b>	<b>131,323</b>	<b>135,861</b>	<b>4,538</b>	<b>3.46%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711101 - Audio Visual Supplies	527	1,500	1,500	-	0.00%
711102 - Books	347	300	300	-	0.00%
711107 - Newspapers	354	600	600	-	0.00%
711109 - Office Supplies & Stationery	8,745	8,200	9,200	1,000	12.20%
711110 - Technology Accessories & Supplies	80	-	-	-	0.00%
711111 - Printer Toner Cartridges	38	-	-	-	0.00%
714103 - Books Library	36	-	-	-	0.00%
714107 - Clothing	4,117	-	-	-	0.00%
714108 - Cultural Arts Supplies	34	200	350	150	75.00%
714111 - Electrical Supplies, Bulbs, Etc	128	150	-	(150)	-100.00%
714117 - Food & Ice	8,552	10,500	9,500	(1,000)	-9.52%
714122 - Kitchen & Dining Room Supplies	-	200	200	-	0.00%
714124 - Medical Supplies (First Aid)	13	-	-	-	0.00%
714126 - Other Materials & Supplies	773	-	-	-	0.00%
714131 - Seeds, Trees, Plants, Hort Supplies	180	-	-	-	0.00%
714143 - Event Planning, Services and Catering	19,050	7,500	7,500	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>42,974</b>	<b>29,150</b>	<b>29,150</b>	<b>-</b>	<b>0.00%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	156	-	-	-	0.00%
721102 - Transportation	11,103	7,500	7,500	-	0.00%
721103 - Auto Rental	-	200	-	(200)	-100.00%
721201 - Hotels	9,627	3,800	6,000	2,200	57.89%
721202 - Meals	1,432	750	1,750	1,000	133.33%
721301 - Registration Fees	5,110	1,400	3,100	1,700	121.43%
721302 - Other Travel Expenses	891	450	1,130	680	151.11%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>28,319</b>	<b>14,100</b>	<b>19,480</b>	<b>5,380</b>	<b>38.16%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731101 - Diesel Fuel	-	1,200	1,200	-	0.00%
731102 - Gasoline	1,385	580	500	(80)	-13.79%
731203 - Vehicle Labor	210	600	600	-	0.00%
731204 - Vehicle Parts & Supplies	-	300	300	-	0.00%
731301 - Car Wash	18	50	50	-	0.00%
731401 - Fleet Leased Vehicle	15,443	10,350	10,350	-	0.00%
731402 - Fleet Daily Rental	35	600	-	(600)	-100.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>17,091</b>	<b>13,680</b>	<b>13,000</b>	<b>(680)</b>	<b>-4.97%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
742501 - Insurance Administrative Cost	200	-	-	-	0.00%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772102 - Building Equipment	-	-	5,000	5,000	0.00%
772109 - Office Furniture	577	-	-	-	0.00%
772112 - Computer equipment under 5000	2,378	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>2,955</b>	<b>-</b>	<b>5,000</b>	<b>5,000</b>	<b>0.00%</b>

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec)	
				Proposed vs. Budget	% Change
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781301 - Fees, Licenses, & Permits	-	1,200	2,200	1,000	83.33%
781309 - Technology Cost	4,851	4,977	4,557	(420)	-8.44%
782202 - Donations	7,750	1,000	-	(1,000)	-100.00%
782203 - Refunds	(242)	-	-	-	0.00%
782210 - Program Expense	4,480	-	-	-	0.00%
782220 - Sponsorships	2,000	-	-	-	0.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>18,839</b>	<b>7,177</b>	<b>6,757</b>	<b>(420)</b>	<b>-5.85%</b>
Operating Expenses Total	322,785	195,430	209,248	13,818	7.07%
<b>B - Executive Branch Total</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>
<b>1100 Total</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>



City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>C - Finance &amp; Admin</b>					
Attrition	-	(15,000)	(73,940)	(58,940)	392.93%
Chattanooga Peak Academy	-	5,000	-	(5,000)	-100.00%
City Court Clerk Judicial Support Services	1,139,802	1,449,408	1,460,740	11,332	0.78%
Citywide Performance Analytics and Process Improvement Support	218,369	78,208	-	(78,208)	-100.00%
Finance Administration	2,305,403	893,334	878,551	(14,783)	-1.65%
Financial Operations Management & Reporting	319,091	1,536,690	1,730,591	193,901	12.62%
Financial Plan Development & Management	51,172	562,468	653,328	90,860	16.15%
Office of Performance Management	397	224,385	436,715	212,330	94.63%
Strategic Capital Planning	130,712	192,318	199,499	7,181	3.73%
Treasury Management Services	1,393,242	1,726,837	1,742,350	15,513	0.90%
<b>C - Finance &amp; Admin Total</b>	<b>5,558,187</b>	<b>6,653,648</b>	<b>7,027,833</b>	<b>374,185</b>	<b>5.62%</b>
<b>1100 Total</b>	<b>5,558,187</b>	<b>6,653,648</b>	<b>7,027,833</b>	<b>374,185</b>	<b>5.62%</b>





City of Chattanooga  
 Cost Center Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>C - Finance &amp; Admin</b>					
C00100 - City General Tax Revenue	531,232	500,000	500,000	-	0.00%
C00101 - Finance Office	2,675,765	2,977,492	3,188,530	211,038	7.09%
C00102 - Capital Planning	130,712	192,318	199,499	7,181	3.73%
C00103 - Office of Performance Management	218,766	307,593	436,715	129,122	41.98%
C00201 - Office of City Treasurer	717,691	986,062	1,088,575	102,513	10.40%
C00202 - Delinquent Tax	144,319	240,775	153,775	(87,000)	-36.13%
C00301 - City Court Clerk's Office	1,139,802	1,449,408	1,460,740	11,332	0.78%
C00197 - Finance Office Preallocation	(100)	-	-	-	0.00%
<b>C - Finance &amp; Admin Total</b>	<b>5,558,187</b>	<b>6,653,648</b>	<b>7,027,833</b>	<b>374,185</b>	<b>5.62%</b>
<b>1100 Total</b>	<b>5,558,187</b>	<b>6,653,648</b>	<b>7,027,833</b>	<b>374,185</b>	<b>5.62%</b>



City of Chattanooga  
 Department by Account Type  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>C - Finance &amp; Admin</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	2,716,482	3,106,765	3,411,728	304,963	9.82%
610000 - Fringe Benefits Parent (611000-619999)	1,444,262	1,739,194	1,937,982	198,788	11.43%
.Personnel Expenses Total	4,160,744	4,845,959	5,349,709	503,750	10.40%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,107,991	1,395,882	1,280,324	(115,558)	-8.28%
710000 - Materials & Supplies Parent (711000-719999)	55,130	98,670	94,670	(4,000)	-4.05%
720000 - Travel Expense Parent (721000-729999)	20,150	23,295	24,095	800	3.43%
730000 - Vehicle Operating Expense Parent (731000-739999)	73	200	200	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	5,000	5,000	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	9,670	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	204,428	284,642	273,835	(10,807)	-3.80%
Operating Expenses Total	1,397,442	1,807,689	1,678,124	(129,565)	-7.17%
<b>C - Finance &amp; Admin Total</b>	<b>5,558,187</b>	<b>6,653,648</b>	<b>7,027,833</b>	<b>374,185</b>	<b>5.62%</b>
<b>1100 Total</b>	<b>5,558,187</b>	<b>6,653,648</b>	<b>7,027,833</b>	<b>374,185</b>	<b>5.62%</b>



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>C - Finance &amp; Admin</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	2,289,835	3,013,055	3,340,568	327,513	10.87%
601102 - Temporary Staffing	-	46,125	46,125	-	0.00%
601105 - Injured On Duty Pay	792	-	-	-	0.00%
601199 - . Attrition (Salary Only)	-	(9,000)	(35,000)	(26,000)	288.89%
601201 - Overtime	13,299	17,000	17,000	-	0.00%
601202 - Compensatory Time	4,141	-	-	-	0.00%
602103 - Auto Allowance	4,800	4,800	4,800	-	0.00%
602105 - Cellphone Allowance	2,220	2,160	2,160	-	0.00%
602301 - Personal Leave	301,965	-	-	-	0.00%
602303 - Final Leave Payout	61,030	-	-	-	0.00%
602304 - Longevity	38,400	32,625	36,075	3,450	10.57%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>2,716,482</b>	<b>3,106,765</b>	<b>3,411,728</b>	<b>304,963</b>	<b>9.82%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	158,135	170,070	196,291	26,221	15.42%
611102 - Medicare	37,293	40,405	46,554	6,149	15.22%
611199 - . Attrition (Benefits Only)	-	(6,000)	(38,940)	(32,940)	549.00%
611201 - General Pension	519,091	606,836	724,906	118,070	19.46%
611206 - Other Post-employment Benefits (OPEB)	228,375	244,821	279,044	34,223	13.98%
611301 - Hospitalization	383,330	551,259	568,336	17,077	3.10%
611302 - Life Insurance Benefit	4,426	3,924	7,394	3,470	88.44%
611303 - Long-Term Disability	6,801	6,628	8,529	1,901	28.68%
611304 - Health Savings Accounts	44,615	48,247	70,672	22,425	46.48%
611402 - Employee Health Savings Acct	5,715	5,804	1,995	(3,809)	-65.63%
611403 - On-site Medical Program	56,480	67,200	73,200	6,000	8.93%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>1,444,262</b>	<b>1,739,194</b>	<b>1,937,982</b>	<b>198,788</b>	<b>11.43%</b>
.Personnel Expenses Total	4,160,744	4,845,959	5,349,709	503,750	10.40%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701102 - Auditing & Accounting Services	42	-	-	-	0.00%
701103 - Consultant Fees	47,500	40,000	50,000	10,000	25.00%
701109 - Legal Services	24,123	-	30,000	30,000	0.00%
701208 - On-the-Job Injury Claims	1,703	5,000	5,000	-	0.00%
702207 - Maintenance Services	11,303	16,445	16,445	-	0.00%
702221 - IT Maintenance	166,403	304,568	292,960	(11,608)	-3.81%
703206 - Air Cards	734	410	410	-	0.00%
704104 - Equipment Rental	81	-	-	-	0.00%
704108 - Office Machine Rental	11,402	12,129	14,629	2,500	20.61%
704201 - Advertising	23,073	25,500	25,500	-	0.00%
704204 - Alarm Monitoring	1,057	-	-	-	0.00%
704207 - Collection Expense	20,610	23,000	23,000	-	0.00%
704208 - Contracted Repair	203	650	650	-	0.00%
704210 - Printing	6,129	9,000	9,000	-	0.00%
704211 - Court Costs	3,444	3,000	3,000	-	0.00%
704215 - Security Services	5,674	6,285	6,285	-	0.00%
704217 - Photographic Services	-	500	500	-	0.00%
704228 - Translation Service	16,072	17,000	17,000	-	0.00%
704306 - Dues	4,723	6,300	9,900	3,600	57.14%
704307 - Employment Agencies	33,652	17,500	23,300	5,800	33.14%
704309 - Meeting Expense	2,443	3,000	3,000	-	0.00%
704310 - Local Mileage	115	150	850	700	466.67%
704311 - Miscellaneous Services	-	100	100	-	0.00%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
704312 - Other Contracted Service	-	9,525	9,275	(250)	-2.62%
704313 - Recording Documents	50	-	-	-	0.00%
704319 - Parking	11,542	12,495	12,495	-	0.00%
704320 - Link2Gov Internet Fee	813	38,000	1,200	(36,800)	-96.84%
704321 - County Trustee Collection Fee	537,149	506,500	506,500	-	0.00%
704337 - Title/Escrow Search	67,950	175,775	58,775	(117,000)	-66.56%
704340 - Shredding and Recycling Services	167	225	225	-	0.00%
704501 - Freight, Express & Drayage	112	425	425	-	0.00%
704502 - Postage	84,946	113,500	108,500	(5,000)	-4.41%
704601 - Local Registration Fees	6,270	3,150	10,150	7,000	222.22%
704602 - Training Costs	1,150	10,800	6,300	(4,500)	-41.67%
704701 - Lockbox Fee	5,409	8,000	8,000	-	0.00%
704702 - Bank Service Charges	3,689	1,950	1,950	-	0.00%
704703 - Bank Analysis Fee	(556)	5,000	5,000	-	0.00%
704705 - Credit Card Use Charge	8,812	20,000	20,000	-	0.00%
<b>70000 - Services Parent (701000-709999) Total</b>	<b>1,107,991</b>	<b>1,395,882</b>	<b>1,280,324</b>	<b>(115,558)</b>	<b>-8.28%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711102 - Books	-	500	500	-	0.00%
711104 - Forms & Printed Material	13,898	37,000	37,000	-	0.00%
711107 - Newspapers	598	520	520	-	0.00%
711108 - Periodicals, Publications	773	1,750	1,750	-	0.00%
711109 - Office Supplies & Stationery	19,358	24,300	23,300	(1,000)	-4.12%
711110 - Technology Accessories & Supplies	36	-	-	-	0.00%
711111 - Printer Toner Cartridges	18,736	21,000	21,000	-	0.00%
713109 - Repair Parts	236	-	-	-	0.00%
714106 - Cleaning Supplies	220	-	-	-	0.00%
714114 - Film	513	3,000	3,000	-	0.00%
714117 - Food & Ice	358	1,250	1,250	-	0.00%
714122 - Kitchen & Dining Room Supplies	405	300	300	-	0.00%
714124 - Medical Supplies (First Aid)	-	50	50	-	0.00%
714126 - Other Materials & Supplies	-	9,000	6,000	(3,000)	-33.33%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>55,130</b>	<b>98,670</b>	<b>94,670</b>	<b>(4,000)</b>	<b>-4.05%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	1,873	1,600	2,100	500	31.25%
721102 - Transportation	1,452	4,705	3,905	(800)	-17.00%
721103 - Auto Rental	-	500	500	-	0.00%
721201 - Hotels	7,821	5,100	5,700	600	11.76%
721202 - Meals	2,729	1,800	2,000	200	11.11%
721301 - Registration Fees	6,042	8,890	9,190	300	3.37%
721302 - Other Travel Expenses	233	700	700	-	0.00%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>20,150</b>	<b>23,295</b>	<b>24,095</b>	<b>800</b>	<b>3.43%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731301 - Car Wash	-	-	-	-	0.00%
731402 - Fleet Daily Rental	73	200	200	-	0.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>73</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>0.00%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
742503 - Fidelity & Surety Bonds	-	5,000	5,000	-	0.00%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>-</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>0.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772107 - Other Equipment (Under 5000)	3,145	-	-	-	0.00%
772109 - Office Furniture	4,566	-	-	-	0.00%
772112 - Computer equipment under 5000	1,959	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>9,670</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781103 - Space Costs	150,043	224,000	224,000	-	0.00%
781105 - Municipal Billing Overhead	26,141	25,000	15,000	(10,000)	-40.00%
781301 - Fees, Licenses, & Permits	2,548	4,692	4,692	-	0.00%
781303 - State Fees Other	-	1,640	1,640	-	0.00%
781309 - Technology Cost	25,408	28,360	27,553	(807)	-2.85%
782201 - Awards	287	950	950	-	0.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>204,428</b>	<b>284,642</b>	<b>273,835</b>	<b>(10,807)</b>	<b>-3.80%</b>
Operating Expenses Total	1,397,442	1,807,689	1,678,124	(129,565)	-7.17%
<b>C - Finance &amp; Admin Total</b>	<b>5,558,187</b>	<b>6,653,648</b>	<b>7,027,833</b>	<b>374,185</b>	<b>5.62%</b>
<b>1100 Total</b>	<b>5,558,187</b>	<b>6,653,648</b>	<b>7,027,833</b>	<b>374,185</b>	<b>5.62%</b>





City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>E - Human Resources</b>					
Chattanooga Institute of Work-based Learning	-	-	145,482	145,482	0.00%
Human Resources Operations	1,829,282	2,376,697	2,873,588	496,891	20.91%
<b>E - Human Resources Total</b>	<b>1,829,282</b>	<b>2,376,697</b>	<b>3,019,071</b>	<b>642,374</b>	<b>27.03%</b>
<b>1100 Total</b>	<b>1,829,282</b>	<b>2,376,697</b>	<b>3,019,071</b>	<b>642,374</b>	<b>27.03%</b>



City of Chattanooga  
 Cost Center Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>E - Human Resources</b>					
E00101 - Human Resources Admin	1,258,464	1,241,435	1,902,894	661,459	53.28%
E00201 - Employees Insurance Office	364,011	373,229	386,817	13,588	3.64%
E00203 - Employees Safety Program	115,032	375,930	278,189	(97,741)	-26.00%
E00301 - OJI Admin	74,400	75,000	75,000	-	0.00%
E00303 - Physical Exam - Police	16,530	22,500	20,000	(2,500)	-11.11%
E00102 - Employee Training	844	288,603	356,171	67,568	23.41%
<b>E - Human Resources Total</b>	<b>1,829,282</b>	<b>2,376,697</b>	<b>3,019,071</b>	<b>642,374</b>	<b>27.03%</b>
<b>1100 Total</b>	<b>1,829,282</b>	<b>2,376,697</b>	<b>3,019,071</b>	<b>642,374</b>	<b>27.03%</b>



City of Chattanooga  
Department by Account Type  
Fiscal Year 2020

	Proposed			Inc (Dec)	
	Actual FY18	Budget FY19	FY20	Proposed vs. Budget	% Change
<b>1100</b>					
<b>E - Human Resources</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	995,040	1,148,060	1,563,526	415,466	36.19%
610000 - Fringe Benefits Parent (611000-619999)	547,769	686,595	921,012	234,417	34.14%
.Personnel Expenses Total	1,542,809	1,834,655	2,484,539	649,884	35.42%
Operating Expenses					
700000 - Services Parent (701000-709999)	240,603	489,713	412,495	(77,218)	-15.77%
710000 - Materials & Supplies Parent (711000-719999)	17,412	20,000	17,400	(2,600)	-13.00%
720000 - Travel Expense Parent (721000-729999)	6,837	10,698	9,167	(1,531)	-14.31%
730000 - Vehicle Operating Expense Parent (731000-739999)	3,254	4,021	3,200	(821)	-20.42%
740000 - Insurance, Claims, Damages Parent (741000-749999)	7,724	-	75,000	75,000	0.00%
780000 - Other Expenses Parent (781000-789999)	10,644	17,610	17,270	(340)	-1.93%
Operating Expenses Total	286,473	542,042	534,532	(7,510)	-1.39%
<b>E - Human Resources Total</b>	<b>1,829,282</b>	<b>2,376,697</b>	<b>3,019,071</b>	<b>642,374</b>	<b>27.03%</b>
<b>1100 Total</b>	<b>1,829,282</b>	<b>2,376,697</b>	<b>3,019,071</b>	<b>642,374</b>	<b>27.03%</b>



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>E - Human Resources</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	844,666	1,110,647	1,524,996	414,349	37.31%
601102 - Temporary Staffing	7,730	24,873	25,000	127	0.51%
601201 - Overtime	689	-	-	-	0.00%
601202 - Compensatory Time	2,393	-	-	-	0.00%
602105 - Cellphone Allowance	3,480	5,040	5,760	720	14.29%
602301 - Personal Leave	115,527	-	-	-	0.00%
602303 - Final Leave Payout	12,604	-	-	-	0.00%
602304 - Longevity	7,950	7,500	7,770	270	3.60%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>995,040</b>	<b>1,148,060</b>	<b>1,563,526</b>	<b>415,466</b>	<b>36.19%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	57,459	64,622	89,197	24,575	38.03%
611102 - Medicare	13,438	15,112	20,860	5,748	38.04%
611201 - General Pension	187,718	229,220	325,717	96,497	42.10%
611206 - Other Post-employment Benefits (OPEB)	82,622	91,465	125,380	33,915	37.08%
611301 - Hospitalization	176,536	236,714	300,376	63,662	26.89%
611302 - Life Insurance Benefit	1,656	1,363	3,567	2,204	161.72%
611303 - Long-Term Disability	2,424	2,212	3,843	1,631	73.75%
611304 - Health Savings Accounts	5,834	20,777	21,445	668	3.22%
611402 - Employee Health Savings Acct	680	1,110	555	(555)	-50.00%
611403 - On-site Medical Program	19,400	24,000	30,072	6,072	25.30%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>547,769</b>	<b>686,595</b>	<b>921,012</b>	<b>234,417</b>	<b>34.14%</b>
.Personnel Expenses Total	1,542,809	1,834,655	2,484,539	649,884	35.42%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701103 - Consultant Fees	23,519	187,000	187,000	-	0.00%
701107 - Investigative Services	12,344	15,000	15,000	-	0.00%
701208 - On-the-Job Injury Claims	74,432	75,000	-	(75,000)	-100.00%
701210 - Psychological Exam	16,530	22,500	20,000	(2,500)	-11.11%
701211 - Diagnostic Testing	1	-	-	-	0.00%
702221 - IT Maintenance	55,866	62,464	97,652	35,188	56.33%
703206 - Air Cards	408	408	449	41	10.05%
704104 - Equipment Rental	2,350	-	-	-	0.00%
704108 - Office Machine Rental	4,987	4,615	4,615	-	0.00%
704201 - Advertising	-	500	2,000	1,500	300.00%
704205 - Applicant & Promotional Testing	-	5,000	-	(5,000)	-100.00%
704210 - Printing	432	1,550	2,050	500	32.26%
704304 - Contractual Personnel Services	21,270	-	-	-	0.00%
704306 - Dues	3,571	5,366	5,499	133	2.48%
704307 - Employment Agencies	6,619	-	1,000	1,000	0.00%
704309 - Meeting Expense	641	1,800	180	(1,620)	-90.00%
704310 - Local Mileage	-	-	400	400	0.00%
704311 - Miscellaneous Services	113	100	100	-	0.00%
704319 - Parking	-	75	100	25	33.33%
704340 - Shredding and Recycling Services	194	200	200	-	0.00%
704501 - Freight, Express & Drayage	165	50	50	-	0.00%
704502 - Postage	1,603	3,250	1,700	(1,550)	-47.69%
704601 - Local Registration Fees	3,265	1,085	1,500	415	38.25%
704602 - Training Costs	12,295	101,750	71,000	(30,750)	-30.22%
704603 - Tuition & Books	-	2,000	2,000	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>240,603</b>	<b>489,713</b>	<b>412,495</b>	<b>(77,218)</b>	<b>-15.77%</b>

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711101 - Audio Visual Supplies	33	1,500	1,500	-	0.00%
711102 - Books	27	700	700	-	0.00%
711104 - Forms & Printed Material	-	1,700	1,700	-	0.00%
711105 - Instructional Materials & Supplies	98	5,600	1,500	(4,100)	-73.21%
711109 - Office Supplies & Stationery	6,600	4,950	4,950	-	0.00%
711110 - Technology Accessories & Supplies	4,578	-	-	-	0.00%
711111 - Printer Toner Cartridges	603	500	500	-	0.00%
714107 - Clothing	-	550	550	-	0.00%
714117 - Food & Ice	493	300	1,000	700	233.33%
714122 - Kitchen & Dining Room Supplies	172	200	500	300	150.00%
714126 - Other Materials & Supplies	272	-	-	-	0.00%
714148 - Security Material & Supplies	4,535	4,000	4,500	500	12.50%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>17,412</b>	<b>20,000</b>	<b>17,400</b>	<b>(2,600)</b>	<b>-13.00%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	608	-	-	-	0.00%
721102 - Transportation	-	200	200	-	0.00%
721103 - Auto Rental	-	100	100	-	0.00%
721201 - Hotels	3,912	1,554	2,945	1,391	89.51%
721202 - Meals	824	1,615	2,000	385	23.84%
721301 - Registration Fees	1,493	3,922	3,922	-	0.00%
721302 - Other Travel Expenses	-	3,307	-	(3,307)	-100.00%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>6,837</b>	<b>10,698</b>	<b>9,167</b>	<b>(1,531)</b>	<b>-14.31%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731102 - Gasoline	132	200	200	-	0.00%
731401 - Fleet Leased Vehicle	2,312	3,696	2,800	(896)	-24.24%
731402 - Fleet Daily Rental	809	125	200	75	60.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>3,254</b>	<b>4,021</b>	<b>3,200</b>	<b>(821)</b>	<b>-20.42%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
742108 - Supplemental Life	7,724	-	-	-	0.00%
742501 - Insurance Administrative Cost	-	-	75,000	75,000	0.00%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>7,724</b>	<b>-</b>	<b>75,000</b>	<b>75,000</b>	<b>0.00%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781301 - Fees, Licenses, & Permits	-	6,450	5,722	(728)	-11.29%
781309 - Technology Cost	8,734	9,660	9,660	-	0.00%
782201 - Awards	1,910	1,500	1,888	388	25.87%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>10,644</b>	<b>17,610</b>	<b>17,270</b>	<b>(340)</b>	<b>-1.93%</b>
Operating Expenses Total	286,473	542,042	534,532	(7,510)	-1.39%
<b>E - Human Resources Total</b>	<b>1,829,282</b>	<b>2,376,697</b>	<b>3,019,071</b>	<b>642,374</b>	<b>27.03%</b>
<b>1100 Total</b>	<b>1,829,282</b>	<b>2,376,697</b>	<b>3,019,071</b>	<b>642,374</b>	<b>27.03%</b>



City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>G - Economic &amp; Community Development</b>					
Attrition	-	(571,427)	(200,000)	371,427	-65.00%
ECD Administration	813,461	959,228	1,159,952	200,724	20.93%
ECD Code Enforcement	1,735,774	2,083,139	2,075,155	(7,984)	-0.38%
ECD Economic Development	247,748	653,807	626,644	(27,163)	-4.15%
ECD Homeless Program	157,440	445,877	755,895	310,018	69.53%
ECD Land Development Office	2,769,824	3,065,355	3,132,706	67,351	2.20%
ECD Neighborhood Services	385,665	408,625	434,807	26,182	6.41%
ECD Open Spaces / Outdoor Chattanooga	509,548	971,642	883,299	(88,343)	-9.09%
ECD Public Art	160,184	221,591	239,428	17,837	8.05%
ECD Real Property	106,811	143,776	-	(143,776)	-100.00%
Neighborhood Services	53,759	-	1,569	1,569	0.00%
Public Spaces Development & Engagement	100,000	-	-	-	0.00%
Zoning Ordinance and Permitting Process Assessment	-	-	100,000	100,000	0.00%
<b>G - Economic &amp; Community Development Total</b>	<b>7,040,214</b>	<b>8,381,613</b>	<b>9,209,454</b>	<b>827,841</b>	<b>9.88%</b>
<b>1100 Total</b>	<b>7,040,214</b>	<b>8,381,613</b>	<b>9,209,454</b>	<b>827,841</b>	<b>9.88%</b>



City of Chattanooga  
 Cost Center Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec)	
				Proposed vs. Budget	% Change
<b>1100</b>					
<b>G - Economic &amp; Community Development</b>					
G00101 - ECD - Neighborhood Serv - Admin	813,461	387,801	1,044,952	657,151	169.46%
G00104 - ECD - Affordable Housing Program	53,759	-	1,569	1,569	0.00%
G00105 - ECD - Economic Development	247,748	653,807	626,644	(27,163)	-4.15%
G00106 - ECD - Homeless Outreach Program	157,440	445,877	755,895	310,018	69.53%
G70001 - Outdoor Chattanooga	509,548	971,642	883,299	(88,343)	-9.09%
G70101 - Trust For Public Land	100,000	-	-	-	0.00%
G70203 - Shared Maint - Riverpark Art Maint & Mgmt	160,184	221,591	239,428	17,837	8.05%
G71001 - Land Development Office	2,752,767	3,040,280	3,109,131	68,851	2.26%
G71002 - Board of Plumbing Examiners	122	2,100	2,100	-	0.00%
G71003 - Board of Electrical Examiners	1,861	7,150	5,650	(1,500)	-20.98%
G71004 - Board of Mechanical Examiners	947	1,850	1,850	-	0.00%
G71005 - Board of Gas Fitters	52	2,050	2,050	-	0.00%
G71006 - Board of Appeals & Variances	14,075	11,925	11,925	-	0.00%
G00107 - ECD - Real Estate Office	106,811	143,776	-	(143,776)	-100.00%
G00201 - Neighborhood Service Development	385,665	408,625	434,807	26,182	6.41%
G00301 - Code Enforcement Office	1,626,158	1,983,139	1,975,155	(7,984)	-0.40%
G00302 - Back Tax Properties Abatement	109,616	100,000	100,000	-	0.00%
G00108 - ECD Home Repair Program			15,000	15,000	0.00%
<b>G - Economic &amp; Community Development Total</b>	<b>7,040,214</b>	<b>8,381,613</b>	<b>9,209,454</b>	<b>827,841</b>	<b>9.88%</b>
<b>1100 Total</b>	<b>7,040,214</b>	<b>8,381,613</b>	<b>9,209,454</b>	<b>827,841</b>	<b>9.88%</b>



City of Chattanooga  
Department by Account Type  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>G - Economic &amp; Community Development</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	3,417,153	3,838,933	4,554,674	715,741	18.64%
610000 - Fringe Benefits Parent (611000-619999)	1,925,915	2,291,276	2,784,297	493,021	21.52%
.Personnel Expenses Total	5,343,069	6,130,209	7,338,971	1,208,762	19.72%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,204,449	1,158,580	1,154,572	(4,008)	-0.35%
710000 - Materials & Supplies Parent (711000-719999)	58,552	69,935	73,375	3,440	4.92%
720000 - Travel Expense Parent (721000-729999)	52,566	44,360	44,360	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	215,807	253,361	258,489	5,128	2.02%
740000 - Insurance, Claims, Damages Parent (741000-749999)	150	10,700	10,700	-	0.00%
760000 - Capital Assets Parent (761000-769999)	5,100	-	1,000	1,000	0.00%
770000 - Capital Outlay Parent (771000-779999)	14,788	33,216	3,000	(30,216)	-90.97%
780000 - Other Expenses Parent (781000-789999)	126,734	331,521	205,256	(126,265)	-38.09%
Operating Expenses Total	1,678,145	1,901,673	1,750,752	(150,921)	-7.94%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	19,000	349,731	119,731	(230,000)	-65.76%
Transfers To Total	19,000	349,731	119,731	(230,000)	-65.76%
<b>G - Economic &amp; Community Development Total</b>	<b>7,040,214</b>	<b>8,381,613</b>	<b>9,209,454</b>	<b>827,841</b>	<b>9.88%</b>
<b>1100 Total</b>	<b>7,040,214</b>	<b>8,381,613</b>	<b>9,209,454</b>	<b>827,841</b>	<b>9.88%</b>



City of Chattanooga

Dept by Account

Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>G - Economic &amp; Community Development</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	2,856,667	3,977,234	4,460,626	483,392	12.15%
601102 - Temporary Staffing	2,886	125,000	123,463	(1,537)	-1.23%
601199 - . Attrition (Salary Only)	-	(343,356)	(120,000)	223,356	-65.05%
601201 - Overtime	785	-	-	-	0.00%
601202 - Compensatory Time	2,988	-	-	-	0.00%
602105 - Cellphone Allowance	24,850	34,080	35,160	1,080	3.17%
602301 - Personal Leave	426,903	-	-	-	0.00%
602303 - Final Leave Payout	56,698	-	-	-	0.00%
602304 - Longevity	45,375	45,975	55,425	9,450	20.55%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>3,417,153</b>	<b>3,838,933</b>	<b>4,554,674</b>	<b>715,741</b>	<b>18.64%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	198,501	229,977	258,486	28,509	12.40%
611102 - Medicare	46,425	53,845	60,538	6,693	12.43%
611199 - . Attrition (Benefits Only)	-	(228,071)	(80,000)	148,071	-64.92%
611201 - General Pension	638,124	799,734	932,129	132,395	16.55%
611206 - Other Post-employment Benefits (OPEB)	301,720	319,115	358,813	39,698	12.44%
611207 - OPEB (Grants)	338	-	-	-	0.00%
611301 - Hospitalization	574,978	904,533	1,025,721	121,188	13.40%
611302 - Life Insurance Benefit	5,958	5,617	8,971	3,354	59.71%
611303 - Long-Term Disability	8,197	8,580	10,781	2,201	25.65%
611304 - Health Savings Accounts	64,910	94,326	97,948	3,622	3.84%
611402 - Employee Health Savings Acct	8,065	5,220	2,610	(2,610)	-50.00%
611403 - On-site Medical Program	78,700	98,400	108,300	9,900	10.06%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>1,925,915</b>	<b>2,291,276</b>	<b>2,784,297</b>	<b>493,021</b>	<b>21.52%</b>
.Personnel Expenses Total	5,343,069	6,130,209	7,338,971	1,208,762	19.72%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701103 - Consultant Fees	21,247	8,680	8,680	-	0.00%
701104 - Court Reporter & Transcriber Fees	600	-	200	200	0.00%
701105 - Engineering Non-construction Consulting	2,790	10,000	10,000	-	0.00%
701109 - Legal Services	29,237	5,000	5,000	-	0.00%
701111 - IT Hosting & Managed Services	825	1,200	1,200	-	0.00%
701208 - On-the-Job Injury Claims	4,498	-	-	-	0.00%
702102 - Electrical	7,593	1,500	1,500	-	0.00%
702103 - Exterminating Service	264	228	228	-	0.00%
702106 - Plumbing	303	2,000	2,000	-	0.00%
702108 - Locksmith	125	350	350	-	0.00%
702204 - Contracted Repair Service	557	300	300	-	0.00%
702207 - Maintenance Services	-	500	500	-	0.00%
702208 - Fire Prevention Measures	15	-	-	-	0.00%
702221 - IT Maintenance	56,541	57,800	58,100	300	0.52%
702225 - IT Maintenance - Licensing	2,338	-	-	-	0.00%
702226 - IT Maintenance - Hosting	-	71,200	1,200	(70,000)	-98.31%
703101 - Electricity	4,069	6,600	6,600	-	0.00%
703102 - Natural Gas	1,683	1,300	1,300	-	0.00%
703103 - Water	1,509	2,000	2,000	-	0.00%
703109 - Sewer	1,201	1,800	1,800	-	0.00%
703201 - Telephone Service	3,953	2,050	2,050	-	0.00%
703202 - Cellular Phone Service	166	2,120	2,120	-	0.00%
703204 - Internet & Cable Services	-	120	-	(120)	-100.00%
703206 - Air Cards	25,332	500	11,540	11,040	2208.00%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
703207 - Digital Connectivity	-	11,040	-	(11,040)	-100.00%
704104 - Equipment Rental	6,148	3,048	3,000	(48)	-1.57%
704105 - Property Rental	340	700	700	-	0.00%
704106 - Dumpster Rental	618	-	-	-	0.00%
704108 - Office Machine Rental	20,397	18,855	21,355	2,500	13.26%
704109 - Traffic Control - Rental	8,646	-	-	-	0.00%
704201 - Advertising	10,822	13,800	13,300	(500)	-3.62%
704203 - Publicity	1,354	2,500	2,500	-	0.00%
704206 - Binding	425	175	175	-	0.00%
704210 - Printing	16,775	16,350	15,350	(1,000)	-6.12%
704213 - Debris Removal & Cleanup	248,498	260,000	260,000	-	0.00%
704219 - Property Appraisals	-	7,500	7,500	-	0.00%
704239 - Bio-Hazard / Environmental Services	1,441	10,000	5,000	(5,000)	-50.00%
704242 - License Testing	796	7,700	6,200	(1,500)	-19.48%
704306 - Dues	4,976	5,150	6,350	1,200	23.30%
704309 - Meeting Expense	4,932	6,850	7,350	500	7.30%
704310 - Local Mileage	403	2,000	2,500	500	25.00%
704311 - Miscellaneous Services	70,673	-	46,800	46,800	0.00%
704312 - Other Contracted Service	139,474	22,500	11,700	(10,800)	-48.00%
704313 - Recording Documents	7,216	8,454	8,504	50	0.59%
704314 - Stipends	1,038	-	-	-	0.00%
704315 - Waste Disposal	2,181	1,800	1,800	-	0.00%
704317 - Contracted Operations	40,836	155,000	200,000	45,000	29.03%
704319 - Parking	10,387	9,810	9,720	(90)	-0.92%
704320 - Link2Gov Internet Fee	35,037	-	37,200	37,200	0.00%
704329 - Radio Maintenance	1,666	-	-	-	0.00%
704330 - Demolition Services	333,773	315,000	315,000	-	0.00%
704337 - Title/Escrow Search	(904)	9,500	4,500	(5,000)	-52.63%
704340 - Shredding and Recycling Services	73	150	150	-	0.00%
704402 - Unallocated Purchasing Card Expense	189	-	-	-	0.00%
704407 - Wireless Data Communication	4,862	12,800	5,000	(7,800)	-60.94%
704501 - Freight, Express & Drayage	752	450	450	-	0.00%
704502 - Postage	33,211	35,350	35,400	50	0.14%
704601 - Local Registration Fees	1,505	2,300	3,200	900	39.13%
704602 - Training Costs	1,272	7,350	5,000	(2,350)	-31.97%
704603 - Tuition & Books	1,627	-	-	-	0.00%
704705 - Credit Card Use Charge	8,811	37,200	2,200	(35,000)	-94.09%
705201 - Client Services - Hotel Rent	19,354	-	-	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>1,204,449</b>	<b>1,158,580</b>	<b>1,154,572</b>	<b>(4,008)</b>	<b>-0.35%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711102 - Books	2,037	600	600	-	0.00%
711104 - Forms & Printed Material	27	200	200	-	0.00%
711105 - Instructional Materials & Supplies	-	7,800	800	(7,000)	-89.74%
711107 - Newspapers	780	780	260	(520)	-66.67%
711108 - Periodicals, Publications	-	100	100	-	0.00%
711109 - Office Supplies & Stationery	16,721	17,300	17,300	-	0.00%
711110 - Technology Accessories & Supplies	48	750	750	-	0.00%
711111 - Printer Toner Cartridges	3,013	2,000	2,000	-	0.00%
712107 - Lumber & Wood Products	9,316	12,300	12,300	-	0.00%
712108 - Other Constr & Bldg Materials	224	500	500	-	0.00%
712109 - Paint	842	2,100	2,100	-	0.00%
714105 - Building Maintenance Supplies	34	200	200	-	0.00%
714106 - Cleaning Supplies	434	500	500	-	0.00%
714107 - Clothing	1,833	2,400	2,400	-	0.00%
714108 - Cultural Arts Supplies	53	-	-	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	-	50	50	-	0.00%
714113 - Exhibits	486	-	-	-	0.00%



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
714115 - Fire Code Equipment	-	100	100	-	0.00%
714117 - Food & Ice	7,078	9,415	9,365	(50)	-0.53%
714120 - Hardware, Nails, Small Tools	575	600	600	-	0.00%
714122 - Kitchen & Dining Room Supplies	87	100	100	-	0.00%
714124 - Medical Supplies (First Aid)	58	300	300	-	0.00%
714126 - Other Materials & Supplies	4,719	100	15,100	15,000	#####
714128 - Recreational Supplies	1,669	4,000	3,000	(1,000)	-25.00%
714129 - Safety Equipment	1,043	1,150	1,150	-	0.00%
714130 - Safety Shoes	1,732	-	-	-	0.00%
714135 - Locks & Key supplies	-	300	350	50	16.67%
714138 - Flags Banners and Signage	-	2,040	-	(2,040)	-100.00%
714140 - Chain	200	-	-	-	0.00%
714143 - Event Planning, Services and Catering	3,607	4,000	3,000	(1,000)	-25.00%
714144 - Batteries	330	250	250	-	0.00%
714150 - Promotional Items	1,606	-	-	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>58,552</b>	<b>69,935</b>	<b>73,375</b>	<b>3,440</b>	<b>4.92%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	4,544	100	100	-	0.00%
721102 - Transportation	5,959	10,460	10,460	-	0.00%
721201 - Hotels	19,232	13,600	13,600	-	0.00%
721202 - Meals	8,241	7,450	7,450	-	0.00%
721301 - Registration Fees	13,606	11,850	11,850	-	0.00%
721302 - Other Travel Expenses	985	900	900	-	0.00%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>52,566</b>	<b>44,360</b>	<b>44,360</b>	<b>-</b>	<b>0.00%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731101 - Diesel Fuel	11	-	-	-	0.00%
731102 - Gasoline	32,886	30,889	30,889	-	0.00%
731203 - Vehicle Labor	6,189	3,000	3,000	-	0.00%
731204 - Vehicle Parts & Supplies	5,208	3,700	3,700	-	0.00%
731301 - Car Wash	720	900	900	-	0.00%
731401 - Fleet Leased Vehicle	170,579	214,872	220,000	5,128	2.39%
731402 - Fleet Daily Rental	215	-	-	-	0.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>215,807</b>	<b>253,361</b>	<b>258,489</b>	<b>5,128</b>	<b>2.02%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
742402 - Building & Content Insurance	-	10,500	10,500	-	0.00%
742503 - Fidelity & Surety Bonds	150	200	200	-	0.00%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>150</b>	<b>10,700</b>	<b>10,700</b>	<b>-</b>	<b>0.00%</b>
<b>760000 - Capital Assets Parent (761000-769999)</b>					
761101 - CIP Expense	5,100	-	1,000	1,000	0.00%
<b>760000 - Capital Assets Parent (761000-769999) Total</b>	<b>5,100</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>0.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772108 - Recreational Equipment	912	24,216	3,000	(21,216)	-87.61%
772109 - Office Furniture	7,910	9,000	-	(9,000)	-100.00%
772111 - Computer Software under 15000	550	-	-	-	0.00%
772112 - Computer equipment under 5000	5,415	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>14,788</b>	<b>33,216</b>	<b>3,000</b>	<b>(30,216)</b>	<b>-90.97%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781103 - Space Costs	59,932	72,500	60,000	(12,500)	-17.24%
781301 - Fees, Licenses, & Permits	4,390	1,800	1,800	-	0.00%
781309 - Technology Cost	40,934	39,560	48,195	8,635	21.83%
782201 - Awards	3,244	2,661	2,661	-	0.00%
782207 - Grant Awards	-	-	25,000	25,000	0.00%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
782210 - Program Expense	17,600	215,000	67,600	(147,400)	-68.56%
783202 - Lease Payments	634	-	-	-	0.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>126,734</b>	<b>331,521</b>	<b>205,256</b>	<b>(126,265)</b>	<b>-38.09%</b>
Operating Expenses Total	1,678,145	1,901,673	1,750,752	(150,921)	-7.94%
Transfers To					
<b>810000 - Other Financing Uses Parent (811000-819999)</b>					
811111 - Transfer to Gen Fd Special Programs	19,000	349,731	119,731	(230,000)	-65.76%
<b>810000 - Other Financing Uses Parent (811000-819999) Total</b>	<b>19,000</b>	<b>349,731</b>	<b>119,731</b>	<b>(230,000)</b>	<b>-65.76%</b>
Transfers To Total	19,000	349,731	119,731	(230,000)	-65.76%
<b>G - Economic &amp; Community Development Total</b>	<b>7,040,214</b>	<b>8,381,613</b>	<b>9,209,454</b>	<b>827,841</b>	<b>9.88%</b>
<b>1100 Total</b>	<b>7,040,214</b>	<b>8,381,613</b>	<b>9,209,454</b>	<b>827,841</b>	<b>9.88%</b>

City of Chattanooga  
Department by Offer  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>H - Police</b>					
911 Emergency Communication	4,824,752	4,983,894	5,117,426	133,532	2.68%
Administration & Support	9,809,761	6,922,242	6,229,771	(692,471)	-10.00%
Attrition	-	(1,140,000)	(1,800,000)	(660,000)	57.89%
Community & Department Support Services Bureau	171,641	294,246	635,597	341,351	116.01%
Family Justice Center	441,864	767,367	669,598	(97,769)	-12.74%
Gun Crime Network	-	2,743	-	(2,743)	-100.00%
Investigative Services Division 1	5,276,986	5,209,085	8,737,983	3,528,898	67.75%
Investigative Services Division 2	6,182,938	7,900,069	4,529,638	(3,370,431)	-42.66%
McKamey Animal Services	1,675,000	1,725,250	1,777,000	51,750	3.00%
Neighborhood Policing Bureau	26,043,968	28,081,621	29,094,382	1,012,761	3.61%
Office of Chief of Police	1,988,314	3,593,041	3,025,565	(567,476)	-15.79%
Overtime Enhancement	11,132	500,000	-	(500,000)	-100.00%
Police Facilities	6,511,944	7,145,997	7,157,269	11,272	0.16%
Real Time Intelligence Center (RTIC)	893,243	1,985,545	2,069,531	83,986	4.23%
Special Operations & Budget/Finance	4,372,540	5,057,949	5,759,126	701,177	13.86%
<b>H - Police Total</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>73,002,885</b>	<b>(26,164)</b>	<b>-0.04%</b>
<b>1100 Total</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>73,002,885</b>	<b>(26,164)</b>	<b>-0.04%</b>



City of Chattanooga  
Cost Center Summary  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec)	
				Proposed vs. Budget	% Change
<b>1100</b>					
<b>H - Police</b>					
H00101 - Chief of Police	1,145,465	3,109,155	1,766,036	(1,343,119)	-43.20%
H00102 - Internal Affairs	853,981	983,886	1,259,529	275,643	28.02%
H00201 - Police Uniform Services Command	478,070	697,416	305,123	(392,293)	-56.25%
H00202 - Police Community Services	171,641	294,246	635,597	341,351	116.01%
H00203 - Police Special Operations	4,048,322	4,549,607	5,241,789	692,182	15.21%
H00301 - Police Patrol Alpha	4,056,696	4,278,169	4,788,191	510,022	11.92%
H00302 - Police Patrol Bravo	2,644,902	2,918,764	3,277,559	358,795	12.29%
H00303 - Police Patrol Charlie	4,147,390	4,074,052	3,457,387	(616,665)	-15.14%
H00306 - Police Bike Patrol	319,567	684,848	305,492	(379,356)	-55.39%
H00401 - Police Patrol Echo	4,021,383	4,356,000	4,180,691	(175,309)	-4.02%
H00402 - Police Patrol Fox	3,115,673	3,333,604	4,088,701	755,097	22.65%
H00501 - Police Patrol Delta	3,589,052	3,919,731	4,493,099	573,368	14.63%
H00502 - Police Patrol George	3,671,235	3,821,780	4,198,556	376,776	9.86%
H00601 - Investigative Services Command	1,032,988	1,186,330	581,994	(604,336)	-50.94%
H00603 - Major Crimes	4,167,402	4,022,755	8,155,989	4,133,234	102.75%
H00604 - Special Investigations	5,599,666	6,338,100	3,030,320	(3,307,780)	-52.19%
H00701 - Police Admin & Support Svc Command	2,439	-	-	-	0.00%
H00702 - Police Admin Support & Tech Svcs	2,491,001	2,284,863	2,465,509	180,646	7.91%
H00703 - Police Training Recruiting	6,340,782	1,948,726	1,095,321	(853,405)	-43.79%
H00704 - Police Budget & Finance	309,775	427,544	436,356	8,812	2.06%
H00705 - Police Facilities & Security	6,500,167	7,117,523	7,134,443	16,920	0.24%
H00706 - Police Facilities - East 11th St Station	11,777	28,474	22,826	(5,648)	-19.84%
H00801 - Records Management & Services	845,891	1,413,380	732,629	(680,751)	-48.16%
H00802 - Polygraph	129,648	135,273	136,312	1,039	0.77%
H00803 - Police Communications Center	4,824,752	4,983,894	5,117,426	133,532	2.68%
H00804 - Animal Services	1,675,000	1,725,250	1,777,000	51,750	3.00%
H00805 - Family Justice Center	441,864	767,367	669,598	(97,769)	-12.74%
H00806 - Violence Reduction Initiative-GF	76,596	-	-	-	0.00%
H00605 - Special Victims Unit at Family Justice Center	583,272	1,561,969	1,499,318	(62,651)	-4.01%
H00707 - Real Time Intelligence Center (RTIC)	893,243	1,985,545	2,069,531	83,986	4.23%
H00807 - Safety Minority Internship	14,443	80,798	80,565	(233)	-0.29%
<b>H - Police Total</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>73,002,885</b>	<b>(26,164)</b>	<b>-0.04%</b>
<b>1100 Total</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>73,002,885</b>	<b>(26,164)</b>	<b>-0.04%</b>



City of Chattanooga  
Department by Account Type  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>H - Police</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	28,674,907	30,670,380	30,563,442	(106,938)	-0.35%
610000 - Fringe Benefits Parent (611000-619999)	22,986,131	25,701,852	25,640,346	(61,506)	-0.24%
.Personnel Expenses Total	51,661,038	56,372,232	56,203,787	(168,445)	-0.30%
Operating Expenses					
700000 - Services Parent (701000-709999)	10,046,967	9,956,350	10,148,338	191,988	1.93%
710000 - Materials & Supplies Parent (711000-719999)	385,068	377,190	322,691	(54,499)	-14.45%
720000 - Travel Expense Parent (721000-729999)	72,296	52,030	52,030	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	4,850,016	5,684,404	5,684,404	-	0.00%
760000 - Capital Assets Parent (761000-769999)	177,736	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	646,617	174,000	174,000	-	0.00%
780000 - Other Expenses Parent (781000-789999)	314,943	407,843	417,635	9,792	2.40%
Operating Expenses Total	16,493,643	16,651,817	16,799,098	147,281	0.88%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	49,402	5,000	-	(5,000)	-100.00%
Transfers To Total	49,402	5,000	-	(5,000)	-100.00%
<b>H - Police Total</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>73,002,885</b>	<b>(26,164)</b>	<b>-0.04%</b>
<b>1100 Total</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>73,002,885</b>	<b>(26,164)</b>	<b>-0.04%</b>





City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>H - Police</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	22,428,045	28,319,714	28,759,153	439,439	1.55%
601102 - Temporary Staffing	-	80,565	80,565	-	0.00%
601104 - State Training Wages	247,200	297,120	229,800	(67,320)	-22.66%
601105 - Injured On Duty Pay	9,912	-	-	-	0.00%
601199 - . Attrition (Salary Only)	-	(684,000)	(1,080,000)	(396,000)	57.89%
601201 - Overtime	1,601,515	1,250,000	1,230,000	(20,000)	-1.60%
601202 - Compensatory Time	28,661	-	-	-	0.00%
602101 - Uniform Allowance	196,000	247,600	198,000	(49,600)	-20.03%
602105 - Cellphone Allowance	93,820	100,800	96,480	(4,320)	-4.29%
602301 - Personal Leave	3,153,604	-	-	-	0.00%
602303 - Final Leave Payout	405,614	-	-	-	0.00%
602304 - Longevity	422,025	437,325	437,100	(225)	-0.05%
602306 - Call Back Pay	22,881	47,000	24,950	(22,050)	-46.91%
602307 - On Call Pay	65,630	53,000	50,500	(2,500)	-4.72%
609999 - Budget - Salaries & Wages	-	521,256	536,894	15,638	3.00%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>28,674,907</b>	<b>30,670,380</b>	<b>30,563,442</b>	<b>(106,938)</b>	<b>-0.35%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	242,368	216,609	229,648	13,039	6.02%
611102 - Medicare	391,694	379,296	443,315	64,019	16.88%
611199 - . Attrition (Benefits Only)	-	(456,000)	(720,000)	(264,000)	57.89%
611201 - General Pension	526,655	701,377	765,875	64,498	9.20%
611202 - Fire & Police Pension	10,142,726	11,234,537	11,507,285	272,748	2.43%
611205 - Other Pensions	284	-	-	-	0.00%
611206 - Other Post-employment Benefits (OPEB)	5,598,957	5,699,094	5,679,756	(19,338)	-0.34%
611207 - OPEB (Grants)	467	-	-	-	0.00%
611301 - Hospitalization	4,963,097	6,860,386	6,619,161	(241,225)	-3.52%
611302 - Life Insurance Benefit	47,794	42,796	43,108	312	0.73%
611303 - Long-Term Disability	6,636	8,175	10,504	2,329	28.49%
611304 - Health Savings Accounts	420,218	349,402	444,412	95,010	27.19%
611402 - Employee Health Savings Acct	51,575	17,940	11,280	(6,660)	-37.12%
611403 - On-site Medical Program	593,660	648,240	606,000	(42,240)	-6.52%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>22,986,131</b>	<b>25,701,852</b>	<b>25,640,346</b>	<b>(61,506)</b>	<b>-0.24%</b>
.Personnel Expenses Total	51,661,038	56,372,232	56,203,787	(168,445)	-0.30%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701103 - Consultant Fees	79,446	32,400	32,400	-	0.00%
701104 - Court Reporter & Transcriber Fees	38	-	-	-	0.00%
701110 - Veterinary Services	1,176	4,300	2,300	(2,000)	-46.51%
701208 - On-the-Job Injury Claims	1,013,829	450,000	500,000	50,000	11.11%
701211 - Diagnostic Testing	(3,350)	-	-	-	0.00%
701213 - On-the-Job Injury Settlement Claims	48,331	-	-	-	0.00%
702102 - Electrical	27,258	6,000	6,000	-	0.00%
702103 - Exterminating Service	795	1,150	1,150	-	0.00%
702106 - Plumbing	931	1,500	1,500	-	0.00%
702108 - Locksmith	30	750	50	(700)	-93.33%
702109 - Custodial Services	60,298	60,000	60,000	-	0.00%
702111 - Irrigation	131	-	-	-	0.00%
702201 - Alarm System Repair	495	500	500	-	0.00%
702202 - Bldg & Grounds Maintenance	-	2,000	2,000	-	0.00%
702204 - Contracted Repair Service	16,809	2,500	2,500	-	0.00%
702206 - Elevator Maintenance	5,877	5,000	5,000	-	0.00%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
702207 - Maintenance Services	10,500	6,500	6,500	-	0.00%
702208 - Fire Prevention Measures	2,167	4,500	4,500	-	0.00%
702211 - Grounds	-	2,500	500	(2,000)	-80.00%
702212 - HVAC	60,679	17,500	17,500	-	0.00%
702214 - Landscaping	6,543	5,000	5,000	-	0.00%
702215 - Building Repairs or Renovations under \$5000	26,392	5,000	5,000	-	0.00%
702217 - Valve Repairs	-	100	100	-	0.00%
702221 - IT Maintenance	46,733	587,638	469,776	(117,862)	-20.06%
702224 - Equipment Inspection and Calibration	16,927	-	-	-	0.00%
702225 - IT Maintenance - Licensing	165,737	4,500	4,500	-	0.00%
702227 - IT Maintenance - Support Maintenance	120,844	292,862	292,862	-	0.00%
703101 - Electricity	240,563	247,082	235,200	(11,882)	-4.81%
703102 - Natural Gas	33,381	25,535	26,067	532	2.08%
703103 - Water	15,310	19,368	16,617	(2,751)	-14.20%
703109 - Sewer	22,192	23,130	22,500	(630)	-2.72%
703201 - Telephone Service	100	3,000	-	(3,000)	-100.00%
703202 - Cellular Phone Service	2,741	395	395	-	0.00%
703204 - Internet & Cable Services	2,282	9,480	2,500	(6,980)	-73.63%
703206 - Air Cards	269,582	178,050	179,138	1,088	0.61%
703207 - Digital Connectivity	267	-	96,000	96,000	0.00%
704102 - Clothing & Linen Service	836	2,000	1,500	(500)	-25.00%
704104 - Equipment Rental	948	15,300	13,700	(1,600)	-10.46%
704105 - Property Rental	200	-	-	-	0.00%
704106 - Dumpster Rental	-	5,200	1,350	(3,850)	-74.04%
704107 - Floor Mat / Scrapper Rental	5,609	4,000	4,000	-	0.00%
704108 - Office Machine Rental	52,968	25,000	26,000	1,000	4.00%
704109 - Traffic Control - Rental	25,437	15,000	30,000	15,000	100.00%
704201 - Advertising	816	700	700	-	0.00%
704204 - Alarm Monitoring	2,692	3,800	3,006	(794)	-20.89%
704208 - Contracted Repair	2,352	2,500	5,000	2,500	100.00%
704210 - Printing	735	250	250	-	0.00%
704212 - Data Processing Service	359,999	400,000	400,000	-	0.00%
704215 - Security Services	-	500	500	-	0.00%
704228 - Translation Service	416	2,000	1,000	(1,000)	-50.00%
704236 - 911 Emergency Services	4,824,752	4,983,894	5,117,426	133,532	2.68%
704238 - Animal Control Contracted Services	1,675,000	1,725,250	1,777,000	51,750	3.00%
704239 - Bio-Hazard / Environmental Services	960	-	-	-	0.00%
704306 - Dues	9,830	5,500	6,550	1,050	19.09%
704307 - Employment Agencies	763	-	-	-	0.00%
704308 - Local Transportation	180	100	100	-	0.00%
704309 - Meeting Expense	1,911	500	500	-	0.00%
704310 - Local Mileage	360	250	250	-	0.00%
704311 - Miscellaneous Services	1,019	-	-	-	0.00%
704312 - Other Contracted Service	2,648	-	-	-	0.00%
704315 - Waste Disposal	8,027	1,000	4,000	3,000	300.00%
704316 - Wrecker Service	1,480	-	-	-	0.00%
704319 - Parking	18,508	10,000	15,000	5,000	50.00%
704329 - Radio Maintenance	694,887	694,174	702,026	7,852	1.13%
704340 - Shredding and Recycling Services	5,826	-	-	-	0.00%
704343 - FJC - Client Support Services	1,076	-	-	-	0.00%
704501 - Freight, Express & Drayage	1,544	1,400	900	(500)	-35.71%
704502 - Postage	11,906	7,767	7,500	(267)	-3.44%
704504 - Load, Delivery, and Installation	-	500	-	(500)	-100.00%
704601 - Local Registration Fees	3,201	1,525	1,025	(500)	-32.79%
704602 - Training Costs	30,547	50,000	31,000	(19,000)	-38.00%
704603 - Tuition & Books	4,500	-	-	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>10,046,967</b>	<b>9,956,350</b>	<b>10,148,338</b>	<b>191,988</b>	<b>1.93%</b>

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711101 - Audio Visual Supplies	674	600	600	-	0.00%
711102 - Books	1,362	200	200	-	0.00%
711104 - Forms & Printed Material	723	4,696	4,696	-	0.00%
711105 - Instructional Materials & Supplies	172	-	-	-	0.00%
711108 - Periodicals, Publications	-	650	650	-	0.00%
711109 - Office Supplies & Stationery	33,352	40,000	36,750	(3,250)	-8.13%
711110 - Technology Accessories & Supplies	2,364	4,700	4,700	-	0.00%
711111 - Printer Toner Cartridges	8,913	13,200	7,000	(6,200)	-46.97%
712108 - Other Constr & Bldg Materials	12	-	-	-	0.00%
712109 - Paint	214	1,250	250	(1,000)	-80.00%
712114 - Plumbing Supplies	165	100	100	-	0.00%
713104 - Filters, Misc	1,215	1,100	1,200	100	9.09%
713109 - Repair Parts	234	750	750	-	0.00%
713211 - Water Chemicals	3,552	3,500	3,500	-	0.00%
714105 - Building Maintenance Supplies	-	5,000	-	(5,000)	-100.00%
714106 - Cleaning Supplies	10,303	500	5,000	4,500	900.00%
714107 - Clothing	99,343	64,400	63,400	(1,000)	-1.55%
714109 - Data Processing Supplies	-	3,200	1,000	(2,200)	-68.75%
714111 - Electrical Supplies, Bulbs, Etc	6,885	3,200	3,200	-	0.00%
714112 - Electronic Parts	-	800	800	-	0.00%
714115 - Fire Code Equipment	-	1,500	1,000	(500)	-33.33%
714117 - Food & Ice	15,750	6,195	7,495	1,300	20.98%
714118 - Food & Supplies for Animals	4,635	7,000	6,200	(800)	-11.43%
714120 - Hardware, Nails, Small Tools	2,016	-	-	-	0.00%
714122 - Kitchen & Dining Room Supplies	666	-	-	-	0.00%
714124 - Medical Supplies (First Aid)	540	4,950	4,950	-	0.00%
714126 - Other Materials & Supplies	12,478	40,049	15,600	(24,449)	-61.05%
714127 - Police Ammunition	108,975	126,000	126,000	-	0.00%
714128 - Recreational Supplies	185	-	-	-	0.00%
714129 - Safety Equipment	14,067	10,000	10,000	-	0.00%
714135 - Locks & Key supplies	1,802	-	1,500	1,500	0.00%
714138 - Flags Banners and Signage	937	-	-	-	0.00%
714143 - Event Planning, Services and Catering	2,860	-	-	-	0.00%
714144 - Batteries	1,211	29,500	10,000	(19,500)	-66.10%
714147 - Police Evidence Supplies	6,887	4,000	4,000	-	0.00%
714148 - Security Material & Supplies	8,773	-	1,000	1,000	0.00%
714149 - Waste and Recycle Containers	-	150	150	-	0.00%
714150 - Promotional Items	3,738	-	-	-	0.00%
714151 - Police Supplies	7,614	-	1,000	1,000	0.00%
714152 - Police Leather Goods	22,451	-	-	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>385,068</b>	<b>377,190</b>	<b>322,691</b>	<b>(54,499)</b>	<b>-14.45%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	760	470	470	-	0.00%
721102 - Transportation	6,798	7,170	7,170	-	0.00%
721103 - Auto Rental	645	850	850	-	0.00%
721201 - Hotels	22,811	15,250	15,250	-	0.00%
721202 - Meals	17,096	8,980	8,980	-	0.00%
721301 - Registration Fees	22,815	18,910	18,910	-	0.00%
721302 - Other Travel Expenses	1,371	400	400	-	0.00%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>72,296</b>	<b>52,030</b>	<b>52,030</b>	<b>-</b>	<b>0.00%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731101 - Diesel Fuel	20,480	6,500	4,500	(2,000)	-30.77%
731102 - Gasoline	851,371	1,004,900	904,900	(100,000)	-9.95%
731103 - Propane	20	-	-	-	0.00%
731201 - Contracted Vehicle Repair	2,263	-	5,000	5,000	0.00%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
731203 - Vehicle Labor	509,265	380,897	440,897	60,000	15.75%
731204 - Vehicle Parts & Supplies	446,966	221,357	501,357	280,000	126.49%
731206 - Bicycle Repair & Maintenance	236	1,500	1,500	-	0.00%
731301 - Car Wash	1,568	1,250	1,250	-	0.00%
731302 - Licenses & Titles	457	-	-	-	0.00%
731401 - Fleet Leased Vehicle	3,015,622	4,068,000	3,825,000	(243,000)	-5.97%
731402 - Fleet Daily Rental	1,768	-	-	-	0.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>4,850,016</b>	<b>5,684,404</b>	<b>5,684,404</b>	<b>-</b>	<b>0.00%</b>
<b>760000 - Capital Assets Parent (761000-769999)</b>					
761110 - CIP Building Renovations	22,750	-	-	-	0.00%
761205 - Vehicle Purchase	154,986	-	-	-	0.00%
<b>760000 - Capital Assets Parent (761000-769999) Total</b>	<b>177,736</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772105 - Heating & Cooling Equipment	52,864	-	-	-	0.00%
772107 - Other Equipment	4,999	-	-	-	0.00%
772107 - Other Equipment (Under 5000)	6,591	-	-	-	0.00%
772109 - Office Furniture	12,603	-	-	-	0.00%
772110 - Firearms & Police Protection Equip	111,280	174,000	174,000	-	0.00%
772111 - Computer Software under 15000	(4,553)	-	-	-	0.00%
772112 - Computer equipment under 5000	369,174	-	-	-	0.00%
772117 - Radio Equipment under \$5,000	20,659	-	-	-	0.00%
772205 - Other Capital Purchase	73,000	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>646,617</b>	<b>174,000</b>	<b>174,000</b>	<b>-</b>	<b>0.00%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781103 - Space Costs	73,005	132,076	132,076	-	0.00%
781301 - Fees, Licenses, & Permits	1,435	2,000	-	(2,000)	-100.00%
781309 - Technology Cost	237,714	273,767	285,559	11,792	4.31%
782201 - Awards	2,789	-	-	-	0.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>314,943</b>	<b>407,843</b>	<b>417,635</b>	<b>9,792</b>	<b>2.40%</b>
Operating Expenses Total	16,493,643	16,651,817	16,799,098	147,281	0.88%
Transfers To					
<b>810000 - Other Financing Uses Parent (811000-819999)</b>					
811111 - Transfer to Gen Fd Special Programs	49,402	5,000	-	(5,000)	-100.00%
<b>810000 - Other Financing Uses Parent (811000-819999) Total</b>	<b>49,402</b>	<b>5,000</b>	<b>-</b>	<b>(5,000)</b>	<b>-100.00%</b>
Transfers To Total	49,402	5,000	-	(5,000)	-100.00%
<b>H - Police Total</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>73,002,885</b>	<b>(26,164)</b>	<b>-0.04%</b>
<b>1100 Total</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>73,002,885</b>	<b>(26,164)</b>	<b>-0.04%</b>

City of Chattanooga  
Department by Offer  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>J - Fire</b>					
Attrition	-	(429,000)	(750,000)	(321,000)	74.83%
Fire Administration	971,343	1,168,786	1,014,343	(154,443)	-13.21%
Fire Department Photo Composite	-	5,000	-	(5,000)	-100.00%
Fire Logistics Divison	1,055,112	1,437,192	1,434,611	(2,581)	-0.18%
Fire Operations	36,649,004	40,337,492	42,319,194	1,981,702	4.91%
Fire Prevention Bureau	36,601	1,559,200	1,630,888	71,688	4.60%
Fire Training Division	907,962	964,240	878,583	(85,657)	-8.88%
Firefighters for Full Staffing	1,940	212,720	-	(212,720)	-100.00%
Fiscal Technician	27,501	-	-	-	0.00%
Increased Fire Prevention	1,448,528	-	-	-	0.00%
Second Set of Turnouts	659,293	300,000	-	(300,000)	-100.00%
Special Operations Division	399,010	404,441	427,654	23,213	5.74%
<b>J - Fire Total</b>	<b>42,156,294</b>	<b>45,960,071</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>
<b>1100 Total</b>	<b>42,156,294</b>	<b>45,960,071</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>



City of Chattanooga  
Cost Center Summary  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec)	
				Proposed vs. Budget	% Change
<b>1100</b>					
<b>J - Fire</b>					
J00202 - Fire Station # 1	4,880,018	53,567	52,621	(946)	-1.77%
J00203 - Fire Station # 4	1,492,517	22,973	22,110	(863)	-3.76%
J00204 - Fire Station # 5	2,422,355	18,108	13,727	(4,381)	-24.19%
J00205 - Fire Station # 6	1,352,970	26,672	21,696	(4,976)	-18.66%
J00206 - Fire Station # 8	1,253,672	19,972	15,568	(4,404)	-22.05%
J00207 - Fire Station # 9	1,312,743	23,472	14,228	(9,244)	-39.38%
J00208 - Fire Station # 10	1,448,184	46,524	44,146	(2,378)	-5.11%
J00209 - Fire Station # 12	1,167,166	17,472	15,718	(1,754)	-10.04%
J00210 - Fire Station # 13	2,343,246	17,508	18,112	604	3.45%
J00211 - Fire Station # 14	1,069,624	19,672	18,768	(904)	-4.60%
J00212 - Fire Station # 15	1,165,664	12,572	9,508	(3,064)	-24.37%
J00213 - Fire Station # 16	1,301,502	20,072	19,828	(244)	-1.22%
J00214 - Fire Station # 17	1,235,915	12,672	10,818	(1,854)	-14.63%
J00215 - Fire Station # 19	1,609,966	19,608	17,974	(1,634)	-8.33%
J00216 - Fire Station # 20	1,333,160	13,672	13,643	(29)	-0.21%
J00217 - Fire Station # 21	1,307,683	20,472	21,126	654	3.19%
J00218 - Fire Station # 22	1,242,249	13,272	11,194	(2,078)	-15.66%
J00219 - Hamilton County Rescue	6,708	8,100	7,039	(1,061)	-13.10%
J00220 - Fire Station # 7	2,429,571	32,252	31,967	(285)	-0.88%
J00221 - Fire Station # 3 Tiftonia	1,316,157	41,204	24,866	(16,338)	-39.65%
J00222 - Fire Station # 11 Hixson	1,123,843	-	20,632	20,632	0.00%
J00301 - Fire Deputy Chief Admin	375,430	-	388,858	388,858	0.00%
J00307 - Fire Marshall Staff	1,485,129	1,559,200	1,630,888	71,688	4.60%
J00101 - Fire Administration	623,414	1,173,786	625,485	(548,301)	-46.71%
J00223 - Fire Tactical Services	399,010	404,441	427,654	23,213	5.74%
J00224 - Fire Training Division	907,962	964,240	878,583	(85,657)	-8.88%
J00201 - Fire Operations Division	3,836,031	39,661,376	41,143,905	1,482,529	3.74%
J00308 - Logistics & Technology	1,714,405	1,737,192	1,434,611	(302,581)	-17.42%
<b>J - Fire Total</b>	<b>42,156,294</b>	<b>45,960,071</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>
<b>1100 Total</b>	<b>42,156,294</b>	<b>45,960,071</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>





City of Chattanooga  
Department by Account Type  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>J - Fire</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	20,152,703	21,396,542	21,607,062	210,520	0.98%
610000 - Fringe Benefits Parent (611000-619999)	17,809,685	20,281,128	21,331,964	1,050,836	5.18%
.Personnel Expenses Total	37,962,388	41,677,670	42,939,025	1,261,355	3.03%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,864,882	1,858,567	1,767,036	(91,531)	-4.92%
710000 - Materials & Supplies Parent (711000-719999)	755,341	905,344	597,730	(307,614)	-33.98%
720000 - Travel Expense Parent (721000-729999)	22,868	22,400	10,500	(11,900)	-53.13%
730000 - Vehicle Operating Expense Parent (731000-739999)	1,340,686	1,303,550	1,424,681	121,131	9.29%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	750	700	(50)	-6.67%
770000 - Capital Outlay Parent (771000-779999)	28,900	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	181,230	191,790	215,600	23,810	12.41%
Operating Expenses Total	4,193,906	4,282,401	4,016,247	(266,154)	-6.22%
<b>J - Fire Total</b>	<b>42,156,294</b>	<b>45,960,071</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>
<b>1100 Total</b>	<b>42,156,294</b>	<b>45,960,071</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>J - Fire</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	16,150,351	20,751,992	20,757,456	5,464	0.03%
601104 - State Training Wages	249,600	252,900	254,400	1,500	0.59%
601105 - Injured On Duty Pay	476	-	-	-	0.00%
601199 - . Attrition (Salary Only)	-	(257,400)	(750,000)	(492,600)	191.38%
601201 - Overtime	33,186	30,400	37,400	7,000	23.03%
601202 - Compensatory Time	5,041	-	-	-	0.00%
602101 - Uniform Allowance	206,500	210,750	212,000	1,250	0.59%
602105 - Cellphone Allowance	13,920	13,200	13,920	720	5.45%
602301 - Personal Leave	2,918,292	-	-	-	0.00%
602302 - Personal Leave Buybacks	3,899	-	-	-	0.00%
602303 - Final Leave Payout	205,982	-	-	-	0.00%
602304 - Longevity	340,800	366,150	389,130	22,980	6.28%
602306 - Call Back Pay	7,122	10,300	9,000	(1,300)	-12.62%
602307 - On Call Pay	17,534	18,250	18,250	-	0.00%
609999 - Budget - Salaries & Wages	-	-	665,506	665,506	0.00%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>20,152,703</b>	<b>21,396,542</b>	<b>21,607,062</b>	<b>210,520</b>	<b>0.98%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	44,620	38,871	39,910	1,039	2.67%
611102 - Medicare	272,044	281,606	283,586	1,980	0.70%
611199 - . Attrition (Benefits Only)	-	(171,600)	-	171,600	-100.00%
611201 - General Pension	125,930	138,700	147,404	8,704	6.28%
611202 - Fire & Police Pension	8,021,748	9,367,414	9,761,955	394,541	4.21%
611206 - Other Post-employment Benefits (OPEB)	4,242,094	4,571,258	4,618,438	47,180	1.03%
611301 - Hospitalization	4,112,217	5,061,442	5,509,179	447,737	8.85%
611302 - Life Insurance Benefit	38,162	32,585	33,266	681	2.09%
611303 - Long-Term Disability	1,862	1,581	1,907	326	20.62%
611304 - Health Savings Accounts	436,054	436,041	422,837	(13,204)	-3.03%
611402 - Employee Health Savings Acct	50,355	23,130	10,755	(12,375)	-53.50%
611403 - On-site Medical Program	464,600	500,100	502,728	2,628	0.53%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>17,809,685</b>	<b>20,281,128</b>	<b>21,331,964</b>	<b>1,050,836</b>	<b>5.18%</b>
.Personnel Expenses Total	37,962,388	41,677,670	42,939,025	1,261,355	3.03%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701208 - On-the-Job Injury Claims	838,197	692,712	700,000	7,288	1.05%
701211 - Diagnostic Testing	1,139	-	-	-	0.00%
701213 - On-the-Job Injury Settlement Claims	1,634	-	-	-	0.00%
702102 - Electrical	1,144	2,000	1,000	(1,000)	-50.00%
702103 - Exterminating Service	5,375	5,732	5,030	(702)	-12.25%
702106 - Plumbing	7,068	1,000	3,500	2,500	250.00%
702108 - Locksmith	-	150	100	(50)	-33.33%
702109 - Custodial Services	19,500	17,000	14,800	(2,200)	-12.94%
702204 - Contracted Repair Service	19,108	9,000	9,500	500	5.56%
702207 - Maintenance Services	7,559	1,934	6,440	4,506	232.99%
702208 - Fire Prevention Measures	8,660	12,500	8,000	(4,500)	-36.00%
702212 - HVAC	16,510	5,000	1,000	(4,000)	-80.00%
702215 - Building Repairs or Renovations under \$5000	-	2,500	1,000	(1,500)	-60.00%
702216 - Roof Repair	900	1,000	200	(800)	-80.00%
702221 - IT Maintenance	51,475	51,455	7,491	(43,964)	-85.44%
702223 - Fire Fighter Equipment Repair	10,305	9,500	10,000	500	5.26%
703101 - Electricity	273,168	296,639	274,500	(22,139)	-7.46%
703102 - Natural Gas	55,363	69,095	56,116	(12,979)	-18.78%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
703103 - Water	37,389	40,900	38,140	(2,760)	-6.75%
703109 - Sewer	67,374	83,300	74,707	(8,593)	-10.32%
703202 - Cellular Phone Service	4,324	5,082	4,020	(1,062)	-20.90%
703204 - Internet & Cable Services	399	-	399	399	0.00%
703206 - Air Cards	28,567	25,583	28,859	3,276	12.81%
704102 - Clothing & Linen Service	18,669	17,549	16,756	(793)	-4.52%
704104 - Equipment Rental	40,286	40,800	40,500	(300)	-0.74%
704105 - Property Rental	-	300	300	-	0.00%
704108 - Office Machine Rental	5,051	4,900	4,700	(200)	-4.08%
704210 - Printing	611	2,000	700	(1,300)	-65.00%
704234 - Supplemental Annex Fire Services	118,544	114,000	130,696	16,696	14.65%
704306 - Dues	605	1,200	800	(400)	-33.33%
704310 - Local Mileage	115	150	100	(50)	-33.33%
704311 - Miscellaneous Services	5,675	-	-	-	0.00%
704312 - Other Contracted Service	1,448	7,500	500	(7,000)	-93.33%
704315 - Waste Disposal	6,374	4,723	4,662	(61)	-1.29%
704319 - Parking	114	220	120	(100)	-45.45%
704329 - Radio Maintenance	209,967	314,643	318,050	3,407	1.08%
704502 - Postage	857	1,000	500	(500)	-50.00%
704601 - Local Registration Fees	80	1,500	600	(900)	-60.00%
704602 - Training Costs	328	16,000	3,250	(12,750)	-79.69%
704603 - Tuition & Books	1,000	-	-	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>1,864,882</b>	<b>1,858,567</b>	<b>1,767,036</b>	<b>(91,531)</b>	<b>-4.92%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711102 - Books	10,860	3,500	4,500	1,000	28.57%
711104 - Forms & Printed Material	3,679	2,900	2,600	(300)	-10.34%
711105 - Instructional Materials & Supplies	3,163	1,500	1,500	-	0.00%
711107 - Newspapers	385	384	385	1	0.26%
711108 - Periodicals, Publications	1,495	1,495	1,495	-	0.00%
711109 - Office Supplies & Stationery	16,639	13,000	13,500	500	3.85%
711110 - Technology Accessories & Supplies	533	-	-	-	0.00%
712107 - Lumber & Wood Products	42	1,000	400	(600)	-60.00%
712108 - Other Constr & Bldg Materials	2,025	2,745	2,000	(745)	-27.14%
712109 - Paint	3,104	1,400	2,400	1,000	71.43%
713104 - Filters, Misc	3,310	3,000	2,500	(500)	-16.67%
713109 - Repair Parts	14,937	15,500	15,000	(500)	-3.23%
714105 - Building Maintenance Supplies	9,940	10,500	10,000	(500)	-4.76%
714106 - Cleaning Supplies	32,903	36,000	33,000	(3,000)	-8.33%
714107 - Clothing	7,400	32,000	7,000	(25,000)	-78.13%
714111 - Electrical Supplies, Bulbs, Etc	12,776	11,500	11,500	-	0.00%
714115 - Fire Code Equipment	531,133	670,000	400,000	(270,000)	-40.30%
714116 - Fire Supplies	33,216	35,000	33,500	(1,500)	-4.29%
714117 - Food & Ice	2,550	2,000	2,500	500	25.00%
714120 - Hardware, Nails, Small Tools	13,164	10,000	12,500	2,500	25.00%
714122 - Kitchen & Dining Room Supplies	1,858	1,750	1,750	-	0.00%
714124 - Medical Supplies (First Aid)	22,335	25,000	22,000	(3,000)	-12.00%
714125 - Oil & Lubricants	438	-	-	-	0.00%
714126 - Other Materials & Supplies	9,372	11,000	1,500	(9,500)	-86.36%
714129 - Safety Equipment	6,578	2,000	2,000	-	0.00%
714130 - Safety Shoes	639	720	700	(20)	-2.78%
714133 - Welding Supplies	1,765	-	1,700	1,700	0.00%
714135 - Locks & Key supplies	809	250	800	550	220.00%
714143 - Event Planning, Services and Catering	-	4,000	4,000	-	0.00%
714144 - Batteries	8,294	7,200	7,000	(200)	-2.78%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>755,341</b>	<b>905,344</b>	<b>597,730</b>	<b>(307,614)</b>	<b>-33.98%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
721101 - Out-of-town Mileage	30	-	-	-	0.00%
721102 - Transportation	447	1,500	750	(750)	-50.00%
721201 - Hotels	8,814	10,675	3,900	(6,775)	-63.47%
721202 - Meals	8,541	6,925	4,450	(2,475)	-35.74%
721301 - Registration Fees	4,760	2,000	1,000	(1,000)	-50.00%
721302 - Other Travel Expenses	276	1,300	400	(900)	-69.23%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>22,868</b>	<b>22,400</b>	<b>10,500</b>	<b>(11,900)</b>	<b>-53.13%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731101 - Diesel Fuel	207,105	180,000	200,000	20,000	11.11%
731102 - Gasoline	72,408	65,000	70,000	5,000	7.69%
731203 - Vehicle Labor	318,909	355,000	296,300	(58,700)	-16.54%
731204 - Vehicle Parts & Supplies	472,570	443,500	460,000	16,500	3.72%
731301 - Car Wash	14	-	-	-	0.00%
731302 - Licenses & Titles	20	50	50	-	0.00%
731401 - Fleet Leased Vehicle	269,660	260,000	398,331	138,331	53.20%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>1,340,686</b>	<b>1,303,550</b>	<b>1,424,681</b>	<b>121,131</b>	<b>9.29%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
741102 - Claims & Damages	-	750	700	(50)	-6.67%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>-</b>	<b>750</b>	<b>700</b>	<b>(50)</b>	<b>-6.67%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772102 - Building Equipment	2,015	-	-	-	0.00%
772103 - Fire Fighting Equipment	23,757	-	-	-	0.00%
772109 - Office Furniture	1,592	-	-	-	0.00%
772112 - Computer equipment under 5000	96	-	-	-	0.00%
772118 - Medical Equipment	1,440	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>28,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781301 - Fees, Licenses, & Permits	4,985	10,490	11,075	585	5.58%
781309 - Technology Cost	175,077	178,800	202,525	23,725	13.27%
782201 - Awards	1,168	2,500	2,000	(500)	-20.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>181,230</b>	<b>191,790</b>	<b>215,600</b>	<b>23,810</b>	<b>12.41%</b>
Operating Expenses Total	4,193,906	4,282,401	4,016,247	(266,154)	-6.22%
<b>J - Fire Total</b>	<b>42,156,294</b>	<b>45,960,071</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>
<b>1100 Total</b>	<b>42,156,294</b>	<b>45,960,071</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>



City of Chattanooga  
Department by Offer  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>K - Public Works</b>					
Attrition	-	(450,000)	(486,000)	(36,000)	8.00%
Chattanooga Zoo Management Contract	674,999	675,000	675,000	-	0.00%
City Wide Maintenance	5,928,544	6,261,268	6,411,095	149,827	2.39%
Civic Facilities	750,001	750,000	500,000	(250,000)	-33.33%
Facility Management	2,360,858	2,598,873	2,685,703	86,830	3.34%
Golf Course Operations Consultant	-	20,000	-	(20,000)	-100.00%
Parks Maintenance	2,939,888	3,132,172	3,119,878	(12,294)	-0.39%
Public Works Administration & Engineering	3,091,127	3,268,539	3,207,265	(61,274)	-1.87%
Scenic Cities Beautiful	-	-	45,221	45,221	0.00%
Solid Waste and Recycle Collection	14,244,040	14,162,301	13,411,752	(750,549)	-5.30%
Tennessee Riverpark Downtown	2,609,880	2,937,531	3,139,593	202,062	6.88%
Youth Summer Work Program	42,156	102,175	115,900	13,725	13.43%
<b>K - Public Works Total</b>	<b>32,641,493</b>	<b>33,457,859</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>
<b>1100 Total</b>	<b>32,641,493</b>	<b>33,457,859</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>





City of Chattanooga  
Cost Center Summary  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs.	
				Budget	% Change
<b>1100</b>					
<b>K - Public Works</b>					
K00101 - Public Works Admin	1,089,673	788,679	603,095	(185,584)	-23.53%
K00102 - City Engineer	1,524,411	1,503,756	1,575,997	72,241	4.80%
K00105 - Field Surveyors	161,126	203,809	210,755	6,946	3.41%
K00201 - Public Works Utilities	179,864	185,772	187,260	1,488	0.80%
K00301 - Solid Waste Disposal	6,056,902	6,150,400	4,740,200	(1,410,200)	-22.93%
K00501 - CWS Admin	1,334,722	1,502,015	1,398,521	(103,494)	-6.89%
K00502 - CWS Emergency	700,909	676,640	672,873	(3,767)	-0.56%
K00504 - CWS Street Cleaning	115,083	-	75,500	75,500	0.00%
K00506 - CWS Central Business District	364,206	365,402	437,669	72,267	19.78%
K00507 - CWS Street Cleaning Crews	643,824	664,442	829,659	165,217	24.87%
K00508 - CWS Mowing Tractors/Leaf Collection	801,060	950,915	967,863	16,948	1.78%
K00509 - CWS Street Sweeping	779,773	970,540	751,566	(218,974)	-22.56%
K00601 - Brush Pick-up	1,297,923	1,448,185	1,493,083	44,898	3.10%
K00602 - Garbage Pick-up	4,121,941	3,773,129	4,040,109	266,980	7.08%
K00603 - Trash Flash Pick-up	999,164	719,982	1,061,212	341,230	47.39%
K00604 - Recycle Pick-up	803,476	1,089,655	1,127,090	37,435	3.44%
K00609 - Blighted Property Abatement	349	-	-	-	0.00%
K00610 - Container Management	448,880	438,711	448,630	9,919	2.26%
K00701 - Municipal Forestry	1,003,901	945,542	1,090,184	144,642	15.30%
K01302 - Orchard Knob Storm Station	150	-	-	-	0.00%
K01303 - Minor Storm Station	5,052	-	-	-	0.00%
K01401 - Park Mgmt - Admin	1,039,909	1,036,900	968,363	(68,537)	-6.61%
K01405 - Park Mgmt - City-Wide Security	40,399	51,573	57,686	6,113	11.85%
K01406 - Park Mgmt - Heritage Park	32,616	17,056	32,056	15,000	87.95%
K01407 - Park Mgmt - Greenway Farm	4,945	17,056	17,256	200	1.17%
K01408 - Park Mgmt - Rivermont Park	2,565	-	10,600	10,600	0.00%
K01411 - Park Mgmt - Landscape Mechanic	55,135	63,360	63,422	62	0.10%
K01502 - Shared Maint - Carousel Operations	86,238	117,275	93,292	(23,983)	-20.45%
K01503 - Shared Maint - TN Riverpark Security	245,972	275,010	290,296	15,286	5.56%
K01506 - Shared Maint - Renaissance Park	205	-	-	-	0.00%
K00107 - Facilities Management	290,182	394,787	398,444	3,657	0.93%
K00108 - Mail Room	46,903	49,014	54,216	5,202	10.61%
K00109 - Office of Sustainability	99,512	112,017	116,268	4,251	3.79%
K00110 - Building Maintenance	1,854,005	1,984,935	2,062,675	77,740	3.92%
K00111 - Storage on Main Street	70,256	51,120	51,100	(20)	-0.04%
K00122 - GIS	315,917	322,295	331,417	9,122	2.83%
K00406 - Farmer's Market	-	7,000	3,000	(4,000)	-57.14%
K00606 - Refuse Collection Centers	515,405	542,239	501,428	(40,811)	-7.53%
K01402 - Park Mgmt - Playgrounds & Facilities	197,743	230,534	230,413	(121)	-0.05%
K01404 - Park Mgmt - City-Wide Park Maintenance	1,129,180	1,220,223	1,329,418	109,195	8.95%
K01501 - Shared Maint - TN Riverpark Downtown	1,689,565	2,243,845	2,401,526	157,681	7.03%
K01504 - Shared Maint - TN Riverpark Downtown Riverwalk	587,900	301,401	354,479	53,078	17.61%
K01601 - Chattanooga Zoo at Warner Park	674,999	675,000	675,000	-	0.00%
K01901 - Memorial Auditorium	167,645	-	-	-	0.00%
K01902 - Tivoli Theatre	582,356	750,000	500,000	(250,000)	-33.33%
K00123 - Summer Youth Worker Program	42,156	102,175	115,900	13,725	13.43%
K01409 - Park Mgmt -East Lake	9	-	-	-	0.00%
K01410 - Park Mgmt - Landscape Miller Park	437,387	515,470	410,664	(104,806)	-20.33%
K00124 - Scenic Cities Beautiful	-	-	45,221	45,221	0.00%
<b>K - Public Works Total</b>	<b>32,641,493</b>	<b>33,457,859</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>
<b>1100 Total</b>	<b>32,641,493</b>	<b>33,457,859</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>



City of Chattanooga  
Department by Account Type  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>K - Public Works</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	8,157,743	8,676,032	8,962,673	286,641	3.30%
610000 - Fringe Benefits Parent (611000-619999)	4,739,258	5,656,867	5,934,797	277,930	4.91%
.Personnel Expenses Total	12,897,001	14,332,899	14,897,470	564,571	3.94%
Operating Expenses					
700000 - Services Parent (701000-709999)	12,697,522	12,600,363	11,349,087	(1,251,276)	-9.93%
710000 - Materials & Supplies Parent (711000-719999)	837,954	831,565	835,676	4,111	0.49%
720000 - Travel Expense Parent (721000-729999)	29,647	13,430	13,330	(100)	-0.74%
730000 - Vehicle Operating Expense Parent (731000-739999)	5,007,436	4,927,354	4,922,674	(4,680)	-0.09%
740000 - Insurance, Claims, Damages Parent (741000-749999)	167,512	183,700	170,300	(13,400)	-7.29%
760000 - Capital Assets Parent (761000-769999)	800,035	400,000	400,000	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	28,616	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	175,769	168,548	191,649	23,101	13.71%
810000 - Other Financing Uses Parent (811000-819999)	-	-	45,221	45,221	0.00%
Operating Expenses Total	19,744,492	19,124,960	17,927,937	(1,197,023)	-6.26%
<b>K - Public Works Total</b>	<b>32,641,493</b>	<b>33,457,859</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>
<b>1100 Total</b>	<b>32,641,493</b>	<b>33,457,859</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>K - Public Works</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	6,467,978	8,619,854	8,915,368	295,514	3.43%
601103 - Part Time Employees	-	123,287	142,762	19,475	15.80%
601105 - Injured On Duty Pay	14,328	-	-	-	0.00%
601199 - . Attrition (Salary Only)	-	(270,000)	(291,600)	(21,600)	8.00%
601201 - Overtime	346,840	-	-	-	0.00%
601202 - Compensatory Time	5,075	-	-	-	0.00%
602105 - Cellphone Allowance	47,224	47,088	45,288	(1,800)	-3.82%
602201 - Incentive Awards	9,050	3,800	3,000	(800)	-21.05%
602301 - Personal Leave	1,083,434	-	-	-	0.00%
602303 - Final Leave Payout	24,264	-	-	-	0.00%
602304 - Longevity	152,403	152,003	147,855	(4,148)	-2.73%
602306 - Call Back Pay	1,877	-	-	-	0.00%
602307 - On Call Pay	5,270	-	-	-	0.00%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>8,157,743</b>	<b>8,676,032</b>	<b>8,962,673</b>	<b>286,641</b>	<b>3.30%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	471,551	496,810	513,922	17,112	3.44%
611102 - Medicare	110,561	122,665	120,204	(2,461)	-2.01%
611199 - . Attrition (Benefits Only)	-	(180,000)	(194,400)	(14,400)	8.00%
611201 - General Pension	1,553,043	1,779,906	1,913,677	133,771	7.52%
611204 - Union Pension	3,291	869	896	27	3.11%
611206 - Other Post-employment Benefits (OPEB)	688,519	714,811	736,583	21,772	3.05%
611301 - Hospitalization	1,518,643	2,213,932	2,316,083	102,151	4.61%
611302 - Life Insurance Benefit	14,141	12,572	16,600	4,028	32.04%
611303 - Long-Term Disability	19,271	19,125	21,929	2,804	14.66%
611304 - Health Savings Accounts	137,506	214,493	230,149	15,656	7.30%
611402 - Employee Health Savings Acct	16,012	11,964	5,715	(6,249)	-52.23%
611403 - On-site Medical Program	206,720	249,720	253,440	3,720	1.49%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>4,739,258</b>	<b>5,656,867</b>	<b>5,934,797</b>	<b>277,930</b>	<b>4.91%</b>
.Personnel Expenses Total	12,897,001	14,332,899	14,897,470	564,571	3.94%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701103 - Consultant Fees	-	20,000	-	(20,000)	-100.00%
701208 - On-the-Job Injury Claims	330,629	89,800	170,000	80,200	89.31%
701211 - Diagnostic Testing	10	-	-	-	0.00%
701213 - On-the-Job Injury Settlement Claims	6,547	-	-	-	0.00%
702102 - Electrical	116,252	154,500	100,000	(54,500)	-35.28%
702103 - Exterminating Service	22,215	3,700	7,100	3,400	91.89%
702105 - Painting	2,435	100	4,500	4,400	4400.00%
702106 - Plumbing	48,964	49,500	36,500	(13,000)	-26.26%
702107 - Mechanical Trades	45	-	-	-	0.00%
702108 - Locksmith	17,166	15,000	14,300	(700)	-4.67%
702109 - Custodial Services	44,035	80,000	71,000	(9,000)	-11.25%
702110 - Tree Maintenance & Planting	32,773	20,000	20,000	-	0.00%
702111 - Irrigation	3,199	6,000	3,500	(2,500)	-41.67%
702201 - Alarm System Repair	10,147	5,750	6,200	450	7.83%
702202 - Bldg & Grounds Maintenance	53,788	70,000	49,000	(21,000)	-30.00%
702204 - Contracted Repair Service	58,720	58,400	57,000	(1,400)	-2.40%
702205 - Electric Motor Drive Repair	4,596	-	-	-	0.00%
702206 - Elevator Maintenance	48,223	5,000	5,000	-	0.00%
702207 - Maintenance Services	35,556	17,950	19,500	1,550	8.64%
702208 - Fire Prevention Measures	27,137	18,752	20,390	1,638	8.74%

City of Chattanooga  
Dept by Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
702211 - Grounds	38,633	146,000	149,000	3,000	2.05%
702212 - HVAC	108,931	100,386	94,100	(6,286)	-6.26%
702214 - Landscaping	24,961	28,500	32,000	3,500	12.28%
702215 - Building Repairs or Renovations under \$5000	3,237	-	-	-	0.00%
702216 - Roof Repair	925	-	-	-	0.00%
702217 - Valve Repairs	905	-	-	-	0.00%
702218 - Pump Repairs	419	2,300	1,000	(1,300)	-56.52%
702219 - Street Light Maintenance	130	-	-	-	0.00%
702221 - IT Maintenance	144,105	152,452	151,190	(1,262)	-0.83%
702222 - Cabling & Installation	7,567	-	-	-	0.00%
702225 - IT Maintenance - Licensing	14,962	-	-	-	0.00%
702227 - IT Maintenance - Support Maintenance	2,078	10,000	8,000	(2,000)	-20.00%
702228 - Generator Maintenance	1,366	1,000	1,000	-	0.00%
702229 - Contract Mowing	390,377	500,000	614,000	114,000	22.80%
703101 - Electricity	924,412	818,500	789,500	(29,000)	-3.54%
703102 - Natural Gas	96,342	60,500	58,500	(2,000)	-3.31%
703103 - Water	282,326	337,200	279,700	(57,500)	-17.05%
703106 - Traffic Lighting	33	-	-	-	0.00%
703109 - Sewer	297,126	215,633	213,060	(2,573)	-1.19%
703202 - Cellular Phone Service	3,205	3,000	3,000	-	0.00%
703206 - Air Cards	13,690	11,445	13,360	1,915	16.73%
704102 - Clothing & Linen Service	9,718	10,505	10,200	(305)	-2.90%
704103 - Demurrage	2,043	1,500	1,000	(500)	-33.33%
704104 - Equipment Rental	23,791	10,150	15,650	5,500	54.19%
704105 - Property Rental	52	-	2,400	2,400	0.00%
704106 - Dumpster Rental	23,800	19,500	21,300	1,800	9.23%
704107 - Floor Mat / Scrapper Rental	3,331	3,650	4,100	450	12.33%
704108 - Office Machine Rental	12,990	11,135	15,050	3,915	35.16%
704201 - Advertising	57	-	-	-	0.00%
704203 - Publicity	1,250	15,000	5,000	(10,000)	-66.67%
704204 - Alarm Monitoring	14,883	5,455	10,480	5,025	92.12%
704207 - Collection Expense	45	-	-	-	0.00%
704208 - Contracted Repair	61,163	19,000	62,000	43,000	226.32%
704209 - Copying	90	-	-	-	0.00%
704210 - Printing	193	1,100	500	(600)	-54.55%
704212 - Data Processing Service	-	500	500	-	0.00%
704213 - Debris Removal & Cleanup	60,000	61,000	60,500	(500)	-0.82%
704214 - Lighting Service	3,738	-	-	-	0.00%
704215 - Security Services	186,582	271,000	280,000	9,000	3.32%
704221 - Recreation Support Services	910	-	-	-	0.00%
704227 - Transfer Station Cost	1,823,797	1,556,000	1,786,000	230,000	14.78%
704235 - Zoo Lease & Management	596,497	675,000	675,000	-	0.00%
704239 - Bio-Hazard / Environmental Services	2,808	2,000	1,000	(1,000)	-50.00%
704241 - Monitoring Services	680	-	-	-	0.00%
704245 - Crane & Hoist Repair	150	-	-	-	0.00%
704247 - Civic Facilities Management	519,842	750,000	500,000	(250,000)	-33.33%
704306 - Dues	10,343	10,250	6,150	(4,100)	-40.00%
704307 - Employment Agencies	84,739	81,000	25,000	(56,000)	-69.14%
704309 - Meeting Expense	618	250	2,250	2,000	800.00%
704310 - Local Mileage	246	-	-	-	0.00%
704311 - Miscellaneous Services	1,420	-	-	-	0.00%
704312 - Other Contracted Service	16,990	-	-	-	0.00%
704315 - Waste Disposal	5,737,365	5,847,000	4,448,300	(1,398,700)	-23.92%
704317 - Contracted Operations	-	-	163,500	163,500	0.00%
704319 - Parking	8,902	8,792	7,900	(892)	-10.15%
704329 - Radio Maintenance	162,462	162,462	164,777	2,315	1.42%
704330 - Demolition Services	2,781	-	-	-	0.00%
704336 - Tire Disposal	15,654	15,000	16,000	1,000	6.67%

## City of Chattanooga

Dept by Account

Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
704340 - Shredding and Recycling Services	88	700	200	(500)	-71.43%
704402 - Unallocated Purchasing Card Expense	284	-	-	-	0.00%
704407 - Wireless Data Communication	42,575	36,286	43,030	6,744	18.59%
704501 - Freight, Express & Drayage	211	-	-	-	0.00%
704502 - Postage	8,555	1,000	1,000	-	0.00%
704601 - Local Registration Fees	15,148	3,810	7,900	4,090	107.35%
704602 - Training Costs	6,442	6,950	8,000	1,050	15.11%
704705 - Credit Card Use Charge	16,125	13,000	13,000	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>12,697,522</b>	<b>12,600,363</b>	<b>11,349,087</b>	<b>(1,251,276)</b>	<b>-9.93%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711102 - Books	311	100	100	-	0.00%
711104 - Forms & Printed Material	3,351	4,250	3,462	(788)	-18.54%
711105 - Instructional Materials & Supplies	155	100	100	-	0.00%
711107 - Newspapers	889	576	576	-	0.00%
711109 - Office Supplies & Stationery	17,073	13,800	13,000	(800)	-5.80%
711110 - Technology Accessories & Supplies	1,598	200	200	-	0.00%
711111 - Printer Toner Cartridges	7,429	6,850	5,500	(1,350)	-19.71%
712101 - Asphalt and Asphalt Filler	-	50,000	20,000	(30,000)	-60.00%
712102 - Brick & Concrete Blocks	2,306	-	-	-	0.00%
712103 - Cement, Lime, & Plaster	1,285	3,400	2,250	(1,150)	-33.82%
712104 - Concrete, Clay Pipe, & Fittings	3,294	2,200	2,450	250	11.36%
712105 - Gravel, Sand, Stone, Chert	760	250	100	(150)	-60.00%
712106 - Hardware Replacement	292	5,000	4,100	(900)	-18.00%
712107 - Lumber & Wood Products	427	2,500	1,350	(1,150)	-46.00%
712108 - Other Constr & Bldg Materials	10,745	1,500	1,000	(500)	-33.33%
712109 - Paint	2,524	2,700	2,200	(500)	-18.52%
712110 - Pipe & Fittings	212	300	300	-	0.00%
712111 - Sewer Grates & Manhole Covers	133	-	-	-	0.00%
712112 - Street Signs & Markings	760	200	200	-	0.00%
712113 - Structural Steel, Iron	-	325	-	(325)	-100.00%
712114 - Plumbing Supplies	15,931	9,700	9,800	100	1.03%
713102 - Fasteners	1,236	-	-	-	0.00%
713103 - Filter Press Parts	41	-	-	-	0.00%
713104 - Filters, Misc	3,130	2,350	2,379	29	1.23%
713108 - Pumps & Pump Parts	1,532	-	1,000	1,000	0.00%
713109 - Repair Parts	52,825	28,000	29,100	1,100	3.93%
713110 - Valve Parts	1,843	-	-	-	0.00%
713116 - Motors & Parts	1,708	-	-	-	0.00%
713117 - Hose & Fittings	652	-	-	-	0.00%
713118 - Small Equipment Tires	192	-	-	-	0.00%
713211 - Water Chemicals	17,208	17,000	15,500	(1,500)	-8.82%
714105 - Building Maintenance Supplies	20,285	17,150	19,500	2,350	13.70%
714106 - Cleaning Supplies	46,571	24,000	28,000	4,000	16.67%
714107 - Clothing	39,752	21,250	25,895	4,645	21.86%
714109 - Data Processing Supplies	3,883	-	1,000	1,000	0.00%
714111 - Electrical Supplies, Bulbs, Etc	104,636	48,600	52,300	3,700	7.61%
714112 - Electronic Parts	2,381	2,000	2,000	-	0.00%
714117 - Food & Ice	17,612	19,050	19,300	250	1.31%
714118 - Food & Supplies for Animals	38	-	-	-	0.00%
714120 - Hardware, Nails, Small Tools	51,644	22,650	24,044	1,394	6.15%
714122 - Kitchen & Dining Room Supplies	765	-	-	-	0.00%
714123 - Machine Shop & Garage Supplies	576	550	550	-	0.00%
714124 - Medical Supplies (First Aid)	1,131	500	500	-	0.00%
714125 - Oil & Lubricants	1,594	4,300	4,200	(100)	-2.33%
714126 - Other Materials & Supplies	7,258	100,850	100,850	-	0.00%
714128 - Recreational Supplies	19,941	1,000	5,500	4,500	450.00%
714129 - Safety Equipment	22,068	17,250	17,210	(40)	-0.23%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
714130 - Safety Shoes	21,307	17,950	21,200	3,250	18.11%
714131 - Seeds, Trees, Plants, Hort Supplies	36,562	32,100	56,500	24,400	76.01%
714132 - Test Materials	800	-	-	-	0.00%
714133 - Welding Supplies	3,351	2,700	2,600	(100)	-3.70%
714135 - Locks & Key supplies	6,760	4,600	4,100	(500)	-10.87%
714136 - Dirt mix, Mulch, Topsoil	22,103	23,500	24,000	500	2.13%
714138 - Flags Banners and Signage	854	1,300	1,800	500	38.46%
714140 - Chain	489	-	210	210	0.00%
714141 - Machine Parts	2,208	3,000	2,000	(1,000)	-33.33%
714143 - Event Planning, Services and Catering	7,410	1,500	4,800	3,300	220.00%
714144 - Batteries	3,874	1,600	1,700	100	6.25%
714149 - Waste and Recycle Containers	241,123	312,114	300,500	(11,614)	-3.72%
714150 - Promotional Items	1,139	750	750	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>837,954</b>	<b>831,565</b>	<b>835,676</b>	<b>4,111</b>	<b>0.49%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	1,667	-	-	-	0.00%
721102 - Transportation	1,866	700	700	-	0.00%
721103 - Auto Rental	106	-	-	-	0.00%
721201 - Hotels	7,239	5,500	5,400	(100)	-1.82%
721202 - Meals	3,780	1,280	1,280	-	0.00%
721301 - Registration Fees	14,585	5,950	5,950	-	0.00%
721302 - Other Travel Expenses	404	-	-	-	0.00%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>29,647</b>	<b>13,430</b>	<b>13,330</b>	<b>(100)</b>	<b>-0.74%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731101 - Diesel Fuel	622,346	563,235	668,550	105,315	18.70%
731102 - Gasoline	117,015	116,937	123,600	6,663	5.70%
731103 - Propane	1,637	250	250	-	0.00%
731201 - Contracted Vehicle Repair	2,717	2,000	1,000	(1,000)	-50.00%
731203 - Vehicle Labor	747,943	412,225	537,575	125,350	30.41%
731204 - Vehicle Parts & Supplies	821,206	565,400	692,400	127,000	22.46%
731301 - Car Wash	11,013	6,608	8,550	1,942	29.39%
731401 - Fleet Leased Vehicle	2,683,269	3,260,199	2,890,249	(369,950)	-11.35%
731402 - Fleet Daily Rental	290	500	500	-	0.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>5,007,436</b>	<b>4,927,354</b>	<b>4,922,674</b>	<b>(4,680)</b>	<b>-0.09%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
742402 - Building & Content Insurance	145,171	183,700	169,500	(14,200)	-7.73%
742404 - Liability Insurance	336	-	800	800	0.00%
742501 - Insurance Administrative Cost	21,905	-	-	-	0.00%
742503 - Fidelity & Surety Bonds	100	-	-	-	0.00%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>167,512</b>	<b>183,700</b>	<b>170,300</b>	<b>(13,400)</b>	<b>-7.29%</b>
<b>760000 - Capital Assets Parent (761000-769999)</b>					
761101 - CIP Expense	90,261	-	-	-	0.00%
761105 - CIP Engineering Construction Consulting	172,708	-	-	-	0.00%
761107 - CIP Engineering Inspection	264,679	-	-	-	0.00%
761109 - CIP Architectural Services	11,520	-	-	-	0.00%
761110 - CIP Building Renovations	189,254	-	-	-	0.00%
761112 - CIP Park Development	71,613	400,000	400,000	-	0.00%
<b>760000 - Capital Assets Parent (761000-769999) Total</b>	<b>800,035</b>	<b>400,000</b>	<b>400,000</b>	<b>-</b>	<b>0.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772104 - Grounds Equipment	559	-	-	-	0.00%
772105 - Heating & Cooling Equipment	635	-	-	-	0.00%
772107 - Other Equipment (Under 5000)	471	-	-	-	0.00%
772108 - Recreational Equipment	1,518	-	-	-	0.00%



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
772109 - Office Furniture	725	-	-	-	0.00%
772112 - Computer equipment under 5000	9,155	-	-	-	0.00%
772203 - Fencing	15,553	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>28,616</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781103 - Space Costs	89,274	90,000	89,290	(710)	-0.79%
781301 - Fees, Licenses, & Permits	6,367	1,200	2,255	1,055	87.92%
781303 - State Fees Other	3,000	-	1,000	1,000	0.00%
781309 - Technology Cost	69,548	69,548	90,929	21,381	30.74%
782201 - Awards	5,165	4,800	5,175	375	7.81%
782204 - Safety Incentive Awards	2,415	3,000	3,000	-	0.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>175,769</b>	<b>168,548</b>	<b>191,649</b>	<b>23,101</b>	<b>13.71%</b>
<b>810000 - Other Financing Uses Parent (811000-819999)</b>					
811210 - Transfer to Scenic Cities Beautiful	-	-	45,221	45,221	0.00%
<b>810000 - Other Financing Uses Parent (811000-819999) Total</b>	<b>-</b>	<b>-</b>	<b>45,221</b>	<b>45,221</b>	<b>0.00%</b>
Operating Expenses Total	19,744,492	19,124,960	17,927,937	(1,197,023)	-6.26%
<b>K - Public Works Total</b>	<b>32,641,493</b>	<b>33,457,859</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>
<b>1100 Total</b>	<b>32,641,493</b>	<b>33,457,859</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>



City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>N - Youth &amp; Family</b>					
Attrition	-	(50,000)	(75,000)	(25,000)	50.00%
Baby University	575,000	750,000	-	(750,000)	-100.00%
Career Development	98,321	115,138	-	(115,138)	-100.00%
Office of Early Learning Operations	156,526	426,916	324,130	(102,786)	-24.08%
YFD Leadership	245,976	288,026	202,846	(85,180)	-29.57%
YFD Recreation	7,891,135	8,124,197	8,914,916	790,719	9.73%
YFD Recreation Complexes	1,442,558	1,685,429	1,765,311	79,882	4.74%
<b>N - Youth &amp; Family Total</b>	<b>10,409,516</b>	<b>11,339,706</b>	<b>11,132,203</b>	<b>(207,503)</b>	<b>-1.83%</b>
<b>1100 Total</b>	<b>10,409,516</b>	<b>11,339,706</b>	<b>11,132,203</b>	<b>(207,503)</b>	<b>-1.83%</b>



City of Chattanooga  
Cost Center Summary  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>N - Youth &amp; Family</b>					
N10101 - Recreation Admin	1,267,609	1,041,414	1,296,613	255,199	24.51%
N10102 - Recreation Support Services	701,395	755,601	821,837	66,236	8.77%
N10103 - Recreation Public Information	102,784	105,536	108,299	2,763	2.62%
N10201 - Youth Development	42,389	173,277	132,256	(41,021)	-23.67%
N10202 - Kidz Kamp	363,091	319,245	588,971	269,726	84.49%
N10203 - Sports Programs	492,881	309,212	314,912	5,700	1.84%
N10204 - Aquatics Programs	245,530	216,772	366,130	149,358	68.90%
N10205 - Therapeutic Programs	172,429	184,768	191,238	6,470	3.50%
N10206 - Fitness Center	275,299	266,666	296,839	30,173	11.31%
N10207 - Youth Dev - CAPS	242,683	265,311	202,846	(62,465)	-23.54%
N10208 - Youth Dev - Education	820,037	1,055,732	297,086	(758,646)	-71.86%
N10209 - Youth Dev - Career Development	101,614	116,638	-	(116,638)	-100.00%
N10301 - Rec Facility - Skatepark	28,601	74,704	13,504	(61,200)	-81.92%
N10302 - Rec Facility - Champion's Club	335,160	408,213	417,414	9,201	2.25%
N10306 - Rec Facility - Summit of Softball	406,003	521,615	526,060	4,445	0.85%
N10401 - Rec Ctr - Avondale	171,101	209,335	276,050	66,715	31.87%
N10402 - Rec Ctr - Brainerd	339,369	324,489	305,490	(18,999)	-5.86%
N10403 - Rec Ctr - Carver	258,585	259,902	287,638	27,736	10.67%
N10404 - Rec Ctr - East Chattanooga	299,278	263,030	275,133	12,103	4.60%
N10405 - Rec Ctr - East Lake	266,576	286,796	272,542	(14,254)	-4.97%
N10406 - Rec Ctr - Eastdale	165,042	220,479	230,637	10,158	4.61%
N10407 - Rec Ctr - First Centenary	96,437	54,856	56,972	2,116	3.86%
N10408 - Rec Ctr - Frances B. Wyatt	110,414	131,370	134,389	3,019	2.30%
N10409 - Rec Ctr - Glenwood	229,659	271,295	216,019	(55,276)	-20.37%
N10410 - Rec Ctr - John A. Patten	240,201	304,570	295,720	(8,850)	-2.91%
N10411 - Rec Ctr - North Chattanooga	165,760	162,707	153,795	(8,912)	-5.48%
N10412 - Rec Ctr - Shepherd	271,726	303,773	322,070	18,297	6.02%
N10413 - Rec Ctr - South Chattanooga	320,514	332,297	331,870	(427)	-0.13%
N10414 - Rec Ctr - Tyner	157,724	238,786	178,069	(60,717)	-25.43%
N10415 - Rec Ctr - Washington Hills	252,326	290,152	298,346	8,194	2.82%
N10416 - Rec Ctr - Westside Community Ctr	196,216	138,904	149,168	10,264	7.39%
N10417 - Rec Ctr - Hixson	257,922	284,487	292,847	8,360	2.94%
N10418 - Rec Ctr - Cromwell Community Center	143,083	113,689	135,448	21,759	19.14%
N20101 - North River Center Programs	99,481	120,293	126,054	5,761	4.79%
N20102 - Eastgate Center Programs	220,536	288,869	300,276	11,407	3.95%
N20103 - Heritage House Programs	94,360	112,650	116,590	3,940	3.50%
N30101 - Youth & Family Development	298,119	364,142	478,945	114,803	31.53%
N10210 - Youth Dev - Alton Park Partnership	-	21,215	-	(21,215)	-100.00%
N30102 - Office of Early Learning	156,526	426,916	324,130	(102,786)	-24.08%
N10307 - Rec Facility - North River Soccer Complex	1,056	-	-	-	0.00%
<b>N - Youth &amp; Family Total</b>	<b>10,409,516</b>	<b>11,339,706</b>	<b>11,132,203</b>	<b>(207,503)</b>	<b>-1.83%</b>
<b>1100 Total</b>	<b>10,409,516</b>	<b>11,339,706</b>	<b>11,132,203</b>	<b>(207,503)</b>	<b>-1.83%</b>



City of Chattanooga  
Department by Account Type  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>N - Youth &amp; Family</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	5,016,399	5,559,190	6,195,360	636,170	11.44%
610000 - Fringe Benefits Parent (611000-619999)	2,348,143	2,601,317	2,581,025	(20,292)	-0.78%
.Personnel Expenses Total	7,364,542	8,160,507	8,776,385	615,878	7.55%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,797,615	1,531,880	1,546,762	14,882	0.97%
710000 - Materials & Supplies Parent (711000-719999)	350,168	470,476	374,222	(96,254)	-20.46%
720000 - Travel Expense Parent (721000-729999)	33,228	77,400	75,650	(1,750)	-2.26%
730000 - Vehicle Operating Expense Parent (731000-739999)	146,809	168,569	176,813	8,244	4.89%
740000 - Insurance, Claims, Damages Parent (741000-749999)	25,443	45,000	45,000	-	0.00%
750000 - Inventory Cost of Goods Parent (751000-759999)	642	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	26,809	42,250	36,250	(6,000)	-14.20%
780000 - Other Expenses Parent (781000-789999)	89,260	93,624	101,121	7,497	8.01%
Operating Expenses Total	2,469,974	2,429,199	2,355,818	(73,381)	-3.02%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	575,000	750,000	-	(750,000)	-100.00%
Transfers To Total	575,000	750,000	-	(750,000)	-100.00%
<b>N - Youth &amp; Family Total</b>	<b>10,409,516</b>	<b>11,339,706</b>	<b>11,132,203</b>	<b>(207,503)</b>	<b>-1.83%</b>
<b>1100 Total</b>	<b>10,409,516</b>	<b>11,339,706</b>	<b>11,132,203</b>	<b>(207,503)</b>	<b>-1.83%</b>





City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>N - Youth &amp; Family</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	3,232,104	4,127,292	4,180,441	53,149	1.29%
601102 - Temporary Staffing	1,077,482	1,312,605	1,902,609	590,004	44.95%
601105 - Injured On Duty Pay	7,418	-	-	-	0.00%
601199 - . Attrition (Salary Only)	-	(30,000)	(45,000)	(15,000)	50.00%
601201 - Overtime	80,901	53,000	53,000	-	0.00%
601202 - Compensatory Time	7,270	-	-	-	0.00%
602105 - Cellphone Allowance	14,280	14,280	13,560	(720)	-5.04%
602301 - Personal Leave	500,654	-	-	-	0.00%
602302 - Personal Leave Buybacks	2,065	-	-	-	0.00%
602303 - Final Leave Payout	14,575	-	-	-	0.00%
602304 - Longevity	79,650	82,013	90,750	8,737	10.65%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>5,016,399</b>	<b>5,559,190</b>	<b>6,195,360</b>	<b>636,170</b>	<b>11.44%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	294,853	238,906	243,810	4,904	2.05%
611102 - Medicare	68,955	55,871	57,044	1,173	2.10%
611199 - . Attrition (Benefits Only)	-	(20,000)	(30,000)	(10,000)	50.00%
611201 - General Pension	762,662	855,230	898,802	43,572	5.09%
611206 - Other Post-employment Benefits (OPEB)	334,569	340,684	345,944	5,260	1.54%
611207 - OPEB (Grants)	56	-	-	-	0.00%
611301 - Hospitalization	678,858	925,720	857,307	(68,413)	-7.39%
611302 - Life Insurance Benefit	7,222	6,888	8,165	1,277	18.54%
611303 - Long-Term Disability	9,709	8,960	10,093	1,133	12.64%
611304 - Health Savings Accounts	72,589	68,938	75,800	6,862	9.95%
611402 - Employee Health Savings Acct	10,590	4,320	2,160	(2,160)	-50.00%
611403 - On-site Medical Program	108,080	115,800	111,900	(3,900)	-3.37%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>2,348,143</b>	<b>2,601,317</b>	<b>2,581,025</b>	<b>(20,292)</b>	<b>-0.78%</b>
.Personnel Expenses Total	7,364,542	8,160,507	8,776,385	615,878	7.55%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701103 - Consultant Fees	-	82,900	80,000	(2,900)	-3.50%
701111 - IT Hosting & Managed Services	192	-	-	-	0.00%
701208 - On-the-Job Injury Claims	66,707	-	-	-	0.00%
702102 - Electrical	344	-	-	-	0.00%
702103 - Exterminating Service	2,433	7,131	18,131	11,000	154.26%
702106 - Plumbing	9,545	4,500	6,000	1,500	33.33%
702109 - Custodial Services	10,890	17,500	22,000	4,500	25.71%
702111 - Irrigation	879	-	-	-	0.00%
702201 - Alarm System Repair	80	500	500	-	0.00%
702202 - Bldg & Grounds Maintenance	-	-	10,000	10,000	0.00%
702204 - Contracted Repair Service	380	1,000	21,000	20,000	2000.00%
702208 - Fire Prevention Measures	3,949	1,400	1,500	100	7.14%
702210 - Furniture Repair	200	-	-	-	0.00%
702211 - Grounds	8,142	7,000	7,000	-	0.00%
702212 - HVAC	343	-	-	-	0.00%
702214 - Landscaping	814	-	-	-	0.00%
702217 - Valve Repairs	2,543	-	-	-	0.00%
702221 - IT Maintenance	37,494	36,432	36,432	-	0.00%
702222 - Cabling & Installation	1,155	-	-	-	0.00%
702229 - Contract Mowing	3,670	-	-	-	0.00%
703101 - Electricity	440,307	485,046	483,796	(1,250)	-0.26%
703102 - Natural Gas	83,836	51,750	57,000	5,250	10.14%

City of Chattanooga

Dept by Account

Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
703103 - Water	141,528	87,670	96,869	9,199	10.49%
703109 - Sewer	126,634	99,075	199,075	100,000	100.93%
703202 - Cellular Phone Service	8	-	-	-	0.00%
703206 - Air Cards	9,469	4,076	8,516	4,440	108.93%
704102 - Clothing & Linen Service	4,227	5,046	5,000	(46)	-0.91%
704104 - Equipment Rental	2,571	8,946	12,230	3,284	36.71%
704105 - Property Rental	66,150	72,000	78,000	6,000	8.33%
704106 - Dumpster Rental	259	-	-	-	0.00%
704108 - Office Machine Rental	33,784	38,775	38,092	(683)	-1.76%
704201 - Advertising	13,562	11,056	12,919	1,863	16.85%
704207 - Collection Expense	139	-	-	-	0.00%
704208 - Contracted Repair	6,282	-	-	-	0.00%
704210 - Printing	2,702	9,869	6,974	(2,895)	-29.33%
704220 - Instructors	3,200	33,156	20,000	(13,156)	-39.68%
704221 - Recreation Support Services	30,919	39,487	40,447	960	2.43%
704240 - Services Rendered to Children	20,100	-	-	-	0.00%
704306 - Dues	3,624	3,606	3,031	(575)	-15.95%
704307 - Employment Agencies	301,759	242,411	-	(242,411)	-100.00%
704308 - Local Transportation	106,155	93,750	190,421	96,671	103.12%
704309 - Meeting Expense	1,485	7,825	7,000	(825)	-10.54%
704310 - Local Mileage	861	3,500	1,000	(2,500)	-71.43%
704314 - Stipends	16,500	27,130	13,630	(13,500)	-49.76%
704315 - Waste Disposal	22,644	32,348	36,429	4,081	12.62%
704317 - Contracted Operations	187,500	-	-	-	0.00%
704319 - Parking	32	-	-	-	0.00%
704320 - Link2Gov Internet Fee	-	400	500	100	25.00%
704335 - Public Communication	9,250	10,370	10,370	-	0.00%
704403 - Disputed Purchasing Card Expense	5	-	-	-	0.00%
704502 - Postage	1,370	875	800	(75)	-8.57%
704601 - Local Registration Fees	892	800	800	-	0.00%
704602 - Training Costs	8,807	3,450	20,000	16,550	479.71%
704702 - Bank Service Charges	300	300	300	-	0.00%
704705 - Credit Card Use Charge	994	800	1,000	200	25.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>1,797,615</b>	<b>1,531,880</b>	<b>1,546,762</b>	<b>14,882</b>	<b>0.97%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711101 - Audio Visual Supplies	1,864	1,100	1,100	-	0.00%
711102 - Books	209	1,565	1,175	(390)	-24.92%
711104 - Forms & Printed Material	-	400	100	(300)	-75.00%
711105 - Instructional Materials & Supplies	46	150	150	-	0.00%
711107 - Newspapers	15	-	-	-	0.00%
711108 - Periodicals, Publications	41	206	56	(150)	-72.82%
711109 - Office Supplies & Stationery	13,455	35,017	29,958	(5,059)	-14.45%
711110 - Technology Accessories & Supplies	2,317	500	500	-	0.00%
711111 - Printer Toner Cartridges	1,289	2,700	1,700	(1,000)	-37.04%
712105 - Gravel, Sand, Stone, Chert	13,236	20,000	20,000	-	0.00%
712107 - Lumber & Wood Products	456	-	-	-	0.00%
712109 - Paint	2,899	4,375	4,375	-	0.00%
712112 - Street Signs & Markings	91	-	-	-	0.00%
712114 - Plumbing Supplies	1,705	500	500	-	0.00%
713104 - Filters, Misc	438	-	-	-	0.00%
713109 - Repair Parts	16,726	16,550	31,000	14,450	87.31%
714105 - Building Maintenance Supplies	45,324	36,000	50,000	14,000	38.89%
714106 - Cleaning Supplies	228	250	250	-	0.00%
714107 - Clothing	26,530	30,975	30,750	(225)	-0.73%
714109 - Data Processing Supplies	-	100	100	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	55	200	200	-	0.00%
714117 - Food & Ice	40,470	39,900	60,800	20,900	52.38%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
714120 - Hardware, Nails, Small Tools	14,319	4,900	4,900	-	0.00%
714122 - Kitchen & Dining Room Supplies	5,995	-	-	-	0.00%
714123 - Machine Shop & Garage Supplies	1,059	500	500	-	0.00%
714124 - Medical Supplies (First Aid)	1,021	1,510	1,510	-	0.00%
714125 - Oil & Lubricants	1,356	1,150	1,150	-	0.00%
714126 - Other Materials & Supplies	1,616	-	-	-	0.00%
714128 - Recreational Supplies	59,940	178,978	39,718	(139,260)	-77.81%
714129 - Safety Equipment	4,828	4,870	4,870	-	0.00%
714130 - Safety Shoes	851	2,100	2,100	-	0.00%
714131 - Seeds, Trees, Plants, Hort Supplies	18,718	21,000	24,000	3,000	14.29%
714133 - Welding Supplies	557	500	500	-	0.00%
714135 - Locks & Key supplies	464	500	500	-	0.00%
714136 - Dirt mix, Mulch, Topsoil	33,005	39,000	39,000	-	0.00%
714138 - Flags Banners and Signage	406	700	980	280	40.00%
714143 - Event Planning, Services and Catering	3,295	7,500	5,000	(2,500)	-33.33%
714144 - Batteries	805	-	4,000	4,000	0.00%
714145 - Classroom/Childcare Educational Supplies	32,935	15,000	11,000	(4,000)	-26.67%
714149 - Waste and Recycle Containers	1,484	1,780	1,780	-	0.00%
714150 - Promotional Items	120	-	-	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>350,168</b>	<b>470,476</b>	<b>374,222</b>	<b>(96,254)</b>	<b>-20.46%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	379	-	-	-	0.00%
721102 - Transportation	7,641	21,500	22,500	1,000	4.65%
721201 - Hotels	7,997	25,450	24,700	(750)	-2.95%
721202 - Meals	4,205	13,850	13,650	(200)	-1.44%
721301 - Registration Fees	12,777	16,000	14,200	(1,800)	-11.25%
721302 - Other Travel Expenses	229	600	600	-	0.00%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>33,228</b>	<b>77,400</b>	<b>75,650</b>	<b>(1,750)</b>	<b>-2.26%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731101 - Diesel Fuel	865	2,000	1,000	(1,000)	-50.00%
731102 - Gasoline	30,548	32,300	36,100	3,800	11.76%
731203 - Vehicle Labor	8,721	14,186	14,200	14	0.10%
731204 - Vehicle Parts & Supplies	6,013	5,970	6,000	30	0.50%
731301 - Car Wash	684	800	800	-	0.00%
731401 - Fleet Leased Vehicle	99,978	113,313	118,713	5,400	4.77%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>146,809</b>	<b>168,569</b>	<b>176,813</b>	<b>8,244</b>	<b>4.89%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
742404 - Liability Insurance	24,493	45,000	45,000	-	0.00%
742503 - Fidelity & Surety Bonds	950	-	-	-	0.00%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>25,443</b>	<b>45,000</b>	<b>45,000</b>	<b>-</b>	<b>0.00%</b>
<b>750000 - Inventory Cost of Goods Parent (751000-759999)</b>					
751406 - Tires & Tubes	642	-	-	-	0.00%
<b>750000 - Inventory Cost of Goods Parent (751000-759999) Total</b>	<b>642</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772102 - Building Equipment	753	-	-	-	0.00%
772107 - Other Equipment (Under 5000)	-	5,000	1,000	(4,000)	-80.00%
772108 - Recreational Equipment	15,913	25,250	26,750	1,500	5.94%
772112 - Computer equipment under 5000	9,387	12,000	8,500	(3,500)	-29.17%
772120 - Body Worn Cameras	6	-	-	-	0.00%
772203 - Fencing	750	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>26,809</b>	<b>42,250</b>	<b>36,250</b>	<b>(6,000)</b>	<b>-14.20%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
781103 - Space Costs	22,225	21,814	25,522	3,708	17.00%
781301 - Fees, Licenses, & Permits	12,225	11,730	11,730	-	0.00%
781309 - Technology Cost	41,297	46,480	46,529	49	0.11%
782201 - Awards	9,822	13,000	16,000	3,000	23.08%
782210 - Program Expense	3,691	600	1,340	740	123.33%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>89,260</b>	<b>93,624</b>	<b>101,121</b>	<b>7,497</b>	<b>8.01%</b>
Operating Expenses Total	2,469,974	2,429,199	2,355,818	(73,381)	-3.02%
Transfers To					
<b>810000 - Other Financing Uses Parent (811000-819999)</b>					
811111 - Transfer to Gen Fd Special Programs	575,000	750,000	-	(750,000)	-100.00%
<b>810000 - Other Financing Uses Parent (811000-819999) Total</b>	<b>575,000</b>	<b>750,000</b>	<b>-</b>	<b>(750,000)</b>	<b>-100.00%</b>
Transfers To Total	575,000	750,000	-	(750,000)	-100.00%
<b>N - Youth &amp; Family Total</b>	<b>10,409,516</b>	<b>11,339,706</b>	<b>11,132,203</b>	<b>(207,503)</b>	<b>-1.83%</b>
<b>1100 Total</b>	<b>10,409,516</b>	<b>11,339,706</b>	<b>11,132,203</b>	<b>(207,503)</b>	<b>-1.83%</b>

City of Chattanooga  
 Department by Offer  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>P - Transportation</b>					
Attrition	-	(62,000)	(75,000)	(13,000)	20.97%
Complete Streets	-	998,747	1,081,596	82,849	8.30%
Design Engineering	504,504	-	-	-	0.00%
Energy & Lighting Infrastructure	3,698,747	-	-	-	0.00%
Infrastructure Repair and Maintenance	2,124,852	-	-	-	0.00%
Smart Cities	1,769	5,013,938	5,826,614	812,676	16.21%
Traffic Engineering	1,074,052	-	-	-	0.00%
Traffic Operations	2,347,253	4,478,884	4,219,427	(259,457)	-5.79%
Transportation Administration	1,061,030	572,868	605,976	33,108	5.78%
<b>P - Transportation Total</b>	<b>10,812,208</b>	<b>11,002,437</b>	<b>11,658,613</b>	<b>656,176</b>	<b>5.96%</b>
<b>1100 Total</b>	<b>10,812,208</b>	<b>11,002,437</b>	<b>11,658,613</b>	<b>656,176</b>	<b>5.96%</b>



City of Chattanooga  
 Cost Center Summary  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>P - Transportation</b>					
P00101 - Traffic Engineering Admin	1,074,052	-	-	-	0.00%
P00102 - Street Lighting	3,698,747	-	-	-	0.00%
P00201 - Traffic Operations	2,347,253	4,479,234	4,219,777	(259,457)	-5.79%
P00501 - Transportation Administration	653,695	510,518	530,626	20,108	3.94%
P00502 - Transportation Design and Engineering	911,839	-	-	-	0.00%
P00503 - Paving	2,124,852	-	-	-	0.00%
P00103 - Smart Cities Operations	1,769	5,013,938	5,826,614	812,676	16.21%
P00504 - Complete Streets	-	998,747	1,081,596	82,849	8.30%
<b>P - Transportation Total</b>	<b>10,812,208</b>	<b>11,002,437</b>	<b>11,658,613</b>	<b>656,176</b>	<b>5.96%</b>
<b>1100 Total</b>	<b>10,812,208</b>	<b>11,002,437</b>	<b>11,658,613</b>	<b>656,176</b>	<b>5.96%</b>





City of Chattanooga  
 Department by Account Type  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>P - Transportation</b>					
.Personnel Expenses					
600000 - Salaries Parent (601000-609999)	2,706,399	2,775,125	3,019,849	244,724	8.82%
610000 - Fringe Benefits Parent (611000-619999)	1,477,177	1,670,368	1,895,838	225,470	13.50%
.Personnel Expenses Total	4,183,576	4,445,493	4,915,686	470,193	10.58%
Operating Expenses					
700000 - Services Parent (701000-709999)	3,797,003	3,797,205	3,984,313	187,108	4.93%
710000 - Materials & Supplies Parent (711000-719999)	180,152	169,095	163,751	(5,344)	-3.16%
720000 - Travel Expense Parent (721000-729999)	5,750	14,670	14,670	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	226,922	400,406	328,258	(72,148)	-18.02%
760000 - Capital Assets Parent (761000-769999)	101,042	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	115,427	-	50,000	50,000	0.00%
780000 - Other Expenses Parent (781000-789999)	77,483	50,716	77,083	26,367	51.99%
Operating Expenses Total	4,503,779	4,432,092	4,618,075	185,983	4.20%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	2,124,852	2,124,852	2,124,852	-	0.00%
Transfers To Total	2,124,852	2,124,852	2,124,852	-	0.00%
<b>P - Transportation Total</b>	<b>10,812,208</b>	<b>11,002,437</b>	<b>11,658,613</b>	<b>656,176</b>	<b>5.96%</b>
<b>1100 Total</b>	<b>10,812,208</b>	<b>11,002,437</b>	<b>11,658,613</b>	<b>656,176</b>	<b>5.96%</b>



City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>P - Transportation</b>					
.Personnel Expenses					
<b>600000 - Salaries Parent (601000-609999)</b>					
601101 - Regular Employees	2,073,146	2,714,989	2,987,024	272,035	10.02%
601104 - State Training Wages	-	600	600	-	0.00%
601199 - . Attrition (Salary Only)	-	(37,200)	(45,000)	(7,800)	20.97%
601201 - Overtime	48,545	24,181	16,000	(8,181)	-33.83%
601202 - Compensatory Time	1,661	5,000	1,000	(4,000)	-80.00%
602101 - Uniform Allowance	-	500	-	(500)	-100.00%
602105 - Cellphone Allowance	16,560	17,280	18,000	720	4.17%
602201 - Incentive Awards	500	-	-	-	0.00%
602301 - Personal Leave	348,925	-	-	-	0.00%
602303 - Final Leave Payout	144,673	-	-	-	0.00%
602304 - Longevity	48,000	40,275	42,225	1,950	4.84%
602306 - Call Back Pay	20,805	5,000	-	(5,000)	-100.00%
602307 - On Call Pay	3,584	4,500	-	(4,500)	-100.00%
<b>600000 - Salaries Parent (601000-609999) Total</b>	<b>2,706,399</b>	<b>2,775,125</b>	<b>3,019,849</b>	<b>244,724</b>	<b>8.82%</b>
<b>610000 - Fringe Benefits Parent (611000-619999)</b>					
611101 - FICA (OASDI)	157,498	156,421	173,344	16,923	10.82%
611102 - Medicare	36,833	36,582	40,552	3,970	10.85%
611199 - . Attrition (Benefits Only)	-	(24,800)	(30,000)	(5,200)	20.97%
611201 - General Pension	498,790	563,208	643,746	80,538	14.30%
611206 - Other Post-employment Benefits (OPEB)	217,877	226,322	247,799	21,477	9.49%
611301 - Hospitalization	404,949	546,662	669,480	122,818	22.47%
611302 - Life Insurance Benefit	4,364	3,933	5,991	2,058	52.33%
611303 - Long-Term Disability	6,332	6,316	7,296	980	15.51%
611304 - Health Savings Accounts	80,344	84,984	65,090	(19,894)	-23.41%
611402 - Employee Health Savings Acct	9,890	4,740	1,740	(3,000)	-63.29%
611403 - On-site Medical Program	60,300	66,000	70,800	4,800	7.27%
<b>610000 - Fringe Benefits Parent (611000-619999) Total</b>	<b>1,477,177</b>	<b>1,670,368</b>	<b>1,895,838</b>	<b>225,470</b>	<b>13.50%</b>
.Personnel Expenses Total	4,183,576	4,445,493	4,915,686	470,193	10.58%
Operating Expenses					
<b>700000 - Services Parent (701000-709999)</b>					
701103 - Consultant Fees	14,790	5,500	5,500	-	0.00%
701208 - On-the-Job Injury Claims	531	-	-	-	0.00%
702103 - Exterminating Service	226	300	300	-	0.00%
702106 - Plumbing	-	500	500	-	0.00%
702202 - Bldg & Grounds Maintenance	1,354	2,500	2,500	-	0.00%
702203 - Circuit Board Repair	586	200	200	-	0.00%
702207 - Maintenance Services	-	2,000	2,000	-	0.00%
702208 - Fire Prevention Measures	-	1,000	1,000	-	0.00%
702212 - HVAC	3,043	3,000	3,000	-	0.00%
702219 - Street Light Maintenance	592,605	204,000	204,000	-	0.00%
702221 - IT Maintenance	2,670	11,000	5,000	(6,000)	-54.55%
702225 - IT Maintenance - Licensing	11,020	-	-	-	0.00%
703101 - Electricity	19,302	18,500	19,000	500	2.70%
703105 - Street Lighting	2,744,162	2,768,401	3,200,000	431,599	15.59%
703106 - Traffic Lighting	80,313	86,275	86,275	-	0.00%
703107 - Electricity Plant Charges Acct # 30-0039.000 Line 1	282,460	312,000	140,000	(172,000)	-55.13%
703202 - Cellular Phone Service	146	100	100	-	0.00%
703207 - Digital Connectivity	-	300,000	250,000	(50,000)	-16.67%
704103 - Demurrage	1,465	1,200	1,200	-	0.00%
704107 - Floor Mat / Scrapper Rental	826	1,000	1,000	-	0.00%
704108 - Office Machine Rental	3,788	7,000	6,000	(1,000)	-14.29%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
704109 Traffic Control - Rental	434	-	2,000	2,000	0.00%
704201 - Advertising	1,173	-	-	-	0.00%
704204 - Alarm Monitoring	302	550	550	-	0.00%
704210 - Printing	525	250	250	-	0.00%
704306 - Dues	1,629	12,525	12,525	-	0.00%
704307 - Employment Agencies	8,359	-	-	-	0.00%
704312 - Other Contracted Service	-	1,000	1,000	-	0.00%
704315 - Waste Disposal	839	1,677	1,677	-	0.00%
704319 - Parking	4,929	26,968	9,744	(17,224)	-63.87%
704329 - Radio Maintenance	15,584	15,584	15,817	233	1.50%
704340 - Shredding and Recycling Services	83	75	75	-	0.00%
704501 - Freight, Express & Drayage	108	-	-	-	0.00%
704502 - Postage	764	600	600	-	0.00%
704601 - Local Registration Fees	944	-	-	-	0.00%
704602 - Training Costs	1,320	13,500	12,500	(1,000)	-7.41%
704603 - Tuition & Books	526	-	-	-	0.00%
712112 - Street Signs & Markings	196	-	-	-	0.00%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>3,797,003</b>	<b>3,797,205</b>	<b>3,984,313</b>	<b>187,108</b>	<b>4.93%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711104 - Forms & Printed Material	255	1,350	1,350	-	0.00%
711107 - Newspapers	125	-	-	-	0.00%
711108 - Periodicals, Publications	-	500	500	-	0.00%
711109 - Office Supplies & Stationery	6,482	2,766	3,000	234	8.46%
711110 - Technology Accessories & Supplies	55	-	-	-	0.00%
711111 - Printer Toner Cartridges	245	-	-	-	0.00%
712104 - Concrete, Clay Pipe, & Fittings	453	500	500	-	0.00%
712107 - Lumber & Wood Products	-	200	800	600	300.00%
712109 - Paint	49,153	50,000	50,000	-	0.00%
712112 - Street Signs & Markings	62,045	50,000	50,000	-	0.00%
713102 - Fasteners	6	-	-	-	0.00%
713109 - Repair Parts	1,654	-	-	-	0.00%
714105 - Building Maintenance Supplies	121	-	-	-	0.00%
714106 - Cleaning Supplies	1,531	2,201	2,201	-	0.00%
714107 - Clothing	2,491	3,500	3,000	(500)	-14.29%
714111 - Electrical Supplies, Bulbs, Etc	14,292	5,000	12,000	7,000	140.00%
714112 - Electronic Parts	4,504	3,000	3,000	-	0.00%
714117 - Food & Ice	1,514	2,215	2,200	(15)	-0.68%
714120 - Hardware, Nails, Small Tools	4,239	5,900	4,200	(1,700)	-28.81%
714129 - Safety Equipment	1,939	1,000	1,200	200	20.00%
714130 - Safety Shoes	3,093	4,400	3,200	(1,200)	-27.27%
714135 - Locks & Key supplies	-	63	100	37	58.73%
714137 - Thermoplastic	25,265	35,000	25,000	(10,000)	-28.57%
714138 - Flags Banners and Signage	53	-	-	-	0.00%
714143 - Event Planning, Services and Catering	638	1,500	1,500	-	0.00%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>180,152</b>	<b>169,095</b>	<b>163,751</b>	<b>(5,344)</b>	<b>-3.16%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721101 - Out-of-town Mileage	204	2,000	2,000	-	0.00%
721102 - Transportation	1,661	1,870	1,870	-	0.00%
721201 - Hotels	1,850	4,500	4,500	-	0.00%
721202 - Meals	247	500	500	-	0.00%
721301 - Registration Fees	1,735	5,800	5,800	-	0.00%
721302 - Other Travel Expenses	53	-	-	-	0.00%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>5,750</b>	<b>14,670</b>	<b>14,670</b>	<b>-</b>	<b>0.00%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731101 - Diesel Fuel	18,437	19,000	33,128	14,128	74.36%

City of Chattanooga  
 Dept by Account  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
731102 - Gasoline	28,439	30,820	43,780	12,960	42.05%
731203 - Vehicle Labor	23,610	16,000	25,000	9,000	56.25%
731204 - Vehicle Parts & Supplies	39,838	30,000	45,000	15,000	50.00%
731301 - Car Wash	45	350	350	-	0.00%
731401 - Fleet Leased Vehicle	116,553	304,236	181,000	(123,236)	-40.51%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>226,922</b>	<b>400,406</b>	<b>328,258</b>	<b>(72,148)</b>	<b>-18.02%</b>
<b>760000 - Capital Assets Parent (761000-769999)</b>					
761102 - CIP Engineering Design & Supervision	101,042	-	-	-	0.00%
<b>760000 - Capital Assets Parent (761000-769999) Total</b>	<b>101,042</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>770000 - Capital Outlay Parent (771000-779999)</b>					
772107 - Other Equipment	62,143	-	50,000	50,000	0.00%
772111 - Computer Software under 15000	3,919	-	-	-	0.00%
772112 - Computer equipment under 5000	23,202	-	-	-	0.00%
772116 - Traffic Lights and Equipment	26,165	-	-	-	0.00%
<b>770000 - Capital Outlay Parent (771000-779999) Total</b>	<b>115,427</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>0.00%</b>
<b>780000 - Other Expenses Parent (781000-789999)</b>					
781103 - Space Costs	51,354	38,101	51,365	13,264	34.81%
781301 - Fees, Licenses, & Permits	959	600	600	-	0.00%
781309 - Technology Cost	24,614	11,015	23,868	12,853	116.69%
782201 - Awards	556	1,000	1,250	250	25.00%
<b>780000 - Other Expenses Parent (781000-789999) Total</b>	<b>77,483</b>	<b>50,716</b>	<b>77,083</b>	<b>26,367</b>	<b>51.99%</b>
Operating Expenses Total	4,503,779	4,432,092	4,618,075	185,983	4.20%
Transfers To					
<b>810000 - Other Financing Uses Parent (811000-819999)</b>					
811313 - Transfer to Transportation Capital	2,124,852	2,124,852	2,124,852	-	0.00%
<b>810000 - Other Financing Uses Parent (811000-819999) Total</b>	<b>2,124,852</b>	<b>2,124,852</b>	<b>2,124,852</b>	<b>-</b>	<b>0.00%</b>
Transfers To Total	2,124,852	2,124,852	2,124,852	-	0.00%
<b>P - Transportation Total</b>	<b>10,812,208</b>	<b>11,002,437</b>	<b>11,658,613</b>	<b>656,176</b>	<b>5.96%</b>
<b>1100 Total</b>	<b>10,812,208</b>	<b>11,002,437</b>	<b>11,658,613</b>	<b>656,176</b>	<b>5.96%</b>



**City of Chattanooga  
Municipal Golf Course Fund  
Fiscal Year 2020**

<b>Golf</b>	<b>Actual FY18</b>	<b>Budget FY19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) Proposed vs. Budget</b>	<b>% change</b>
<b>Revenues</b>					
Pro Shop	116,784	132,594	135,253	2,659	2.01%
Green Fees	626,380	739,103	730,048	(9,055)	-1.23%
Golf Course Property Rent	9,600	9,600	9,600	-	0.00%
Overage/Shortage	318	-	-	-	0.00%
Memberships	104,248	133,270	126,232	(7,038)	-5.28%
Cart Rentals	439,462	530,854	529,496	(1,358)	-0.26%
Food	46,415	59,555	61,147	1,592	2.67%
Beverage	92,900	106,409	107,198	789	0.74%
<b>Total Revenues</b>	<b>1,436,108</b>	<b>1,711,385</b>	<b>1,698,974</b>	<b>(12,411)</b>	<b>-0.73%</b>
<b>Expenditures</b>					
Operations	1,734,012	1,711,385	1,698,974	(12,411)	-0.73%
<b>Total Expenditures</b>	<b>1,734,012</b>	<b>1,711,385</b>	<b>1,698,974</b>	<b>(12,411)</b>	<b>-0.73%</b>
Estimated Incr(Decr) in Fund Balance	340,992	43,088	86,176		
Beginning Fund Balance July 1	(297,904)	43,088	86,176		
Ending Fund Balance June 30	43,088	86,176	172,352		
Ending Fund Balance as a % of Total Appropriations	2.48%	5.04%	10.14%		





City of Chattanooga  
Detail By Cost Center  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
<b>1105 - Golf</b>					
K - Public Works					
K01701 - Brainerd Golf Course	745,559	738,429	731,588	(6,841)	-0.93%
K01702 - Brainerd Golf Pro Shop	32,432	31,500	29,500	(2,000)	-6.35%
K01703 - Brainerd Golf Concessions	51,300	53,805	51,665	(2,140)	-3.98%
K01801 - Brown Acres Golf Course	792,633	782,861	779,671	(3,190)	-0.41%
K01802 - Brown Acres Golf Pro Shop	42,544	39,500	39,400	(100)	-0.25%
K01803 - Brown Acres Golf Concessions	69,545	65,290	67,150	1,860	2.85%
K - Public Works Total	1,734,013	1,711,385	1,698,974	(12,411)	-0.73%
<b>1105 - Golf Total</b>	<b>1,734,013</b>	<b>1,711,385</b>	<b>1,698,974</b>	<b>(12,411)</b>	<b>-0.73%</b>



City of Chattanooga  
 Department By Account Type  
 Fiscal Year 2020

	Inc (Dec) FY20 vs				
	Actual FY18	Budget FY19	Proposed FY20	FY19 Budget	% Change
<b>1105 - Golf</b>					
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	731,113	685,187	711,981	26,794	3.91%
610000 - Fringe Benefits Parent (611000-619999)	344,659	339,393	354,312	14,919	4.40%
. Personnel Expenses Total	1,075,772	1,024,580	1,066,293	41,713	4.07%
Operating Expenses					
700000 - Services Parent (701000-709999)	192,833	204,422	188,537	(15,885)	-7.77%
710000 - Materials & Supplies Parent (711000-719999)	139,480	133,010	116,212	(16,798)	-12.63%
720000 - Travel Expense Parent (721000-729999)	390	550	350	(200)	-36.36%
730000 - Vehicle Operating Expense Parent (731000-739999)	7,256	19,006	10,400	(8,606)	-45.28%
740000 - Insurance, Claims, Damages Parent (741000-749999)	2,602	2,575	2,450	(125)	-4.85%
750000 - Inventory Cost of Goods Parent (751000-759999)	165,407	159,000	155,050	(3,950)	-2.48%
770000 - Capital Outlay Parent (771000-779999)	-	9,000	-	(9,000)	-100.00%
780000 - Other Expenses Parent (781000-789999)	80,809	83,800	84,440	640	0.76%
Operating Expenses Total	588,777	611,363	557,439	(53,924)	-8.82%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	69,464	75,442	75,242	(200)	-0.27%
Transfers To Total	69,464	75,442	75,242	(200)	-0.27%
K - Public Works Total	1,734,013	1,711,385	1,698,974	(12,411)	-0.73%
<b>1105 - Golf Total</b>	<b>1,734,013</b>	<b>1,711,385</b>	<b>1,698,974</b>	<b>(12,411)</b>	<b>-0.73%</b>



City of Chattanooga  
Department By Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
<b>1105 - Golf</b>					
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	630,703	616,178	627,050	10,872	1.76%
601102 - Temporary Staffing	44	-	-	-	0.00%
601201 - Overtime	3	6	150	144	2400.00%
601202 - Compensatory Time	671	1,157	471	(686)	-59.29%
602105 - Cellphone Allowance	480	480	280	(200)	-41.67%
602301 - Personal Leave	66,730	48,366	66,530	18,164	37.56%
602303 - Final Leave Payout	14,782	-	-	-	0.00%
602304 - Longevity	17,700	19,000	17,500	(1,500)	-7.89%
600000 - Salaries Parent (601000-609999) Total	731,113	685,187	711,981	26,794	3.91%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	42,257	39,841	42,218	2,377	5.97%
611102 - Medicare	9,882	9,315	8,869	(446)	-4.79%
611201 - General Pension	98,561	93,734	99,950	6,216	6.63%
611206 - Other Post-employment Benefits (OPEB)	43,473	41,692	44,025	2,333	5.60%
611301 - Hospitalization	109,833	114,565	109,633	(4,932)	-4.30%
611302 - Life Insurance Benefit	980	1,036	780	(256)	-24.71%
611303 - Long-Term Disability	1,337	1,393	1,137	(256)	-18.38%
611304 - Health Savings Accounts	23,636	24,109	32,350	8,241	34.18%
611402 - Employee Health Savings Acct	2,700	2,700	2,500	(200)	-7.41%
611403 - On-site Medical Program	12,000	11,008	12,850	1,842	16.73%
610000 - Fringe Benefits Parent (611000-619999) Total	344,659	339,393	354,312	14,919	4.40%
. Personnel Expenses Total	1,075,772	1,024,580	1,066,293	41,713	4.07%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701208 - On-the-Job Injury Claims	1,126	1,000	1,022	22	2.20%
702102 - Electrical	641	1,000	1,200	200	20.00%
702103 - Exterminating Service	452	630	380	(250)	-39.68%
702105 - Painting	-	500	50	(450)	-90.00%
702106 - Plumbing	3,416	1,900	2,300	400	21.05%
702109 - Custodial Services	475	-	200	200	0.00%
702110 - Tree Maintenance & Planting	4,000	2,500	2,300	(200)	-8.00%
702201 - Alarm System Repair	-	150	50	(100)	-66.67%
702204 - Contracted Repair Service	859	900	1,700	800	88.89%
702207 - Maintenance Services	1,009	2,150	1,250	(900)	-41.86%
702208 - Fire Prevention Measures	510	850	350	(500)	-58.82%
702212 - HVAC	972	1,500	4,400	2,900	193.33%
702214 - Landscaping	1,630	1,300	1,100	(200)	-15.38%
702215 - Building Repairs or Renovations under \$5000	-	1,400	900	(500)	-35.71%
702218 - Pump Repairs	1,075	-	650	650	0.00%
702221 - IT Maintenance	-	13,000	13,000	-	0.00%
703101 - Electricity	50,768	55,000	43,400	(11,600)	-21.09%
703102 - Natural Gas	4,624	4,500	3,400	(1,100)	-24.44%
703103 - Water	17,177	19,100	13,150	(5,950)	-31.15%
703109 - Sewer	26,281	26,500	24,300	(2,200)	-8.30%
703207 - Digital Connectivity	13,847	14,000	12,900	(1,100)	-7.86%
704102 - Clothing & Linen Service	1,531	1,375	1,025	(350)	-25.45%
704104 - Equipment Rental	16,251	6,000	14,800	8,800	146.67%
704107 - Floor Mat / Scrapper Rental	613	1,010	460	(550)	-54.46%
704201 - Advertising	7,000	10,000	7,000	(3,000)	-30.00%
704204 - Alarm Monitoring	1,649	2,200	1,250	(950)	-43.18%
704210 - Printing	482	550	350	(200)	-36.36%
704306 - Dues	1,871	1,900	1,700	(200)	-10.53%

City of Chattanooga  
Department By Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
704315 - Waste Disposal	4,039	3,200	3,000	(200)	-6.25%
704502 - Postage	74	75	100	25	33.33%
704601 - Local Registration Fees	792	-	700	700	0.00%
704602 - Training Costs	-	-	100	100	0.00%
704705 - Credit Card Use Charge	29,669	30,232	30,050	(182)	-0.60%
<b>700000 - Services Parent (701000-709999) Total</b>	<b>192,833</b>	<b>204,422</b>	<b>188,537</b>	<b>(15,885)</b>	<b>-7.77%</b>
<b>710000 - Materials &amp; Supplies Parent (711000-719999)</b>					
711104 - Forms & Printed Material	1,257	2,700	2,500	(200)	-7.41%
711107 - Newspapers	436	510	310	(200)	-39.22%
711109 - Office Supplies & Stationery	1,993	1,350	1,100	(250)	-18.52%
711111 - Printer Toner Cartridges	867	1,050	775	(275)	-26.19%
712103 - Cement, Lime, & Plaster	120	-	50	50	0.00%
712104 - Concrete, Clay Pipe, & Fittings	-	500	150	(350)	-70.00%
712105 - Gravel, Sand, Stone, Chert	5,186	3,250	2,600	(650)	-20.00%
712107 - Lumber & Wood Products	-	750	400	(350)	-46.67%
712108 - Other Constr & Bldg Materials	-	500	-	(500)	-100.00%
712109 - Paint	260	500	300	(200)	-40.00%
712114 - Plumbing Supplies	516	650	475	(175)	-26.92%
713104 - Filters, Misc	-	150	50	(100)	-66.67%
713108 - Pumps & Pump Parts	-	3,000	2,410	(590)	-19.67%
713109 - Repair Parts	26,100	17,000	16,482	(518)	-3.05%
713114 - Compressors & Parts	-	250	-	(250)	-100.00%
714105 - Building Maintenance Supplies	82	-	75	75	0.00%
714106 - Cleaning Supplies	2,261	3,500	2,100	(1,400)	-40.00%
714111 - Electrical Supplies, Bulbs, Etc	498	750	300	(450)	-60.00%
714120 - Hardware, Nails, Small Tools	-	250	-	(250)	-100.00%
714122 - Kitchen & Dining Room Supplies	534	650	400	(250)	-38.46%
714123 - Machine Shop & Garage Supplies	10,430	9,000	8,800	(200)	-2.22%
714125 - Oil & Lubricants	-	1,000	650	(350)	-35.00%
714129 - Safety Equipment	-	300	100	(200)	-66.67%
714130 - Safety Shoes	690	650	885	235	36.15%
714131 - Seeds, Trees, Plants, Hort Supplies	85,423	80,500	73,000	(7,500)	-9.32%
714133 - Welding Supplies	431	450	200	(250)	-55.56%
714136 - Dirt mix, Mulch, Topsoil	680	1,800	550	(1,250)	-69.44%
714144 - Batteries	1,716	2,000	1,550	(450)	-22.50%
<b>710000 - Materials &amp; Supplies Parent (711000-719999) Total</b>	<b>139,480</b>	<b>133,010</b>	<b>116,212</b>	<b>(16,798)</b>	<b>-12.63%</b>
<b>720000 - Travel Expense Parent (721000-729999)</b>					
721301 - Registration Fees	390	550	350	(200)	-36.36%
<b>720000 - Travel Expense Parent (721000-729999) Total</b>	<b>390</b>	<b>550</b>	<b>350</b>	<b>(200)</b>	<b>-36.36%</b>
<b>730000 - Vehicle Operating Expense Parent (731000-739999)</b>					
731101 - Diesel Fuel	2,797	6,250	3,700	(2,550)	-40.80%
731102 - Gasoline	2,150	7,000	3,900	(3,100)	-44.29%
731203 - Vehicle Labor	1,025	2,756	1,900	(856)	-31.06%
731204 - Vehicle Parts & Supplies	1,284	3,000	900	(2,100)	-70.00%
<b>730000 - Vehicle Operating Expense Parent (731000-739999) Total</b>	<b>7,256</b>	<b>19,006</b>	<b>10,400</b>	<b>(8,606)</b>	<b>-45.28%</b>
<b>740000 - Insurance, Claims, Damages Parent (741000-749999)</b>					
742402 - Building & Content Insurance	2,602	2,575	2,450	(125)	-4.85%
<b>740000 - Insurance, Claims, Damages Parent (741000-749999) Total</b>	<b>2,602</b>	<b>2,575</b>	<b>2,450</b>	<b>(125)</b>	<b>-4.85%</b>
<b>750000 - Inventory Cost of Goods Parent (751000-759999)</b>					
751201 - Cafeteria Inventory	90,992	88,000	85,750	(2,250)	-2.56%
751202 - Pro Shop Inventory	74,415	71,000	68,900	(2,100)	-2.96%
751406 - Tires & Tubes	-	-	400	400	0.00%
<b>750000 - Inventory Cost of Goods Parent (751000-759999) Total</b>	<b>165,407</b>	<b>159,000</b>	<b>155,050</b>	<b>(3,950)</b>	<b>-2.48%</b>

City of Chattanooga  
Department By Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
770000 - Capital Outlay Parent (771000-779999)					
772112 - Computer equipment under 5000	-	9,000	-	(9,000)	-100.00%
770000 - Capital Outlay Parent (771000-779999) Total	-	9,000	-	(9,000)	-100.00%
780000 - Other Expenses Parent (781000-789999)					
781202 - Sales Tax	58,969	63,000	63,400	400	0.63%
781301 - Fees, Licenses, & Permits	840	600	640	40	6.67%
781306 - Water Quality Mgmt Fees	20,189	20,200	20,200	-	0.00%
782201 - Awards	454	-	100	100	0.00%
782206 - Fines	357	-	100	100	0.00%
780000 - Other Expenses Parent (781000-789999) Total	80,809	83,800	84,440	640	0.76%
Operating Expenses Total	588,777	611,363	557,439	(53,924)	-8.82%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811601 - Transfer to Debt Service	69,464	75,442	75,242	(200)	-0.27%
810000 - Other Financing Uses Parent (811000-819999) Total	69,464	75,442	75,242	(200)	-0.27%
Transfers To Total	69,464	75,442	75,242	(200)	-0.27%
K - Public Works Total	1,734,013	1,711,385	1,698,974	(12,411)	-0.73%
<b>1105 - Golf Total</b>	<b>1,734,013</b>	<b>1,711,385</b>	<b>1,698,974</b>	<b>(12,411)</b>	<b>-0.73%</b>





**City of Chattanooga  
Economic Development Fund  
Fiscal Year 2020**

<b>Economic Development</b>	<b>Actual FY18</b>	<b>Budget FY19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) Proposed vs. Budget</b>	<b>% Change</b>
<b>Revenues</b>					
Local Option Sales Tax	13,937,255	13,484,968	14,211,661	726,693	5.39%
TDZ - State Sales Tax	4,421,397	1,000,000	2,340,300	1,340,300	134.03%
TDZ - Hamilton County Local Option	1,328,139	1,000,000	1,160,000	160,000	16.00%
Miscellaneous	4,686	-	-	-	0.00%
<b>Total Revenues</b>	<b>19,691,477</b>	<b>15,484,968</b>	<b>17,711,961</b>	<b>2,226,993</b>	<b>14.38%</b>

<b>Expenditures</b>					
Chattanooga Economic Development Capital Fund	1,140,000	2,686,099	8,000,000	5,313,901	197.83%
Approp to Capital From Fund Balance	-	7,561,701	10,000,000	2,438,299	32.25%
Chattanooga Chamber of Commerce	450,000	450,000	450,000	-	0.00%
Business Development Initiative (Southeast Comm Capital/Tech 2020)	75,000	75,000	75,000	-	0.00%
Enterprise Center - Innovation Center . . . AO	257,146	-	-	-	0.00%
Enterprise Center Innovation District . . . AO	195,700	850,000	-	(850,000)	-100.00%
Enterprise Center - Operating Support . . . AO	409,654	1,002,500	1,002,500	-	0.00%
Enterprise Center - Innovation District Master Plan . . . AO	140,000	-	-	-	0.00%
Enterprise Center - Digital Equity Programs . . . AO	-	325,000	421,000	96,000	29.54%
Enterprise Center - Bessie Smith/Mapp Building . . . AO	-	50,000	-	(50,000)	-100.00%
Public Education Foundation - STEP-UP Chattanooga . . . AO	25,000	25,000	75,000	50,000	200.00%
Chattanooga Dream	-	-	60,000	60,000	0.00%
Resiliency Planning	-	-	100,000	100,000	0.00%
TN Reconnect Grant	-	65,750	-	(65,750)	-100.00%
Chattanooga State - TN Center for Applied Technology	-	100,000	-	(100,000)	-100.00%
Thrive Regional Partnership . . . AO	-	-	100,000	100,000	0.00%
Carter Street Corporation . . . AO	-	200,000	200,000	-	0.00%
Transfer to IDB - Workforce Development Fund	350,000	-	-	-	0.00%
Collection Fee to Hamilton County Trustee	152,654	134,850	144,280	9,430	6.99%
Lease Payments	2,879,659	7,520,769	3,583,881	(3,936,888)	-52.35%
Tourist Development Zone transfer to CDRC to cover debt	5,749,536	2,000,000	3,500,300	1,500,300	75.02%
<b>Total Expenditures</b>	<b>11,824,349</b>	<b>23,046,669</b>	<b>27,711,961</b>	<b>4,665,292</b>	<b>20.24%</b>

Estimated Incr(Decr) in Fund Balance	7,867,128	(7,561,701)	(10,000,000)
Beginning Fund Balance July 1	10,090,069	17,957,197	10,395,496
Ending Fund Balance June 30	17,957,197	10,395,496	395,496
Ending Fund Balance as a % of Total Appropriations	151.87%	45.11%	1.43%



**City of Chattanooga**  
**State Street Aid Fund Revenues**  
**Fiscal Year 2020**

State Street Aid	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>Revenues</b>					
State Shared Ops St Aid 1989 Amended Gas Tax	515,278	555,374	525,949	(29,425)	-5.30%
State Shared Ops Street Aid Gas Tax	3,226,727	3,459,129	3,306,430	(152,699)	-4.41%
State Shared Ops Street Aid Add 3 Cent Tax	954,916	1,029,415	974,546	(54,869)	-5.33%
IMPROVE ACT	883,277	1,100,000	1,645,677	545,677	49.61%
State Maintenance of Streets	201,430	-	-	-	0.00%
Misc Revenue	57,018	-	-	-	0.00%
<b>Total Revenues</b>	<b>5,838,646</b>	<b>6,143,918</b>	<b>6,452,602</b>	<b>308,684</b>	<b>5.02%</b>

<b>Expenditures</b>					
Operations	3,748,209	4,968,770	5,202,602	233,832	4.71%
Transfer Out - Transportation Capital	975,148	1,765,148	1,740,359	(24,789)	-1.40%
<b>Total Expenditures</b>	<b>4,723,357</b>	<b>6,733,918</b>	<b>6,942,961</b>	<b>209,043</b>	<b>3.10%</b>

Estimated Incr(Decr) in Fund Balance	1,115,289	(590,000)	(490,359)
Beginning Fund Balance July 1	4,426,244	5,541,533	4,951,533
Ending Fund Balance June 30	5,541,533	4,951,533	4,461,174
Ending Fund Balance as a % of Total Appropriations	117.32%	73.53%	64.25%



City of Chattanooga  
 Detail By Cost Center  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY 20	Inc (Dec) FY20 vs	
				FY19 Budget	% Change
<b>2050 - State Street Aid</b>					
K - Public Works					
K00801 - SSA Street Maint	4,711,345	6,642,918	6,851,961	209,043	3.15%
K00802 - SSA Snow & Ice Removal	12,011	91,000	91,000	-	0.00%
K - Public Works Total	4,723,356	6,733,918	6,942,961	209,043	3.10%
<b>2050 - State Street Aid Total</b>	<b>4,723,356</b>	<b>6,733,918</b>	<b>6,942,961</b>	<b>209,043</b>	<b>3.10%</b>



City of Chattanooga  
Department By Account Type  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget % Change	
<b>2050 - State Street Aid</b>					
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	1,442,234	1,671,947	1,699,359	27,412	1.64%
610000 - Fringe Benefits Parent (611000-619999)	844,789	1,159,804	1,224,784	64,980	5.60%
. Personnel Expenses Total	2,287,023	2,831,751	2,924,143	92,392	3.26%
Operating Expenses					
700000 - Services Parent (701000-709999)	212,374	259,433	229,965	(29,468)	-11.36%
710000 - Materials & Supplies Parent (711000-719999)	418,423	649,086	725,494	76,408	11.77%
720000 - Travel Expense Parent (721000-729999)	2,565	7,000	7,000	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	645,382	796,500	795,000	(1,500)	-0.19%
740000 - Insurance, Claims, Damages Parent (741000-749999)	3,927	-	0	-	0.00%
760000 - Capital Assets Parent (761000-769999)	167,909	425,000	521,000	96,000	22.59%
770000 - Capital Outlay Parent (771000-779999)	10,370	-	0	-	0.00%
780000 - Other Expenses Parent (781000-789999)	235	-	0	-	0.00%
Operating Expenses Total	1,461,185	2,137,019	2,278,459	141,440	6.62%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	975,148	1,765,148	1,740,359	(24,789)	-1.40%
Transfers To Total	975,148	1,765,148	1,740,359	(24,789)	-1.40%
K - Public Works Total	4,723,356	6,733,918	6,942,961	209,043	3.10%
<b>2050 - State Street Aid Total</b>	<b>4,723,356</b>	<b>6,733,918</b>	<b>6,942,961</b>	<b>209,043</b>	<b>3.10%</b>





City of Chattanooga  
Department by Account  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
<b>2050 - State Street Aid</b>					
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	1,118,568	1,698,454	1,658,834	(39,620)	-2.33%
601105 - Injured On Duty Pay	1,679	-	-	-	0.00%
601199 - Budget - Attrition (Salary)	-	(72,147)	-	72,147	-100.00%
601201 - Overtime	35,991	-	-	-	0.00%
602105 - Cellphone Allowance	1,520	1,440	2,400	960	66.67%
602201 - Incentive Awards	3,750	400	400	-	0.00%
602301 - Personal Leave	212,980	-	-	-	0.00%
602303 - Final Leave Payout	22,946	-	-	-	0.00%
602304 - Longevity	43,800	43,800	37,725	(6,075)	-13.87%
602306 - Call Back Pay	800	-	-	-	0.00%
602307 - On Call Pay	200	-	-	-	0.00%
600000 - Salaries Parent (601000-609999) Total	1,442,234	1,671,947	1,699,359	27,412	1.64%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	84,023	97,677	94,724	(2,953)	-3.02%
611102 - Medicare	19,650	22,844	22,153	(691)	-3.02%
611201 - General Pension	267,431	330,718	336,515	5,797	1.75%
611204 - Union Pension	3,260	827	853	26	3.14%
611206 - Other Post-employment Benefits (OPEB)	121,174	146,948	134,278	(12,670)	-8.62%
611301 - Hospitalization	284,480	472,166	559,914	87,748	18.58%
611302 - Life Insurance Benefit	2,746	3,452	2,765	(687)	-19.90%
611303 - Long-Term Disability	3,381	4,249	3,794	(455)	-10.71%
611304 - Health Savings Accounts	12,649	18,723	10,388	(8,335)	-44.52%
611402 - Employee Health Savings Acct	1,595	2,200	600	(1,600)	-72.73%
611403 - On-site Medical Program	44,400	60,000	58,800	(1,200)	-2.00%
610000 - Fringe Benefits Parent (611000-619999) Total	844,789	1,159,804	1,224,784	64,980	5.60%
. Personnel Expenses Total	2,287,023	2,831,751	2,924,143	92,392	3.26%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701208 - On-the-Job Injury Claims	43,990	30,000	40,000	10,000	33.33%
702106 - Plumbing	85	-	-	-	0.00%
702107 - Mechanical Trades	1,923	-	-	-	0.00%
702202 - Bldg & Grounds Maintenance	390	1,000	1,000	-	0.00%
702204 - Contracted Repair Service	1,890	-	-	-	0.00%
702213 - Labor	-	10,000	10,000	-	0.00%
703101 - Electricity	9,120	7,000	7,000	-	0.00%
703103 - Water	14,161	15,000	15,000	-	0.00%
703109 - Sewer	5,088	6,000	6,000	-	0.00%
703202 - Cellular Phone Service	3	-	-	-	0.00%
703206 - Air Cards	1,135	1,500	1,500	-	0.00%
703207 - Digital Connectivity	23,736	25,000	25,000	-	0.00%
704104 - Equipment Rental	6,336	3,000	3,500	500	16.67%
704109 - Traffic Control - Rental	154	-	-	-	0.00%
704208 - Contracted Repair	647	-	-	-	0.00%
704227 - Transfer Station Cost	841	-	-	-	0.00%
704306 - Dues	325	-	-	-	0.00%
704307 - Employment Agencies	60,894	70,000	70,000	-	0.00%
704311 - Miscellaneous Services	21	-	-	-	0.00%
704312 - Other Contracted Service	-	5,000	5,000	-	0.00%
704315 - Waste Disposal	-	300	300	-	0.00%
704329 - Radio Maintenance	35,633	35,633	36,165	532	1.49%
704407 - Wireless Data Communication	4,284	45,000	4,500	(40,500)	-90.00%

City of Chattanooga  
Department by Account  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
704601 - Local Registration Fees	373	2,000	2,000	-	0.00%
704602 - Training Costs	1,345	3,000	3,000	-	0.00%
700000 - Services Parent (701000-709999) Total	212,374	259,433	229,965	(29,468)	-11.36%
710000 - Materials & Supplies Parent (711000-719999)					
711109 - Office Supplies & Stationery	7	-	100	100	0.00%
712101 - Asphalt and Asphalt Filler	241,806	400,386	400,386	-	0.00%
712102 - Brick & Concrete Blocks	833	3,000	5,000	2,000	66.67%
712103 - Cement, Lime, & Plaster	1,414	2,000	4,000	2,000	100.00%
712104 - Concrete, Clay Pipe, & Fittings	33,760	50,000	41,008	(8,992)	-17.98%
712105 - Gravel, Sand, Stone, Chert	91,231	145,000	220,000	75,000	51.72%
712107 - Lumber & Wood Products	796	20,000	25,000	5,000	25.00%
712108 - Other Constr & Bldg Materials	1,085	2,000	2,000	-	0.00%
712109 - Paint	1,070	1,000	1,000	-	0.00%
712110 - Pipe & Fittings	339	2,000	2,000	-	0.00%
712114 - Plumbing Supplies	281	200	200	-	0.00%
713102 - Fasteners	1,797	500	2,000	1,500	300.00%
713104 - Filters, Misc	37	200	200	-	0.00%
713109 - Repair Parts	254	500	500	-	0.00%
713117 - Hose & Fittings	-	100	100	-	0.00%
714105 - Building Maintenance Supplies	208	100	500	400	400.00%
714106 - Cleaning Supplies	573	-	-	-	0.00%
714107 - Clothing	19,804	3,100	4,000	900	29.03%
714111 - Electrical Supplies, Bulbs, Etc	-	300	300	-	0.00%
714117 - Food & Ice	-	500	500	-	0.00%
714120 - Hardware, Nails, Small Tools	8,438	5,000	3,000	(2,000)	-40.00%
714125 - Oil & Lubricants	57	-	-	-	0.00%
714126 - Other Materials & Supplies	128	1,000	1,000	-	0.00%
714129 - Safety Equipment	7,953	6,000	6,000	-	0.00%
714130 - Safety Shoes	5,142	5,000	5,500	500	10.00%
714135 - Locks & Key supplies	695	200	200	-	0.00%
714136 - Dirt mix, Mulch, Topsoil	430	1,000	1,000	-	0.00%
714140 - 714106	-	-	-	-	0.00%
714144 - Batteries	285	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999) Total	418,423	649,086	725,494	76,408	11.77%
720000 - Travel Expense Parent (721000-729999)					
721102 - Transportation	242	-	-	-	0.00%
721201 - Hotels	756	4,000	4,000	-	0.00%
721202 - Meals	413	2,000	2,000	-	0.00%
721301 - Registration Fees	1,154	1,000	1,000	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	2,565	7,000	7,000	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	72,584	100,000	100,000	-	0.00%
731102 - Gasoline	18,335	30,000	30,000	-	0.00%
731103 - Propane	-	1,500	-	(1,500)	-100.00%
731201 - Contracted Vehicle Repair	50,044	100,000	100,000	-	0.00%
731203 - Vehicle Labor	161,706	110,000	110,000	-	0.00%
731204 - Vehicle Parts & Supplies	146,308	155,000	155,000	-	0.00%
731301 - Car Wash	245	-	-	-	0.00%
731401 - Fleet Leased Vehicle	196,160	300,000	300,000	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	645,382	796,500	795,000	(1,500)	-0.19%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742402 - Building & Content Insurance	3,927	-	-	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	3,927	-	-	-	0.00%

City of Chattanooga  
 Department by Account  
 Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
760000 - Capital Assets Parent (761000-769999)					
761119 - CIP Streets, Alleys, & Sidewalks	-	250,000	200,000	(50,000)	-20.00%
761204 - Equipment Purchase	167,909	175,000	321,000	146,000	83.43%
760000 - Capital Assets Parent (761000-769999) Total	167,909	425,000	521,000	96,000	22.59%
770000 - Capital Outlay Parent (771000-779999)					
772106 - Mechanical Equipment	10,275	-	-	-	0.00%
772112 - Computer equipment under 5000	-	-	-	-	0.00%
772203 - Fencing	95	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	10,370	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
782204 - Safety Incentive Awards	235	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999) Total	235	-	-	-	0.00%
Operating Expenses Total	1,461,185	2,137,019	2,278,459	141,440	6.62%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811313 - Transfer to Transportation Capital	975,148	1,765,148	1,740,359	(24,789)	-1.40%
810000 - Other Financing Uses Parent (811000-819999) Total	975,148	1,765,148	1,740,359	(24,789)	-1.40%
Transfers To Total	975,148	1,765,148	1,740,359	(24,789)	-1.40%
K - Public Works Total	4,723,356	6,733,918	6,942,961	209,043	3.10%
<b>2050 - State Street Aid Total</b>	<b>4,723,356</b>	<b>6,733,918</b>	<b>6,942,961</b>	<b>209,043</b>	<b>3.10%</b>



**City of Chattanooga  
Hotel/Motel Tax Fund  
Fiscal Year 2020**

<b>Hotel/Motel</b>	<b>Actual FY18</b>	<b>Budget 2019</b>	<b>Proposed FY20</b>	<b>Inc (Dec) FY20 vs FY19 Budget</b>	<b>% change</b>
<b>Revenues</b>					
Occupancy Tax	7,172,742	7,618,531	7,819,366	200,835	2.6%
Interest Earned	3,140	-	-	-	0.0%
<b>Total Revenues</b>	<b>7,175,882</b>	<b>7,618,531</b>	<b>7,819,366</b>	<b>200,835</b>	<b>2.6%</b>

<b>Expenditures</b>					
Public Works Capital Fund or related Waterfront capital	4,700,000	6,800,000	669,889	(6,130,111)	-90.1%
CDOT Street Alley Sidewalks	100,000	-	-	-	0.0%
Hotel/Motel Collection Fee	145,525	152,371	157,936	5,565	3.7%
Debt Service	5,124,359	3,758,039	2,972,859	(785,180)	-20.9%
Hamilton County Collection Fee	70,308	76,185	78,194	2,009	2.6%
<b>Total Expenditures</b>	<b>10,140,192</b>	<b>10,786,595</b>	<b>3,878,878</b>	<b>(6,907,717)</b>	<b>-64.0%</b>

Estimated Incr(Decr) in Fund Balance	(2,964,310)	(3,168,064)	3,940,488
Beginning Fund Balance July 1	5,632,230	2,667,920	(500,144)
Ending Fund Balance June 30	2,667,920	(500,144)	3,440,344
Ending Fund Balance as a % of Total Appropriations	26.31%	-4.64%	88.69%



**City of Chattanooga**  
**Tennessee Valley Regional Communication System**  
**Fiscal Year 2020**

<b>Tennessee Valley Regional Communicaiton Service</b>	<b>Actual FY18</b>	<b>Budget 2019</b>	<b>Proposed FY20</b>	<b>Inc (Dec) FY20 vs FY19 Budget</b>	<b>% change</b>
<b>Revenues</b>					
Federal Maintenance Fees	21,936	22,348	23,155	807	3.61%
State Maintenance Fee	35,262	42,562	50,411	7,849	18.44%
Other Government Maintenance Fee	945,078	978,679	1,131,290	152,611	15.59%
Mobile Communications Services	210,113	210,899	226,607	15,708	7.45%
Outside Sales	50,039	-	-	-	0.00%
Miscellaneous Revenue	33,107	57,048	56,923	(125)	-0.22%
Master Site Buy-In Revenue to Capital Replacement	-	120,000	120,000	-	0.00%
<b>Total Revenues</b>	<b>1,295,535</b>	<b>1,431,536</b>	<b>1,608,386</b>	<b>176,850</b>	<b>12.35%</b>
<b>Expenditures</b>					
Operations	\$1,488,233	\$1,144,297	\$1,608,386	464,089	40.56%
<b>Total Expenditures</b>	<b>1,488,233</b>	<b>1,144,297</b>	<b>1,608,386</b>	<b>464,089</b>	<b>40.56%</b>
Estimated Incr(Decr) in Fund Balance	(192,698)	287,239	-		
Beginning Fund Balance July 1	450,698	258,000	545,239		
Ending Fund Balance June 30	258,000	545,239	545,239		
Ending Fund Balance as a % of Total Appropriations	17.34%	47.65%	33.90%		





City of Chattanooga  
 Department By Cost Center  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Increase (Decrease) Req vs. Budget	% Change
<b>6070 - TN Valley Regional Communcation Service</b>					
J - Fire					
J00501 - TN Valley Regional Communications	1,488,237	1,431,536	1,608,386	176,850	12.35%
J - Fire Total	1,488,237	1,431,536	1,608,386	176,850	12.35%
<b>6070 - TN Valley Regional Communcation Service Total</b>	<b>1,488,237</b>	<b>1,431,536</b>	<b>1,608,386</b>	<b>176,850</b>	<b>12.35%</b>



City of Chattanooga  
 Department By Account Type  
 Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
<b>6070 - TN Valley Regional Communcation Service</b>					
J - Fire					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	329,114	452,331	453,351	1,020	0.23%
610000 - Fringe Benefits Parent (611000-619999)	156,794	336,794	402,216	65,422	19.42%
. Personnel Expenses Total	485,908	789,125	855,567	66,442	8.42%
Operating Expenses					
700000 - Services Parent (701000-709999)	191,391	260,851	229,531	(31,320)	-12.01%
710000 - Materials & Supplies Parent (711000-719999)	53,694	72,450	65,448	(7,002)	-9.66%
720000 - Travel Expense Parent (721000-729999)	6,894	17,000	17,000	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	25,358	54,110	44,300	(9,810)	-18.13%
740000 - Insurance, Claims, Damages Parent (741000-749999)	3,500	30,000	30,000	-	0.00%
760000 - Capital Assets Parent (761000-769999)	-	-	47,000	47,000	0.00%
770000 - Capital Outlay Parent (771000-779999)	1,492	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	70,000	88,000	69,330	(18,670)	-21.22%
Operating Expenses Total	352,329	522,411	502,609	(19,802)	-3.79%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	650,000	120,000	250,210	130,210	108.51%
Transfers To Total	650,000	120,000	250,210	130,210	108.51%
J - Fire Total	1,488,237	1,431,536	1,608,386	176,850	12.35%
<b>6070 - TN Valley Regional Communcation Service Total</b>	<b>1,488,237</b>	<b>1,431,536</b>	<b>1608386</b>	<b>176,850</b>	<b>12.35%</b>



City of Chattanooga  
Department By Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
<b>6070 - TN Valley Regional Communcation Service</b>					
J - Fire					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	275,299	432,256	434,201	1,945	0.45%
601201 - Overtime	1,016	4,000	4,000	-	0.00%
601202 - Compensatory Time	484	-	-	-	0.00%
602105 - Cellphone Allowance	4,020	5,200	5,200	-	0.00%
602301 - Personal Leave	39,029	-	-	-	0.00%
602303 - Final Leave Payout	1,327	-	-	-	0.00%
602304 - Longevity	3,225	3,525	2,600	(925)	-26.24%
602306 - Call Back Pay	654	2,350	2,350	-	0.00%
602307 - On Call Pay	4,060	5,000	5,000	-	0.00%
600000 - Salaries Parent (601000-609999) Total	329,114	452,331	453,351	1,020	0.23%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	19,188	26,800	26,920	120	0.45%
611102 - Medicare	4,487	6,268	6,296	28	0.45%
611201 - General Pension	63,539	90,774	108,550	17,776	19.58%
611206 - Other Post-employment Benefits (OPEB)	27,598	46,122	82,498	36,376	78.87%
611301 - Hospitalization	35,894	152,838	165,065	12,227	8.00%
611302 - Life Insurance Benefit	525	923	927	4	0.43%
611303 - Long-Term Disability	763	1,189	1,160	(29)	-2.44%
611403 - On-site Medical Program	4,800	11,880	10,800	(1,080)	-9.09%
610000 - Fringe Benefits Parent (611000-619999) Total	156,794	336,794	402,216	65,422	19.42%
. Personnel Expenses Total	485,908	789,125	855,567	66,442	8.42%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	-	2,000	-	(2,000)	-100.00%
701109 - Legal Services	9,000	9,000	9,000	-	0.00%
701208 - On-the-Job Injury Claims	54	-	-	-	0.00%
702103 - Exterminating Service	226	230	250	20	8.70%
702106 - Plumbing	95	500	500	-	0.00%
702204 - Contracted Repair Service	6,760	15,000	-	(15,000)	-100.00%
702207 - Maintenance Services	21,930	40,000	30,000	(10,000)	-25.00%
702208 - Fire Prevention Measures	282	800	400	(400)	-50.00%
702211 - Grounds	405	850	660	(190)	-22.35%
702212 - HVAC	4,211	7,500	8,750	1,250	16.67%
702224 - Equipment Inspection and Calibration	3,400	4,400	4,400	-	0.00%
702228 - Generator Maintenance	-	-	8,750	8,750	0.00%
703101 - Electricity	64,007	66,500	68,500	2,000	3.01%
703102 - Natural Gas	2,793	3,300	3,300	-	0.00%
703103 - Water	451	500	600	100	20.00%
703109 - Sewer	493	500	600	100	20.00%
703201 - Telephone Service	-	6,100	-	(6,100)	-100.00%
703203 - Pager Rental	149	-	-	-	0.00%
703204 - Internet & Cable Services	-	3,700	-	(3,700)	-100.00%
703206 - Air Cards	2,686	-	2,040	2,040	0.00%
703207 - Digital Connectivity	3,956	4,000	3,600	(400)	-10.00%
704105 - Property Rental	54,293	58,000	60,600	2,600	4.48%
704108 - Office Machine Rental	1,048	1,200	1,200	-	0.00%
704201 - Advertising	-	500	500	-	0.00%
704306 - Dues	571	700	700	-	0.00%
704309 - Meeting Expense	1,453	2,500	2,500	-	0.00%
704329 - Radio Maintenance	11,034	11,089	11,089	-	0.00%
704501 - Freight, Express & Drayage	752	1,700	1,000	(700)	-41.18%
704502 - Postage	4	100	50	(50)	-50.00%

City of Chattanooga  
Department By Account  
Fiscal Year 2020

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
704602 - Training Costs	1,338	16,000	8,000	(8,000)	-50.00%
704603 - Tuition & Books	-	4,182	2,542	(1,640)	-39.22%
700000 - Services Parent (701000-709999) Total	191,391	260,851	229,531	(31,320)	-12.01%
710000 - Materials & Supplies Parent (711000-719999)					
711104 - Forms & Printed Material	-	100	100	-	0.00%
711109 - Office Supplies & Stationery	390	1,050	1,050	-	0.00%
712114 - Plumbing Supplies	-	-	-	-	0.00%
713104 - Filters, Misc	-	150	150	-	0.00%
714106 - Cleaning Supplies	156	400	400	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	34	400	400	-	0.00%
714112 - Electronic Parts	32,382	50,000	48,678	(1,322)	-2.64%
714120 - Hardware, Nails, Small Tools	47	250	250	-	0.00%
714135 - Locks & Key supplies	225	100	220	120	120.00%
714144 - Batteries	20,460	20,000	14,200	(5,800)	-29.00%
710000 - Materials & Supplies Parent (711000-719999) Total	53,694	72,450	65,448	(7,002)	-9.66%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	152	500	500	-	0.00%
721102 - Transportation	2,046	3,000	3,000	-	0.00%
721201 - Hotels	2,407	5,500	5,500	-	0.00%
721202 - Meals	1,073	3,000	3,000	-	0.00%
721301 - Registration Fees	1,099	4,000	4,000	-	0.00%
721302 - Other Travel Expenses	117	1,000	1,000	-	0.00%
720000 - Travel Expense Parent (721000-729999) Total	6,894	17,000	17,000	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	-	250	250	-	0.00%
731102 - Gasoline	2,320	6,503	4,000	(2,503)	-38.49%
731103 - Propane	1,396	8,000	8,000	-	0.00%
731202 - Other Billed Fluids	-	250	250	-	0.00%
731203 - Vehicle Labor	1,032	1,500	1,500	-	0.00%
731204 - Vehicle Parts & Supplies	1,101	1,500	1,500	-	0.00%
731301 - Car Wash	7	607	300	(307)	-50.58%
731401 - Fleet Leased Vehicle	19,502	35,000	28,000	(7,000)	-20.00%
731402 - Fleet Daily Rental	-	500	500	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	25,358	54,110	44,300	(9,810)	-18.13%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742402 - Building & Content Insurance	3,500	30,000	30,000	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	3,500	30,000	30,000	-	0.00%
760000 - Capital Assets Parent (761000-769999)					
761308 - Computer Software over 15000	-	-	47,000	47,000	0.00%
760000 - Capital Assets Parent (761000-769999) Total	-	-	47,000	47,000	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772102 - Building Equipment	-	-	-	-	0.00%
772112 - Computer equipment under 5000	1,492	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	1,492	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)					
781102 - Indirect Costs	70,000	88,000	69,330	(18,670)	-21.22%
780000 - Other Expenses Parent (781000-789999) Total	70,000	88,000	69,330	(18,670)	-21.22%
Operating Expenses Total	352,329	522,411	502,609	(19,802)	-3.79%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					

City of Chattanooga  
 Department By Account  
 Fiscal Year 2020

	<b>Actual FY18</b>	<b>Budget FY19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) FY20 vs FY19 Budget</b>	<b>% Change</b>
811410 - Transfer from TVRCS	650,000	120,000	250,210	130,210	108.51%
810000 - Other Financing Uses Parent (811000-819999) Total	650,000	120,000	250,210	130,210	108.51%
Transfers To Total	650,000	120,000	250,210	130,210	108.51%
J - Fire Total	1,488,237	1,431,536	1,608,386	176,850	12.35%
<b>6070 - TN Valley Regional Communcation Service Total</b>	<b>1,488,237</b>	<b>1,431,536</b>	<b>1,608,386</b>	<b>176,850</b>	<b>12.35%</b>





**City of Chattanooga**  
**Debt Service Fund**  
**Fiscal Year 2020**

<b>Debt Service</b>	<b>Actual FY18</b>	<b>Budget 19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) FY20 vs FY19 Budget</b>	<b>% change</b>
<b>Revenues</b>					
General Fund	22,434,479	23,487,712	20,940,110	(2,547,602)	-10.85%
911 Emergency Communications	-	-	-	-	0.00%
Homeland Security Grant (911)	-	-	-	-	0.00%
Hamilton County	-	-	-	-	0.00%
CDBG (Fannie Mae Loan)	402,957	388,957	374,485	(14,472)	-3.72%
Safety Capital (Fire Loan)	-	-	-	-	0.00%
Hotel/Motel Tax	5,124,359	3,758,039	2,971,859	(786,180)	-20.92%
Other Sources	69,463	75,442	75,442	-	0.00%
Capital Funds	1,324,800	-	-	-	0.00%
<b>Total Revenues</b>	<b>29,356,058</b>	<b>27,710,150</b>	<b>24,361,896</b>	<b>(3,348,254)</b>	<b>-12.08%</b>

<b>Expenditures</b>					
Principal	20,689,981	20,868,462	17,804,771	(3,063,691)	-14.68%
Interest	7,391,467	6,731,688	6,447,125	(284,563)	-4.23%
Bank Service Charges	62,919	110,000	110,000	-	0.00%
<b>Total Expenditures</b>	<b>28,144,367</b>	<b>27,710,150</b>	<b>24,361,896</b>	<b>(3,348,254)</b>	<b>-12.08%</b>

Estimated Incr(Decr) in Fund Balance	1,211,691	-	-
Beginning Fund Balance July 1	1,778,396	2,990,087	2,990,087
Ending Fund Balance June 30	2,990,087	2,990,087	2,990,087
Ending Fund Balance as a % of Total Appropriations	10.62%	10.79%	12.27%



**City of Chattanooga**  
**Interceptor Sewer System Fund**  
**Fiscal Year 2020**

<b>Interceptor Sewer System</b>	<b>Actual FY18</b>	<b>Budget 19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) FY20 vs FY19 Budget</b>	<b>% change</b>
<b>Revenues</b>					
Sewer Service Charges	\$66,818,581	\$69,705,996	\$76,576,876	6,870,880	9.86%
Industrial Surcharges	3,065,049	2,540,453	2,602,347	61,894	2.44%
Septic Tank Charges	357,480	371,153	407,526	36,373	9.80%
Wheelage and Treatment:				-	0.00%
Hamilton County, TN	1,281,368	1,228,714	1,408,469	179,755	14.63%
Lookout Mountain, TN	460,105	442,548	454,792	12,244	2.77%
Lookout Mountain, GA	119,424	110,491	129,331	18,840	17.05%
Walker County, GA	2,103,178	659,618	1,075,139	415,521	62.99%
Collegedale, TN	1,492,395	1,423,846	1,482,267	58,421	4.10%
Soddy-Daisy, TN	368,939	424,396	419,615	(4,781)	-1.13%
East Ridge, TN	2,791,678	2,930,502	2,851,729	(78,773)	-2.69%
Windstone	56,063	40,501	62,574	22,073	54.50%
Rossville, GA	846,134	798,281	723,096	(75,185)	-9.42%
Red Bank, TN	1,320,325	1,237,167	1,392,576	155,409	12.56%
Northwest Georgia	904,678	714,599	1,011,790	297,191	41.59%
Catoosa-Ringgold, GA	622,614	555,554	701,991	146,437	26.36%
Dade County, GA	21,767	21,622	25,748	4,126	19.08%
Debt Service Northwest Georgia	447,353	286,273	-	(286,273)	-100.00%
Industrial User Permits	82,600	45,000	45,000	-	0.00%
Industrial User Fines	6,800	30,000	-	(30,000)	-100.00%
Garbage Grinder Fees	118,998	80,645	91,494	10,849	13.45%
Bad Debt Expense	-	-	-	-	0.00%
Other Revenue/Charges	22,459	2,640	37,640	35,000	1325.76%
<b>Total</b>	<b>83,307,988</b>	<b>83,650,000</b>	<b>\$91,500,000</b>	<b>7,850,000</b>	<b>9.38%</b>
Interest Earned Non-cap Proj	1,184,259	500,000	500,000	-	0.00%
<b>Total Revenues</b>	<b>84,492,247</b>	<b>84,150,000</b>	<b>92,000,000</b>	<b>7,850,000</b>	<b>9.33%</b>

<b>Expenditures</b>					
Operations & Maintenance	36,033,166	41,997,560	49,363,542	7,365,982	17.54%
Pumping Stations	6,743,964	5,096,298	4,610,820	(485,478)	-9.53%
Appropriation to Capital	30,900,000	33,300,000	41,407,500	8,107,500	24.35%
Debt Service	12,959,974	12,133,406	11,603,639	(529,767)	-4.37%
<b>Total Expenditures</b>	<b>86,637,104</b>	<b>92,527,264</b>	<b>106,985,500</b>	<b>14,458,236</b>	<b>15.63%</b>

Estimated Incr(Decr) in Fund Balance	(2,144,857)	(8,377,264)	(14,985,500)
Beginning Fund Balance July 1	92,283,357	90,138,500	81,761,236
Ending Fund Balance June 30	90,138,500	81,761,236	66,775,736
Ending Fund Balance as a % of Total Appropriations	104.04%	88.36%	62.42%



City of Chattanooga  
Detail By Cost Center  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
<b>6010 - Interceptor Sewer System</b>					
K - Public Works					
K01303 - Minor Storm Station	-	-	-	-	0.00%
K01504 - Shared Maint - TN Riverpark Downtown Riverwalk	-	-	-	-	0.00%
K32101 - Pump Stat - Mountain Creek	36,083	90,214	38,950	(51,264)	-56.82%
K30101 - ISS Admin	4,008,480	5,076,709	5,502,121	425,412	8.38%
K30102 - ISS Laboratory	929,279	979,751	960,500	(19,251)	-1.96%
K30103 - ISS Engineering	996,884	1,105,895	1,092,600	(13,295)	-1.20%
K30104 - ISS Plant Maintenance	3,585,315	4,157,212	8,460,095	4,302,883	103.50%
K30105 - ISS Sewer Maintenance	4,104,817	6,207,161	8,083,895	1,876,734	30.23%
K30106 - ISS Liquid Handling	12,382,347	18,056,661	12,101,300	(5,955,361)	-32.98%
K30107 - ISS Inflow & Infiltration	2,015,485	2,562,724	2,575,000	12,276	0.48%
K30108 - ISS Safety & Training	160,569	382,312	375,000	(7,312)	-1.91%
K30109 - ISS Pretreatment-Monitoring	553,224	739,367	819,342	79,975	10.82%
K30110 - ISS Solid Handling	3,705,622	4,943,797	3,664,500	(1,279,297)	-25.88%
K30111 - ISS Landfill Handling	1,582,525	1,654,057	1,650,000	(4,057)	-0.25%
K30112 - ISS Municipal Billing	3,751	-	-	-	0.00%
K30113 - ISS Pump Station Operations	642,372	1,234,860	1,096,339	(138,521)	-11.22%
K30999 - ISS Contingency	-	2,687,470	2,700,000	12,530	0.47%
K31101 - CSO Ross's Landing	19,322	25,136	15,250	(9,886)	-39.33%
K31102 - CSO Carter Street	225,677	112,104	16,000	(96,104)	-85.73%
K31103 - CSO Central Avenue	440,550	225,822	96,650	(129,172)	-57.20%
K31104 - CSO Williams Street	103,663	65,472	51,000	(14,472)	-22.10%
K31105 - CSO Tremont Street	30,248	33,697	8,150	(25,547)	-75.81%
K31106 - CSO Citico Avenue	227,387	91,136	18,300	(72,836)	-79.92%
K31107 - CSO MLK	180,454	94,074	30,500	(63,574)	-67.58%
K31108 - CSO 19th Street	83,788	107,942	34,500	(73,442)	-68.04%
K31109 - CSO Warner Park	50,011	40,865	12,500	(28,365)	-69.41%
K32102 - Pump Stat - Citico	938,269	651,222	504,900	(146,322)	-22.47%
K32103 - Pump Stat - Friar Branch	306,852	420,608	354,900	(65,708)	-15.62%
K32104 - Pump Stat - Hixson	446,724	819,977	317,850	(502,127)	-61.24%
K32105 - Pump Stat - 19th Street	119,470	168,165	106,650	(61,515)	-36.58%
K32106 - Pump Stat - Orchard Knob	120,141	81,868	44,750	(37,118)	-45.34%
K32107 - Pump Stat - South Chickamauga	853,846	780,595	613,750	(166,845)	-21.37%
K32108 - Pump Stat - Tiftonia	219,074	254,134	144,000	(110,134)	-43.34%
K32109 - Pump Stat - 23rd Street	259,187	330,347	199,100	(131,247)	-39.73%
K32110 - Pump Stat - Latta Street	10,287	37,717	19,750	(17,967)	-47.64%
K32111 - Pump Stat - Residential Stations	43,383	81,612	11,700	(69,912)	-85.66%
K32112 - Pump Stat - Murray Hills	90,561	118,255	65,350	(52,905)	-44.74%
K32113 - Pump Stat - Highland Park	30,548	74,757	43,100	(31,657)	-42.35%
K32114 - Pump Stat - Big Ridge	516,706	319,855	154,600	(165,255)	-51.67%
K32115 - Pump Stat - Dupont Parkway	748,495	372,007	50,150	(321,857)	-86.52%
K32116 - Pump Stat - VAAP	8,557	13,462	6,300	(7,162)	-53.20%
K32117 - Pump Stat - Northwest Georgia	76,486	172,168	97,300	(74,868)	-43.49%
K32118 - Pump Stat - Brainerd	32,850	83,152	44,000	(39,152)	-47.08%
K32119 - Pump Stat - East Brainerd	255,092	86,526	88,000	1,474	1.70%
K32120 - Pump Stat - North Chattanooga	62,012	91,845	50,050	(41,795)	-45.51%
K32121 - Pump Stat - South Chattanooga	13,864	23,057	11,720	(11,337)	-49.17%
K32122 - Pump Stat - Ooltewah-Collegedale	5,125	48,021	18,200	(29,821)	-62.10%
K32123 - Pump Stat - Odor Control Stations	1,417,764	1,701,136	1,500,000	(201,136)	-11.82%
K32124 - Pump Stat - Enterprise South	21,548	31,091	14,750	(16,341)	-52.56%
K32125 - Pump Stat - River Park	2,698	4,125	2,800	(1,325)	-32.12%
K32126 - Pump Stat - Ringgold	66,098	144,094	86,100	(57,994)	-40.25%
K32127 - Pump Stat - Regional Metering Stations	36,463	51,873	19,600	(32,273)	-62.22%
K32128 - Pump Stat - Warner Park #1	-	6,600	2,500	(4,100)	-62.12%
K32129 - Pump Stat - West Chickamauga	5,783	-	-	-	0.00%
K32130 - Pump Stat - Davidson Place	-	1,200	-	(1,200)	-100.00%
K33102 - ISS Debt - 1998 Sewer Refunding Bonds	1,532,191	-	-	-	0.00%
K33103 - ISS Debt - 1998 St of GA Revolving Loan	513,418	324,811	-	(324,811)	-100.00%
K33107 - ISS Debt - SRF Loan 2003 MB Plant	2,617,872	2,617,872	2,617,872	-	0.00%
K33109 - ISS Debt - 2005A Sewer Refunding	2,333,043	26,591	-	(26,591)	-100.00%

City of Chattanooga  
Detail By Cost Center  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs	
				FY19 Budget	% Change
K33110 - ISS Debt - SRF II Loan 2007	848,868	848,868	848,868	-	0.00%
K33111 - ISS Debt - SRF 2011-289	3,221,082	1,229,269	1,229,524	255	0.02%
K33112 - ISS Debt - SRF V Loan 2013-318	18,700,370	3,981,580	3,982,080	500	0.01%
K33113 - ISS Debt - 2014A Sewer Refunding	211,204	958,347	503,927	(454,420)	-47.42%
K33114 - ISS Debt - SRF 2012-307	5,077,860	1,878,645	1,879,400	755	0.04%
K33115 - ISS Debt - SRF 2016-356	2,747,981	359,080	304,773	(54,307)	-15.12%
K34101 - ISS Appropriation to Capital	30,900,000	33,300,000	41,407,500	8,107,500	24.35%
K90005 - Inventory Moc Bend	1,410	-	-	-	0.00%
K33116 - ISS Debt - SRF 2018-405		-	52,958	52,958	0.00%
K33117 - ISS Debt - SRF 2018-406		-	97,372	97,372	0.00%
K33118 - ISS Debt - CW7 2019-428		-	6,688	6,688	0.00%
K33119 - ISS Debt - SRF 2019-429		-	80,176	80,176	0.00%
K - Public Works Total	111,481,035	103,168,971	106,985,500	3,816,530	3.70%
<b>6010 - Interceptor Sewer System Total</b>	<b>111,481,035</b>	<b>103,168,971</b>	<b>106,985,500</b>	<b>3,816,530</b>	<b>3.70%</b>

City of Chattanooga  
 Department By Account Type  
 Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19	% Change
<b>6010 - Interceptor Sewer System</b>					
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	6,584,121	8,509,170	8,316,189	(192,981)	-2.27%
610000 - Fringe Benefits Parent (611000-619999)	3,804,180	5,082,565	5,109,308	26,743	0.53%
. Personnel Expenses Total	10,388,301	13,591,735	13,425,497	(166,238)	-1.22%
Operating Expenses					
700000 - Services Parent (701000-709999)	16,989,674	20,431,036	19,565,449	(865,588)	-4.24%
710000 - Materials & Supplies Parent (711000-719999)	9,324,895	13,060,082	11,177,935	(1,882,147)	-14.41%
720000 - Travel Expense Parent (721000-729999)	26,395	61,579	85,095	23,516	38.19%
730000 - Vehicle Operating Expense Parent (731000-739999)	710,885	858,406	864,051	5,645	0.66%
740000 - Insurance, Claims, Damages Parent (741000-749999)	248,339	151,170	153,320	2,150	1.42%
750000 - Inventory Cost of Goods Parent (751000-759999)	(795)	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999)	2,162,339	3,348,986	3,256,900	(92,086)	-2.75%
770000 - Capital Outlay Parent (771000-779999)	229,917	223,472	183,485	(39,987)	-17.89%
780000 - Other Expenses Parent (781000-789999)	15,657,170	18,131,434	16,866,269	(1,265,165)	-6.98%
Operating Expenses Total	45,348,819	56,266,164	52,152,503	(4,113,661)	-7.31%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	55,743,915	33,300,000	41,407,500	8,107,500	24.35%
Transfers To Total	55,743,915	33,300,000	41,407,500	8,107,500	24.35%
K - Public Works Total	111,481,035	103,157,899	106,985,500	3,827,601	3.71%
<b>6010 - Interceptor Sewer System Total</b>	<b>111,481,035</b>	<b>103,157,899</b>	<b>106,985,500</b>	<b>3,827,601</b>	<b>3.71%</b>





City of Chattanooga  
 Department By Account  
 Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
<b>6010 - Interceptor Sewer System</b>					
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	5,047,148	7,889,000	7,706,734	(182,266)	-2.31%
601105 - Injured On Duty Pay	3,278	-	-	-	0.00%
601201 - Overtime	368,565	323,500	321,500	(2,000)	-0.62%
601202 - Compensatory Time	921	1,200	1,200	-	0.00%
602102 - Tool Allowance	4,600	5,000	5,000	-	0.00%
602105 - Cellphone Allowance	30,060	33,270	43,680	10,410	31.29%
602201 - Incentive Awards	9,050	73,900	45,800	(28,100)	-38.02%
602301 - Personal Leave	822,187	-	-	-	0.00%
602303 - Final Leave Payout	105,382	-	-	-	0.00%
602304 - Longevity	89,723	91,450	91,725	275	0.30%
602306 - Call Back Pay	31,680	25,050	29,550	4,500	17.96%
602307 - On Call Pay	71,527	66,800	71,000	4,200	6.29%
600000 - Salaries Parent (601000-609999) Total	6,584,121	8,509,170	8,316,189	(192,981)	-2.27%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	381,049	464,240	429,261	(34,979)	-7.53%
611102 - Medicare	89,116	108,815	100,396	(8,419)	-7.74%
611201 - General Pension	1,262,260	1,553,670	1,555,998	2,328	0.15%
611206 - Other Post-employment Benefits (OPEB)	547,299	690,640	620,886	(69,754)	-10.10%
611207 - OPEB (Grants)	21	-	-	-	0.00%
611301 - Hospitalization	1,158,140	1,828,950	1,949,745	120,795	6.60%
611302 - Life Insurance Benefit	11,589	14,860	12,022	(2,838)	-19.10%
611303 - Long-Term Disability	15,574	19,840	18,406	(1,434)	-7.23%
611304 - Health Savings Accounts	153,218	155,250	197,084	41,834	26.95%
611402 - Employee Health Savings Acct	18,414	18,700	10,710	(7,990)	-42.73%
611403 - On-site Medical Program	167,500	227,600	214,800	(12,800)	-5.62%
610000 - Fringe Benefits Parent (611000-619999) Total	3,804,180	5,082,565	5,109,308	26,743	0.53%
. Personnel Expenses Total	10,388,301	13,591,735	13,425,497	(166,238)	-1.22%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	12,565	15,338	12,000	(3,338)	-21.76%
701105 - Engineering Non-construction Consulti	71,106	121,893	117,300	(4,593)	-3.77%
701109 - Legal Services	-	10,000	5,000	(5,000)	-50.00%
701208 - On-the-Job Injury Claims	133,435	60,925	59,500	(1,425)	-2.34%
701211 - Diagnostic Testing	42	-	-	-	0.00%
702101 - Carpentry	-	2,000	2,000	-	0.00%
702102 - Electrical	1,647,137	1,464,100	1,750,000	285,900	19.53%
702103 - Exterminating Service	1,613	2,000	6,700	4,700	235.00%
702104 - Masonry	1,975	47,000	7,000	(40,000)	-85.11%
702105 - Painting	92,957	27,194	70,000	42,806	157.41%
702106 - Plumbing	227,147	286,641	205,300	(81,341)	-28.38%
702107 - Mechanical Trades	899,021	1,452,698	803,000	(649,698)	-44.72%
702108 - Locksmith	14,354	5,489	9,000	3,512	63.98%
702109 - Custodial Services	47,821	65,799	50,000	(15,799)	-24.01%
702110 - Tree Maintenance & Planting	1,861	500	1,000	500	100.00%
702201 - Alarm System Repair	28	650	400	(250)	-38.46%
702202 - Bldg & Grounds Maintenance	-	2,000	50,000	48,000	2400.00%
702203 - Circuit Board Repair	-	900	-	(900)	-100.00%
702204 - Contracted Repair Service	48,007	36,587	46,000	9,413	25.73%
702205 - Electric Motor Drive Repair	81,063	85,234	60,500	(24,734)	-29.02%
702206 - Elevator Maintenance	(11,658)	30,352	30,000	(352)	-1.16%
702207 - Maintenance Services	1,222,336	2,321,234	1,763,000	(558,234)	-24.05%
702208 - Fire Prevention Measures	2,354	4,250	4,000	(250)	-5.88%
702209 - Furnace Boiler	156,678	97,227	100,000	2,773	2.85%
702211 - Grounds	9,790	63,479	14,800	(48,679)	-76.69%

City of Chattanooga  
Department By Account  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
702212 - HVAC	146,859	121,306	160,000	38,694	31.90%
702214 - Landscaping	6,233	750	4,500	3,750	500.00%
702215 - Building Repairs or Renovations under	44,551	52,312	2,000	(50,312)	-96.18%
702216 - Roof Repair	113,279	78,618	40,000	(38,618)	-49.12%
702217 - Valve Repairs	1,857	700	500	(200)	-28.57%
702218 - Pump Repairs	43,264	175,595	83,750	(91,845)	-52.31%
702220 - Major Repair	-	100,000	-	(100,000)	-100.00%
702221 - IT Maintenance	8,894	11,185	10,750	(435)	-3.89%
702222 - Cabling & Installation	1,700	-	1,500	1,500	0.00%
702224 - Equipment Inspection and Calibration	5,916	2,049	7,350	5,301	258.73%
702225 - IT Maintenance - Licensing	7,065	-	7,800	7,800	0.00%
702227 - IT Maintenance - Support Maintenance	4,267	4,547	4,400	(147)	-3.24%
702229 - Contract Mowing	47,958	30,000	61,850	31,850	106.17%
703101 - Electricity	5,732,716	6,383,500	6,176,500	(207,000)	-3.24%
703102 - Natural Gas	150,062	200,850	206,900	6,050	3.01%
703103 - Water	401,072	449,300	428,650	(20,650)	-4.60%
703109 - Sewer	1,209	1,500	1,300	(200)	-13.33%
703201 - Telephone Service	-	600	-	(600)	-100.00%
703202 - Cellular Phone Service	5,921	23,450	12,250	(11,200)	-47.76%
703203 - Pager Rental	-	407	-	(407)	-100.00%
703204 - Internet & Cable Services	114,751	128,877	126,350	(2,527)	-1.96%
703206 - Air Cards	6,500	7,755	8,850	1,095	14.12%
703207 - Digital Connectivity	65,770	78,950	70,400	(8,550)	-10.83%
704101 - Box Rental	1,728	1,728	4,000	2,272	131.48%
704102 - Clothing & Linen Service	79,085	111,239	98,000	(13,239)	-11.90%
704103 - Demurrage	6,735	9,473	6,000	(3,473)	-36.66%
704104 - Equipment Rental	385,239	144,107	54,700	(89,407)	-62.04%
704107 - Floor Mat / Scrapper Rental	5,491	7,943	7,150	(793)	-9.98%
704108 - Office Machine Rental	15,286	21,962	20,250	(1,712)	-7.80%
704109 - Traffic Control - Rental	12,889	32,643	10,000	(22,643)	-69.37%
704201 - Advertising	1,380	1,300	2,000	700	53.85%
704204 - Alarm Monitoring	287	500	300	(200)	-40.00%
704207 - Collection Expense	136,946	125,000	125,000	-	0.00%
704208 - Contracted Repair	70,965	5,807	52,500	46,693	804.08%
704209 - Copying	-	500	-	(500)	-100.00%
704210 - Printing	916	3,909	2,350	(1,559)	-39.88%
704213 - Debris Removal & Cleanup	-	3,000	2,000	(1,000)	-33.33%
704215 - Security Services	93,095	137,049	140,000	2,952	2.15%
704219 - Property Appraisals	5,000	4,075	3,500	(575)	-14.11%
704227 - Transfer Station Cost	357	-	500	500	0.00%
704239 - Bio-Hazard / Environmental Services	31,990	101,969	60,000	(41,969)	-41.16%
704241 - Monitoring Services	779,214	952,140	892,000	(60,140)	-6.32%
704243 - Programmable Logic Controller (PLC) R	93,763	54,403	50,000	(4,403)	-8.09%
704245 - Crane & Hoist Repair	102,766	91,598	75,000	(16,598)	-18.12%
704246 - Sanitary Sewer Line Chemical Root Con	80,321	85,000	85,000	-	0.00%
704306 - Dues	2,601	10,150	10,250	100	0.99%
704307 - Employment Agencies	38,002	147,702	57,000	(90,702)	-61.41%
704309 - Meeting Expense	347	6,000	2,700	(3,300)	-55.00%
704310 - Local Mileage	1,119	500	1,500	1,000	200.00%
704311 - Miscellaneous Services	2,747	500	3,450	2,950	590.00%
704312 - Other Contracted Service	25,743	444	5,000	4,556	1026.13%
704313 - Recording Documents	2,980	1,850	-	(1,850)	-100.00%
704315 - Waste Disposal	1,799,356	1,836,601	1,761,000	(75,601)	-4.12%
704316 - Wrecker Service	908	500	500	-	0.00%
704317 - Contracted Operations	9,949	13,500	13,500	-	0.00%
704319 - Parking	552	460	550	90	19.57%
704329 - Radio Maintenance	69,676	47,500	35,000	(12,500)	-26.32%
704332 - Pipeline Inspection Services	1,277,169	1,988,396	1,955,300	(33,096)	-1.66%
704334 - Outside Laboratory Services	16,727	31,976	22,800	(9,176)	-28.70%
704337 - Title/Escrow Search	-	1,500	1,000	(500)	-33.33%
704338 - Street and Parking Lot Cleaning Service	15,870	16,000	16,000	-	0.00%

City of Chattanooga  
Department By Account  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
704339 - Sewer Billing Services	111,825	130,000	1,125,000	995,000	765.38%
704340 - Shredding and Recycling Services	485	572	300	(272)	-47.55%
704403 - Disputed Purchasing Card Expense	-	-	-	-	0.00%
704407 - Wireless Data Communication	16,110	30,224	37,800	7,576	25.07%
704501 - Freight, Express & Drayage	993	1,515	1,200	(315)	-20.79%
704502 - Postage	3,565	5,510	4,600	(910)	-16.52%
704601 - Local Registration Fees	6,231	3,457	6,600	3,144	90.94%
704602 - Training Costs	30,839	91,315	82,500	(8,815)	-9.65%
704702 - Bank Service Charges	82,951	113,282	149,549	36,267	32.01%
704703 - Bank Analysis Fee	-	500	-	(500)	-100.00%
700000 - Services Parent (701000-709999) Total	16,989,674	20,431,036	19,565,449	(865,588)	-4.24%
710000 - Materials & Supplies Parent (711000-719999)					
711101 - Audio Visual Supplies	230	-	200	200	0.00%
711102 - Books	4,529	763	4,650	3,887	509.44%
711104 - Forms & Printed Material	2,381	8,422	7,900	(522)	-6.20%
711105 - Instructional Materials & Supplies	3,110	16,275	7,963	(8,312)	-51.07%
711107 - Newspapers	-	125	125	-	0.00%
711108 - Periodicals, Publications	2,491	6,850	3,260	(3,590)	-52.41%
711109 - Office Supplies & Stationery	17,145	17,921	21,750	3,829	21.36%
711110 - Technology Accessories & Supplies	2,425	2,000	2,500	500	25.00%
711111 - Printer Toner Cartridges	12,246	15,825	14,800	(1,025)	-6.48%
712101 - Asphalt and Asphalt Filler	103,035	107,733	355,500	247,767	229.98%
712103 - Cement, Lime, & Plaster	35,426	15,000	5,000	(10,000)	-66.67%
712104 - Concrete, Clay Pipe, & Fittings	102,092	33,613	65,000	31,388	93.38%
712105 - Gravel, Sand, Stone, Chert	92,169	137,918	376,500	238,582	172.99%
712106 - Hardware Replacement	1,342	3,000	13,100	10,100	336.67%
712107 - Lumber & Wood Products	44	725	600	(125)	-17.24%
712108 - Other Constr & Bldg Materials	5,822	4,735	502,650	497,915	10515.63%
712109 - Paint	10,039	14,204	8,700	(5,504)	-38.75%
712110 - Pipe & Fittings	282,746	293,176	67,750	(225,426)	-76.89%
712111 - Sewer Grates & Manhole Covers	12,907	20,000	34,950	14,950	74.75%
712112 - Street Signs & Markings	2,703	2,550	15,800	13,250	519.61%
712113 - Structural Steel, Iron	58	700	500	(200)	-28.57%
712114 - Plumbing Supplies	10,533	13,984	14,600	616	4.41%
712115 - Manhole Bases, Sections, & Frames	1,085	10,040	10,000	(40)	-0.40%
713101 - Bearings & Parts	26,780	15,450	20,650	5,200	33.66%
713102 - Fasteners	9,988	22,178	14,700	(7,478)	-33.72%
713103 - Filter Press Parts	138,479	200,000	150,000	(50,000)	-25.00%
713104 - Filters, Misc	31,658	30,450	24,850	(5,600)	-18.39%
713105 - Gaskets	4,709	2,400	4,400	2,000	83.33%
713106 - Gauges	455	2,800	1,400	(1,400)	-50.00%
713107 - Packing, Valves Etc	13,159	57,450	30,350	(27,100)	-47.17%
713108 - Pumps & Pump Parts	783,035	513,867	413,050	(100,817)	-19.62%
713109 - Repair Parts	28,677	136,950	43,042	(93,908)	-68.57%
713110 - Valve Parts	63,558	124,259	74,700	(49,559)	-39.88%
713111 - Filter Cloth	-	20,000	35,000	15,000	75.00%
713112 - Clarifier Repair Parts	19,159	50,000	30,400	(19,600)	-39.20%
713113 - Centrifuge Repair Parts	37,739	150,000	200,000	50,000	33.33%
713114 - Compressors & Parts	6,030	27,600	18,000	(9,600)	-34.78%
713115 - Gears & Gear Parts	6,414	7,500	8,000	500	6.67%
713116 - Motors & Parts	79,944	48,148	73,000	24,852	51.61%
713117 - Hose & Fittings	12,069	13,492	13,350	(142)	-1.05%
713201 - Chemicals & Lab Supplies	110,452	321,877	191,700	(130,177)	-40.44%
713202 - Chlorine	2,080,037	4,742,244	3,200,000	(1,542,244)	-32.52%
713203 - Dechlorination Chemicals	459,239	583,257	500,000	(83,257)	-14.27%
713204 - Ferric Chloride	130,652	428,114	180,000	(248,114)	-57.96%
713205 - Filter Press Chemicals	6,559	22,341	10,000	(12,341)	-55.24%
713207 - Odor Control Chemicals	1,438,401	1,886,636	1,675,750	(210,886)	-11.18%
713208 - Pebble Lime	176,953	337,897	300,000	(37,897)	-11.22%
713209 - Polymers	740,564	881,020	800,000	(81,020)	-9.20%

City of Chattanooga  
Department By Account  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
713210 - Sewer Line Chemicals	20,737	12,600	43,000	30,400	241.27%
713211 - Water Chemicals	-	18,525	10,000	(8,525)	-46.02%
713212 - Lime Kiln Dust	185,825	416,766	325,000	(91,766)	-22.02%
713213 - Wet Weather Polymer	27,793	31,151	60,000	28,849	92.61%
714103 - Books Library	222	300	300	-	0.00%
714104 - Books Library (State & Federal)	-	500	500	-	0.00%
714105 - Building Maintenance Supplies	3,555	11,158	4,200	(6,958)	-62.36%
714106 - Cleaning Supplies	18,124	19,002	27,200	8,198	43.14%
714107 - Clothing	381	2,338	3,200	862	36.87%
714109 - Data Processing Supplies	-	600	300	(300)	-50.00%
714111 - Electrical Supplies, Bulbs, Etc	1,293,568	258,356	200,000	(58,356)	-22.59%
714112 - Electronic Parts	102,284	120,319	200,000	79,681	66.22%
714115 - Fire Code Equipment	101	2,250	3,250	1,000	44.44%
714117 - Food & Ice	8,874	24,181	22,300	(1,881)	-7.78%
714120 - Hardware, Nails, Small Tools	43,561	43,638	39,550	(4,088)	-9.37%
714122 - Kitchen & Dining Room Supplies	467	379	600	221	58.31%
714123 - Machine Shop & Garage Supplies	34,214	20,572	29,200	8,628	41.94%
714124 - Medical Supplies (First Aid)	3,022	5,357	5,150	(207)	-3.87%
714125 - Oil & Lubricants	20,079	23,022	22,800	(222)	-0.96%
714126 - Other Materials & Supplies	10,197	2,550	6,858	4,308	168.94%
714129 - Safety Equipment	134,070	450,229	426,500	(23,729)	-5.27%
714130 - Safety Shoes	19,790	24,873	43,000	18,127	72.88%
714131 - Seeds, Trees, Plants, Hort Supplies	10,205	13,235	10,037	(3,198)	-24.16%
714132 - Test Materials	420	2,700	1,600	(1,100)	-40.74%
714133 - Welding Supplies	3,834	6,500	5,000	(1,500)	-23.08%
714134 - Landfill Materials	102	-	-	-	0.00%
714135 - Locks & Key supplies	5,512	3,050	5,150	2,100	68.85%
714138 - Flags Banners and Signage	1,789	150	1,800	1,650	1100.00%
714140 - 714106	12,640	5,000	-	(5,000)	-100.00%
714141 - Machine Parts	24,754	17,000	18,250	1,250	7.35%
714142 - Instrumentation Parts	223,473	166,992	110,650	(56,342)	-33.74%
714143 - Event Planning, Services and Catering	1,550	2,500	1,500	(1,000)	-40.00%
714144 - Batteries	4,453	2,800	4,900	2,100	75.00%
714149 - Waste and Recycle Containers	31	-	-	-	0.00%
710000 - Materials & Supplies Parent (711000-719999)	9,324,895	13,060,082	11,177,935	(1,882,147)	-14.41%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	2,050	4,450	5,450	1,000	22.47%
721102 - Transportation	3,688	5,110	9,000	3,890	76.13%
721201 - Hotels	11,437	21,534	26,500	4,966	23.06%
721202 - Meals	4,578	12,710	17,295	4,585	36.07%
721301 - Registration Fees	4,478	17,315	24,850	7,535	43.52%
721302 - Other Travel Expenses	164	460	2,000	1,540	334.78%
720000 - Travel Expense Parent (721000-729999) Total	26,395	61,579	85,095	23,516	38.19%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	72,955	77,050	80,500	3,450	4.48%
731102 - Gasoline	76,417	89,600	104,458	14,858	16.58%
731103 - Propane	63	-	-	-	0.00%
731201 - Contracted Vehicle Repair	49,605	79,997	67,000	(12,997)	-16.25%
731203 - Vehicle Labor	111,798	133,241	132,650	(591)	-0.44%
731204 - Vehicle Parts & Supplies	149,482	155,008	161,200	6,192	3.99%
731301 - Car Wash	500	1,260	1,010	(250)	-19.84%
731401 - Fleet Leased Vehicle	250,065	322,250	317,233	(5,017)	-1.56%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	710,885	858,406	864,051	5,645	0.66%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
741102 - Claims & Damages	133,413	35,000	35,000	-	0.00%
742402 - Building & Content Insurance	114,926	116,170	118,320	2,150	1.85%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	248,339	151,170	153,320	2,150	1.42%

City of Chattanooga  
Department By Account  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
750000 - Inventory Cost of Goods Parent (751000-759999)					
751102 - COGS Moc Bend Inventory	(795)	-	-	-	0.00%
750000 - Inventory Cost of Goods Parent (751000-7599)	(795)	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999)					
761102 - CIP Engineering Design & Supervision	-	16,850	91,900	75,050	445.40%
761106 - CIP Engineering Fees	-	5,000	-	(5,000)	-100.00%
761110 - CIP Building Renovations	-	25,000	10,000	(15,000)	-60.00%
761112 - CIP Park Development	253,676	-	-	-	0.00%
761117 - CIP Sanitary Sewer Construction	-	1,000,000	2,000,000	1,000,000	100.00%
761204 - Equipment Purchase	1,855,281	2,259,152	1,137,500	(1,121,652)	-49.65%
761307 - Software Development	-	1,050	1,000	(50)	-4.76%
761308 - Computer Software over 15000	53,382	41,934	16,500	(25,434)	-60.65%
760000 - Capital Assets Parent (761000-769999) Total	2,162,339	3,348,986	3,256,900	(92,086)	-2.75%
770000 - Capital Outlay Parent (771000-779999)					
772102 - Building Equipment	9,890	200	5,000	4,800	2400.00%
772104 - Grounds Equipment	4,824	5,000	4,000	(1,000)	-20.00%
772105 - Heating & Cooling Equipment	5,705	6,500	6,935	435	6.69%
772106 - Mechanical Equipment	25,877	122,500	80,000	(42,500)	-34.69%
772107 - Other Equipment (Under 5000)	798	20,525	11,000	(9,525)	-46.41%
772109 - Office Furniture	6,197	11,072	16,000	4,928	44.51%
772111 - Computer Software under 15000	3,919	5,575	5,000	(575)	-10.31%
772112 - Computer equipment under 5000	148,335	28,525	42,500	13,975	48.99%
772203 - Fencing	24,372	23,575	13,050	(10,525)	-44.64%
770000 - Capital Outlay Parent (771000-779999) Total	229,917	223,472	183,485	(39,987)	-17.89%
780000 - Other Expenses Parent (781000-789999)					
781102 - Indirect Costs	1,750,000	2,300,000	2,625,467	325,467	14.15%
781105 - Municipal Billing Overhead	989,210	952,000	-	(952,000)	-100.00%
781301 - Fees, Licenses, & Permits	30,175	42,842	38,084	(4,758)	-11.11%
781303 - State Fees Other	225	2,700	2,700	-	0.00%
781304 - State Plans Review Fee	-	105	100	(5)	-4.76%
781306 - Water Quality Mgmt Fees	6,221	11,025	11,750	725	6.58%
782201 - Awards	2,264	18,511	20,078	1,567	8.47%
782204 - Safety Incentive Awards	2,052	5,000	14,000	9,000	180.00%
783101 - Debt Principal Payments	10,285,942	9,190,674	8,823,899	(366,776)	-3.99%
783151 - Debt Interest Payments	2,591,081	2,921,107	2,630,191	(290,916)	-9.96%
789999 - Budget - Other Expense	-	2,687,470	2,700,000	12,530	0.47%
780000 - Other Expenses Parent (781000-789999) Total	15,657,170	18,131,434	16,866,269	(1,265,165)	-6.98%
Operating Expenses Total	45,348,819	56,266,164	52,152,503	(4,113,661)	-7.31%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811402 - Transfer to Sewer Capital	23,183,264	20,600,000	26,422,000	5,822,000	28.26%
811409 - Transfer to Sewer Consent Decree	32,560,651	12,700,000	14,985,500	2,285,500	18.00%
810000 - Other Financing Uses Parent (811000-819999)	55,743,915	33,300,000	41,407,500	8,107,500	24.35%
Transfers To Total	55,743,915	33,300,000	41,407,500	8,107,500	24.35%
K - Public Works Total	111,481,035	103,157,899	106,985,500	3,827,601	3.71%
<b>6010 - Interceptor Sewer System Total</b>	<b>111,481,035</b>	<b>103,157,899</b>	<b>106,985,500</b>	<b>3,827,601</b>	<b>3.71%</b>



**City of Chattanooga**  
**Solid Waste Fund**  
**Revenues - Proposed FY20**

<b>Solid Waste</b>	<b>Actual FY18</b>	<b>Budget FY19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) FY20 vs FY19 Budget</b>	<b>% change</b>
<b>Revenues</b>					
Property Rental Revenue	10,924	-	5,841	5,841	0.00%
Sale of Mulch	111,483	-	-	-	0.00%
Tipping Fees	256,744	350,000	250,000	(100,000)	-28.57%
City Tipping Fees	5,483,200	5,483,200	4,073,000	(1,410,200)	-25.72%
Interest Earned Non-Capital Project	163,290	-	-	-	0.00%
Sale of Surplus Equipment & Scrap	34,797	35,000	30,000	(5,000)	-14.29%
Sale of Recyclable Materials	32,613	-	-	-	0.00%
Miscellaneous Revenue	115	10,000	20,000	10,000	100.00%
Over & Under	(197)	-	-	-	0.00%
<b>Total Revenues</b>	<b>6,092,969</b>	<b>5,878,200</b>	<b>4,378,841</b>	<b>(1,499,359)</b>	<b>-25.51%</b>

<b>Expenditures</b>					
Recycling Center	\$821,391	\$868,305	\$926,310	58,005	6.68%
Waste Disposal – Birchwood & Summit Monitoring	22,885	0	0	-	0.00%
Waste Disposal – City Landfill	797,219	1,149,993	923,818	(226,175)	-19.67%
Compost Waste Center	727,280	490,600	457,564	(33,036)	-6.73%
Debt Service				-	0.00%
Principal	1,917,677	1,816,599	970,043	(846,556)	-46.60%
Interest	303,479	238,699	179,396	(59,303)	-24.84%
Bank Fees	1,433	1,374	1,374	-	0.00%
Capital Improvement	1,822,759	1,000,000	920,336	(79,664)	-7.97%
Landfill Closure & Postclosure	0	312,630	0	(312,630)	-100.00%
Household Hazardous Waste	2,390	0	0	-	0.00%
<b>Total Expenditures</b>	<b>6,416,513</b>	<b>5,878,200</b>	<b>4,378,841</b>	<b>(1,499,359)</b>	<b>-25.51%</b>

Estimated Incr(Decr) in Fund Balance	(323,544)	-	-
Beginning Fund Balance July 1	6,159,911	5,836,367	5,836,367
Ending Fund Balance June 30	5,836,367	5,836,367	5,836,367
Ending Fund Balance as a % of Total Appropriations	90.96%	99.29%	133.29%





City of Chattanooga  
Detail By Cost Center  
Fiscal Year 2020

	Proposed			Inc (Dec) FY20 vs	
	ActualFY18	BudgetFY19	FY20	FY19 Budget	% Change
<b>6020 - Solid Waste</b>					
K - Public Works					
K00901 - Recycling Center	821,390	868,305	926,310	58,005	6.68%
K50102 - Summit Waste Disposal Monitoring	21,673	-	-	-	0.00%
K50103 - Waste Disposal City Landfill	797,223	1,149,993	923,818	(226,175)	-19.67%
K50105 - Solid Waste Capital Improvements	1,822,759	1,312,630	920,336	(392,294)	-29.89%
K50109 - Birchwood Waste Disposal Monitoring	1,213	-	-	-	0.00%
K50204 - Waste Debt - 2005A Refunding	1,609,552	-	-	-	0.00%
K50207 - Waste Debt - 2003 TMBF Loan	46,298	-	-	-	0.00%
K50208 - Waste Debt - 2004 TMBF Loan	37,614	37,310	37,950	640	1.72%
K50209 - Waste Debt - 2014A Refunding	421,320	1,911,612	1,005,113	(906,499)	-47.42%
K50210 - Waste Debt - 2017B Refunding	107,806	107,750	107,750	-	0.00%
K50302 - Waste Principal Adjustments	-	-	-	-	0.00%
K50501 - Compost Waste Center	727,285	490,600	457,564	(33,036)	-6.73%
K50502 - Household Hazardous Waste Disposal	2,390	-	-	-	0.00%
K - Public Works Total	6,416,523	5,878,200	4,378,841	(1,499,359)	-25.51%
<b>6020 - Solid Waste Total</b>	<b>6,416,523</b>	<b>5,878,200</b>	<b>4,378,841</b>	<b>(1,499,359)</b>	<b>-25.51%</b>



City of Chattanooga  
Department By Account Type  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs	
				FY19 Budget	% Change
<b>6020 - Solid Waste</b>					
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	351,592	532,987	218,042	(314,945)	-59.09%
610000 - Fringe Benefits Parent (611000-619999)	232,095	407,419	370,272	(37,147)	-9.12%
. Personnel Expenses Total	583,687	940,406	588,314	(352,092)	-37.44%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,270,298	1,274,908	1,429,024	154,116	12.09%
710000 - Materials & Supplies Parent (711000-719999)	132,863	17,500	18,270	770	4.40%
730000 - Vehicle Operating Expense Parent (731000-739999)	291,659	136,650	136,150	(500)	-0.37%
740000 - Insurance, Claims, Damages Parent (741000-749999)	6,216	500	-	(500)	-100.00%
760000 - Capital Assets Parent (761000-769999)	20,649	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	(496)	312,630	300,000	(12,630)	-4.04%
780000 - Other Expenses Parent (781000-789999)	2,361,647	2,195,606	1,286,747	(908,859)	-41.39%
Operating Expenses Total	4,082,836	3,937,794	3,170,191	(767,603)	-19.49%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	1,750,000	1,000,000	620,336	(379,664)	-37.97%
Transfers To Total	1,750,000	1,000,000	620,336	(379,664)	-37.97%
K - Public Works Total	6,416,523	5,878,200	4,378,841	(1,499,359)	-25.51%
<b>6020 - Solid Waste Total</b>	<b>6,416,523</b>	<b>5,878,200</b>	<b>4378841.09</b>	<b>(1,499,359)</b>	<b>-25.51%</b>



City of Chattanooga  
Department By Account  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
<b>6020 - Solid Waste</b>					
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	254,773	526,042	252,822	(273,220)	-51.94%
601105 - Injured On Duty Pay	3,840	-	-	-	0.00%
601199 - Budget - Attrition (Salary)			(41,500)	(41,500)	0.00%
601201 - Overtime	29,946	-	-	-	0.00%
602105 - Cellphone Allowance	1,078	720	720	-	0.00%
602201 - Incentive Awards	700	-	-	-	0.00%
602301 - Personal Leave	51,475	-	-	-	0.00%
602304 - Longevity	9,673	6,225	6,000	(225)	-3.61%
602306 - Call Back Pay	97	-	-	-	0.00%
602307 - On Call Pay	10	-	-	-	0.00%
600000 - Salaries Parent (601000-609999) Total	351,592	532,987	218,042	(314,945)	-59.09%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	19,925	29,741	18,678	(11,063)	-37.20%
611102 - Medicare	4,664	6,956	6,707	(249)	-3.58%
611201 - General Pension	68,902	104,218	105,334	1,116	1.07%
611206 - Other Post-employment Benefits (OPEB)	32,012	46,306	27,031	(19,275)	-41.63%
611207 - OPEB (Grants)	(1,930)	-	-	-	0.00%
611301 - Hospitalization	85,459	188,388	190,975	2,587	1.37%
611302 - Life Insurance Benefit	662	1,108	860	(248)	-22.38%
611303 - Long-Term Disability	847	1,410	1,220	(190)	-13.48%
611304 - Health Savings Accounts	9,054	9,792	10,867	1,075	10.98%
611402 - Employee Health Savings Acct	1,200	1,200	600	(600)	-50.00%
611403 - On-site Medical Program	11,300	18,300	8,000	(10,300)	-56.28%
610000 - Fringe Benefits Parent (611000-619999) Total	232,095	407,419	370,272	(37,147)	-9.12%
. Personnel Expenses Total	583,687	940,406	588,314	(352,092)	-37.44%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701105 - Engineering Non-construction Consulting	2,003	-	-	-	0.00%
701208 - On-the-Job Injury Claims	14,155	-	-	-	0.00%
702102 - Electrical	7,378	500	2,500	2,000	400.00%
702103 - Exterminating Service	2,674	5,000	5,200	200	4.00%
702106 - Plumbing	190	200	5,000	4,800	2400.00%
702107 - Mechanical Trades	4,942	-	-	-	0.00%
702202 - Bldg & Grounds Maintenance	-	3,500	3,500	-	0.00%
702204 - Contracted Repair Service	2,773	1,500	1,500	-	0.00%
702207 - Maintenance Services	5,402	3,700	5,000	1,300	35.14%
702208 - Fire Prevention Measures	944	870	650	(220)	-25.29%
702212 - HVAC	2,523	-	-	-	0.00%
702221 - IT Maintenance	1,400	800	1,600	800	100.00%
702224 - Equipment Inspection and Calibration	-	-	-	-	0.00%
702229 - Contract Mowing	29,610	-	80,000	80,000	0.00%
703101 - Electricity	70,399	68,500	67,000	(1,500)	-2.19%
703102 - Natural Gas	936	-	-	-	0.00%
703103 - Water	50,789	36,000	34,000	(2,000)	-5.56%
703109 - Sewer	34,968	58,500	55,500	(3,000)	-5.13%
703201 - Telephone Service	200	-	-	-	0.00%
703204 - Internet & Cable Services	4,589	2,500	2,500	-	0.00%
703206 - Air Cards	1,213	-	-	-	0.00%
703207 - Digital Connectivity	7,913	5,500	6,500	1,000	18.18%
704104 - Equipment Rental	2,002	-	-	-	0.00%
704105 - Property Rental	1,500	6,000	6,000	-	0.00%
704106 - Dumpster Rental	6,740	8,000	8,300	300	3.75%

City of Chattanooga  
Department By Account  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
704107 - Floor Mat / Scrapper Rental	2,300	2,200	2,200	-	0.00%
704108 - Office Machine Rental	374	500	500	-	0.00%
704204 - Alarm Monitoring	384	384	400	16	4.17%
704207 - Collection Expense	42	200	200	-	0.00%
704208 - Contracted Repair	3,570	3,000	3,000	-	0.00%
704215 - Security Services	20,275	20,000	20,000	-	0.00%
704227 - Transfer Station Cost	192	200	200	-	0.00%
704238 - Animal Control Contracted Services	263	-	-	-	0.00%
704306 - Dues	60	400	400	-	0.00%
704307 - Employment Agencies	3,197	-	-	-	0.00%
704309 - Meeting Expense	-	-	-	-	0.00%
704312 - Other Contracted Service	893,986	962,580	-	(962,580)	-100.00%
704315 - Waste Disposal	77,928	77,000	100,000	23,000	29.87%
704317 - Contracted Operations	-	-	1,010,000	1,010,000	0.00%
704332 - Pipeline Inspection Services	551	-	-	-	0.00%
704407 - Wireless Data Communication	2,448	3,000	3,000	-	0.00%
704501 - Freight, Express & Drayage	-	-	-	-	0.00%
704502 - Postage	624	-	-	-	0.00%
704702 - Bank Service Charges	1,433	1,374	1,374	0	0.01%
704705 - Credit Card Use Charge	7,428	3,000	3,000	-	0.00%
700000 - Services Parent (701000-709999) Total	1,270,298	1,274,908	1,429,024	154,116	12.09%
710000 - Materials & Supplies Parent (711000-719999)	132,863	17,500	18,270	770	4.40%
730000 - Vehicle Operating Expense Parent (731000-739999)	291,659	136,650	136,150	(500)	-0.37%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
742402 - Building & Content Insurance	6,216	500	-	(500)	-100.00%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	6,216	500	-	(500)	-100.00%
760000 - Capital Assets Parent (761000-769999)					
761204 - Equipment Purchase	20,649	-	-	-	0.00%
760000 - Capital Assets Parent (761000-769999) Total	20,649	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)					
772106 - Mechanical Equipment	(552)	-	-	-	0.00%
772203 - Fencing	56	-	-	-	0.00%
772206 - Landfill Closure & Post-Closure	-	312,630	300,000	(12,630)	-4.04%
770000 - Capital Outlay Parent (771000-779999) Total	(496)	312,630	300,000	(12,630)	-4.04%
780000 - Other Expenses Parent (781000-789999)					
781102 - Indirect Costs	100,000	100,000	103,000	3,000	3.00%
781301 - Fees, Licenses, & Permits	6,388	6,300	15,300	9,000	142.86%
781303 - State Fees Other	15,000	15,000	-	(15,000)	-100.00%
781306 - Water Quality Mgmt Fees	19,008	19,008	19,008	-	0.00%
782204 - Safety Incentive Awards	94	-	-	-	0.00%
783101 - Debt Principal Payments	1,917,677	1,816,599	970,043	(846,556)	-46.60%
783151 - Debt Interest Payments	303,480	238,699	179,396	(59,303)	-24.84%
780000 - Other Expenses Parent (781000-789999) Total	2,361,647	2,195,606	1,286,747	(908,859)	-41.39%
Operating Expenses Total	4,082,836	3,937,794	3,170,191	(767,603)	-19.49%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811404 - Transfer to Solid Waste Capital	1,750,000	1,000,000	620,336	(379,664)	-37.97%
810000 - Other Financing Uses Parent (811000-819999) Total	1,750,000	1,000,000	620,336	(379,664)	-37.97%
Transfers To Total	1,750,000	1,000,000	620,336	(379,664)	-37.97%

City of Chattanooga  
 Department By Account  
 Fiscal Year 2020

	<b>ActualFY18</b>	<b>BudgetFY19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) FY20 vs FY19 Budget</b>	<b>% Change</b>
K - Public Works Total	6,416,523	5,878,200	4,378,841	(1,499,359)	-25.51%
<b>6020 - Solid Waste Total</b>	<b>6,416,523</b>	<b>5,878,200</b>	<b>4,378,841</b>	<b>(1,499,359)</b>	<b>-25.51%</b>





City of Chattanooga  
Water Quality Fund  
Fiscal Year 2020

Water Quality	Actual FY18	Budget 19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% change
<b>Revenues</b>					
Water Quality Management Fees Current	19,106,717	21,719,000	22,566,197	847,197	3.90%
Water Quality Management Fees Interest	297,989	-	-	-	0.00%
Water Quality Management Fees Refund	533	-	-	-	0.00%
Water Quality Management Fees Uncollected	(24,525)	-	-	-	0.00%
Water Quality Management Civil Permits	29,604	-	-	-	0.00%
Land Disturbing Permits	68,248	362,400	350,000	(12,400)	-3.42%
Bad Debt Expense	(34,736)	-	-	-	0.00%
Interest Earned 2013 Bonds	68,278	-	-	-	0.00%
Interest Earned 2015 Bonds	64,044	-	-	-	0.00%
Miscellaneous Revenue	51	1,000	-	(1,000)	-100.00%
Take Home Vehicle Fee	32	-	-	-	0.00%
<b>Total Revenues</b>	<b>19,576,235</b>	<b>22,082,400</b>	<b>22,916,197</b>	<b>833,797</b>	<b>3.78%</b>

<b>Expenditures</b>					
Water Quality Management Administration	\$3,699,923	\$4,298,605	\$4,597,899	299,294	6.96%
Water Quality Maintenance & Operations	6,410,097	8,917,275	9,454,726	537,451	6.03%
Water Quality Site Development	826,071	1,092,639	1,068,368	(24,271)	-2.22%
Water Quality Engineering & Project Management	1,107,994	1,313,092	1,408,039	94,947	7.23%
Water Quality Public Education	97,778	90,830	95,429	4,599	5.06%
Renewal & Replacement	50,540	72,808	75,200	2,392	3.29%
Brainerd Levee 1, 2, 3	0	60,000	54,700	(5,300)	-8.83%
Water Quality Storm Station	112,582	26,000	18,310	(7,690)	-29.58%
Minor Storm Stations	0	14,000	13,028	(972)	-6.94%
Debt Service				-	0.00%
Principal	1,999,738	1,340,002	1,125,795	(214,207)	-15.99%
Interest	597,302	608,234	554,189	(54,045)	-8.89%
Bank Service Charges	229	150	165	15	10.00%
Appropriation to Capital Project Fund	6,628,816	4,625,000	4,784,875	159,875	3.46%
<b>Total Expenditures</b>	<b>21,531,070</b>	<b>22,458,635</b>	<b>23,250,723</b>	<b>792,088</b>	<b>3.53%</b>

Estimated Incr(Decr) in Fund Balance	(1,954,835)	(376,235)	(334,526)
Beginning Fund Balance July 1	30,803,234	28,848,399	28,472,164
Ending Fund Balance June 30	28,848,399	28,472,164	28,137,638
Ending Fund Balance as a % of Total Appropriations	133.98%	126.78%	121.02%



City of Chattanooga  
Detail By Cost Center  
Fiscal Year 2020

	Proposed			Inc (Dec) FY20 vs	
	ActualFY18	BudgetFY19	FY20	FY19 Budget	% Change
<b>6030 - Water Quality</b>					
K - Public Works					
K70107 - Water Quality Public Education	97,778	90,831	95,429	4,598	5.06%
K70101 - Water Quality Management	3,699,924	4,298,605	4,597,899	299,294	6.96%
K70102 - Water Quality Renewal & Replacement	50,540	72,809	75,200	2,391	3.28%
K70104 - Water Quality Maintenance & Operation	6,410,100	8,917,273	9,454,726	537,453	6.03%
K70105 - Water Quality Site Devel, Construction, Inspection	826,071	1,092,639	1,068,368	(24,271)	-2.22%
K70106 - Water Quality Engineering & Project Management	1,107,996	1,313,093	1,408,039	94,946	7.23%
K70110 - Water Quality Brainerd Levee 1, 2, 3	28,772	60,000	54,700	(5,300)	-8.83%
K70111 - Water Quality Orchard Knob Storm Station	64,449	26,000	18,310	(7,690)	-29.58%
K70112 - Water Quality Minor Storm Station	19,362	14,000	13,028	(972)	-6.94%
K70205 - Wtr Qual Debt - 2005A Refunding	1,056,928	-	-	-	0.00%
K70207 - Wtr Qual Debt - 2013 Bonds	802,934	509,594	492,119	(17,475)	-3.43%
K70208 - Wtr Qual Debt - 2014A Refunding	104,006	471,884	248,122	(223,762)	-47.42%
K70209 - Wtr Qual Debt - 2015 GO Bonds	888,450	861,450	834,450	(27,000)	-3.13%
K70210 - Wtr Qual Debt - 2017B Refunding	30,767	30,750	30,750	-	0.00%
K70211 - Wtr Qual Debt - 2019 Bond	-	74,708	74,708	-	0.00%
K70301 - Wtr Qual Appropriation to Capital	6,343,000	4,625,000	4,784,875	159,875	3.46%
K - Public Works Total	21,531,077	22,458,636	23,250,723	792,087	3.53%
<b>6030 - Water Quality Total</b>	<b>21,531,077</b>	<b>22,458,636</b>	<b>23,250,723</b>	<b>792,087</b>	<b>3.53%</b>



City of Chattanooga  
Department By Account Type  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
<b>6030 - Water Quality</b>					
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)	4,833,453	5,754,835	6,140,209	385,374	6.70%
610000 - Fringe Benefits Parent (611000-619999)	2,896,442	3,668,213	3,938,146	269,933	7.36%
. Personnel Expenses Total	7,729,895	9,423,048	10,078,355	655,307	6.95%
Operating Expenses					
700000 - Services Parent (701000-709999)	1,250,109	2,712,838	3,065,469	352,631	13.00%
710000 - Materials & Supplies Parent (711000-719999)	668,443	831,938	920,871	88,933	10.69%
720000 - Travel Expense Parent (721000-729999)	31,674	43,160	45,200	2,040	4.73%
730000 - Vehicle Operating Expense Parent (731000-739999)	926,907	1,038,963	1,061,866	22,903	2.20%
740000 - Insurance, Claims, Damages Parent (741000-749999)	129,402	1,037	500	(537)	-51.78%
760000 - Capital Assets Parent (761000-769999)	33,531	20,000	46,500	26,500	132.50%
770000 - Capital Outlay Parent (771000-779999)	15,440	26,888	26,400	(488)	-1.81%
780000 - Other Expenses Parent (781000-789999)	4,116,860	3,735,764	3,220,687	(515,077)	-13.79%
Operating Expenses Total	7,172,366	8,410,588	8,387,493	(23,095)	-0.27%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)	6,628,816	4,625,000	4,784,875	159,875	3.46%
Transfers To Total	6,628,816	4,625,000	4,784,875	159,875	3.46%
K - Public Works Total	21,531,077	22,458,636	23,250,723	792,087	3.53%
<b>6030 - Water Quality Total</b>	<b>21,531,077</b>	<b>22,458,636</b>	<b>23,250,723</b>	<b>792,087</b>	<b>3.53%</b>



City of Chattanooga  
Department By Account  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
<b>6030 - Water Quality</b>					
K - Public Works					
. Personnel Expenses					
600000 - Salaries Parent (601000-609999)					
601101 - Regular Employees	3,908,402	5,597,551	5,975,691	378,140	6.76%
601105 - Injured On Duty Pay	12,850	7,500	5,500	(2,000)	-26.67%
601201 - Overtime	31,879	30,000	33,500	3,500	11.67%
601202 - Compensatory Time	9,544	-	-	-	0.00%
602105 - Cellphone Allowance	29,040	25,680	26,083	403	1.57%
602201 - Incentive Awards	4,000	-	-	-	0.00%
602301 - Personal Leave	698,952	-	-	-	0.00%
602303 - Final Leave Payout	41,609	-	-	-	0.00%
602304 - Longevity	95,573	94,104	99,435	5,331	5.67%
602306 - Call Back Pay	1,284	-	-	-	0.00%
602307 - On Call Pay	320	-	-	-	0.00%
600000 - Salaries Parent (601000-609999) Total	4,833,453	5,754,835	6,140,209	385,374	6.70%
610000 - Fringe Benefits Parent (611000-619999)					
611101 - FICA (OASDI)	278,785	324,328	345,520	21,192	6.53%
611102 - Medicare	65,200	75,851	80,807	4,956	6.53%
611201 - General Pension	932,373	1,101,614	1,222,495	120,881	10.97%
611206 - Other Post-employment Benefits (OPEB)	411,036	487,690	487,791	101	0.02%
611301 - Hospitalization	936,268	1,368,621	1,541,531	172,910	12.63%
611302 - Life Insurance Benefit	9,462	11,221	9,444	(1,777)	-15.84%
611303 - Long-Term Disability	12,697	14,893	13,993	(900)	-6.05%
611304 - Health Savings Accounts	102,817	104,607	62,386	(42,221)	-40.36%
611402 - Employee Health Savings Acct	13,084	13,296	3,708	(9,588)	-72.11%
611403 - On-site Medical Program	134,720	166,092	170,472	4,380	2.64%
610000 - Fringe Benefits Parent (611000-619999) Total	2,896,442	3,668,213	3,938,146	269,933	7.36%
. Personnel Expenses Total	7,729,895	9,423,048	10,078,355	655,307	6.95%
Operating Expenses					
700000 - Services Parent (701000-709999)					
701103 - Consultant Fees	168,598	50,000	150,000	100,000	200.00%
701105 - Engineering Non-construction Consulting	6,805	10,000	10,000	-	0.00%
701208 - On-the-Job Injury Claims	202,438	160,000	160,000	-	0.00%
701213 - On-the-Job Injury Settlement Claims	2,076	-	-	-	0.00%
702102 - Electrical	22,413	25,897	29,285	3,388	13.08%
702103 - Exterminating Service	10	-	-	-	0.00%
702104 - Masonry	5,190	7,948	6,500	(1,448)	-18.22%
702106 - Plumbing	13,799	8,971	10,930	1,959	21.84%
702107 - Mechanical Trades	2,742	5,000	4,500	(500)	-10.00%
702202 - Bldg & Grounds Maintenance	-	1,729	1,500	(229)	-13.24%
702204 - Contracted Repair Service	32,064	75,000	83,500	8,500	11.33%
702205 - Electric Motor Drive Repair	-	6,000	5,000	(1,000)	-16.67%
702207 - Maintenance Services	32,790	151,000	150,500	(500)	-0.33%
702211 - Grounds	2,650	5,500	1,500	(4,000)	-72.73%
702212 - HVAC	83	-	-	-	0.00%
702214 - Landscaping	1,320	5,000	4,700	(300)	-6.00%
702218 - Pump Repairs	5,699	-	-	-	0.00%
702221 - IT Maintenance	26,776	55,592	-	(55,592)	-100.00%
702225 - IT Maintenance - Licensing	21,162	-	56,000	56,000	0.00%
702226 - IT Maintenance - Hosting	7,450	14,100	17,500	3,400	24.11%
702227 - IT Maintenance - Support Maintenance	15,265	-	75,000	75,000	0.00%
702229 - Contract Mowing	1,320	-	-	-	0.00%
703101 - Electricity	52,701	49,439	36,898	(12,541)	-25.37%
703103 - Water	39,469	11,880	10,000	(1,880)	-15.82%
703202 - Cellular Phone Service	643	994	1,000	6	0.60%
703204 - Internet & Cable Services	9,257	10,000	10,225	225	2.25%

City of Chattanooga  
Department By Account  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
703206 - Air Cards	17,896	19,788	19,000	(788)	-3.98%
703207 - Digital Connectivity	63,792	46,594	44,600	(1,994)	-4.28%
704104 - Equipment Rental	23,573	28,118	30,000	1,882	6.69%
704106 - Dumpster Rental	150	355	3,000	2,645	745.07%
704108 - Office Machine Rental	5,517	6,280	17,300	11,020	175.48%
704109 - Traffic Control - Rental	1,156	11,636	9,000	(2,636)	-22.65%
704201 - Advertising	1,501	-	1,500	1,500	0.00%
704207 - Collection Expense	111,812	100,000	95,000	(5,000)	-5.00%
704208 - Contracted Repair	444	308	300	(8)	-2.60%
704210 - Printing	144	677	700	23	3.40%
704222 - N Pollutn Dischg Elim Sys-Sampling	31,054	40,000	42,000	2,000	5.00%
704224 - N Pollutn Dischg Elim Sys-Education	14,898	13,324	13,400	76	0.57%
704227 - Transfer Station Cost	38,712	30,000	75,427	45,427	151.42%
704238 - Animal Control Contracted Services	525	2,500	2,500	-	0.00%
704306 - Dues	8,137	10,097	9,375	(722)	-7.15%
704307 - Employment Agencies	6,552	3,578	2,500	(1,078)	-30.13%
704309 - Meeting Expense	11	-	-	-	0.00%
704310 - Local Mileage	362	390	675	285	73.08%
704311 - Miscellaneous Services	42	-	-	-	0.00%
704312 - Other Contracted Service	154,482	1,652,467	1,690,000	37,533	2.27%
704315 - Waste Disposal	2,565	4,029	15,000	10,971	272.30%
704319 - Parking	11,830	16,270	16,210	(60)	-0.37%
704329 - Radio Maintenance	6,702	6,702	6,779	77	1.15%
704332 - Pipeline Inspection Services	-	500	500	-	0.00%
704333 - Flowmeter and Rain Gauge Services	40,956	32,625	80,000	47,375	145.21%
704334 - Outside Laboratory Services	2,296	-	5,000	5,000	0.00%
704403 - Disputed Purchasing Card Expense	-	-	-	-	0.00%
704407 - Wireless Data Communication	12,699	13,159	39,500	26,341	200.17%
704501 - Freight, Express & Drayage	1,744	531	900	369	69.49%
704502 - Postage	4,436	5,528	4,900	(628)	-11.36%
704601 - Local Registration Fees	12,072	12,624	12,100	(524)	-4.15%
704602 - Training Costs	1,100	558	3,600	3,042	545.16%
704702 - Bank Service Charges	229	150	165	15	10.00%
700000 - Services Parent (701000-709999) Total	1,250,109	2,712,838	3,065,469	352,631	13.00%
710000 - Materials & Supplies Parent (711000-719999)					
711102 - Books	-	165	100	(65)	-39.39%
711104 - Forms & Printed Material	-	-	50	50	0.00%
711107 - Newspapers	250	-	-	-	0.00%
711109 - Office Supplies & Stationery	6,795	3,444	3,500	56	1.63%
711110 - Technology Accessories & Supplies	47	100	2,000	1,900	1900.00%
711111 - Printer Toner Cartridges	991	1,837	1,550	(287)	-15.62%
712101 - Asphalt and Asphalt Filler	96,374	153,508	175,000	21,492	14.00%
712102 - Brick & Concrete Blocks	9,596	17,142	18,000	858	5.01%
712103 - Cement, Lime, & Plaster	9,130	14,919	15,000	81	0.54%
712104 - Concrete, Clay Pipe, & Fittings	162,435	227,118	225,000	(2,118)	-0.93%
712105 - Gravel, Sand, Stone, Chert	179,262	137,981	135,000	(2,981)	-2.16%
712107 - Lumber & Wood Products	7,629	2,301	14,000	11,699	508.43%
712108 - Other Constr & Bldg Materials	17,108	26,834	35,000	8,166	30.43%
712109 - Paint	416	146	150	4	2.74%
712110 - Pipe & Fittings	24,238	22,372	22,000	(372)	-1.66%
712111 - Sewer Grates & Manhole Covers	55,022	69,369	65,000	(4,369)	-6.30%
712114 - Plumbing Supplies	150	142	145	3	2.11%
713102 - Fasteners	1,023	279	1,000	721	258.42%
713104 - Filters, Misc	-	116	100	(16)	-13.79%
713105 - Gaskets	14	-	50	50	0.00%
713108 - Pumps & Pump Parts	303	-	-	-	0.00%
713109 - Repair Parts	1,685	5,890	5,800	(90)	-1.53%
713117 - Hose & Fittings	1,319	673	2,000	1,327	197.18%
713201 - Chemicals & Lab Supplies	200	3,000	3,200	200	6.67%



City of Chattanooga  
Department By Account  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
714105 - Building Maintenance Supplies	182	296	300	4	1.35%
714106 - Cleaning Supplies	20	151	300	149	98.68%
714107 - Clothing	20,556	16,000	16,000	-	0.00%
714111 - Electrical Supplies, Bulbs, Etc	21,898	2,500	2,500	-	0.00%
714112 - Electronic Parts	48	-	-	-	0.00%
714117 - Food & Ice	3,630	2,076	2,350	274	13.20%
714120 - Hardware, Nails, Small Tools	5,986	8,778	8,470	(308)	-3.51%
714126 - Other Materials & Supplies	1,184	56,889	101,400	44,511	78.24%
714128 - Recreational Supplies	480	-	-	-	0.00%
714129 - Safety Equipment	9,106	9,858	10,550	692	7.02%
714130 - Safety Shoes	11,575	12,048	12,700	652	5.41%
714131 - Seeds, Trees, Plants, Hort Supplies	10,732	24,768	29,800	5,032	20.32%
714132 - Test Materials	151	-	-	-	0.00%
714135 - Locks & Key supplies	276	234	300	66	28.21%
714136 - Dirt mix, Mulch, Topsoil	4,840	7,068	7,000	(68)	-0.96%
714138 - Flags Banners and Signage	572	123	1,256	1,133	921.14%
714140 - 714106	1,967	324	500	176	54.32%
714142 - Instrumentation Parts	-	2,122	2,000	(122)	-5.75%
714143 - Event Planning, Services and Catering	1,063	1,000	1,400	400	40.00%
714144 - Batteries	190	367	400	33	8.99%
710000 - Materials & Supplies Parent (711000-719999) Total	668,443	831,938	920,871	88,933	10.69%
720000 - Travel Expense Parent (721000-729999)					
721101 - Out-of-town Mileage	1,258	3,121	3,400	279	8.94%
721102 - Transportation	4,920	6,000	6,850	850	14.17%
721103 - Auto Rental	50	-	-	-	0.00%
721201 - Hotels	8,440	17,350	16,550	(800)	-4.61%
721202 - Meals	3,806	7,285	7,150	(135)	-1.85%
721301 - Registration Fees	12,920	9,049	10,300	1,251	13.82%
721302 - Other Travel Expenses	280	355	750	395	111.27%
721399 - Travel Advance	-	-	200	200	0.00%
720000 - Travel Expense Parent (721000-729999) Total	31,674	43,160	45,200	2,040	4.73%
730000 - Vehicle Operating Expense Parent (731000-739999)					
731101 - Diesel Fuel	93,656	85,334	87,431	2,097	2.46%
731102 - Gasoline	40,428	39,773	39,700	(73)	-0.18%
731201 - Contracted Vehicle Repair	23,276	70,751	71,000	249	0.35%
731203 - Vehicle Labor	130,100	124,307	146,384	22,077	17.76%
731204 - Vehicle Parts & Supplies	98,867	129,640	140,676	11,036	8.51%
731301 - Car Wash	457	78	175	97	124.36%
731401 - Fleet Leased Vehicle	540,000	589,080	576,500	(12,580)	-2.14%
731402 - Fleet Daily Rental	123	-	-	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999) Total	926,907	1,038,963	1,061,866	22,903	2.20%
740000 - Insurance, Claims, Damages Parent (741000-749999)					
741102 - Claims & Damages	125,000	-	-	-	0.00%
742402 - Building & Content Insurance	4,402	1,037	500	(537)	-51.78%
740000 - Insurance, Claims, Damages Parent (741000-749999) Total	129,402	1,037	500	(537)	-51.78%
760000 - Capital Assets Parent (761000-769999)					
761104 - CIP Engineer's Testing	-	-	15,000	15,000	0.00%
761112 - CIP Park Development	960	-	1,500	1,500	0.00%
761204 - Equipment Purchase	32,571	20,000	30,000	10,000	50.00%
760000 - Capital Assets Parent (761000-769999) Total	33,531	20,000	46,500	26,500	132.50%
770000 - Capital Outlay Parent (771000-779999)					
772107 - Other Equipment (Under 5000)	-	6,638	-	(6,638)	-100.00%
772109 - Office Furniture	604	-	1,500	1,500	0.00%
772111 - Computer Software under 15000	4,269	5,451	5,500	49	0.90%
772112 - Computer equipment under 5000	7,657	12,599	17,200	4,601	36.52%

City of Chattanooga  
Department By Account  
Fiscal Year 2020

	ActualFY18	BudgetFY19	Proposed FY20	Inc (Dec) FY20 vs FY19 Budget	% Change
772203 - Fencing	2,910	2,200	2,200	-	0.00%
770000 - Capital Outlay Parent (771000-779999) Total	15,440	26,888	26,400	(488)	-1.81%
780000 - Other Expenses Parent (781000-789999)					
781102 - Indirect Costs	1,450,000	1,595,000	1,351,300	(243,700)	-15.28%
781103 - Space Costs	27,798	30,000	27,803	(2,197)	-7.32%
781105 - Municipal Billing Overhead	26,141	21,314	21,000	(314)	-1.47%
781301 - Fees, Licenses, & Permits	9,781	11,284	10,400	(884)	-7.83%
781303 - State Fees Other	350	2,255	2,300	45	2.00%
781306 - Water Quality Mgmt Fees	2,419	2,419	2,500	81	3.35%
782201 - Awards	61	256	400	144	56.25%
782204 - Safety Incentive Awards	785	-	-	-	0.00%
782210 - Program Expense	2,485	125,000	125,000	-	0.00%
783101 - Debt Principal Payments	1,999,738	1,340,002	1,125,795	(214,207)	-15.99%
783151 - Debt Interest Payments	597,302	608,234	554,189	(54,045)	-8.89%
780000 - Other Expenses Parent (781000-789999) Total	4,116,860	3,735,764	3,220,687	(515,077)	-13.79%
Operating Expenses Total	7,172,366	8,410,588	8,387,493	(23,095)	-0.27%
Transfers To					
810000 - Other Financing Uses Parent (811000-819999)					
811406 - Transfer to Water Quality Capital	6,628,816	4,625,000	4,784,875	159,875	3.46%
810000 - Other Financing Uses Parent (811000-819999) Total	6,628,816	4,625,000	4,784,875	159,875	3.46%
Transfers To Total	6,628,816	4,625,000	4,784,875	159,875	3.46%
K - Public Works Total	21,531,077	22,458,636	23,250,723	792,087	3.53%
<b>6030 - Water Quality Total</b>	<b>21,531,077</b>	<b>22,458,636</b>	<b>23,250,723</b>	<b>792,087</b>	<b>3.53%</b>

**City of Chattanooga**  
**Automated Traffic Enforcement Fund**  
**Fiscal Year 2020**

	<b>Actual FY18</b>	<b>Budget 19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) FY20 vs FY19 Budget</b>	<b>% change</b>
<b>Revenues</b>					
Automated Traffic & Speeding Fines	639,504	655,700	624,000	(31,700)	-4.83%
Other Income	-	-	-	-	0.00%
<b>Total Revenues</b>	<b>639,504</b>	<b>655,700</b>	<b>624,000</b>	<b>(31,700)</b>	<b>-4.83%</b>
<b>Expenditures</b>					
Traffic Enforcement Operations	619,715	655,700	624,000	(31,700)	-4.83%
<b>Total Expenditures</b>	<b>619,715</b>	<b>655,700</b>	<b>624,000</b>	<b>(31,700)</b>	<b>-4.83%</b>
Estimated Incr(Decr) in Fund Balance	19,789	-	-		
Beginning Fund Balance July 1	1,062,095	1,081,884	1,081,884		
Ending Fund Balance June 30	1,081,884	1,081,884	1,081,884		
Ending Fund Balance as a % of Total Appropriations	174.58%	165.00%	173.38%		



**City of Chattanooga  
Narcotics Fund  
Fiscal Year 2020**

<b>Narcotics</b>	<b>Actual FY18</b>	<b>Budget 19</b>	<b>Proposed FY20</b>	<b>Inc (Dec) FY20 vs FY19 Budget</b>	<b>% change</b>
<b>Revenues</b>					
Confiscated Narcotics Funds	325,767	250,000	250,000	-	0.00%
Fines, Forfeitures and Penalties	48,007	-	-	-	0.00%
Other Revenue	15,360	60,000	60,000	-	0.00%
<b>Total Revenues</b>	<b>389,134</b>	<b>310,000</b>	<b>310,000</b>	<b>-</b>	<b>0.00%</b>

<b>Expenditures</b>					
Operations	229,101	310,000	310,000	-	0.00%
Capital	-	-	-	-	0.00%
<b>Total Expenditures</b>	<b>229,101</b>	<b>310,000</b>	<b>310,000</b>	<b>-</b>	<b>0.00%</b>

Estimated Incr(Decr) in Fund Balance	160,033	-	-
Beginning Fund Balance July 1	381,044	541,077	541,077
Ending Fund Balance June 30	541,077	541,077	541,077
Ending Fund Balance as a % of Total Appropriations	236.17%	174.54%	174.54%



Our mission is to break down the barriers that prevent people from living the lives they want in our community.



SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

# CITY OF CHATTANOOGA

## CAPITAL BUDGET 2020-2024



HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Introduction

The FY2020-2024 Capital Improvement Plan (CIP) shows the City of Chattanooga’s five-year plan for physical improvements throughout Chattanooga, as well as internal projects that improve the provision of services to residents. The first year of the CIP is the fiscally-constrained capital budget, whereas the successive years are a roadmap for future action. Funding for capital projects—defined as projects costing more than \$50,000 and with a useful life of greater than one year—is requested annually by departments alongside the BFO process. Capital requests are reviewed and collaboratively prioritized by the 25 members of the CIP Committee, an interdisciplinary team of department administrators and designees. The CIP process encourages strategic thinking about the City’s current and future capital needs and priorities, and requires collaboration and focus in order to reach a fiscally sustainable program of projects. The below strategies represent highlights of this FY20 capital budget.

## FY20 Highlights – Capital Budget

- Key investments in crime prevention as support continues for the real time intelligence center
- Significant investment in replacement of fire apparatus and much needed Station 15 design
- Street improvements and repairs of almost \$29 million, the highest ever
- Funding for CARTA improvements including vehicle replacements and security cameras
- 100% curbside recycling to all City residents
- Additional funding for YFD sites and facilities
- Protect neighborhood affordability through continued funding of Chattanooga’s affordable housing fund
- Additional funding to complete key segments of our greenway system
- Open spaces expansion
- State of the art financial planning tools to ensure our dollars and investments are protected
- Investments in early learning, including new curriculum, repairs and security improvements at Head Start facilities, and planning for new Head Start facilities
- Continued investment in our library as a strong learning partner for our community
- Support 1000 new jobs at Volkswagen
- Continued funding of the Neighborhood Reinvestment Fund to make targeted investments in neighborhood infrastructure and commercial areas
- Continued neighborhood development such as streetscape improvements near the new Save-a-Lot
- Preparing for potential expansion of new jobs at the former Tubman site
- Support of new Health & Wellness district through support of the 3<sup>rd</sup> and 4<sup>th</sup> St infrastructure project



# Governmental Projects

The below projects are funded through a combination of governmental funds such as City tax revenues, grants, general obligation bonds, and internal service funds. Project descriptions are included for FY20 projects, and a list of future year projects are shown at the end of each results area.

## Growing Economy

FY20 Offers Funded: 13  
 FY20 City Funding: \$10,534,700  
 FY20 External Funding: \$9,583,772

### 3<sup>rd</sup> / 4<sup>th</sup> Street (REQ)

This project will create a new connection between 3rd Street and Riverside Drive at Siskin Drive, bring the intersection of Riverside Drive and Mabel Street to an at-grade intersection, streetscape improvements along 4th Street between Georgia Ave and 3rd Street, transforming 3rd Street between Mabel and Palmetto by creating a boulevard style street with 2 lanes each direction with on-street parking and sidewalks, lane adjustments on 3rd Street with addition of on-street parking through the hospital area, and convert Lindsay and Houston to 2-way streets between Riverside Drive and Vine Street, and transforming to a boulevard style roadway between Siskin and High Street that includes on-street parking and sidewalks. A greenway connection between 3rd Street and the Riverwalk will also be included in the project. This project is in the FY 2017 - 2020 Transportation Improvement Program (TIP), a regional plan that programs federal funds received in the City.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
80%	8,500,000	8,500,000	0	0	0	17,000,000

### Area 3 Commercial District Streetscape Improvements

This project will fund streetscape improvements in the vicinity of Glass Street and the new Sav-a-lot Grocery.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	225,000	0	0	0	0	225,000

### Charles H. Coolidge Medal of Honor Heritage Center

The Charles H. Coolidge Medal of Honor Heritage Center is in the midst of its \$6 million capital campaign to design and build a new, expanded 19,000 square foot Heritage Center in the heart of downtown Chattanooga at the Aquarium Plaza. This offer is the City of Chattanooga’s fundraising

support for the project.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	250,000	0	0	0	0	250,000

**Environmental Protection Agency (EPA) Brownfield Cleanup Grant Cost Share**

This offer funds a required 20% grant cost share, if awarded during this competition cycle, to carry out cleanup activities at the former CSX South Chattanooga line. Cost share may be in the form of a contribution of money, material or services. The proposed site is the former CSX South Chattanooga line. The property consists of approximately 1.2 miles of abandoned CSX rail and rail right-of-way addressed as 3225 Broad Street. The property is owned by the City of Chattanooga and is in width from about 60 to 80 feet, occupying about 9.88 acres. The City would like to develop the property into an Americans with Disabilities Act- accessible trail.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
83%	600,000	0	0	0	0	600,000

**ESIP - Ferdinand Piech Way modifications**

This project includes modifications at the intersection of Ferdinand Piech Way and Hwy 58 and a turn lane to accommodate the new Harrison Elementary School slated to open in August 2020. It is funded jointly by the City and County.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
50%	1,100,000	0	0	0	0	1,100,000

**Lynnbrook Park**

Lynnbrook Park is a 1.4-acre vacant site that will be the location of both a stream restoration project and linear park. This is Chattanooga's first park project identified through the Trust for Public Land's Climate-Smart Cities decision support tool, which uses park, transportation, health and environmental data to target the most impactful park investments. Lynnbrook Park is located in an area currently lacking access to public parks. Over 3,000 people living within a 10-minute walk of this vacant lot will be able to access a high-quality public space once constructed. Redevelopment of this site into a public

park is a high priority for the city, as it will contribute to the revitalization and empowerment of the Oak Grove neighborhood, which is denser and more diverse than the city as a whole. This funding will finalize the design funding allocation for the project.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	137,000	100,000	0	0	0	237,000

**Patten Parkway**

Phase 2 of the Miller Park District Connectivity Plan is the renovation of Patten Parkway into a space that can be used as Festival Space, where the street can be closed and the entire space between Georgia Avenue and Lindsay Street can be utilized for Outdoor Festival Space.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
18%	2,447,772	0	0	0	0	2,447,772

**Public Art in New Capital Construction**

Based on recommendations from the 2019 Public Art Strategic Plan, a portion of the Capital funds calculated for public art have been reserved to support project administration and maintenance. The remaining funds have been allocated to five FY20 Capital Projects to accommodate meaningful integration of public art: Woodmore Safe Routes to School, Washington Hills YFD Site Improvements, Lynbrook Park Design, Chattown Skatepark Design, and City Facilities/Campus Planning & Design. Also included are maintenance funds for the Fallen Five Memorial and the removal of concrete pads and lawn repair related to past temporary art displays.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0	212,700	0	0	0	0	212,700

**Stadium Digital Videoboard**

Final half of funding pledge towards \$600,000+ stadium renovation project which upgraded scoreboard to modern Daktronics Videoboard.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	0	0	0	0	150,000

**Tivoli Foundation Annual Capital Appropriation**

This project provides adjust contractual capital funds to the Foundation and includes supplemental funds for chiller replacement.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0	450,000	0	0	0	0	450,000

**Volkswagen Matching-Incentive for Electric Vehicle Production Facility**

Volkswagen North America has selected Chattanooga, TN for production of its first battery-powered electric vehicle. The proposed facility's \$800 million investment, with more than 1,000 full-time jobs, would be constructed on the site of Volkswagen's existing Chattanooga plant at Enterprise South Industrial Park. In an effort to recruit electric vehicle manufacturing to Tennessee, the State of Tennessee offered a \$50 million in cash grant incentive. The City of Chattanooga and Hamilton County governments were asked to provide a match by offering \$2.5 million each in cash incentives.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,500,000	0	0	0	0	2,500,000

**Walnut Plaza/Holmberg Bridge/Ed Johnson Site Prep**

The project was highlighted for needed improvements within the Ramble Master Plan from February 2016. The Ramble plan seeks to enhance the existing routes and paths of downtown Chattanooga’s Riverfront and to extend quality connections and access into the City. This remains one of the most frequented pedestrian routes within in the city connecting citizens to the river. The public notes this part of our city as one of the best places to enjoy the public realm, our city, and our natural setting. This space connects a river and Walnut Street bridge experience to the bluffs and ultimately the riverfront. Due to its frequent use, attention to detail and a focus on high-quality, long-lasting materials is very important. Project scope includes Walnut Plaza, site preparation for the Ed Johnson Memorial, and replacement of the Holmberg Bridge stairs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
66%	1,586,000	0	0	0	0	1,586,000

**Walnut Street Bridge**

The Bridge was rehabilitated in the early 90's, with ongoing maintenance projects about every 3-5 years. After 25 yrs. significant repairs need to be made for the integrity of the Iconic Bridge for the next 25 yrs. Repairs, include replacement of the wood decking, electrical upgrades and lighting, structural repairs,

along with Sandblasting the bridge to the bare metal and installing a new protective coating system. Additional work below the water surface is planned in the out years to further stabilize the piers.

<b>FY20 Percent External</b>	<b>Proposed FY20</b>	<b>Proposed FY21</b>	<b>Proposed FY22</b>	<b>Proposed FY23</b>	<b>Proposed FY24</b>	<b>CIP Total</b>
0%	1,960,000	0	0	200,000	0	2,160,000

# Stronger Neighborhoods

FY20 Offers Funded: 32

FY20 City Funding: \$13,555,337

FY20 External Funding: \$26,884,750

## 2850 Hamill Road (FEMA)

Slope failure from excessive rainfall resulting in potential for partial roadway closure. The roadway was resurfaced through the failure area in December 2018 and wasn't exhibiting signs of new distress until after the mid-Feb rainfall event. Roadway is now settling and cracking in same location as prior to the rain event.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
88%	5,000,000	0	0	0	0	5,000,000

## 5500 Lake Resort Drive (FEMA)

Slope failure from excessive rainfall resulting in partial roadway closure with strong potential for full roadway closure. Eastbound lane of roadway has scarp forming and has significant movement. Cracking and evidence of slope movement observed below roadway as well.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
88%	9,000,000	0	0	0	0	9,000,000

## Affordable Housing Fund

A fund that will be used exclusively to aid the creation of affordable and workforce housing throughout Chattanooga. These funds will be used to supplement federal funding, various tax incentives, and special grants utilized by the City of Chattanooga and its private sector partners to promote affordable, high-quality housing. This money is appropriated to the Health, Education and Housing Facilities Board.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,000,000	1,000,000	1,000,000	1,000,000		4,000,000

**Alton Park Riverwalk Connector**

The Alton Park Riverwalk Connector will construct a shared use path along a former rail line that parallels 33rd St. and connects the Riverwalk on the west and Alton Park and Southside Community Park on the east. CDOT is partnering with the Trust for Public Land, who has donated the former rail property to the City and is leading community engagement and design.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	0	200,000	2,000,000	0	2,350,000

**Bridge Management & Maintenance (Bailey Ave) - Multiple Locations (Local Funds Capital Projects - Not tied to TIP)**

Repair structures and appurtenances on the network of City-owned bridges on as-needed basis, in accordance with findings in regular TDOT inspections and reports on the bridges. There are 6 City-owned bridges which TDOT has classified as Structurally Deficient. The first bridge that will be addressed with this funding request is the Bailey Avenue Bridge over the railroad and EPB yards (bridge requires bearing replacement and joint rehabilitation).

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	950,000	1,000,000	1,000,000	1,000,000	1,000,000	4,950,000

**CARTA Facilities Projects**

This project is for the rehabilitation of administration, maintenance, and CARTA's intermodal facilities. Rehabilitation of CARTA's administration and maintenance facilities projects include repairs to the bus barn, repair/replacement of sprinkler system, repairs/replacement of hvac equipment, the replacement of rollup doors for CARTA's maintenance shop, track work, rehabilitating electrical/lighting system. This project also includes funding for the replacement or addition of three to four bus shelters to CARTA's service area, including site work and design. Most of CARTA's bus shelters are on the city of Chattanooga right of way, and CARTA coordinates with the Chattanooga Department of Transportation when a new shelter will be installed. CARTA is in the process of hiring an architect/engineer to help CARTA evaluate these projects, prioritize, prepare specifications, etc.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	40,137	41,341	42,581	43,858	45,174	213,091

### CARTA Technology Projects

This project includes CARTA's estimate for needed replacements of computers and other administrative hardware (printers, monitors, switches etc.) to replace aging machines. In addition, this project also includes replacement on board routers for its fixed route and shuttle buses. These routers are aging and no longer supported by the manufacturer. This project also includes the replacement of tablets for its Care-A-Van fleet of vehicles with more rugged units that can withstand the amount of vibration on board the vehicle. These more rugged on board units will more reliably communicate the driver's real-time manifests (pick-ups and drop-offs) to them.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	29,712	28,050	28,611	29,183	29,767	145,323

### CARTA Vehicles & Equipment

This project is for the replacement of up to five fixed route transit coaches, approximately two of which will be all electric coaches. Currently, 75% of CARTA's fixed route fleet is past its useful life of 12 years; most of the vehicles past their useful life are between 16-20 years old. The average mileage for the entirety of CARTA's fixed route fleet is 508,071. It is CARTA's overall goal to transition to an all-electric fleet, and CARTA is working towards slowly adding more electric coaches into its fixed route fleet.

Replacement of vehicles will ensure that CARTA continues to provide efficient, cost-effective service to the public. In addition to vehicle replacements, this project also includes the purchase of security cameras and shop equipment (hose reel replacements, scaffolding, etc.) for use within CARTA's system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	360,029	675,000	680,000	690,000	250,000	2,655,0290

### CDBG Sidewalks

Construction of sidewalks in designated low-income neighborhoods where pedestrian travel is necessary for many residents. The external amount is a planning number and is based upon the total federal allocation of CDBG funds to the City of Chattanooga and distribution of funds across their multiple uses.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total



100%	200,000	100,000	100,000	100,000	100,000	600,000
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### Central Avenue (REQ)

Project includes two through lanes for car traffic, planted median, streetscape, complete streets facilities, bridge, intersection improvements, and direct bike/pedestrian connection to the Riverwalk. This project is in the FY 2017 - 2020 Transportation Improvement Program (TIP), a regional plan that programs federal funds received in the City.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
80%	1,370,000	2,000,000	10,500,000	0	0	13,870,000

### East Lake Park Improvements

East Lake Park was the first park in Chattanooga built in 1896. This historic park features a lake, playground, pavilion, and trail. While the park hasn't received any significant improvements over the past 30 years, the Water Quality Division is currently partnering with the Lyndhurst Foundation to make \$800K worth of enhancements to improve the pond. Through public engagement for this project, several park recommendations were made from the community. We seek to implement such improvements to increase the vitality of the park. The project was funded \$500K in FY18, however this is insufficient funds to cover all the elements requested from the Community. In FY19 OCOS was awarded an additional \$100,000 to add a boat launch, interactive signs and trail re-design. Since then a number of ADA accessible code compliance measures have needed to take place which has forced us to reallocate funding. The original redesign did not address some of the structures within the park; therefore, additional funds have been requested to replace/repair the pavilions, restrooms, etc. Additionally, the City is planning to use Neighborhood Reinvestment funds to enhance adjacent streets and to create a safe walk to/from the YFD and East Lake Academy. With this investment, the park will shine as a crown jewel for the surrounding neighborhoods and the City.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	0	0	0	0	150,000

### Elder Mountain Road Slope Stabilization and Roadway Improvements (FEMA)

Slope failure from excessive rainfall resulting in partial roadway closure. Failure plane extends across entire roadway. City constructed a temp lane along the uphill ditch to allow alternating traffic through the failure zone. Cracking and evidence of slope movement observed below roadway as well.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total

87.5%	7,000,000	0	0	0	0	7,000,000
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**Greenway Farm Conference Center Replacement**

Currently at 100% design. Architect construction cost estimate is about \$250K higher than currently funded plus construction RPR & material testing. Additional funding is to address sitework that will need to be done in conjunction with building replacement to address drainage, traffic flow, parking, landscaping, etc. Funding will also include a natural playscape to be built in the park in the vicinity of the new conference center.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	300,000	0	0	0	0	300,000

**Greenway Farm, 3008 Hamill Road, Chattanooga, TN (FEMA)**

FEMA repair for creek flooding and bank erosion.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	50,000	0	0	0	0	50,000

**Heritage Park (FEMA)**

FEMA repair; dam undermined (concrete wall functioning as weir).

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	10,000	0	0	0	0	10,000

**Increased Curbside Recycling**

The CWS Division of Public Works actively promotes and services the use of recycle containers for household residents. The coordination with multiple recycling partners will allow for 100% participation of household residents with the addition of 30,000 containers. In the past fiscal year over 18,875 tons were diverted from the landfill in the same period in part of the City’s ongoing waste diversion program to ensure compliance with the State of Tennessee’s Solid Waste Management Plan. The participation with the Curbside Recycle Grant will aid in achieving and maintaining 25% diversion

the State has established.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
100%	1,600,000	0	0	0	0	1,600,000

**Marina Floating Dock, 201 Riverfront Parkway, Chattanooga, TN (FEMA)**

FEMA repair, floating dock shifted and twisted in fast moving River flood and sustained structural damage

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	10,000	0	0	0	0	10,000

**Neighborhood Reinvestment Fund**

The intent of the Neighborhood Reinvestment Fund is to make targeted investments in under-invested neighborhoods across the city, guided by plans adopted by the Chattanooga City Council and needs identified by neighborhoods themselves and City staff.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	200,000	1,000,000	1,500,000	2,000,000	2,000,000	6,700,000

**Parks ADA Repairs**

Improvement of facilities and hardscapes as identified from the analysis of current ADA Assessment Program. The selected firm has completed their analysis and has identified and prioritized non-compliant areas in a detailed report. Based off the assessment, we received a lengthy list of needs that will require immediate attention from the City. Parks & Engineering have begun some of these repairs with current funding but based on initial cost estimate, total repairs are estimated at \$1,000,000. Funding could also extend initial assessment to Park sites not included in original program.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	200,000	300,000	200,000	100,000	0	800,000

The Parks Division maintains and repairs the several public restroom, pavilions, barns, and other building structures throughout the park system. Parks Division will continue replacement of heavily worn and damaged playground equipment at many sites that are near the end of typical life and requires expensive repairs to remain in safe and usable condition. Parks has a 3rd party consultant on contract to access condition and give recommendation for replacement. Additionally with these funds, major repairs and other routine maintenance activities that have not been previously feasible will be scheduled and completed to make Youth Athletic Association complexes attractive to visitors and safe for participants. Several projects are in progress and/or have been completed at these sites along with other park sites. However there is a major need to update field lighting systems at a majority of these sites and a public request has been made to replace the Ted Bryant Park pavilion.

<b>FY20 Percent External</b>	<b>Proposed FY20</b>	<b>Proposed FY21</b>	<b>Proposed FY22</b>	<b>Proposed FY23</b>	<b>Proposed FY24</b>	<b>CIP Total</b>
0%	300,000	300,000	700,000	700,000	700,000	2,700,000

**Pavement Preventative Maintenance**

This project will allow the department to provide pavement preventative maintenance throughout the City and will be used in coordination with the repaving funding from local capital. The scope of the project to be addressed with this project will be for a capital on-call contractor to address and not something to be fixed by operating crew. The earlier pavement preventative maintenance can be provided, the better for the asset so the roadway does not further deteriorate. Existing funds will be utilized in FY 2020; contract is expected to let by May 2019.

<b>FY20 Percent External</b>	<b>Proposed FY20</b>	<b>Proposed FY21</b>	<b>Proposed FY22</b>	<b>Proposed FY23</b>	<b>Proposed FY24</b>	<b>CIP Total</b>
0%	250,000	250,000	250,000	250,000	250,000	1,250,000

**Chattanooga Design Studio (Public Realm Tactical Pilot Projects)**

The Chattanooga Design Studio and Enterprise Center are leading a public process to create a Public Realm Action Plan for the Innovation District. This public process has identified important public realm enhancements in the district for the next several years. This is an agency appropriation to the Chattanooga Design Studio.

<b>FY20 Percent External</b>	<b>Proposed FY20</b>	<b>Proposed FY21</b>	<b>Proposed FY22</b>	<b>Proposed FY23</b>	<b>Proposed FY24</b>	<b>CIP Total</b>
0%	300,000	0	0	0	0	300,000

**Rivermont Park (FEMA)**

FEMA repair; river flooding, bank erosion, floating dock damage.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	25,000	0	0	0	0	0

**Ross's Landing, 201 Riverfront Pkwy (FEMA)**

FEMA repair; riverjet pump was damaged during recent flooding. River elevation got above top of pump well. Pump motor was tested and determined to be inoperable. Pump motor needs rebuilt/replaced. Pump well needs to be mitigated to prevent future floodwater damage to Riverjet system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	250,000	0	0	0	0	250,000

**Somerville Connector**

Project to connect Hill City neighborhood to grocery store, Renaissance Park, and other commercial and public destinations. To provide alternative transportation options to ease traffic in a congested area. Partnership agreement will result in developer providing design services to the city and funding 50% of the construction cost. This would be a ped/bike railroad crossing.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
50%	500,000	0	0	0	0	500,000

**Street Improvements (paving) (P20201)**

CDOT monitors the condition of the City streets based on the Pavement Condition Index (PCI); that rating system along with the connectivity of the street and its use allows the department to prioritize these dollars. These funds are transferred from the operating budget. Paving, microsurfacing, crack seal, seal coat and resurfacing improvements for local roads.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total

0%	4,112,209	5,000,000	5,000,000	5,000,000	5,000,000	24,112,209
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**Stringer’s Ridge Park Landslide (FEMA)**

FEMA repair; a landslide occurred at Stringer’s Ridge Park major movement observed February 24, 2019. The cause of the landslide appears to be heavy precipitation and saturated conditions. Two hiking trails traverse the affected area, Valdeau Trail near the scarp of the landslide and Cherokee Trail at about mid-slope. The toe of the landslide is on a residential property downhill from the park. The landslide measures about 300 feet from scarp to toe with an average width of about 75 to 100 feet. The City of Chattanooga plans to repair the landslide and re-establish grade along the two trails. Impact: Closures of two hiking trails. Financial burden and long repair time to City.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	2,200,000	0	0	0	0	2,200,000

**TN Riverwalk at Cameron Harbor, 634 Mariner Way (FEMA)**

FEMA repair; river flooding and bank erosion

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	25,000	0	0	0	0	25,000

**Trans Stsc Sdwk - Riverwalk Extension (Middle St to Incline) TIP Project Name: St. Elmo Riverwalk Extension**

Phase IV - Extension of Riverwalk from St. Elmo Ave. at Middle Street to Incline Railway.

Project will consist of approximately 2500 linear feet of a concrete multimodal path varying between 10 feet and 12 feet wide with a 4 foot grass strip separating pedestrians and cyclists from vehicular traffic. The project will include trees 25 feet on center, and L.E.D. pedestrian lighting 50 feet on center. Phase 4 will begin at the end of River Walk Phase 3 on Middle Street, then progress South on the East side of Saint Elmo Avenue until termination at the tourist attraction Incline Railway.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total

0%	1,000,000	0	0	0	0	1,000,000
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**Transit Signal Prioritization**

Give transit priority on SR 2/ US 11/ US 64/ Shallowford Rd/ Hamilton Place Blvd. Pedestrian and Bicycle upgrades.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
80%	1,250,000	0	0	0	0	1,250,000

**Wilcox Boulevard Tunnel, East Entrance (FEMA)**

Slope failure from excessive rainfall along hillside above the east entrance to the tunnel. Debris landed next to roadway and trees fell into the roadway (trees cleaned up by City crews). Hillside is now unstable and subject to further deterioration.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	2,200,000	0	0	0	0	2,200,000

**Woodmore SRTS - Construction Phase & CEI (P20312)**

This project addresses the safety concerns of the parents of Woodmore Elementary School children by providing a safe pedestrian pathway from home to school for the large student population that lives near the school. The project will include pedestrian a safety education program for Woodmore Elementary School children. This will be coordinated by CDOT staff and will utilize a consulting contract. This project also fills a missing link the pedestrian network of the Woodmore neighborhood.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
41%	368,000	0	0	0	0	368,000

# High Performing Government

FY20 Offers Funded: 13  
 FY20 City Funding: \$11,474,841  
 FY20 External Funding: \$315,000

## Airport Area Road Improvements - Traffic & Safety Improvements at E. Brainerd/Lee Highway Intersection

This project is an outcome of the Airport District Master Plan. It will provide streetscape and traffic signal upgrades and reconfigure the intersection per the recommendations of the plan.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	300,000	0	0	0	0	300,000

## Building Energy Efficiency Upgrades

This project is a continuation of the Better Buildings Challenge the City agreed to, so as to lower overall energy use by 20%. In partnership with EPB and TVA current City facilities will replace existing incandescent and fluorescent light fixtures with new LED lighting. This technology provides equal or greater light levels at a lower level of energy use, reducing both energy costs and long-term maintenance cost. Existing fixture inventory at all 61 sites will be completed in the near future. The first package for City Hall Campus Area nearing completion and almost all of the facility locations are projected to at Less than two years for payback, making them Ineligible for the Rebate System from TVA, which also has been shortened to June 30, 2018 as the sundown date. However, the reduction of cost going forward still makes these projects very viable for the City due to reduce energy cost in the future.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	184,645	0	0	0	0	184,645

## Chattanooga African American Museum Repairs

This offer includes: Replacement of two end of life HVAC units conditioning the Performance Hall with more efficient technology to improve reliability; subsurface repairs to the parking lot of the Bessie Smith Hall The parking lot has been sinking for several years and can no longer be patched to any great effect; replace carpet in the basement; and roof repairs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
50%	630,000	0	0	0	0	630,000



**City Buildings & YFD Centers Major Maintenance**

This Capital project is to address major Building System Elements at YFD Centers and other City Buildings, such as HVAC systems, roofing system replacements, exterior gutters and downspout source leaks, structural repairs, floor replacements, restroom rehabilitation, building code upgrades, etc.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000

**City Facilities Assessment**

To perform a Facilities Assessment for the future needs of the City of Chattanooga Government, to provide services to both its external and internal clientele, based upon the most strategic placement of those services, existing building conditions and future system needs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	300,000	0	0	0	0	300,000

**City Facilities Capital Improvements and/or Campus Consolidation**

This project includes the following: \$400,000 for purchase of future YFD/Head Start building site; \$500,000 for Watkins 2nd floor, City Hall renovations, and miscellaneous moving/FF&E of \$60,000; and \$680,000 in design funding for a new YFD building, including a new Head Start center.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,617,000	2,000,000	0	0	0	3,617,000

**City Network Rebuild**

This capital request is to continue efforts to replace out of date, out of support technical infrastructure in City buildings. This funding is vital to improve performance, maintain security and increase productivity. Current topology requires a strong network infrastructure to connect to applications and data. Reliable, consistent connectivity is crucial to maintain business continuity and data access for all departments citywide. The Network Rebuild capital request is in direct support of these critical business objectives.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	200,000	400,000	300,000	300,000	300,000	1,500,000

### Cloud Software as a Service (SaaS)

The City's ERP (Enterprise Resource Planning) software is old technology not keeping pace with user expectations. It is also only about 48% implemented while we are paying 100% of the maintenance cost. The SaaS product will improve processing quality and efficiencies in the areas of General Ledger, Purchasing, Projects & Grants management, Time & Labor, Accounts Payable, Fixed Assets, Human Resources, Budget creation, and Cash Management while improving business processes, incorporating best practices, and a quality user experience. All applications are mobile-enabled and provide key performance indicators, dashboards, and predictive analytics. This offer increases productivity while providing an agile product which remains current with technology trends.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,738,376	2,405,640	977,568	0	0	5,121,584

### Electric Vehicle Infrastructure

This project would fund a study to explore requirements for greater integration of electric vehicles into the City's fleet.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	0	0	0	0	50,000

### Fleet Program Purchases

This is to appropriate Fleet Program Reserve funds so that they may be used to replace vehicles currently in the program that are at the end of their lease terms.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	5,000,000	4,000,000	4,000,000	5,000,000	5,000,000	23,000,000

### PCI Database Update

This project will allow the department to update the pavement condition index of the roadway network to current index values by surveying the 20 pavement distress categories as outlined by American Society for Testing and Materials Standard Number 6433 which was used as the standard for the survey conducted in 2009/2010.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	400,000	50,000	50,000	50,000	50,000	600,000

### Project Management Software

The City appropriated over \$150,000,000 in FY19 for capital projects. At this time, departments and individuals with projects, capital and otherwise, are left to develop their own methodology (if any) for tracking and managing their projects. Project management expertise varies widely across departments, as does the methodology for tracking and reporting project management scope, budget and status. Improving and standardizing our project management practices and providing the tools to do do will save the City money and improve the quality and timeliness of capital project delivery. Well run projects will help to build trust in government and get the final project completed sooner. Providing project management software will better equip our project managers and other staff to move forward with improvements to how the City manages projects.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	200,000	0	0	0	250,000

### Website Upgrade

This capital request is to begin the effort to redesign the chattanooga.gov website. The chattanooga.gov site is the representation of the City of Chattanooga. It is where people go to find out about City services and City initiatives, it depicts how the City of Chattanooga does business and what is important in our city. The current website design is out of date, difficult to navigate and does not represent our City well.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	320,000	0	0	0	0	320,00

# Smarter Students, Stronger Families

FY20 Offers Funded: 9

FY 20 City Funding: \$6,094,547

FY20 External Funding: \$0

## Chattanooga Zoo: African Expansion

Friends of the Zoo, Inc. (FOZ) seeks to help the city to expand its impact on citizens through economic growth, quality of life improvement, and unique educational opportunities. FOZ is expanding the African area at the zoo to bring giraffe, lions, and a number of other species to Chattanooga. This expansion will create new jobs at the zoo in several departments, increase the zoo's educational capabilities by expanding classroom learning space in a new pavilion, it will create new interactive learning opportunities for all ages related to these charismatic animals, and it will give citizens greater opportunities for recreation outdoors in a family setting. In total, this campaign is a \$10 million project which will increase the zoo's impact on the community all while building a more sustainable business. The Chattanooga Zoo is owned by the City, and operated by FOZ.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	250,000	250,000	0	0	0	500,000

## Chattown Skate Park

Chattanooga's only skate park is regularly used and loved by the skateboarding community, however current structures are aging, showing more wear and tear, and possibly safety concerns for park patrons. The OCOS division was funded \$30K in FY18 for a Skate Park Feasibility Study to engage skate park patrons and the community to evaluate the existing skate park needs and opportunities, identify factors of a successful skate park and location, and prepare a cost budget estimation and concept plan. In FY19 OCOS was awarded an additional 70k to support the Feasibility Study as the parameters changed. The Feasibility Study is currently underway and we are requesting \$225,000 for the design phase of the park which is based upon the recommendations of the Feasibility Study. The Design phase will yield construction documents, final design, and a budget for construction.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	274,000	1,500,000	0	0	0	1,774,000

### Early Learning Center Capital Grants

In our community only 42% of child care centers and homes meet the state requirements for three stars. In order to support the increase in high quality child care programs, small capital grants will be awarded to programs with identified improvement needs as measured by the TN Star Rating System. These grants will be no more than \$25,000/award, will only be awarded to licensed child care providers, or providers in need of funding to move from an unlicensed program to high quality licensed program. Funds must be expended within 6 months of award. Participants will enroll in an Enhanced Quality Improvement Plan and the free coaching process provided by Child Care Resource and Referral in order to meet the requirements of the grant and to address other needs related to quality improvement.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	100,000	150,000	0	0	0	250,000

### Erlanger Children’s Hospital

City contribution toward the construction of the new Erlanger Children's Hospital, in honor of the victims of the Woodmore Bus Tragedy.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	250,000	250,000	0	0	0	500,000

### Head Start Facility Build Out and Repair

Head Start operates five child care sites; four in Chattanooga and one in Daisy (2302 Ocoee St; 4701 Devine Ave; 501 W 12th St; 9531 Ridge Trail Rd, Soddy Daisy). Two of the five buildings being assessed are in aging HCDE School buildings being leased by Head Start, 12th St is a City owned building, the Infant - Toddler building at Ocoee is a City owned building, and the modular in Soddy Daisy is a City owned building. Many of these buildings are experiencing regular systems failures; for instance, the heating system at the Avondale Head Start site failed the week after winter break 2018, causing children to be out of school for almost two extra weeks, and cost approximately \$100,000 that had not been budgeted. This expenditure had an impact on other programmatic elements including classroom and curriculum supplies. Head Start, in partnership with Public Works, has executed a facilities audit to determine a short, mid, and long term needs for Head Start facilities. This audit is scheduled to be completed by the end of April, 2019. These funds will respond to the most significant findings of the audit, and will allow Head Start and the City of Chattanooga do develop a financing and maintenance strategy that can be managed within budgets and will supply high quality environments for children. While there is a logical argument to be made in delaying this investment, we serve over 500 children in these buildings daily. They are directly impacted by the quality of the environment, and there is an urgent obligation to improve the quality of these buildings.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	200,000	250,000	250,000	0	0	700,000

**Library HVAC/Electrical Phase 2**

This offer will fund the completion of the Downtown Main Library combined HVAC/Electrical Infrastructure/Roof Replacement project. This project was funded as three separate projects beginning in FY18:

- HVAC \$900,000 (replace system original to facility)
- Electrical \$400,000 (upgrades required to run HVAC)
- Roof \$400,000

In FY18 a consultant was hired through the RFQ process and the three projects were combined into one for a total of \$1,700,000. During the design phase it became clear that construction cost estimates used for the initial funding request were insufficient to complete the project as the project was estimated to cost \$650,000 above the amount funded. With design complete, an RFP was advertised for a general contractor. On October 18, 2018 the bids were opened and the lowest bid was \$3,659,200, and all bids were rejected. Working with the consultant and Public Works project manager, the Library has approved a strategy to shorten construction time and anticipate lower costs with a multi-phase project and bid approach.

Phase 2, whose cost is the subject of this BFO, will complete the project and provide for air handler replacement, necessary interior work required by the installation, all additional HVAC controls, and all other project scope as originally designed.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,193,547	0	0	0	0	2,193,547

**OEL Curriculum**

The Office of Early Learning will purchase the evidence based Creative Curriculum for each Seats for Success program that achieves 3 Stars, the highest level of quality recognized by the State of Tennessee. OEL will also provide training on curriculum implementation, and work with Child Care Resource and Referral to provide these programs ongoing coaching on implementation to fidelity. This program will provide a one-time investment with sustainability of implementation through existing resources (CCR&R).

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	150,000	0	0	0	300,000

**Security Camera Replacement for Head Start**

As the City has invested in a comprehensive and coordinated IT system, Head Start has not yet joined the IT's camera protocol or management, nor the IT security camera financing plan. Additionally, all cameras in City Head Start sites are between five and seven years old, making them obsolete technology with some building experiencing camera failure. This offer will allow Head Start to maintain safe, operational security systems. While Head Start grants provide adequate funding for operational expenses, there is not adequate funding, nor is there a regular opportunity to write for grants to cover, this kind of systems upgrade.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	100,000	0	0	0	0	100,000

**Site Improvement Requirements for New Construction of YFD Facilities**

To meet the site condition requirements for the new construction associated with the improvements of YFD Centers, i.e., parking lots, landscaping, etc. 10' out from new facilities.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,577,000	0	0	0	0	2,577,000

## Safer Streets

FY20 Offers Funded: 21

FY20 City Funding: \$5,705,755

FY20 External Funding: \$2,113,874

### 235 Aster Ave (FEMA)

FEMA repair; Flooding (flood zone). Road and culvert damage.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	8,000	0	0	0	0	8,000

### 3rd Street at Palmetto Traffic Signal Installation

Location meets warrant analysis. With Erlanger's Children Hospital about to open up will generate more vehicle and pedestrian traffic.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0	250,000	0	0	0	0	250,000

### 54 Manufacturer's Road (FEMA)

FEMA repair; an area of the Tennessee River riverbank, already compromised and in failure from erosion and already having produced damage to the Tennessee Riverwalk shared use greenway, is submerged and has been subjected to above normal flow volume and velocity as a result of the recent flooding. The full extent of additional damage is not determined at this time.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	1,500,000	0	0	0	0	1,500,000

### 495 Riverfront Parkway (FEMA)

An area of the Tennessee River riverbank, already compromised and in failure from erosion and already having produced damage to the Tennessee Riverwalk shared use greenway, is submerged and has been subjected to above normal flow volume and velocity as a result of the recent flooding. The full extent of additional damage is not determined at this time.



FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	300,000	0	0	0	0	300,000

### 613 Broad Street Sidewalk Repair

Public Safety Repair of sidewalk at 631 Broad St. next to Republic Parking. The sidewalk is spanning a cavity one story below. The estimate is based on what it would take to demo the concrete support beams in this half a block, and either fill the void and reconstruct the sidewalk or re-span the void with structural columns and beams. This is a public safety hazard.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	0	0	0	0	150,000

### Automatic External Defibrillators (AED) Replacement

The CFD is requesting funds to replace the department's automatic external defibrillators. The department's AEDs have passed their life expectancy and are in need of replacement. All twenty-six frontline apparatus have AEDs, which are used on a daily basis for cardiac emergencies. These units are "workhorses" for the department and many lives have been saved with early automatic defibrillation.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	100,000	0	0	0	0	100,000

### CHATT1 TIP Resurfacing Grouping (P20213)

Reimbursements anticipated prior to beginning of FY20. Resurfacing of Bailey Ave from National Street to Dodds Ave and Chestnut Street from Aquarium Way to W 4th Street including update of curb ramps, pavement marking, signs and signals. Local overmatch.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	647,855	0	0	0	0	647,855

### Fire Station Capital Maintenance

The Chattanooga Fire Department stands prepared to respond around the clock, and fire station maintenance is vital to ensuring a healthy and operable place for firefighters to work and live. This offer requests to fund three major maintenance projects. All three are to replace aging apparatus exhaust systems for Station 6, Station 13, and Station 19. Exhaust systems are vital for the health of employees,

as the system pulls harmful carbon monoxide, gases, and soot from the bay area. This year, the department would like to request funding for continuing to replace the smoke evacuation systems in fire stations.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	75,000	75,000	75,000	0	0	225,000

### Fleet Capital Infusion

Capital dollars are required to purchase vehicles that are not currently in the Fleet Program in order to put them into the Replacement Program. Non plan vehicles are City Wide. This includes upgrades for 2008 - 2010 Crown Vics currently in the Program with 2018-19 PI SUV Explorers for the police department, as well as apparatus for the fire department. Number is based on 2 fire apparatus replacements at \$1,200,000 each, one PW pump truck at \$50,000, and \$168,680 for upgrading 20 police vehicles to PI SUVs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,588,680	3,000,000	2,000,000	3,000,000	3,000,000	2,588,680

### In Car Cameras

This is a continuation of a previously approved offer to add and/or replace older in-car cameras for Chattanooga Police vehicles.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	200,000	0	0	0	0	200,000

### Old Hixson Pk @ Chickamauga Crk (FEMA)

FEMA repair; where N Chickamauga Creek flowed over Old Hixson Pike, the downstream shoulder has quite a bit of erosion that needs repair.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	30,000	0	0	0	0	30,000

**Pelican Drive at Jersey Pike**

State Industrial Road safety improvement (State managed) 10% City match of total contract cost. Chattanooga entered into an agreement with TDOT for a State Industrial Road safety project to minimize accidents at the rail crossing caused by southbound, east turning traffic into Pelican Drive. TDOT designed, bid and is managing this project with the City's commitment of 10% of the project cost.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	0	0	0	0	50,000

**Plan of Services Obligations**

Money to fulfill possible plan of services obligations in Area 12. Design in FY20, construction in FY21.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	250,000	700,000	0	0	0	950,000

**Police Laptops**

This is a continuation of a previously approved capital offer, which replaces outdated in-car laptops with laptops that are current with today's technology.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	300,000	300,000	300,000	300,000	1,350,000

**Police Vehicle Equipment Package**

The equipment package consists of emergency lighting, screen, consoles, prisoner screens and various other mounting equipment for 20 marked units to be fully outfitted excluding technology and ready for the streets. Materials and Labor is included in the request.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	195,000	0	0	0	0	195,000

**RECOVER System**

The Chattanooga Police Department as well as the TBI and FBI has a very low success rate for developing latent prints off spent shell casings and all things metal in general. Most agencies have stopped processing shell casings all together since that likelihood of develop any prints is extremely low. This is not ideal since most shootings and homicide have an abundance of shell casings collected

on scene. These casing can lead investigators to the alleged shooters and help officers get violent offenders of the street. RECOVER is a cutting edge technique that uses an innovative chemical vapor fuming process to develop fingerprints on a range of difficult surfaces including those that have been exposed to extreme heat (discharged bullet casings, for example) and items that have been washed clean in an attempt to prevent identification. RECOVER can reveal fingerprints even after they have been physically removed from an object, and has been demonstrated to consistently out-perform existing fingerprint development techniques across a range of difficult surfaces.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	66,600	0	0	0	0	66,600

**RTIC**

The Real Time Intelligence Center (R.T.I.C.) will be a force multiplier in our ongoing effort to reduce violent crime within our communities. RTIC Investigators will use the most technologically advanced equipment to actively support Intelligence Led Policing strategies by forging real time data with active intelligence. The addition of both mobile and pole mounted surveillance cameras will increase RTIC Investigator's ability to monitor current or perpetual acts of violence to provide real time information to field officer and criminal investigators.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	156,725	83,600	83,600	0	0	323,925

**Sidewalks (P20306)**

This project installs new and repairs existing sidewalks across the City to allow safe mobility by any user and to help encourage active public space and engagement of commercial and residential areas.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	350,000	1,431,000	1,564,000	1,710,400	1,871,561	6,926,961

**Signal Upgrade for Hickory Valley Rd at Discovery Dr (to accept donation agreement) P20118**

This project is complete. This budgetary ask is to correct the budget authority and account for the grant agreement with a private third party.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
100%	47,806	0	0	0	0	47,806

### Station 15 Replacement

The Chattanooga Fire Department (CFD) is requesting Capital to replace Station 15 that serves the Eastdale and Brainerd communities. Constructed in 1966, the structure has had multiple problems with drainage, asbestos features, multiple leaks in the roof, cracks in the concrete, low energy efficiency, infrastructure deterioration including leaking windows, air conditioning issues (which has produced mold and mildew), and other issues creating the potential for safety and health issues. Due to many of these problems, the fire crew stationed here was required to move to and respond from another firehall for a few months two years ago. Enough repairs were made to move the fire crew back in, but a new station will be needed soon.

In addition to the recurring disrepair, the station is too small to accommodate the modern fire department. While this includes modern apparatus, gear, and equipment, it also refers to the small hall not having the room to accommodate women's facilities. The women stationed at this fire hall must put up signage to have any privacy. That was not an issue in 1966, but the modern fire service and the Chattanooga Fire Department has many women who serve as firefighters.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	160,000	2,050,000	0	0	0	2,210,000

### TIP - Traffic Sign Retro-reflectivity

Replace faded traffic signs city wide to meet Federal & State requirements.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
85%	563,963	0	0	0	0	563,963

# Enterprise Fund Projects

Enterprise projects are funded through user fees rather than general fund revenues.

## Interceptor Sewer System

### Consent Decree Projects

#### MBWWTP Solids Process Optimization Implementation - Phase 4 (A-D) (Digester Upgrades)

Improvements to the MBWWTP solids handling process to provide reliability and efficiency.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	20,000,000	20,000,000	20,000,000	20,000,000	0	80,000,000

### Other Projects

#### Wet Weather Storage Phase 5 - East Brainerd

Construction of wet weather storage strategically throughout the system to store peak wet weather flows, prevent sanitary sewer overflows, and meet the future capacity requirements as set forth in the Consent Decree. The project will also increase reliability throughout the sanitary sewer system in the event of power or mechanical failures.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	15,000,000	0	0	0	0	15,000,000

#### Wet Weather Storage Phase 6 - Hixson PS #1

Construction of wet weather storage strategically throughout the system to store peak wet weather flows, prevent sanitary sewer overflows, and meet the future capacity requirements as set forth in the Consent Decree. The project will also increase reliability throughout the sanitary sewer system in the event of power or mechanical failures.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	10,000,000	0	0	0	0	10,000,000

**Wet Weather Storage Phase 7 - Lee Highway**

Construction of wet weather storage strategically throughout the system to store peak wet weather flows, prevent sanitary sewer overflows, and meet the future capacity requirements as set forth in the Consent Decree. The project will also increase reliability throughout the sanitary sewer system in the event of power or mechanical failures.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	10,000,000	5,000,000	0	0	0	15,000,000

**Citico PS Improvements**

This project includes making capital improvements to the Citico Pump Station. These improvements are designed to improve the capacity, performance and reliability of the station and help to reduce sanitary sewer overflows in the area.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	4,000,000	0	0	0	0	4,000,000

**Contingency- Plans and Studies**

Contingency money allocated for plans and studies that have not been identified yet.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	200,000	200,000	200,000	200,000	200,000	1,000,000

**Contingency MBWWTP Improvements** Contingency money allocated for MBWWTP improvement projects that have not been identified yet.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	3,527,355	3,000,000	4,000,000	2,500,000	3,000,000	16,027,355

**Critical Pump Station Improvements Master Plan**

This project includes the development of a Pump Station Master Plan that evaluates the performance, reliability, and capacity of critical pump stations in the ISS to identify a strategic, prioritized capital improvement approach.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	300,000	0	0	0	0	300,000

**CSOTF Equipment Replacement Program**

This project includes the recurring replacement of aging equipment at CSOTF facilities in the ISS to increase reliability, with the goal of eliminating wet weather SSOs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	650,000	300,000	300,000	300,000	300,000	1,850,000

**Implementation of CD Green Infra Projects in the CSS**

Project involves the implementation of the CD green infrastructure projects in the CSS.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	500,000	500,000	500,000	500,000	0	2,000,000



**Implementation of Vulnerability Recommendations**

This project involves implementing the recommendations from the completed EPA mandated security vulnerability assessment of the MBWWTP.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	320,000	0	0	0	0	320,000

**ISS Capacity Improvements**

This project includes making unidentified capacity improvements across the collection system to decrease SSOs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000

**Laboratory Equipment**

Project for purchase of equipment for the MBWWTP Laboratory.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	0	0	0	0	150,000

**Long Term Control Plan Upgrades**

This project will result in an Additional Operational Plan for the Chattanooga Creek CSO Outfalls (Central Avenue CSO and William Street CSO). This plan will augment Chattanooga’s current CSO control measures with additional long term controls that will ensure that discharges from these CSO’s comply with State water quality standards.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,737,500	0	0	0	0	2,737,500

### Lupton City Sewer Rehabilitation

This project involves the rehabilitation of sanitary sewer pipe and manholes. This project will improve the reliability and structural integrity of the existing pipe and will remove unwanted inflow and infiltration from the system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	3,000,000	0	0	0	0	3,000,000

### Lupton Drive Chronic SSO Elimination Project

This project involves the rehabilitation or upsizing of sanitary sewer pipe and manholes. This project will improve the reliability and structural integrity of the existing pipe and will eliminate targeted chronic SSOs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	4,000,000	1,000,000	0	0	0	5,000,000

### MBWWTP Renewable Solar

The purpose of this project is to establish a photovoltaic (PV) solar array combined with battery storage technology at the Moccasin Bend Wastewater Treatment Plant (MBWWTP) in order to work towards the renewable energy goals of the 2009 Climate Action Plan and 2012 Executive Order while reducing operational costs at the plant. In coordination with EPB, demand-side load management technologies will be employed to more closely match real-time operational energy demand with the solar generation and battery storage of energy. Based on preliminary design from MBWWTP's consultant, Jacobs Engineering, and modeling from EPB, the plant has the capacity to generate over 30% of its average consumption through these technologies.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,250,000	0	0	0	0	2,250,000

### MBWWTP Unox Electrical Upgrades

This project includes replacing undersized electrical infrastructure associated with the MBWWTP's UNOX system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	320,000	0	0	0	0	320,000

### Mountain Creek PS Improvements

This project includes making capital improvements to the Mountain Creek PS. These improvements are designed to improve the capacity, performance and reliability of the station and help to reduce sanitary sewer overflows in the area.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	300,000	0	0	0	0	300,000

### Program Management For Consent Decree Implementation

This project is the annual renewal of the scope and fee of program management services for the implementation of the EPA CD program.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,400,000	2,100,000	2,100,000	2,100,000	2,100,000	10,800,000

### Riverview Park/CGCC Chronic SSO Elimination Project

This project involves the rehabilitation or upsizing of sanitary sewer pipe and manholes. This project will improve the reliability and structural integrity of the existing pipe and will eliminate targeted chronic SSOs.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	4,000,000	1,000,000	0	0	0	5,000,000

### Secondary Clarifier Flow Meter & Gate Replacement

This project includes the replacement of aging and/or end of life flow meters and slide gates at the MBWWTP Secondary Clarifiers.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,500,000	0	0	0	0	300,000

### South Chickamauga Creek 3 Rehabilitation

This project involves the rehabilitation of sanitary sewer pipe and manholes. This project will improve the reliability and structural integrity of the existing pipe and will remove unwanted inflow and infiltration from the system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	6,000,000	0	0	0	0	6,000,000

### Tiftonia PS#1 Safety Upgrade

This project includes safety and reliability improvements associated with converting the Tiftonia #1 PS from a canned pump station to a submersible pump station.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	5,000,000	0	0	0	0	5,000,000

### Tubman Site Sewer Replacement

The existing Interceptor Sewer crosses diagonally across the middle of the site, and has been a deterrent to some industrial prospective buyers. The money must only be used for replacement/relocation of the existing sewer line on the Tubman site.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,000,000	0	0	0	0	2,000,000

**Citico Pump Reliability Improvements (FEMA)**

FEMA repair; river came out of its banks, flooding the work site and surrounding area. Damage cannot be determined until river level goes down and area can be pumped down.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	250,000	0	0	0	0	250,000

**Citico Creek Sub Basin Combined Sewer Separation Project (FEMA)**

FEMA repair; prior to the rainfall event, the City's contractor had installed a cofferdam that was intended to divert Citico Creek away from the proposed work area such that a new storm drainage outlet structure and headwall could be installed. In response to the rain, TVA raised the river elevation causing the water to come up over the cofferdam and cause it to be undermined. The full extent of damage is unknown, as the water level has not dropped below the top of the sheet piles.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	225,000	0	0	0	0	225,000

**Citico CSO 929 Riverside Drive (FEMA)**

Pressure wash Catwalks and Walkways, Replace eight (8) FRP doors with frames and lockset, Replace six (6) each MSA main units, power supplies, O2 sensors, explosion proof receptacles, two position selector switches, 120v solenoids, four (4) 20 amp single pole switches, and 1 sump pump.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	106,159	0	0	0	0	106,159

# Solid Waste

## Landfill Equipment Maintenance

Allows for the maintenance of existing equipment to ensure efficient operations.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	500,000	500,000	500,000	500,000	500,000	2,500,000

## New Solid Waste & Recycling Facility

Additional funds for construction of new facility.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
%	253,195	1,000,000	0	0	0	1,253,195

# Water Quality

## 327 Cross Creek Rd (FEMA)

FEMA repair; sink hole formed over a Cross drain (15' deep, 90" Pipe) in roadway.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
87.5%	200,000	0	0	0	0	200,000

## 435 Oliver Street Chattanooga, TN 37405 (FEMA)

FEMA repair; small landslide next to Road, SR#5628168. Clear debris, reestablish ditch line and stabilize slope.

FY20 Percent External	Proposed FY19	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY24	CIP Total
87.5%	15,000	0	0	0	0	15,000

## Automated Flood warning system

Continuation of Phase I & II US Army Corps of Engineers contract to provide the City of Chattanooga with Hydrologic and Hydraulic studies, Federal Emergency Management (FEMA) Flood Insurance Study (FIS) submittals, creation of a pilot Hydrologic Engineering Centers Real-Time Simulation (HEC-FY20-24 Capital Budget

RTS) model, development of flood estimation tools for use in emergency situations, conceptual development of tools and guidance to evaluate the impacts from future development, and additional support of modeling and mapping products created in the previous phases..

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	150,000	150,000	150,000	150,000	150,000	750,000

**Central Avenue Ext Separation Project**

This Combination Sewer Separation Project will provide a dedicated stormwater outlet to the Erlanger, Warner Park, and Engle Stadium watersheds which historically have experienced Sanitary/Stormwater flooding issues. Project will be in conjunction with Moccasin Bend project to install Dedicated Sanitary Infrastructure.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	1,300,000	0	0	4,000,000	7,740,000	13,040,000

**Dartmouth/Five Points Watershed SIP - Phase I**

Phase I of a five phase Stormwater Infrastructure Replacement Project. Rapid development in past years has caused increased runoff potential in the area and taxed an undersized, aging system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	900,000	0	0	250,000	1,200,000

**Davidson Road**

Funds for Phases II and III of a three phase Stormwater Green Infrastructure (GI) project. The GSI system will infiltrate runoff from smaller, frequent storms. Drainage will be reduced from travel lanes and create a shoulder for improved safety.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	600,000	750,000	750,000	0	0	2,100,000

### Flood Control Pump Station Upgrades

Upgrades to pump stations throughout the city.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	500,000	1,500,000	500,000	0	0	2,500,000

### Floodplain Modeling

To provide accurate, up-to-date information regarding flood levels, flood risk and associated hazards for areas within the City of Chattanooga in conformance with current FEMA standards. This project is necessary to assist the DPW and certain other city officials, with needed engineering services, on an on-call basis. Early identification of flood-prone properties during emergencies allows public safety organizations to establish warning and evacuation priorities.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	200,000	0	200,000	250,000	700,000

### GI Prioritization Tool

To assist with Total Maximum Daily Loads (TMDLs) reduction, this will provide additional tools to enhance the deployment of GI on City projects throughout the city.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	0	0	0	0	50,000

### Glass Street Area/Taylor St, Dodson Ave

Stream restoration project of WPA ditch as identified in the AMEC priority report.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	350,000	1,500,000	1,000,000	0	0	2,850,000



**Green Alley Program**

The purpose of this request is to redevelop existing alleys by means of improved water quality and placemaking.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	144,000	150,000	150,000	150,000	150,000	744,000

**Heavy Equipment**

Equipment replacement for continued service on water quality projects.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	525,000	670,000	0	0	0	1,195,000

**Operations Building**

To develop the existing property at Wood recycle Center, for the relocation of Solid Waste Fleet, Administrative Staff & Personnel. To consolidate solid waste fleet to a more service-central location with opportunity for future growth and expansion of solid waste collection and recycling.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	50,000	0	0	0	0	50,000

**Riverfront Parkway/MLK CSS Project Phase II**

Sanitary/Stormwater Separation Project. Boynton Dr. trunk line extension and Gateway Ave. trunk line extension to Proposed Phase II system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	640,000	700,000	640,000	0	0	1,980,000

**Stream Buffer Conservation**

This program will reduce nutrients and other pollutants in subsurface flow caused by sediment, pesticides and other materials from entering streams.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	99,000	99,000	0	200,000	0	398,000

**Stream Restoration/Various Sites)**

The goal for stream restorations program is to reduce peak flow velocities which contributes to stream bank erosion. Additional goals include improving the water quality downstream, restore ecological habitat and reduce peak flood stages.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	250,000	250,000	0	250,000	250,000	1,000,000

## Tennessee Valley Regional Communications System

**Microwave Radio and Multiprotocol Label Switching (MPLS)**

The selected vendor will replace the existing microwave radios at all 27 of the TVRCS sites with new radios and mpls routers. The vendor will sweep and align microwave antennas and lines to ensure the microwave paths are correct and the equipment will operate at peak efficiency. The vendor will install, program, and integrate the MPLS routers into the radio system.

FY20 Percent External	Proposed FY20	Proposed FY21	Proposed FY22	Proposed FY23	Proposed FY24	CIP Total
0%	2,000,000	0	0	0	0	2,000,000

AN ORDINANCE APPROPRIATING, AUTHORIZING OR ALLOCATING FUNDS TO THE CAPITAL IMPROVEMENTS BUDGET FOR THE FISCAL YEAR 2019-2020.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE:

SECTION 1. That there be and is hereby appropriated, authorized, or allocated the hereinafter set funds from the sources specified for the public purposes indicated of the Capital Improvements Plan for the Fiscal Year Ending June 30, 2020:

GENERAL GOVERNMENTAL FUNDS

FROM	General Obligation Bonds	9,900,490
	General Fund (1100)	2,124,850
	General Fund Reserves	6,000,000
	Capital Lease	2,045,201
	Hotel Motel Tax Fund (2070)	669,889
	Economic Development Fund (1111)	18,000,000
	State Street Aid (2050)	1,740,359
	21st Century Waterfront Capital (4021)	1,590,111
	Enterprise South Industrial Park (4013/A60108 Sale of Property)	1,020,619
	ESIP Workforce Development Center (4013/A60116)	48,777
	Police Motorola Portable Radios (4012/H30107)	251,726
	MPO Old State Projects (4016/K13199)	899,497
	Fleet Management Fund (6504)	5,000,000
	Tennessee Department of Environment and Conservation	800,000
	HUD-Community Development Block Grant	204,073
	State of Tennessee (Transportation Improvement Program)/MPO	8,781,420
	Federal	(10,750,000)
	2010C Recovery Zone Capital Improvement Bonds	(3,000,000)
	Environmental Protection Agency (Brownfield Clean Up Grant)	500,000
	Federal Emergency Management Agency (FEMA)	21,303,119
	Tennessee Emergency Management Agency (TEMA)	2,853,881
	Hamilton County	1,254,619
	Hamilton County - Volkswagen	(3,000,000)
	Donation - River City Company	1,733,772
	Donation - Recycle Partnership	224,000
	Donation - West Rock	576,000
	Donation - Gestamp	45,184

From Continued

Donation - Bristol Development	250,000
Donation - Plastic Omnium	2,622
Donation - MLK Corridor/Partnership Agreement	9,977
Donations - Chattanooga Neighborhood Enterprise Va Ave Greenway	35,100
Donations - Traffic Eng Capital Eqp	47,806
Miscellaneous Revenue	15,869
Sale of Property	3,968,152
Interest Earned	72,853
Police Capital/Narcotics Fund Revenue (Fund 4012)	251,726
Radio Lease Program (4014/D30015)	(251,726)
GG ESIP Workforce Development Ctr.(4013/A60116)	48,777
Radio Lease Program (4014/D30015)	(48,777)
PW MPO/Old State Projects (4016/K13199)	899,497
Radio Lease Program (4014/D30015)	(899,497)

TO	General Government & Supported Agencies	\$ 10,286,508
	Department of Police	1,503,716
	Department of Fire	335,000
	Department of Public Works	18,595,553
	Department of Economic & Community Development	2,573,700
	Department of Transportation	47,375,488
	Department of Youth & Family Development	550,000
	6.2 Infrastructure (VW Welcome Center)	(6,000,000)
		<u>\$ 75,219,965</u>
		\$ 75,219,965

PROPRIETARY FUNDS CAPITAL

	State Revolving Loan Fund/GO Bonds/Revenue Bonds		
FROM:	(ISS)	59,000,000	
	Interceptor Sewer System Operations (Fund 6010)	26,422,000	
	Interceptor Sewer System Reserves (Fund 6010)	14,985,500	
	Tennessee Emergency Management Agency (TEMA) ISS	508,514	
	Solid Waste Fund Operations (6020)	753,195	
	Water Quality Fund Operations (Fund 6030)	4,450,349	
	Water Quality Fund Reserves (Fund 6030)	334,526	
	Tennessee Emergency Management Agency (TEMA) WQ	188,125	
	Tennessee Valley Regional Communication Reserve	2,000,000	
TO:	Interceptor Sewer Fund		100,916,014
	Solid Waste Fund		753,195
	Water Quality Fund		4,973,000
	Tennessee Valley Regional Communication		2,000,000
	<b>TOTAL PROPRIETARY FUNDS</b>	<b>\$ 108,642,209</b>	<b>\$ 108,642,209</b>
	<b>TOTAL CAPITAL BUDGET</b>	<b>\$ 183,862,174</b>	<b>\$ 183,862,174</b>

BE IT FURTHER ORDAINED, That this Ordinance shall take effect immediately from and after its passage as provided by law.

PASSED \_\_\_\_\_, 2019

\_\_\_\_\_

CHAIRPERSON

APPROVED \_\_\_\_\_ DISAPPROVED \_\_\_\_\_

DATE: \_\_\_\_\_, 2019

\_\_\_\_\_

MAYOR

DM/KY



## City Of Chattanooga

Capital Budget Summary by Department  
Fiscal Year 2020

### Summary Schedule (Combined FEMA, Capital, & Cleanup)

Department	Proposed FY2020	External Sources	Reserves	Operations	GO Bonds	SRF/Bonds	Hotel/Motel	Economic Dev	Other City Sources
<b>General</b>									
Economic and Community Development	2,573,700	500,000	186,000	-	-	-	-	1,887,700	-
Fire Department	335,000	(899,497)	175,000	-	1,200,000	-	-	160,000	(300,503)
Police Department	1,519,251	-	516,599	-	499,200	-	-	-	503,452
Public Works	17,625,218	(1,263,928)	576,878	-	2,322,992	-	669,889	7,829,778	7,489,608
Transportation	47,375,488	30,981,141	2,227,269	2,124,850	7,923,498	-	-	2,378,371	1,740,359
Youth & Family Development	550,000	-	150,000	-	-	-	-	400,000	-
General Government	5,241,308	(4,446,144)	2,168,254	-	(3,000,000)	-	-	5,344,151	5,175,047
<b>General Total</b>	<b>75,219,965</b>	<b>24,871,573</b>	<b>6,000,000</b>	<b>2,124,850</b>	<b>8,945,690</b>	<b>-</b>	<b>669,889</b>	<b>18,000,000</b>	<b>14,607,963</b>
<b>Enterprise</b>									
Interceptor Sewer Fund	100,916,014	508,514	14,985,500	26,422,000	-	59,000,000	-	-	-
Water Quality	4,973,000	188,125	334,526	4,450,349	-	-	-	-	-
Solid Waste	753,195	-	-	753,195	-	-	-	-	-
TVRCS	2,000,000								2,000,000
<b>Enterprise Total</b>	<b>108,642,209</b>	<b>696,639</b>	<b>15,320,026</b>	<b>31,625,544</b>	<b>-</b>	<b>59,000,000</b>	<b>-</b>	<b>-</b>	<b>2,000,000</b>
<b>Total All Funds</b>	<b>183,862,174</b>	<b>25,568,212</b>	<b>21,320,026</b>	<b>33,750,394</b>	<b>8,945,690</b>	<b>59,000,000</b>	<b>669,889</b>	<b>18,000,000</b>	<b>16,607,963</b>

## City Of Chattanooga

Capital Budget Summary by Department  
Fiscal Year 2020

### Summary Schedule (Capital and FEMA)

Department	Proposed FY2020	External Sources	Reserves	Operations	GO Bonds	SRF	Hotel/ Motel	EconDev	Other City Sources
<b>General</b>									
Economic and Community Development	2,573,700	500,000	186,000	-	-			1,887,700	-
Fire Department	335,000	-	175,000	-				160,000	-
Police Department	768,325	-	516,599	-				-	251,726
Public Works	26,151,145	7,608,000	576,878	-	1,976,992		669,889	7,829,778	7,489,608
Transportation	47,282,605	30,888,258	2,227,269	2,124,850	7,923,498			2,378,371	1,740,359
Youth & Family Development	550,000	-	150,000	-				400,000	-
General Government	8,581,801	-	2,168,254	-	-			5,344,151	1,069,396
<b>General Total</b>	<b>86,242,576</b>	<b>38,996,258</b>	<b>6,000,000</b>	<b>2,124,850</b>	<b>9,900,490</b>		<b>669,889</b>	<b>18,000,000</b>	<b>10,551,089</b>
<b>Enterprise</b>									
Interceptor Sewer Fund	100,916,014	508,514	14,985,500	26,422,000		59,000,000		-	-
Water Quality	4,973,000	188,125	334,526	4,450,349				-	-
Solid Waste	753,195	-	-	753,195				-	-
TVRCS	2,000,000								2,000,000
<b>Enterprise Total</b>	<b>108,642,209</b>	<b>696,639</b>	<b>15,320,026</b>	<b>31,625,544</b>		<b>59,000,000</b>		<b>-</b>	<b>2,000,000</b>
<b>Total All Funds</b>	<b>194,884,785</b>	<b>39,692,897</b>	<b>21,320,026</b>	<b>33,750,394</b>	<b>9,900,490</b>	<b>59,000,000</b>	<b>669,889</b>	<b>18,000,000</b>	<b>12,551,089</b>



**City Of Chattanooga**  
 Capital Budget Summary by Department  
 Fiscal Year 2020

**Summary Schedule (Cleanup)**

Department	Proposed FY2020	External Sources	Reserves	Operations	GO Bonds	SRF	Hotel/ Motel	Economic Dev Reserves	Economic Dev Operations	Other City Sources
<b>General</b>										
Economic and Community Development	-									-
Fire Department	-	(899,497)			1,200,000					(300,503)
Police Department	750,926	-	-	-	499,200		-		-	251,726
Public Works	(8,525,927)	(8,871,928)	-	-	346,000		-		-	-
Transportation	92,883	92,883	-	-	-		-		-	-
Youth & Family Development	-									
General Government	(3,340,493)	(4,446,144)	-	-	(3,000,000)		-		-	4,105,651
<b>General Total</b>	<b>(11,022,611)</b>	<b>(14,124,685)</b>	-	-	<b>(954,800)</b>	-	-	-	-	<b>4,056,874</b>
<b>Enterprise</b>										
Interceptor Sewer Fund	-									-
Water Quality	-									-
Solid Waste	-									-
TVRCS	-									-
<b>Enterprise Total</b>	<b>-</b>									<b>-</b>
<b>Total All Funds</b>	<b>(11,022,611)</b>	<b>(14,124,685)</b>	-	-	<b>(954,800)</b>	-	-	-	-	<b>4,056,874</b>



**City Of Chattanooga**  
 Capital Budget Summary by Project  
 Fiscal Year 2020

\*\*The initials "A.O." and "A.S.F." as appear in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance 13xxx

Row Labels	Proposed FY20	External	Reserves	Operations	Bonds	SRF	Hotel/Motel	EconDev	Other City
<b>General</b>	<b>86,242,576</b>	<b>38,996,258</b>	<b>6,000,000</b>	<b>2,124,850</b>	<b>9,900,490</b>		<b>669,889</b>	<b>18,000,000</b>	<b>10,551,089</b>
<b>General Government</b>	<b>8,581,801</b>	<b>-</b>	<b>2,168,254</b>	<b>-</b>	<b>-</b>			<b>5,344,151</b>	<b>1,069,396</b>
Agency	3,700,000	-	-	-	-			2,679,381	1,020,619
Charles H. Coolidge Medal of Honor Heritage Center (A.O.)	250,000	-	-	-	-			250,000	-
Chattanooga Zoo: African Expansion (A.O.)	250,000	-	-	-	-			250,000	-
Erlanger Children's Hospital (A.O.)	250,000	-	-	-	-			250,000	-
Chattanooga Design Studio (Public Realm Tactical Pilot Projects) (A.O.)	300,000	-	-	-	-			300,000	-
Stadium Digital Videoboard (A.O.)	150,000	-	-	-	-			150,000	-
Volkswagen Matching-Incentive for Electric Vehicle Production Facility (A.O.)	2,500,000	-	-	-	-			1,479,381	1,020,619
Chattanooga Public Library	2,193,547	-	-	-	-			2,144,770	48,777
Library HVAC/Electrical Phase 2	2,193,547	-	-	-	-			2,144,770	48,777
Department of Information Technology	520,000	-	-	-	-			520,000	-
City Network Rebuild	200,000	-	-	-	-			200,000	-
Website Upgrade	320,000	-	-	-	-			320,000	-
Finance and Administration	1,738,376	-	1,738,376	-	-			-	-
Cloud Software as a Service (SaaS)	1,738,376	-	1,738,376	-	-			-	-
Chattanooga Area Regional Transportation Authority	429,878	-	429,878	-	-			-	-
CARTA Facilities Projects	40,137	-	40,137	-	-			-	-
CARTA Technology Projects	29,712	-	29,712	-	-			-	-
CARTA Vehicles & Equipment	360,029	-	360,029	-	-			-	-
<b>Economic and Community Development</b>	<b>2,573,700</b>	<b>500,000</b>	<b>186,000</b>	<b>-</b>	<b>-</b>			<b>1,887,700</b>	<b>-</b>
Economic and Community Development	2,573,700	500,000	186,000	-	-			1,887,700	-
Health, Education and Housing Facilities Board (Affordable Housing Fund) (A.O.)	1,000,000	-	-	-	-			1,000,000	-
Chattown Skate Park	274,000	-	49,000	-	-			225,000	-
East Lake Park Improvements	150,000	-	-	-	-			150,000	-
Environmental Protection Agency (EPA) Brownfield Cleanup Grant Cost Share	600,000	500,000	-	-	-			100,000	-
Lynnbrook Park	137,000	-	137,000	-	-			-	-
Neighborhood Reinvestment Fund	200,000	-	-	-	-			200,000	-
Public Art in New Capital Construction	212,700	-	-	-	-			212,700	-
<b>Police Department</b>	<b>768,325</b>	<b>-</b>	<b>516,599</b>	<b>-</b>	<b>-</b>			<b>-</b>	<b>251,726</b>
Police Department	768,325	-	516,599	-	-			-	251,726
In Car Cameras	200,000	-	-	-	-			-	200,000
Police Laptops	150,000	-	98,274	-	-			-	51,726
Police Vehicle Equipment Package	195,000	-	195,000	-	-			-	-
RECOVER System	66,600	-	66,600	-	-			-	-
RTIC	156,725	-	156,725	-	-			-	-
<b>Fire Department</b>	<b>335,000</b>	<b>-</b>	<b>175,000</b>	<b>-</b>	<b>-</b>			<b>160,000</b>	<b>-</b>
Fire Department	335,000	-	175,000	-	-			160,000	-
Automatic External Defibrillators (AED) Replacement	100,000	-	100,000	-	-			-	-
Fire Station Capital Maintenance	75,000	-	75,000	-	-			-	-
Station 15 Replacement	160,000	-	-	-	-			160,000	-
<b>Public Works</b>	<b>26,151,145</b>	<b>7,608,000</b>	<b>576,878</b>	<b>-</b>	<b>1,976,992</b>		<b>669,889</b>	<b>7,829,778</b>	<b>7,489,608</b>
Public Works	26,151,145	7,608,000	576,878	-	1,976,992		669,889	7,829,778	7,489,608
235 Aster Ave (FEMA)	8,000	7,000	1,000	-	-			-	-
495 Riverfront Parkway (FEMA)	300,000	262,500	37,500	-	-			-	-
54 Manufacturer's Road (FEMA)	1,500,000	1,312,500	-	-	-			187,500	-
Building Energy Efficiency Upgrades	184,465	-	184,465	-	-			-	-
Chattanooga African American Museum Repairs	630,000	315,000	-	-	-			315,000	-
City Buildings & YFD Centers Major Maintenance	1,000,000	-	100,503	-	-			-	899,497
City Facilities Assessment	300,000	-	-	-	-			300,000	-

**City Of Chattanooga**  
 Capital Budget Summary by Project  
 Fiscal Year 2020

**\*\*The initials "A.O." and "A.S.F." as appear in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance 13xxx**

Row Labels	Proposed FY20	External	Reserves	Operations	Bonds	SRF	Hotel/Motel	EconDev	Other City
City Facilities Capital Improvements and/or Campus Consolidation	1,617,000	-	-	-	1,126,992			490,008	-
Electric Vehicle Infrastructure	50,000		50,000						
ESIP - Ferdinand Piech Way modifications	1,100,000	550,000	-	-	550,000			-	-
Fleet Capital Infusion	2,588,680	-	-	-				2,588,680	-
Fleet Program Purchases	5,000,000	-	-	-				-	5,000,000
Greenway Farm Conference Center Replacement	300,000	-	-	-	300,000			-	-
Greenway Farm, 3008 Hamill Road, Chattanooga, TN (FEMA)	50,000	43,750	6,250					-	-
Heritage Park (FEMA)	10,000	8,750	1,250	-				-	-
Increased Curbside Recycling	1,600,000	1,600,000	-	-				-	-
Marina Floating Dock, 201 Riverfront Parkway, Chattanooga, TN (FEMA)	10,000	8,750	1,250	-				-	-
Old Hixson Pk @ Chickamauga Crk (FEMA)	30,000	26,250	3,750	-				-	-
Parks ADA Repairs	200,000	-	26,410	-				173,590	-
Parks, Playgrounds, Field Maintenance	300,000	-	-	-				300,000	-
Plan of Services Obligations	250,000	-	-	-				250,000	-
Project Management Software	50,000	-	50,000	-				-	-
Rivermont Park (FEMA)	25,000	21,875	3,125	-				-	-
Ross's Landing, 201 Riverfront Pkwy (FEMA)	250,000	218,750	31,250	-				-	-
Site Improvement Requirements for New Construction of YFD Facilities	2,577,000	-	77,000	-				2,500,000	-
Stringer's Ridge Park Landslide (FEMA)	2,200,000	1,925,000	-	-				275,000	-
Tivoli Foundation Annual Capital Appropriation (A.O.)	450,000	-	-	-				450,000	-
TN Riverwalk at Cameron Harbor, 634 Mariner Way (FEMA)	25,000	21,875	3,125	-				-	-
Walnut Plaza/Holmberg Bridge/Ed Johnson Site Prep	1,586,000	1,286,000	-	-			300,000	-	-
Walnut Street Bridge	1,960,000	-	-	-			369,889	-	1,590,111
<b>Transportation</b>	<b>47,282,605</b>	<b>30,888,258</b>	<b>2,227,269</b>	<b>2,124,850</b>	<b>7,923,498</b>			<b>2,378,371</b>	<b>1,740,359</b>
Transportation	47,282,605	30,888,258	2,227,269	2,124,850	7,923,498			2,378,371	1,740,359
2850 Hamill Road (FEMA)	5,000,000	4,375,000	-	-				625,000	-
3rd / 4th Street (REQ)	8,500,000	6,800,000	-	-	1,700,000			-	-
3rd Street at Palmetto Traffic Signal Installation	250,000	-	-	-				250,000	-
5500 Lake Resort Drive (FEMA)	9,000,000	7,875,000	1,125,000	-				-	-
613 Broad Street Sidewalk Repair	150,000	-	-	-				150,000	-
Airport Area Road Improvements - Traffic & Safety Improvements at E. Brainerd/Lee Highway Intersection	300,000	-	-	-	300,000			-	-
Alton Park Riverwalk Connector	150,000	-	-	-	150,000			-	-
Area 3 Commercial District Streetscape Improvements	225,000	-	-	-	225,000			-	-
Bridge Management & Maintenance (Bailey Ave) - Multiple Locations (Local Funds Capital Projects - Not tied to TIP)	950,000	-	-	-	950,000			-	-
CDBG Sidewalks	200,000	200,000	-	-				-	-
Central Avenue (REQ)	1,370,000	1,096,000	-	-	274,000			-	-
CHATT1 TIP Resurfacing Grouping (P20213)	647,855	-	-	-				647,855	-
Elder Mountain Road slope stabilization and roadway improvements (FEMA)	7,000,000	6,125,000	466,124	-	408,876			-	-
Patten Parkway	2,447,772	447,772	-	-	2,000,000			-	-
Pavement Preventative Maintenance	250,000	-	250,000	-				-	-
PCI Database Update	400,000	-	-	-				400,000	-
Pelican Drive at Jersey Pike	50,000	-	50,000	-				-	-
Sidewalks (P20306)	350,000	-	-	-	350,000			-	-
Signal Upgrade for Hickory Valley Rd at Discovery Dr (to accept donation agreement) P20118	47,806	47,806	-	-				-	-
Somerville Connector	500,000	250,000	-	-	250,000			-	-
Street Improvements (paving) (P20201)	4,112,209	-	-	2,124,850				247,000	1,740,359
TIP - Traffic Sign Retro-reflectivity	563,963	477,818	86,145	-				-	-
Trans Stsc Sdwk - Riverwalk Extension (Middle St to Incline) TIP Project Name: St. Elmo Riverwalk Extension	1,000,000	118,862	-	-	881,138			-	-
Transit Signal Prioritization	1,250,000	1,000,000	250,000	-				-	-

**City Of Chattanooga**  
Capital Budget Summary by Project  
Fiscal Year 2020

\*\*The initials "A.O." and "A.S.F." as appear in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance 13xxx

Row Labels	Proposed FY20	External	Reserves	Operations	Bonds	SRF	Hotel/Motel	EconDev	Other City
Wilcox Boulevard Tunnel, East Entrance (FEMA)	2,200,000	1,925,000	-	-	216,484			58,516	-
Woodmore SRTS - Construction Phase & CEI (P20312)	368,000	150,000	-	-	218,000			-	-
<b>YFD Recreation</b>	<b>550,000</b>	<b>-</b>	<b>150,000</b>	<b>-</b>				<b>400,000</b>	<b>-</b>
YFD Recreation	550,000	-	150,000	-				400,000	-
Early Learning Center Capital Grants	100,000	-	-	-				100,000	-
Head Start Facility Build Out and Repair	200,000	-	-	-				200,000	-
OEL Curriculum	150,000	-	150,000	-				-	-
Security Camera Replacement for Head Start	100,000	-	-	-				100,000	-
<b>Enterprise</b>	<b>108,642,209</b>	<b>696,639</b>	<b>15,320,026</b>	<b>31,625,544</b>		<b>59,000,000</b>		<b>-</b>	<b>2,000,000</b>
<b>Solid Waste</b>	<b>753,195</b>	<b>-</b>	<b>-</b>	<b>753,195</b>				<b>-</b>	<b>-</b>
Solid Waste	753,195	-	-	753,195				-	-
Landfill Heavy Equipment Maintenance	500,000	-	-	500,000				-	-
New Solid Waste and Recycle Facility	253,195	-	-	253,195				-	-
<b>Interceptor Sewer Fund</b>	<b>100,916,014</b>	<b>508,514</b>	<b>14,985,500</b>	<b>26,422,000</b>		<b>59,000,000</b>		<b>-</b>	<b>-</b>
Interceptor Sewer Fund	100,916,014	508,514	14,985,500	26,422,000		59,000,000		-	-
Citico Creek Sub Basin Combined Sewer Separation Project, 950 Riverside Dr, Chattanooga, TN 37403 (FEMA)	225,000	196,875	-	28,125				-	-
Citico CSO 929 Riverside Drive (FEMA)	106,159	92,889	-	13,270				-	-
Citico PS Improvements	4,000,000	-	-	-		4,000,000		-	-
Citico Pump Reliability Improvements (FEMA)	250,000	218,750	-	31,250				-	-
Contingency - Plans and Studies	200,000	-	-	200,000				-	-
Contingency MBWWTP Improvements	3,527,355	-	3,498,000	29,355				-	-
Critical Pump Station Improvements Master Plan	300,000	-	300,000	-				-	-
CSOTF Equipment Replacement Program	650,000	-	650,000	-				-	-
Implementation of CD Green Infra Projects in the CSS	500,000	-	500,000	-				-	-
Implementation of Vulnerability Recommendations	500,000	-	500,000	-				-	-
ISS Capacity Improvements	2,000,000	-	2,000,000	-				-	-
Laboratory Equipment	150,000	-	-	150,000				-	-
Long Term Control Plan Upgrades	2,737,500	-	2,737,500	-				-	-
Lupton City Sewer Rehabilitation	3,000,000	-	3,000,000	-				-	-
Lupton Drive Chronic SSO Elimination Project	4,000,000	-	-	4,000,000				-	-
MBWWTP Renewable Solar	2,250,000	-	-	2,250,000				-	-
MBWWTP Solids Process Optimization Implementation - Phase 4 (A-D) (Digester Upgrades)	20,000,000	-	-	-		20,000,000		-	-
MBWWTP Unox Electrical Upgrades	320,000	-	-	320,000				-	-
Mountain Creek PS Improvements	300,000	-	300,000	-				-	-
Program Management For Consent Decree Implementation	2,400,000	-	-	2,400,000				-	-
Riverview Park/CGCC Chronic SSO Elimination Project	4,000,000	-	-	4,000,000				-	-
Secondary Clarifier Flow Meter & Gate Replacement	1,500,000	-	1,500,000	-				-	-
South Chickamauga Creek 3 Rehabilitation	6,000,000	-	-	6,000,000				-	-
Tiftonia PS#1 Safety Upgrade	5,000,000	-	-	5,000,000				-	-
Tubman Site Sewer Replacement	2,000,000	-	-	2,000,000				-	-
Wet Weather Storage Phase 5 - East Brainerd	15,000,000	-	-	-		15,000,000		-	-
Wet Weather Storage Phase 6 - Hixson PS #1	10,000,000	-	-	-		10,000,000		-	-
Wet Weather Storage Phase 7 - Lee Highway	10,000,000	-	-	-		10,000,000		-	-
<b>Water Quality</b>	<b>4,973,000</b>	<b>188,125</b>	<b>334,526</b>	<b>4,450,349</b>				<b>-</b>	<b>-</b>
Water Quality	4,973,000	188,125	334,526	4,450,349				-	-
327 Cross Creek Rd (FEMA)	200,000	175,000	25,000	-				-	-
435 Oliver Street Chattanooga, TN 37405 (FEMA)	15,000	13,125	1,875	-				-	-

**City Of Chattanooga**  
Capital Budget Summary by Project  
Fiscal Year 2020

\*\*The initials "A.O." and "A.S.F." as appear in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance 13xxx

Row Labels	Proposed FY20	External	Reserves	Operations	Bonds	SRF	Hotel/Motel	EconDev	Other City
Automated Flood warning system	150,000		-	150,000				-	-
Central Avenue Ext Separation Project	1,300,000	-	-	1,300,000				-	-
Dartmouth/Five Points Watershed SIP - Phase I	50,000	-	-	50,000				-	-
Davidson Road	600,000		-	600,000				-	-
Flood Control Pump Station Upgrades	500,000		-	500,000				-	-
Floodplain Modeling	50,000	-	-	50,000				-	-
GI Prioritization Tool	50,000		-	50,000				-	-
Glass Street Area / Taylor St, Dodson Ave, Crutchfield St	350,000		-	350,000				-	-
Green Alley Program	144,000	-	-	144,000				-	-
Heavy Equipment	525,000		-	525,000				-	-
Operations Building	50,000		-	50,000				-	-
Riverfront Parkway/MLK CSS Separation Project	640,000	-	307,651	332,349				-	-
Stream Buffer Conservation	99,000	-	-	99,000				-	-
Stream Restoration/Various Sites	250,000		-	250,000				-	-
<b>TVRCS</b>	<b>2,000,000</b>								<b>2,000,000</b>
Fire Department	2,000,000								2,000,000
Microwave Radio and Multiprotocol Label Switching (MPLS)	2,000,000								2,000,000
<b>Clean Up</b>	<b>(11,022,611)</b>	<b>(14,124,685)</b>			<b>(954,800)</b>				<b>4,056,874</b>
<b>General Government</b>	<b>(4,930,604)</b>	<b>(4,446,144)</b>			<b>(3,000,000)</b>				<b>2,515,540</b>
<b>Agency</b>	<b>1,069,396</b>	<b>(1,446,144)</b>							<b>2,515,540</b>
Enterprise South Industrial Park (Clean-up)	1,020,619	(1,446,144)							2,466,763
ESIP Workforce Dev Center (Clean-up)	48,777								48,777
<b>IDB</b>	<b>(6,000,000)</b>	<b>(3,000,000)</b>			<b>(3,000,000)</b>				
6.2 Local Infrastructure (Welcome Center) (Clean-up)	(6,000,000)	(3,000,000)			(3,000,000)				
<b>Economic and Community Development</b>	<b>-</b>	<b>-</b>							<b>-</b>
<b>Agency</b>	<b>1,400,000</b>	<b>1,400,000</b>							<b>1,400,000</b>
Chattanooga Neighborhood Enterprise (A.O.)	200,000	200,000							200,000
Health, Education and Housing Facilities Board (A.O.)	700,000	700,000							700,000
Trust for Public Land (A.O.)	500,000	500,000							500,000
<b>ECD</b>	<b>(1,400,000)</b>	<b>(1,400,000)</b>							<b>(1,400,000)</b>
Affordable Housing Trust	(900,000)	(900,000)							(900,000)
NS Cap-S. Chick Greenway - Cromwell Connector (FY18)	(500,000)	(500,000)							(500,000)
<b>Police Department</b>	<b>750,926</b>				<b>499,200</b>				<b>251,726</b>
Police Department	750,926				499,200				251,726
Motorola Portable Radios (Clean-up)	251,726								251,726
Police Capital Projects	499,200				499,200				
<b>Fire Department</b>	<b>-</b>	<b>(899,497)</b>			<b>1,200,000</b>				<b>(300,503)</b>
Fire Department	-	(899,497)			1,200,000				(300,503)
City Wide Radio Equipment Lease Program (Clean-up)	-	(899,497)			1,200,000				(300,503)
<b>Public Works</b>	<b>(6,935,816)</b>	<b>(8,871,928)</b>			<b>346,000</b>				<b>1,590,111</b>
Public Works	(6,935,816)	(8,871,928)			346,000				1,590,111
21st Cent Cap - Parcels 8 & 9 (Clean-up)	1,590,111								
ESIP Connector Road Extension (Clean-up)	(10,000,000)	(10,000,000)							
ESIP Hickory Valley-Bonny Oaks Intersection (Clean-up)	324,710	324,710							
ESIP Traffic Intersection Study (Clean-up)	746,053	746,053							
Golf Cart Lease (Clean-up)	346,000				346,000				
MPO-Old State Projects (Clean-up)	899,497	899,497							
Playground Improvements (Clean-up)	19,073	19,073							

**City Of Chattanooga**  
 Capital Budget Summary by Project  
 Fiscal Year 2020

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Row Labels	Proposed FY20	External	Reserves	Operations	Bonds	SRF	Hotel/Motel	EconDev	Other City
Volunteer Ordinance Connector (Clean-up)	(861,260)	(861,260)							
<b>Transportation</b>	<b>92,883</b>	<b>92,883</b>							
Transportation	92,883	92,883							
MLK Corridor Improvements (Clean-up)	9,977	9,977							
Traffic Engineering Capital Equipment (Clean-up)	47,806	47,806							
Virginia Ave Greenway Traffic Calming (Clean-up)	35,100	35,100							
<b>Grand Total</b>	<b>183,862,174</b>	<b>25,568,212</b>	<b>21,320,026</b>	<b>33,750,394</b>	<b>8,945,690</b>	<b>59,000,000</b>	<b>669,889</b>	<b>18,000,000</b>	<b>16,607,963</b>





**City Of Chattanooga**  
Other City Sources by Project  
Fiscal Year 2020

Department	Other City Sources									
	Recommended Other City Sources	Fleet Mgt Fund (6504)	State Street Aid (2050)	TVRCS Reserves	Enterprise South Industrial Park (4013/A60108) Sale of Property)	Police Motorola Portable Radios (4012/H30107)	Police Capital/Narcotics Fund Revenue (Fund 4012)	MPO Old State Projects (4016/K13199)	ESIP Workforce Development Center (4013/A60116)	21st Century Waterfront Capital (4021)
General Government Economic & Community Development	1,069,396				1,020,619			48,777		
Police	251,726					251,726				
Public Works	7,489,608	5,000,000					899,497		1,590,111	
Transportation	1,740,359		1,740,359							
<b>Total Govt Funds</b>	<b>10,551,089</b>	<b>5,000,000</b>	<b>1,740,359</b>	<b>-</b>	<b>1,020,619</b>	<b>-</b>	<b>251,726</b>	<b>899,497</b>	<b>48,777</b>	<b>1,590,111</b>
Interceptor Sewer Water Quality TVRCS	2,000,000			2,000,000						
<b>Total Enterprise Funds</b>	<b>2,000,000</b>	<b>-</b>	<b>-</b>	<b>2,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total All Funds</b>	<b>12,551,089</b>	<b>5,000,000</b>	<b>1,740,359</b>	<b>2,000,000</b>	<b>1,020,619</b>	<b>-</b>	<b>251,726</b>	<b>899,497</b>	<b>48,777</b>	<b>1,590,111</b>

<b>General Government</b>	<b>1,069,396</b>									
Volkswagen Matching-Incentive for Electric Vehicle Production Facility	1,020,619				1,020,619					
Library HVAC/Electrical Phase 2	48,777							48,777		
<b>Economic &amp; Community Development</b>	<b>-</b>									
East Lake Park Improvements	-									
Environmental Protection Agency (EPA) Brownfield Cleanup Grant Cost Share	-									
<b>Police</b>	<b>251,726</b>									
In-Car Cameras	200,000					200,000				
Police Laptops	51,726					51,726				
<b>Public Works</b>	<b>7,489,608</b>									
Fleet Program Purchases	5,000,000	5,000,000								
54 Manufacturer's Rd (FEMA)	-									
235 Aster Ave (FEMA)	-									
495 Riverfront Parkway (FEMA)	-									
Chattanooga African American Museum Repairs	-									
City Buildings & YFD Centers Major Maintenance	899,497							899,497		
ESIP- Ferdinand Piech Way modifications	-									
Greenway Farm, 3008 Hamill Rd (FEMA)	-									
Heritage Park (FEMA)	-									
Increased Curbside Recycling	-									
Marina Floating Dock, 201 Riverfront Parkway (FEMA)	-									

**City Of Chattanooga**  
Other City Sources by Project  
Fiscal Year 2020

Department	Other City Sources									
	Recommended Other City Sources	Fleet Mgt Fund (6504)	State Street Aid (2050)	TVRCS Reserves	Enterprise South	Police Motorola Portable Radios (4012/H30107)	Police Capital/Narcotics Fund Revenue (Fund 4012)	MPO Old State Projects (4016/K13199)	ESIP Workforce Development Center (4013/A60116)	21st Century Waterfront Capital (4021)
					Industrial Park (4013/A60108) Sale of Property)					
Old Hixson Pk @ Chickamauga Crk (FEMA)	-									
Rivermont Park (FEMA)	-									
Ross's Landing, 201 Riverfront Pkwy (FEMA)	-									
Stringer's Ridge Park Landslide (FEMA)	-									
TN Riverwalk at Cameron Harbor, 634 Mariner Way (FEMA)	-									
Walnut Plaza/Holmberg Bridge/Ed Johnson Site Prep	-									
Walnut Street Bridge	1,590,111									1,590,111
<b>Transportation</b>	<b>1,740,359</b>									
Street improvements (paving) (P20201)	1,740,359		1,740,359							
3rd/4th Street	-									
2850 Hamill Rd (FEMA)	-									
5500 Lake Resort Drive (FEMA)	-									
CDBG Sidewalks	-									
Central Avenue	-									
Elder Mountain Road slope stabilization and roadway improvements (FEMA)	-									
Patten Parkway	-									
Signal Upgrade for Hickory Valley Rd at Discovery Dr	-									
Somerville Connector	-									
TIP- Traffic Sign Retro-reflectivity	-									
Trans Stsc Sdwk - Riverwalk Extension (Middle St to Incline) TIP Project Name:	-									
St. Elmo Riverwalk Extension	-									
Transit Signal Prioritization	-									
Wilcox Boulevard Tunnel, East Entrance (FEMA)	-									
Woodmore SRTS- Construction Phase & CEI	-									
<b>Interceptor Sewer System</b>	-									
Citico Creek Sub Basin Combined Sewer Separation, 950 Riverside Dr (FEMA)	-									
Citico CSO 929 Riverside Dr (FEMA)	-									
Citico Pump Reliability Improvements (FEMA)	-									

**City Of Chattanooga**  
 Other City Sources by Project  
 Fiscal Year 2020

Department	Other City Sources									
	Recommended Other City Sources	Fleet Mgt Fund (6504)	State Street Aid (2050)	TVRCS Reserves	Enterprise South Industrial Park (4013/A60108 Sale of Property)	Police Motorola Portable Radios (4012/H30107)	Police Capital/Narcotics Fund Revenue (Fund 4012)	MPO Old State Projects (4016/K13199)	ESIP Workforce Development Center (4013/A60116)	21st Century Waterfront Capital (4021)
<b>Water Quality</b>	-									
327 Cross Creek Rd (FEMA)	-									
435 Oliver Street Chattanooga, TN 37405	-									
<b>TVRCS</b>	<b>2,000,000</b>									
Microwave Radio and Multiprotocol Label Switching (MPLS)	2,000,000			2,000,000						
<b>Total Projects</b>	<b>12,551,089</b>	<b>5,000,000</b>	<b>1,740,359</b>	<b>2,000,000</b>	<b>1,020,619</b>	<b>-</b>	<b>251,726</b>	<b>899,497</b>	<b>48,777</b>	<b>1,590,111</b>



City Of Chattanooga

External Sources by Project

Fiscal Year 2020

Department	External Funding Sources														
	Recommended External Sources	Bristol Development	Environmental Protection Agency Brownfield Cleanup Grant	FEMA	Gestamp	Hamilton County	HUD	Plastic Omnium	Recycle Partnership	River City Company	Transportation Alternative Programs (TAP)	TIP Funding (through MPO)	TEMA	TDEC	WestRock
General Government	-														
Economic & Community Development	500,000		500,000												
Police	-														
Public Works	7,608,000			3,306,000		865,000			224,000	1,286,000			551,000	800,000	576,000
Transportation	30,888,258	250,000		17,400,000	45,184		200,000	2,622		447,772		9,642,680	2,900,000		
<b>Total Govt Funds</b>	<b>38,996,258</b>	<b>250,000</b>	<b>500,000</b>	<b>20,706,000</b>	<b>45,184</b>	<b>865,000</b>	<b>200,000</b>	<b>2,622</b>	<b>224,000</b>	<b>1,733,772</b>	<b>-</b>	<b>9,642,680</b>	<b>3,451,000</b>	<b>800,000</b>	<b>576,000</b>
Interceptor Sewer	508,514			435,869									72,645		
Water Quality	188,125			161,250									26,875		
TVRCS	-														
<b>Total Enterprise Funds</b>	<b>696,639</b>	<b>-</b>	<b>-</b>	<b>597,119</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>99,520</b>	<b>-</b>	<b>-</b>
<b>Total All Funds</b>	<b>39,692,897</b>	<b>250,000</b>	<b>500,000</b>	<b>21,303,119</b>	<b>45,184</b>	<b>865,000</b>	<b>200,000</b>	<b>2,622</b>	<b>224,000</b>	<b>1,733,772</b>	<b>-</b>	<b>9,642,680</b>	<b>3,550,520</b>	<b>800,000</b>	<b>576,000</b>
<b>General Government</b>	<b>-</b>														
Volkswagen Matching-Incentive for Electric Vehicle Production Facility	-														
Library HVAC/Electrical Phase 2	-														
<b>Economic &amp; Community Development</b>	<b>500,000</b>														
East Lake Park Improvements	-														
Environmental Protection Agency (EPA) Brownfield Cleanup Grant Cost Share	500,000		500,000												
Police	-														
In-Car Cameras	-														
Police Laptops	-														
<b>Public Works</b>	<b>7,608,000</b>														
Fleet Program Purchases	-														
54 Manufacturer's Rd (FEMA)	1,312,500			1,125,000									187,500		
235 Aster Ave (FEMA)	7,000			6,000									1,000		
495 Riverfront Parkway (FEMA)	262,500			225,000									37,500		
Chattanooga African American Museum Repairs	315,000					315,000									
City Buildings & YFD Centers Major Maintenance	-														
ESIP- Ferdinand Piech Way modifications	550,000					550,000									-
Greenway Farm, 3008 Hamill Rd (FEMA)	43,750			37,500									6,250		
Heritage Park (FEMA)	8,750			7,500									1,250		
Increased Curbside Recycling	1,600,000								224,000					800,000	576,000
Marina Floating Dock, 201 Riverfront Parkway (FEMA)	8,750			7,500									1,250		
Old Hixson Pk @ Chickamauga Crk (FEMA)	26,250			22,500									3,750		
Rivermont Park (FEMA)	21,875			18,750									3,125		
Ross's Landing, 201 Riverfront Pkwy (FEMA)	218,750			187,500									31,250		
Stringer's Ridge Park Landslide (FEMA)	1,925,000			1,650,000									275,000		
TN Riverwalk at Cameron Harbor, 634 Mariner Way (FEMA)	21,875			18,750									3,125		
Walnut Plaza/Holmberg Bridge/Ed Johnson Site Prep	1,286,000									1,286,000					

City Of Chattanooga

External Sources by Project

Fiscal Year 2020

Department	Recommended External Sources	External Funding Sources													
		Bristol Development	Environmental Protection Agency Brownfield Cleanup Grant	FEMA	Gestamp	Hamilton County	HUD	Plastic Omnium	Recycle Partnership	River City Company	Transportation Alternative Programs (TAP)	TIP Funding (through MPO)	TEMA	TDEC	WestRock
Walnut Street Bridge	-														
<b>Transportation</b>	<b>30,888,258</b>														
Street improvements (paving) (P20201)	-														
3rd/4th Street	6,800,000										6,800,000				
2850 Hamill Rd (FEMA)	4,375,000			3,750,000								625,000			
5500 Lake Resort Drive (FEMA)	7,875,000			6,750,000								1,125,000			
CDBG Sidewalks	200,000						200,000								
Central Avenue	1,096,000										1,096,000				
Elder Mountain Road slope stabilization and roadway improvements (FEMA)	6,125,000			5,250,000								875,000			
Patten Parkway	447,772									447,772					
Signal Upgrade for Hickory Valley Rd at Discovery Dr	47,806				45,184			2,622							
Somerville Connector	250,000	250,000													
TIP- Traffic Sign Retro-reflectivity	477,818										477,818				
Trans Stsc Sdwk - Riverwalk Extension (Middle St to Incline) TIP Project Name: St. Elmo Riverwalk Extension	118,862										118,862				
Transit Signal Prioritization	1,000,000										1,000,000				
Wilcox Boulevard Tunnel, East Entrance (FEMA)	1,925,000			1,650,000								275,000			
Woodmore SRTS- Construction Phase & CEI	150,000										150,000				
<b>Interceptor Sewer System</b>	<b>508,514</b>														
Citico Creek Sub Basin Combined Sewer Separation, 950 Riverside Dr (FEMA)	196,875			168,750								28,125			
Citico CSO 929 Riverside Dr (FEMA)	92,889			79,619								13,270			
Citico Pump Reliability Improvements (FEMA)	218,750			187,500								31,250			
<b>Water Quality</b>	<b>188,125</b>														
327 Cross Creek Rd (FEMA)	175,000			150,000								25,000			
435 Oliver Street Chattanooga, TN 37405	13,125			11,250								1,875			
<b>TVRCS</b>	<b>-</b>														
Microwave Radio and Multiprotocol Label Switching (MPLS)	-														
<b>Total Projects</b>	<b>39,692,897</b>	<b>250,000</b>	<b>500,000</b>	<b>21,303,119</b>	<b>45,184</b>	<b>865,000</b>	<b>200,000</b>	<b>2,622</b>	<b>224,000</b>	<b>1,733,772</b>	<b>-</b>	<b>9,642,680</b>	<b>3,550,520</b>	<b>800,000</b>	<b>576,000</b>

**City Of Chattanooga**  
 Other City Sources (Budget Cleanup) by Project  
 Fiscal Year 2020

Project Name	Fleet Mgt	State Street Aid	Cromwell	Affordable Housing	Sale of Property	Leases/Bonds	Narcotics	Economic	Misc	Interest	Total Other City	Total All Funding
	Fund (6504)	(2050)	Connector (4020) G30016	Trust (4020) G30018								
Police												
Police Capital Projects						499,200.00						499,200.00
Motorola Portable Radios							251,726.40				251,726.40	251,726.40
General												
Enterprise South Industrial Park					2,399,293.14					67,469.53	2,466,762.67	2,466,762.67
ESIP Workforce Dev Center								48,777.00			48,777.00	48,777.00
21st Cent Cap - Parcels 8 & 9					1,568,858.98				15,868.68	5,383.69	1,590,111.35	1,590,111.35
6.2 Local Infrastructure (Welcome Center)						(3,000,000.00)						(3,000,000.00)
Public Works												
MPO-Old State Projects												-
ESIP Hickory Valley-Bonny Oaks Intersection												-
ESIP Traffic Intersection Study												-
Playground Improvements												-
Golf Cart Lease						346,000.20						346,000.20
Volunteer Ordinance Connector												-
ESIP Connector Road Extension												-
CDOT												
Traffic Engineering Capital Equipment												-
MLK Corridor Improvements												-
Virginia Ave Greenway Traffic Calming												-
Fire												
City Wide Radio Equipment Lease Program						1,200,000.00	(251,726.40)	(48,777.00)			(300,503.00)	899,497.00
Economic & Community Development												
NS Cap-S. Chick Greenway - Cromwell Connector (FY18)			(500,000.00)									(500,000.00)
Trust for Public Land (Cromwell) (A.O.)			500,000.00									500,000.00
Affordable Housing Trust				(900,000.00)								(900,000.00)
Chattanooga Neighborhood Enterprise (A.O.)				200,000.00								200,000.00
Health, Education and Housing Facilities Board (A.O.)				700,000.00								700,000.00
	-	-	-	-	3,968,152.12	(954,799.80)	-	-	15,868.68	72,853.22	4,056,874.42	3,102,074.62

**City Of Chattanooga**  
 External Sources (Budget Cleanup) by Project  
 Fiscal Year 2020

Project Name								Total External Sources
	Hamilton County	HUD	Federal	State	Private Donations/ Misc	CNE	Partnership Agreement	
Police								
Police Capital Projects								-
Motorola Portable Radios								-
General								
Enterprise South Industrial Park	(696,143.81)		(750,000.00)					(1,446,143.81)
ESIP Workforce Dev Center								-
21st Cent Cap - Parcels 8 & 9								-
6.2 Local Infrastructure (Welcome Center)	(3,000,000.00)							(3,000,000.00)
Public Works								
MPO-Old State Projects				899,497.00				899,497.00
ESIP Hickory Valley-Bonny Oaks Intersection	324,710.12							324,710.12
ESIP Traffic Intersection Study	746,053.04							746,053.04
Playground Improvements	15,000.00	4,072.59						19,072.59
Golf Cart Lease								-
Volunteer Ordinance Connector				(861,260.38)				(861,260.38)
ESIP Connector Road Extension			(10,000,000.00)					(10,000,000.00)
CDOT								
Traffic Engineering Capital Equipment					47,806.29			47,806.29
MLK Corridor Improvements							9,976.70	9,976.70
Virginia Ave Greenway Traffic Calming						35,100.00		35,100.00
Fire								
City Wide Radio Equipment Lease Program				(899,497.00)				(899,497.00)
Economic & Community Development								
NS Cap-S. Chick Greenway - Cromwell Connector (FY18)								
Trust for Public Land (Cromwell) (A.O.)								
Affordable Housing Trust								
Chattanooga Neighborhood Enterprise (A.O.)								
Health, Education and Housing Facilities Board (A.O.)								
	<b>(2,610,380.65)</b>	<b>4,072.59</b>	<b>(10,750,000.00)</b>	<b>(861,260.38)</b>	<b>47,806.29</b>	<b>35,100.00</b>	<b>9,976.70</b>	<b>(14,124,685.45)</b>



RESOLUTION NO. \_\_\_\_\_

A RESOLUTION ADOPTING A FIVE-YEAR CAPITAL IMPROVEMENT PLAN FOR FISCAL YEARS 2020-2024, SUBJECT TO FUTURE REVISION; A COPY OF WHICH IS ATTACHED HERETO AND MADE A PART HEREOF BY REFERENCE.

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BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE, That there be and is hereby adopted a five-year Capital Improvement Plan for Fiscal Years 2020-2024 for the City of Chattanooga, subject to future revisions; a copy of which is attached hereto and made a part hereof by reference.

ADOPTED: \_\_\_\_\_, 2019



## City of Chattanooga

### FY20-24 Capital Budget Summary by Department

Department	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Proposed FY2024	5 Year Total
<b>General</b>						
Economic and Community Development	2,573,700	4,733,000	3,600,000	3,000,000	2,000,000	15,906,700
Fire Department	335,000	2,125,000	2,825,000	-	-	5,285,000
Police Department	768,325	731,600	707,100	300,000	300,000	2,807,025
Public Works	26,151,145	14,100,000	8,100,000	10,100,000	9,700,000	68,151,145
Transportation	47,282,605	26,444,657	24,884,000	20,562,900	26,781,561	145,955,723
YFD Recreation	550,000	550,000	2,500,000	-	-	3,600,000
General Government/CARTA	8,581,801	4,300,031	2,753,635	2,230,939	824,941	18,691,347
<b>General Total</b>	<b>86,242,576</b>	<b>52,984,288</b>	<b>45,369,735</b>	<b>36,193,839</b>	<b>39,606,502</b>	<b>260,396,940</b>
<b>Enterprise</b>						
Interceptor Sewer Fund	100,916,014	85,150,000	59,800,000	40,250,000	20,500,000	306,616,014
Water Quality	4,973,000	8,559,000	7,140,000	7,320,000	11,490,000	39,482,000
Solid Waste	753,195	1,500,000	500,000	500,000	500,000	3,753,195
TVRCS	2,000,000					2,000,000
<b>Enterprise Total</b>	<b>108,642,209</b>	<b>95,209,000</b>	<b>67,440,000</b>	<b>48,070,000</b>	<b>32,490,000</b>	<b>351,851,209</b>
<b>Clean Up</b>						
Economic and Community Development	-	-	-	-	-	-
Fire Department	-	-	-	-	-	-
Police Department	750,926	-	-	-	-	750,926
Public Works	(6,935,816)	-	-	-	-	(6,935,816)
Transportation	92,883	-	-	-	-	92,883
General Government/CARTA	(4,930,604)	-	-	-	-	(4,930,604)
<b>Clean Up Total</b>	<b>(11,022,611)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(11,022,611)</b>
<b>Total All Funds</b>	<b>183,862,174</b>	<b>148,193,288</b>	<b>112,809,735</b>	<b>84,263,839</b>	<b>72,096,502</b>	<b>601,225,538</b>



**City of Chattanooga**  
FY20-24 Capital Budget Summary by Project

**\*\*The initials "A.O." and "A.S.F." as appear in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance 13xxx**

Department	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Proposed FY2024	5 Year Total
<b>General</b>	<b>86,242,576</b>	<b>52,984,288</b>	<b>45,369,735</b>	<b>36,193,839</b>	<b>39,606,502</b>	<b>260,396,940</b>
<b>General Government/CARTA</b>	<b>8,581,801</b>	<b>4,300,031</b>	<b>2,753,635</b>	<b>2,230,939</b>	<b>824,941</b>	<b>18,691,347</b>
Agency	3,700,000	500,000	-	-	-	4,200,000
Charles H. Coolidge Medal of Honor Heritage Center (A.O.) Chattanooga Zoo:	250,000	-	-	-	-	250,000
African Expansion (A.O.)	250,000	250,000	-	-	-	500,000
Erlanger Children's Hospital (A.O.)	250,000	250,000	-	-	-	500,000
Chattanooga Design Studio (Public Realm Tactical Pilot Projects) (A.O.)	300,000	-	-	-	-	300,000
Stadium Digital Videoboard (A.O.)	150,000	-	-	-	-	150,000
Volkswagen Matching-Incentive for Electric Vehicle Production Facility (A.O.)	2,500,000	-	-	-	-	2,500,000
Chattanooga Area Regional Transportation Authority	429,878	744,391	751,192	763,041	324,941	3,013,443
CARTA Facilities Projects	40,137	41,341	42,581	43,858	45,174	213,091
CARTA Technology Projects	29,712	28,050	28,611	29,183	29,767	145,323
CARTA Vehicles & Equipment	360,029	675,000	680,000	690,000	250,000	2,655,029
Chattanooga Public Library	2,193,547	-	524,875	967,898	-	3,686,320
Library - Accessibility Improvements	-	-	324,875	967,898	-	1,292,773
Library - Asbestos Abatement	-	-	200,000	-	-	200,000
Library HVAC/Electrical Phase 2	2,193,547	-	-	-	-	2,193,547
Department of Information Technology	520,000	650,000	500,000	500,000	500,000	2,670,000
City Network Rebuild	200,000	400,000	300,000	300,000	300,000	1,500,000
Citywide Security Cameras	-	250,000	200,000	200,000	200,000	850,000
Website Upgrade	320,000	-	-	-	-	320,000
Finance and Administration	1,738,376	2,405,640	977,568	-	-	5,121,584
Cloud Software as a Service (SaaS)	1,738,376	2,405,640	977,568	-	-	5,121,584
<b>Economic and Community Development</b>	<b>2,573,700</b>	<b>4,733,000</b>	<b>3,600,000</b>	<b>3,000,000</b>	<b>2,000,000</b>	<b>15,906,700</b>
Economic and Community Development	2,573,700	4,733,000	3,600,000	3,000,000	2,000,000	15,906,700
Chattown Skate Park	274,000	1,500,000	-	-	-	1,774,000
East Lake Park Improvements	150,000	-	-	-	-	150,000
Enterprise South Industrial Park Site Development	-	-	1,000,000	-	-	1,000,000
Environmental Protection Agency (EPA) Brownfield Cleanup Grant Cost Share	600,000	-	-	-	-	600,000
Harris Johnson Park Redesign and Renovation	-	250,000	-	-	-	250,000
Lynnbrook Park	137,000	400,000	100,000	-	-	637,000
Neighborhood Reinvestment Fund	200,000	1,000,000	1,500,000	2,000,000	2,000,000	6,700,000
Public Art in New Capital Construction	212,700	-	-	-	-	212,700
Sterchi Farm Redevelopment Phase II	-	583,000	-	-	-	583,000
Health, Education and Housing Facilities Board (Affordable Housing Fund) (A.O.)	1,000,000	1,000,000	1,000,000	1,000,000	-	4,000,000
<b>Fire Department</b>	<b>335,000</b>	<b>2,125,000</b>	<b>2,825,000</b>	<b>-</b>	<b>-</b>	<b>5,285,000</b>
Fire Department	335,000	2,125,000	2,825,000	-	-	5,285,000
Automatic External Defibrillators (AED) Replacement	100,000	-	-	-	-	100,000
Fire Station Capital Maintenance	75,000	75,000	75,000	-	-	225,000
Regional Training Facility	-	-	2,750,000	-	-	2,750,000
Station 15 Replacement	160,000	2,050,000	-	-	-	2,210,000
<b>Police Department</b>	<b>768,325</b>	<b>731,600</b>	<b>707,100</b>	<b>300,000</b>	<b>300,000</b>	<b>2,807,025</b>
Police Department	768,325	731,600	707,100	300,000	300,000	2,807,025
All Police Facilities Security Enhancements	-	-	53,500	-	-	53,500
In Car Cameras	200,000	-	-	-	-	200,000
Police Annex Renovation Phase II	-	-	120,000	-	-	120,000

**City of Chattanooga**  
FY20-24 Capital Budget Summary by Project

**\*\*The initials "A.O." and "A.S.F." as appear in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance 13xxx**

Department	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Proposed FY2024	5 Year Total
Police Laptops	150,000	300,000	300,000	300,000	300,000	1,350,000
Police Service Center Roof Replacements	-	348,000	-	-	-	348,000
Police Vehicle Equipment Package	195,000	-	-	-	-	195,000
RECOVER System	66,600	-	-	-	-	66,600
Special Operation Robot Intelligence	-	-	150,000	-	-	150,000
RTIC	156,725	83,600	83,600	-	-	323,925
<b>Public Works</b>	<b>26,151,145</b>	<b>14,100,000</b>	<b>8,100,000</b>	<b>10,100,000</b>	<b>9,700,000</b>	<b>68,151,145</b>
Public Works	26,151,145	14,100,000	8,100,000	10,100,000	9,700,000	68,151,145
Chattanooga African American Museum Repairs	630,000	-	-	-	-	630,000
City Buildings & YFD Centers Major Maintenance	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
City Facilities Assessment	300,000	-	-	-	-	300,000
City Facilities Capital Improvements and/or Campus Consolidation	1,617,000	2,000,000	-	-	-	3,617,000
City Hall Boiler Replacement	-	750,000	-	-	-	750,000
City Yard Improvements	-	-	100,000	-	-	100,000
ESIP - Ferdinand Piech Way modifications	1,100,000	-	-	-	-	1,100,000
Fleet Capital Infusion	2,588,680	3,000,000	2,000,000	3,000,000	3,000,000	13,588,680
Fleet Program Purchases	5,000,000	4,000,000	4,000,000	5,000,000	5,000,000	23,000,000
Golf Course Maintenance Equipment Replacement	-	150,000	100,000	100,000	-	350,000
Greenway Farm Conference Center Replacement	300,000	-	-	-	-	300,000
Heritage Park	-	-	-	-	-	-
Increased Curbside Recycling	1,600,000	-	-	-	-	1,600,000
Parks ADA Repairs	200,000	300,000	200,000	100,000	-	800,000
Parks, Playgrounds, Field Maintenance	300,000	300,000	700,000	700,000	700,000	2,700,000
Plan of Services Obligations	250,000	700,000	-	-	-	950,000
Project Management Software	50,000	200,000	-	-	-	250,000
Site Improvement Requirements for New Construction of YFD Facilities	2,577,000	-	-	-	-	2,577,000
South Chattanooga Creek Greenway	-	200,000	-	-	-	200,000
Walnut Plaza	-	-	-	-	-	-
Walnut Street Bridge	1,960,000	1,500,000	-	200,000	-	3,660,000
Building Energy Efficiency Upgrades	184,465	-	-	-	-	184,465
Walnut Plaza/Holmberg Bridge/Ed Johnson Site Prep	1,586,000	-	-	-	-	1,586,000
Stringer's Ridge Park Landslide (FEMA)	2,200,000	-	-	-	-	2,200,000
54 Manufacturer's Road (FEMA)	1,500,000	-	-	-	-	1,500,000
495 Riverfront Parkway (FEMA)	300,000	-	-	-	-	300,000
Ross's Landing, 201 Riverfront Pkwy (FEMA)	250,000	-	-	-	-	250,000
Greenway Farm, 3008 Hamill Road, Chattanooga, TN (FEMA)	50,000	-	-	-	-	50,000
Old Hixson Pk @ Chickamauga Crk (FEMA)	30,000	-	-	-	-	30,000
TN Riverwalk at Cameron Harbor, 634 Mariner Way (FEMA)	25,000	-	-	-	-	25,000
Rivermont Park (FEMA)	25,000	-	-	-	-	25,000
Marina Floating Dock, 201 Riverfront Parkway, Chattanooga, TN (FEMA)	10,000	-	-	-	-	10,000
Heritage Park (FEMA)	10,000	-	-	-	-	10,000
235 Aster Ave (FEMA)	8,000	-	-	-	-	8,000
Electric Vehicle Infrastructure	50,000	-	-	-	-	50,000
Tivoli Foundation Annual Capital Appropriation (A.O.)	450,000	-	-	-	-	450,000
<b>Transportation</b>	<b>47,282,605</b>	<b>26,444,657</b>	<b>24,884,000</b>	<b>20,562,900</b>	<b>26,781,561</b>	<b>145,955,723</b>
Transportation	47,282,605	26,444,657	24,884,000	20,562,900	26,781,561	145,955,723
3rd / 4th Street (REQ)	8,500,000	8,500,000	-	-	-	17,000,000
3rd Street at Palmetto Traffic Signal Installation	250,000	250,000	-	-	-	500,000
613 Broad Street Sidewalk Repair	150,000	-	-	-	-	150,000

**City of Chattanooga**  
FY20-24 Capital Budget Summary by Project

**\*\*The initials "A.O." and "A.S.F." as appear in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance 13xxx**

Department	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Proposed FY2024	5 Year Total
Airport Area Road Improvements - Traffic & Safety Improvements at E. Brainerd/Lee Highway Intersection	300,000	-	-	-	-	300,000
Airport Area Road Improvements - Traffic & Safety Improvements at Lee Highway/ Chickamauga Road/ Airport Road	-	-	-	-	-	-
Airport Area Road Improvements - Vance Road Traffic Calming	-	-	160,000	-	-	160,000
Alton Park Riverwalk Connector	150,000	-	200,000	2,000,000	-	2,350,000
Area 3 Commercial District Streetscape Improvements	225,000	-	-	-	-	225,000
Bridge Maintenance - Multiple Locations (P20402) Trans Bridge - Repairs to City Owned Bridges - Standifer Gap (REQ)	-	100,000	500,000	-	-	600,000
CDBG Sidewalks	200,000	100,000	100,000	100,000	100,000	600,000
Central Avenue (REQ)	1,370,000	2,000,000	10,500,000	-	-	13,870,000
CHATT1 TIP Resurfacing Grouping (P20213)	647,855	-	-	-	-	647,855
City Center Connectivity - Georgia Ave and Patten Porch	-	-	300,000	5,000,000	-	5,300,000
CMAQ 2 Protected Bike Lanes	-	-	-	-	1,700,000	1,700,000
East Lake Connector	-	-	-	400,000	-	400,000
Goodwin Road Segment 4 / Hamilton Pl Blvd. (REQ)	-	-	-	1,000,000	4,000,000	5,000,000
Hwy 58 Bicycle and Pedestrian Facilities Phase 2 (REQ)	-	2,180,561	-	-	-	2,180,561
Lee Highway at McCutcheon Traffic Signal Installation	-	250,000	-	-	-	250,000
Long Street - TDOT Repair Project	-	-	-	192,500	-	192,500
Man/Hamm Paving FDR or -Full Depth Reclamation- of Hamm Rd. & Resurfacing of Manufacturers	-	600,000	-	-	-	600,000
Market Street Streetscape Improvements	-	-	500,000	-	-	500,000
McCallie Avenue Bridge Northwestern Abutment Study + Future Repair	-	450,000	2,000,000	-	-	2,450,000
Miscellaneous right-of-way purchases for ADA specific 311 sidewalk requests.	-	60,000	60,000	60,000	60,000	240,000
Modernize 9 Signalized Intersections	-	-	1,000,000	1,000,000	1,050,000	3,050,000
Patten Parkway	2,447,772	-	-	-	-	2,447,772
Pavement Preventative Maintenance	250,000	250,000	250,000	250,000	250,000	1,250,000
PCI Database Update	400,000	50,000	50,000	50,000	50,000	600,000
Pelican Drive at Jersey Pike	50,000	-	-	-	-	50,000
Roadway Slope Failure (P20205)	-	1,000,000	500,000	500,000	500,000	2,500,000
Shallowford Road, Airport to Jersey (REQ)	-	-	-	1,100,000	10,000,000	11,100,000
Sidewalks (P20306)	350,000	1,431,000	1,564,000	1,710,400	1,871,561	6,926,961
Signal Upgrade for Hickory Valley Rd at Discovery Dr (to accept donation agreement) P20118	47,806	-	-	-	-	47,806
Somerville Connector	500,000	-	-	-	-	500,000
Street Improvements (paving) (P20201)	4,112,209	5,000,000	5,000,000	5,000,000	5,000,000	24,112,209
TIP - Traffic Sign Retro-reflectivity	563,963	-	-	-	-	563,963
TIP Paving CHATT3R1720 (P20214)	-	1,200,000	1,200,000	1,200,000	1,200,000	4,800,000
Trans Stsc Sdwk - Riverwalk Extension (US 27 - Mocc Bend IC) (P20309)	-	2,023,096	-	-	-	2,023,096
Man/Hamm Streetscape Project	-	2,023,096	-	-	-	2,023,096
Trans Stsc Sdwk - Riverwalk Extension (Middle St to Incline) TIP Project Name: St. Elmo Riverwalk Extension	1,000,000	-	-	-	-	1,000,000
Transit Signal Prioritization	1,250,000	-	-	-	-	1,250,000
Woodmore SRTS - Construction Phase & CEI (P20312)	368,000	-	-	-	-	368,000
Bridge Management & Maintenance (Bailey Ave) - Multiple Locations (Local Funds Capital Projects - Not tied to TIP)	950,000	1,000,000	1,000,000	1,000,000	1,000,000	4,950,000
5500 Lake Resort Drive (FEMA)	9,000,000	-	-	-	-	9,000,000

**City of Chattanooga**  
FY20-24 Capital Budget Summary by Project

**\*\*The initials "A.O." and "A.S.F." as appear in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance 13xxx**

Department	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Proposed FY2024	5 Year Total
Elder Mountain Road slope stabilization and roadway improvements (FEMA)	7,000,000	-	-	-	-	7,000,000
2850 Hamill Road (FEMA)	5,000,000	-	-	-	-	5,000,000
Wilcox Boulevard Tunnel, East Entrance (FEMA)	2,200,000	-	-	-	-	2,200,000
<b>YFD Recreation</b>	<b>550,000</b>	<b>550,000</b>	<b>2,500,000</b>	-	-	<b>3,600,000</b>
YFD Recreation	550,000	550,000	2,500,000	-	-	3,600,000
Early Learning Center Capital Grants	100,000	150,000	-	-	-	250,000
Head Start Facility Build Out and Repair	200,000	250,000	250,000	-	-	700,000
OEL Curriculum	150,000	150,000	-	-	-	300,000
Security Camera Replacement for Head Start	100,000	-	-	-	-	100,000
YFD Building Renovations	-	-	2,250,000	-	-	2,250,000
<b>Enterprise</b>	<b>108,642,209</b>	<b>95,209,000</b>	<b>67,440,000</b>	<b>48,070,000</b>	<b>32,490,000</b>	<b>351,851,209</b>
<b>Interceptor Sewer Fund</b>	<b>100,916,014</b>	<b>85,150,000</b>	<b>59,800,000</b>	<b>40,250,000</b>	<b>20,500,000</b>	<b>306,616,014</b>
Interceptor Sewer Fund	100,916,014	85,150,000	59,800,000	40,250,000	20,500,000	306,616,014
23rd St PS Improvements	-	4,000,000	-	-	-	4,000,000
Central Avenue Interceptor Sewer	-	6,000,000	-	-	-	6,000,000
Citico PS Improvements	4,000,000	-	-	-	-	4,000,000
Contingency - Plans and Studies	200,000	200,000	200,000	200,000	200,000	1,000,000
Contingency MBWWTP Improvements	3,527,355	3,000,000	4,000,000	2,500,000	3,000,000	16,027,355
Critical Pump Station Improvements Master Plan	300,000	-	-	-	-	300,000
CSOTF Equipment Replacement Program	650,000	300,000	300,000	300,000	300,000	1,850,000
Focused SSES and Rehab - Phase II	-	8,500,000	8,000,000	-	-	16,500,000
Implementation of CD Green Infra Projects in the CSS	500,000	500,000	500,000	500,000	-	2,000,000
Implementation of Vulnerability Recommendations	500,000	500,000	500,000	-	-	1,500,000
ISS Capacity Improvements	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Laboratory Equipment	150,000	-	-	-	-	150,000
Long Term Control Plan Upgrades	2,737,500	-	-	-	-	2,737,500
Lupton City Sewer Rehabilitation	3,000,000	-	-	-	-	3,000,000
Lupton Drive Chronic SSO Elimination Project	4,000,000	1,000,000	-	-	-	5,000,000
MBWWTP Oxygen Plant Replacement	-	-	12,000,000	-	-	12,000,000
MBWWTP Renewable Solar	2,250,000	-	-	-	-	2,250,000
MBWWTP Solids Process Optimization Implementation - Phase 4 (A-D) (Digester Upgrades)	20,000,000	20,000,000	20,000,000	20,000,000	-	80,000,000
MBWWTP Unox Electrical Upgrades	320,000	-	-	-	-	320,000
MBWWTP Warehouse Improvements	-	-	1,500,000	-	-	1,500,000
MBWWTP Wet Weather Treatment Feasibility Study	-	500,000	-	-	-	500,000
Mountain Creek PS Improvements	300,000	-	-	-	-	300,000
Program Management For Consent Decree Implementation	2,400,000	1,800,000	1,800,000	1,500,000	-	7,500,000
Pump Station Generator 1	-	750,000	-	-	-	750,000
Pump Station Generator 2	-	750,000	-	-	-	750,000
Pump Station Generator 3	-	-	-	750,000	-	750,000
Pump Station Improvements	-	2,000,000	2,000,000	-	-	4,000,000
Pump Station Improvements (IPS Screen Bypass Project)	-	-	-	1,500,000	-	1,500,000
Riverview Park/CGCC Chronic SSO Elimination Project	4,000,000	1,000,000	-	-	-	5,000,000
Secondary Clarifier Flow Meter & Gate Replacement	1,500,000	-	-	-	-	1,500,000
South Chic PS Improvements	-	-	5,000,000	11,000,000	-	16,000,000
South Chickamauga Creek 3 Rehabilitation	6,000,000	-	-	-	-	6,000,000
Tiftonia PS#1 Safety Upgrade	5,000,000	-	-	-	-	5,000,000



**City of Chattanooga**  
FY20-24 Capital Budget Summary by Project

**\*\*The initials "A.O." and "A.S.F." as appear in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance 13xxx**

Department	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Proposed FY2024	5 Year Total
Tiftonia PS#2 Safety Upgrade	-	-	2,000,000	-	-	2,000,000
Tiftonia PS#3 Safety Upgrade	-	2,000,000	-	-	-	2,000,000
Tubman Site Sewer Replacement	2,000,000	-	-	-	-	2,000,000
West Tiftonia Sewer Connector Rehabilitation	-	350,000	-	-	-	350,000
Wet Weather Storage - Phase 3	-	10,000,000	-	-	-	10,000,000
Wet Weather Storage Phase 10 - Ringgold PS	-	-	-	-	15,000,000	15,000,000
Wet Weather Storage Phase 5 - East Brainerd	15,000,000	-	-	-	-	15,000,000
Wet Weather Storage Phase 6 - Hixson PS #1	10,000,000	-	-	-	-	10,000,000
Wet Weather Storage Phase 7 - Lee Highway	10,000,000	5,000,000	-	-	-	15,000,000
Wet Weather Storage Phase 8 - Brainerd YFD	-	15,000,000	-	-	-	15,000,000
Citico Pump Reliability Improvements (FEMA)	250,000	-	-	-	-	250,000
Citico Creek Sub Basin Combined Sewer Separation Project, 950 Riverside Dr, Chattanooga, TN 37403 (FEMA)	225,000	-	-	-	-	225,000
Citico CSO 929 Riverside Drive (FEMA)	106,159	-	-	-	-	106,159
<b>Water Quality</b>	<b>4,973,000</b>	<b>8,559,000</b>	<b>7,140,000</b>	<b>7,320,000</b>	<b>11,490,000</b>	<b>39,482,000</b>
Water Quality	4,973,000	8,559,000	7,140,000	7,320,000	11,490,000	39,482,000
Arden Ave Drainage Improvements	-	250,000	-	-	-	250,000
Automated Flood warning system	150,000	150,000	150,000	150,000	150,000	750,000
Brainerd & South Howell	-	-	1,110,000	-	-	1,110,000
Central Avenue Ext Separation Project	1,300,000	-	-	4,000,000	7,740,000	13,040,000
Citico Creek Restoration (Upper Citico Creek Culvert Improvements Project)	-	-	2,290,000	-	-	2,290,000
Dartmouth/Five Points Watershed SIP - Phase I	50,000	900,000	-	-	250,000	1,200,000
Davidson Road	600,000	750,000	750,000	-	-	2,100,000
Elder Mountain Road	-	-	-	890,000	2,000,000	2,890,000
Flood Control Pump Station Upgrades	500,000	1,500,000	500,000	-	-	2,500,000
Floodplain Modeling	50,000	200,000	-	200,000	250,000	700,000
GI Prioritization Tool	50,000	-	-	-	-	50,000
Glass Street Area / Taylor St, Dodson Ave, Crutchfield St	350,000	1,500,000	1,000,000	-	-	2,850,000
Granada Dr. System Relocation (Collapsed upstream WPA connection)	-	350,000	-	-	-	350,000
Green Alley Program	144,000	150,000	150,000	150,000	150,000	744,000
Green Infrastructure SOV Bank	-	250,000	-	250,000	100,000	600,000
Heavy Equipment	525,000	670,000	-	-	-	1,195,000
Latta St (Upper Citico Creek Culvert Improvements Project)	-	167,000	-	-	-	167,000
On-Call Landscape Design	-	-	100,000	-	-	100,000
Operations Building	50,000	-	-	-	-	50,000
Regional Detention Buffer/Easement	-	-	350,000	350,000	350,000	1,050,000
Riverfront Parkway/MLK CSS Separation Project	640,000	700,000	640,000	-	-	1,980,000
Riverside Dr (Upper Citico Creek Culvert Improvements Project)	-	173,000	-	-	-	173,000
Stream Buffer Conservation	99,000	99,000	-	200,000	-	398,000
Stream Restoration/Various Sites	250,000	250,000	-	250,000	250,000	1,000,000
Stuart St (Upper Citico Creek Culvert Improvements Project)	-	150,000	-	-	-	150,000
USACE/FEMA Floodplain Culvert Replacement Projects	-	100,000	100,000	250,000	250,000	700,000
Wisdom St (Upper Citico Creek Culvert Improvements Project)	-	-	-	630,000	-	630,000
WPA - N. Market St, Branch /Renaissance Park WQ Improvements	-	250,000	-	-	-	250,000
327 Cross Creek Rd (FEMA)	200,000	-	-	-	-	200,000
435 Oliver Street Chattanooga, TN 37405 (FEMA)	15,000	-	-	-	-	15,000
<b>Solid Waste</b>	<b>753,195</b>	<b>1,500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>3,753,195</b>
Solid Waste	753,195	1,500,000	500,000	500,000	500,000	3,753,195

**City of Chattanooga**  
FY20-24 Capital Budget Summary by Project

**\*\*The initials "A.O." and "A.S.F." as appear in this section shall have the same meaning as described in Section 5a of the Operating Budget Ordinance 13xxx**

Department	Proposed FY2020	Proposed FY2021	Proposed FY2022	Proposed FY2023	Proposed FY2024	5 Year Total
Landfill Heavy Equipment Maintenance	500,000	500,000	500,000	500,000	500,000	2,500,000
New Solid Waste and Recycle Facility	253,195	1,000,000	-	-	-	1,253,195
<b>TVRCS</b>	<b>2,000,000</b>					<b>2,000,000</b>
Fire Department	2,000,000					<b>2,000,000</b>
Microwave Radio and Multiprotocol Label Switching (MPLS)	2,000,000					2,000,000
<b>Clean Up</b>	<b>(11,022,611)</b>	-	-	-	-	<b>(11,022,611)</b>
<b>General Government/CARTA</b>	<b>(4,930,604)</b>	-	-	-	-	<b>(4,930,604)</b>
Agency	1,069,396	-	-	-	-	1,069,396
Enterprise South Industrial Park (Clean-up)	1,020,619	-	-	-	-	1,020,619
ESIP Workforce Dev Center (Clean-up)	48,777	-	-	-	-	48,777
IDB	(6,000,000)	-	-	-	-	(6,000,000)
6.2 Local Infrastructure (Welcome Center) (Clean-up)	(6,000,000)	-	-	-	-	(6,000,000)
<b>Economic and Community Development</b>	-	-	-	-	-	-
Agency	1,400,000	-	-	-	-	1,400,000
Trust for Public Land (A.O.)	500,000	-	-	-	-	<b>500,000</b>
Health, Education and Housing Facilities Board (A.O.)	700,000	-	-	-	-	700,000
Chattanooga Neighborhood Enterprise (A.O.)	200,000	-	-	-	-	200,000
ECD	(1,400,000)	-	-	-	-	(1,400,000)
NS Cap-S. Chick Greenway - Cromwell Connector (FY18)	(500,000)	-	-	-	-	<b>(500,000)</b>
Affordable Housing Trust	(900,000)	-	-	-	-	(900,000)
<b>Fire Department</b>	-	-	-	-	-	-
Fire Department	-	-	-	-	-	-
City Wide Radio Equipment Lease Program (Clean-up)	-	-	-	-	-	-
<b>Police Department</b>	<b>750,926</b>	-	-	-	-	750,926
Police Department	750,926	-	-	-	-	750,926
Police Capital Projects	499,200	-	-	-	-	<b>499,200</b>
Motorola Portable Radios (Clean-up)	251,726	-	-	-	-	251,726
<b>Public Works</b>	<b>(6,935,816)</b>	-	-	-	-	(6,935,816)
Public Works	(6,935,816)	-	-	-	-	(6,935,816)
MPO-Old State Projects (Clean-up)	899,497	-	-	-	-	899,497
ESIP Hickory Valley-Bonny Oaks Intersection (Clean-up)	324,710	-	-	-	-	324,710
ESIP Traffic Intersection Study (Clean-up)	746,053	-	-	-	-	746,053
Playground Improvements (Clean-up)	19,073	-	-	-	-	19,073
Golf Cart Lease (Clean-up)	346,000	-	-	-	-	346,000
Volunteer Ordinance Connector (Clean-up)	(861,260)	-	-	-	-	(861,260)
ESIP Connector Road Extension (Clean-up)	(10,000,000)	-	-	-	-	<b>(10,000,000)</b>
21st Cent Cap - Parcels 8 & 9 (Clean-up)	1,590,111	-	-	-	-	<b>1,590,111</b>
<b>Transportation</b>	<b>92,883</b>	-	-	-	-	<b>92,883</b>
Transportation	92,883	-	-	-	-	<b>92,883</b>
Traffic Engineering Capital Equipment (Clean-up)	47,806	-	-	-	-	<b>47,806</b>
MLK Corridor Improvements (Clean-up)	9,977	-	-	-	-	<b>9,977</b>
Virginia Ave Greenway Traffic Calming (Clean-up)	35,100	-	-	-	-	<b>35,100</b>
<b>Total All Funds</b>	<b>183,862,174</b>	<b>148,193,288</b>	<b>112,809,735</b>	<b>84,263,839</b>	<b>72,096,502</b>	<b>601,225,538</b>

RESOLUTION NO. \_\_\_\_\_

A RESOLUTION EXPRESSING THE INTENT OF THE CITY OF CHATTANOOGA TO ISSUE BONDS IN THE AGGREGATE AMOUNT NOT TO EXCEED ELEVEN MILLION DOLLARS (\$11,000,000) OF THE CITY OF CHATTANOOGA, TENNESSEE FOR THE PURPOSE OF PAYING ALL OR A PORTION OF THE COSTS OF THE FOLLOWING: CITY FACILITIES CAPITAL IMPROVEMENTS AND/OR CAMPUS CONSOLIDATION, ESIP - FERDINAND PIECH WAY MODIFICATIONS, GREENWAY FARM CONFERENCE CENTER REPLACEMENT, 3RD / 4TH STREET, AIRPORT AREA ROAD IMPROVEMENTS, ALTON PARK RIVERWALK CONNECTOR, AREA 3 COMMERCIAL DISTRICT STREETScape IMPROVEMENTS, CENTRAL AVENUE, PATTEN PARKWAY, SIDEWALKS, SOMERVILLE CONNECTOR, TRANS STSC SIDEWALK - RIVERWALK EXTENSION, WOODMORE SRTS, BRIDGE MANAGEMENT & MAINTENANCE, ELDER MOUNTAIN ROAD SLOPE STABILIZATION AND ROADWAY IMPROVEMENTS, AND WILCOX BOULEVARD TUNNEL.

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WHEREAS, Sections 9-21-101 to 9-21-1017, both inclusive, Tennessee Code Annotated, authorize municipalities in the State of Tennessee to issue bonds for public works projects; and

WHEREAS, Section 9-21-205 of said Code provides that before bonds may be issued the governing body of the municipality shall adopt a resolution known as the "INITIAL RESOLUTION" determining to issue such bonds:

NOW, THEREFORE,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CHATTANOOGA, TENNESSEE, That pursuant to the provisions of Tennessee Code Annotated, referred to in preamble hereof, there be issued and sold Bonds in the aggregate amount not to exceed Eleven Million Dollars (\$11,000,000) of the City of Chattanooga, Tennessee for the purpose of paying all or a portion of the costs of City Facilities Capital Improvements and/or Campus Consolidation, ESIP - Ferdinand Piech Way modifications, Greenway Farm Conference Center Replacement, 3rd / 4th Street, Airport Area Road Improvements, Alton Park Riverwalk Connector, Area 3 Commercial District Streetscape Improvements, Central Avenue, Patten

Parkway, Sidewalks, Somerville Connector, Trans Stsc Sidewalk - Riverwalk Extension, Woodmore SRTS, Bridge Management & Maintenance, Elder Mountain Road Slope Stabilization and Roadway Improvements, and Wilcox Boulevard Tunnel. Said bonds shall bear interest at such rate or rates not to exceed the rate or rates prescribed by law payable semiannually and shall be payable exclusively from taxes and shall be issued at the time or times and bear date or dates and mature at such times as may hereafter be determined by resolution.

BE IT FURTHER RESOLVED, That this resolution also contemplates and authorizes the use of proceeds of any bonds hereafter issued by the City for the purpose described herein to be used to reimburse the City for any costs incurred on or after (a date sixty (60) days prior to adoption of this resolution) and, in addition, de minimis amounts incurred before that date and amounts not exceeding twenty percent percent (20%) of the adjusted issue price of the bonds which are expended for preliminary expenditures, within the meaning of Treasury Regulation Section 1.150-2, all of which costs are incurred or to be incurred with respect to projects referred to in this resolution.

ADOPTED: \_\_\_\_\_, 2019

Our mission is to break down the barriers that prevent people from living the lives they want in our community.



SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS



HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES







SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

# FY 2020 Budget City Council

Erskine Oglesby, Jr. – Council Chair  
Chip Henderson – Council Vice Chair



HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# City Council Department

## **Mission Statement:**

To promote an ethical, inclusive environment that enhances and sustains the well-being of all the people by encouraging citizen input and participation at all levels of City government.

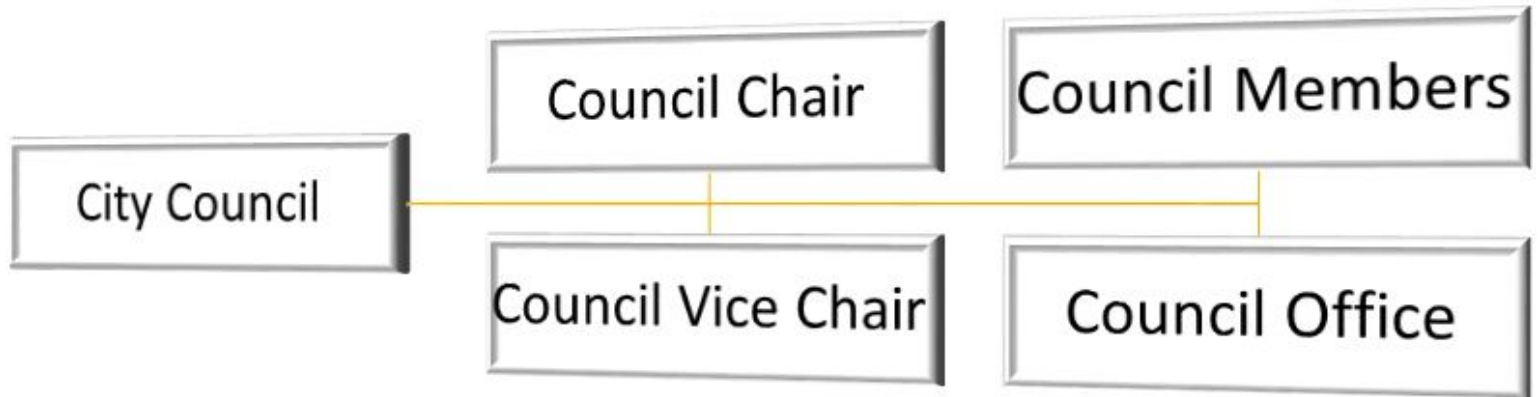


# Goals & Objectives

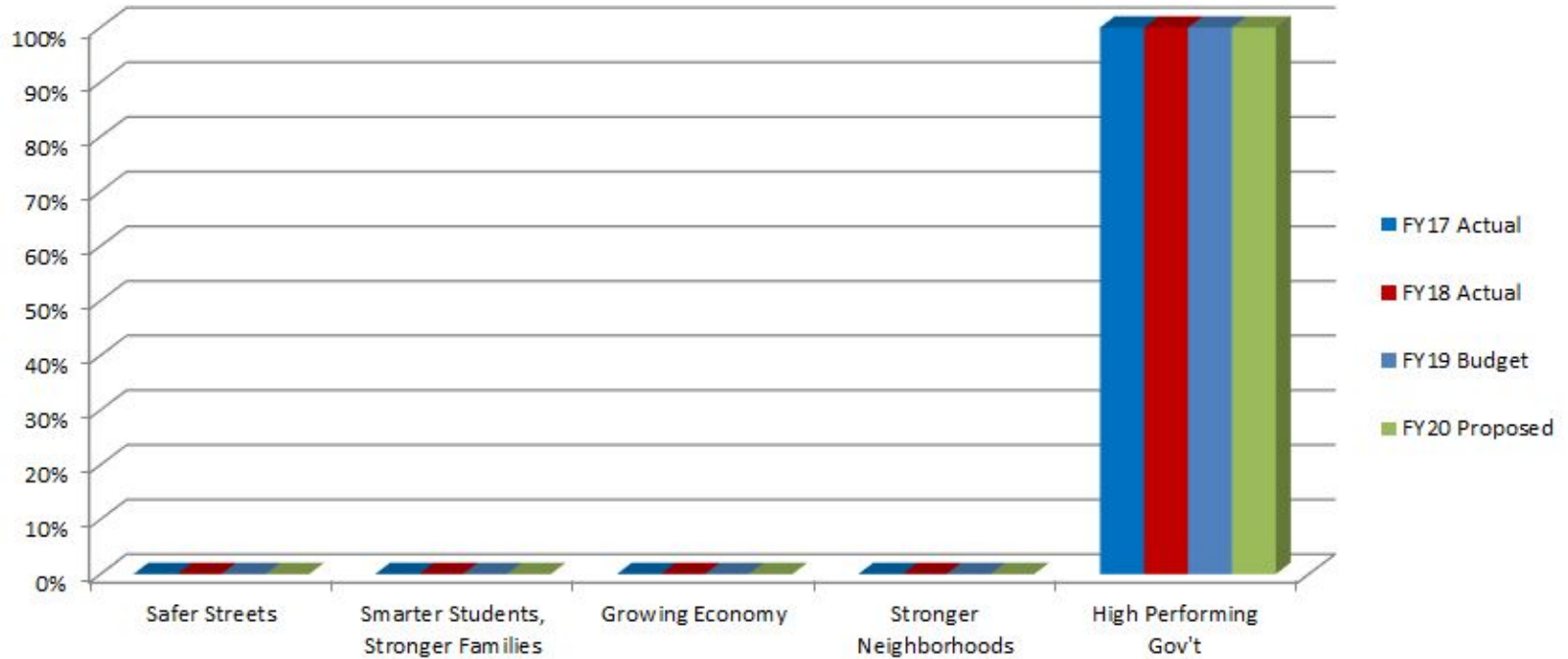
- I. PUBLIC SAFETY: To make Chattanooga a safer community in which to live, work and play.
- II. PLANNING AND ZONING: To make property decisions that ensure the best use intent for the city and its residents, while maintaining a focus on reasonable outcomes.
- III. ECONOMIC AND COMMUNITY DEVELOPMENT: To promote economic empowerment and community stability while stimulating a vibrant economy.
- IV. PUBLIC WORKS AND TRANSPORTATION: Provide for sufficient and well-maintained infrastructure.
- V. YOUTH AND FAMILY DEVELOPMENT: To provide educational, recreational, career development, leadership and social service opportunities that in turn create smarter students and stronger families.
- VI. HUMAN RESOURCES AND PERSONNEL: To recognize that our City employees are our greatest asset and to promote their fair and equitable treatment.
- VII. BUDGET AND FINANCE: To ensure an annual budget that reflects administrative and the legislative goals for the City of Chattanooga and its residents.



# Organization Chart



# 4 Year Results Area Allocation



	FY17	FY17 Actual %	FY18	FY18 Actual %	FY19	FY19 Budget %	FY20	FY20 Proposed %
Safer Streets	-	-	-	-	-	-	-	-
Smarter Students, Stronger Families	-	-	-	-	-	-	-	-
Growing Economy	-	-	-	-	-	-	-	-
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Gov't	710,053	100	639,910	100	819,851	100	839,680	100
TOTAL	710,053	100	639,910	100	819,851	100	839,680	100

# Department Offer by Results Area

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>A1 - City Council</b>					
<b>H - HIGH PERFORMING GOVERNMENT</b>					
Chattanooga City Council	639,910	819,851	839,680	19,829	2.42%
<b>H - HIGH PERFORMING GOVERNMENT Total</b>	639,910	819,851	839,680	19,829	2.42%
<b>A1 - City Council Total</b>	639,910	819,851	839,680	19,829	2.42%
<b>1100 Total</b>	639,910	819,851	839,680	19,829	2.42%
<b>Grand Total</b>	639,910	819,851	839,680	19,829	2.42%

# **Overview of the New Service Delivery – Initiatives in the FY20 Budget**

## **Staffing Changes:**

- **No staff changes**

## **Structural Changes:**

- **No structural changes**

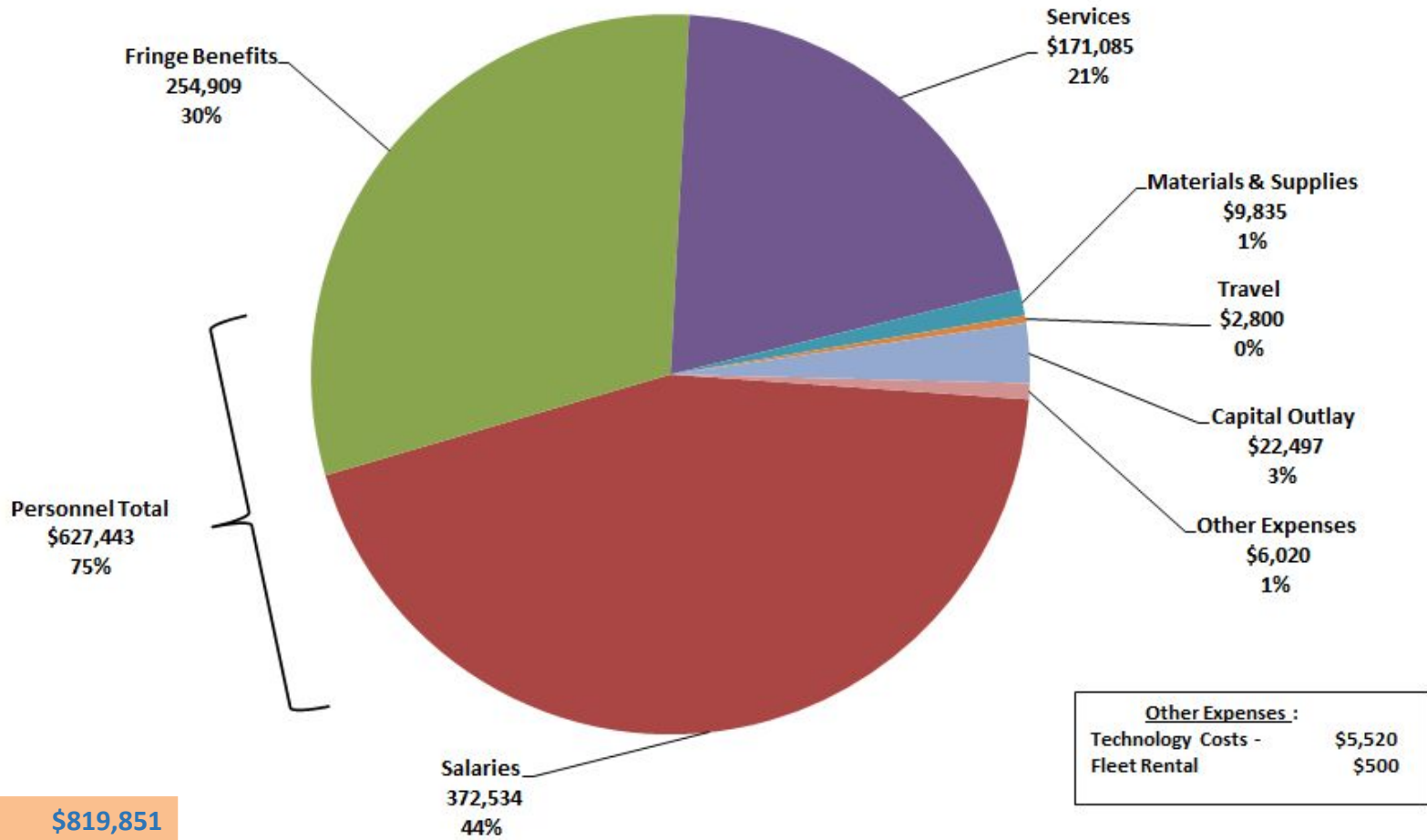


## Significant Changes From Previous Year

### Council Expenses:

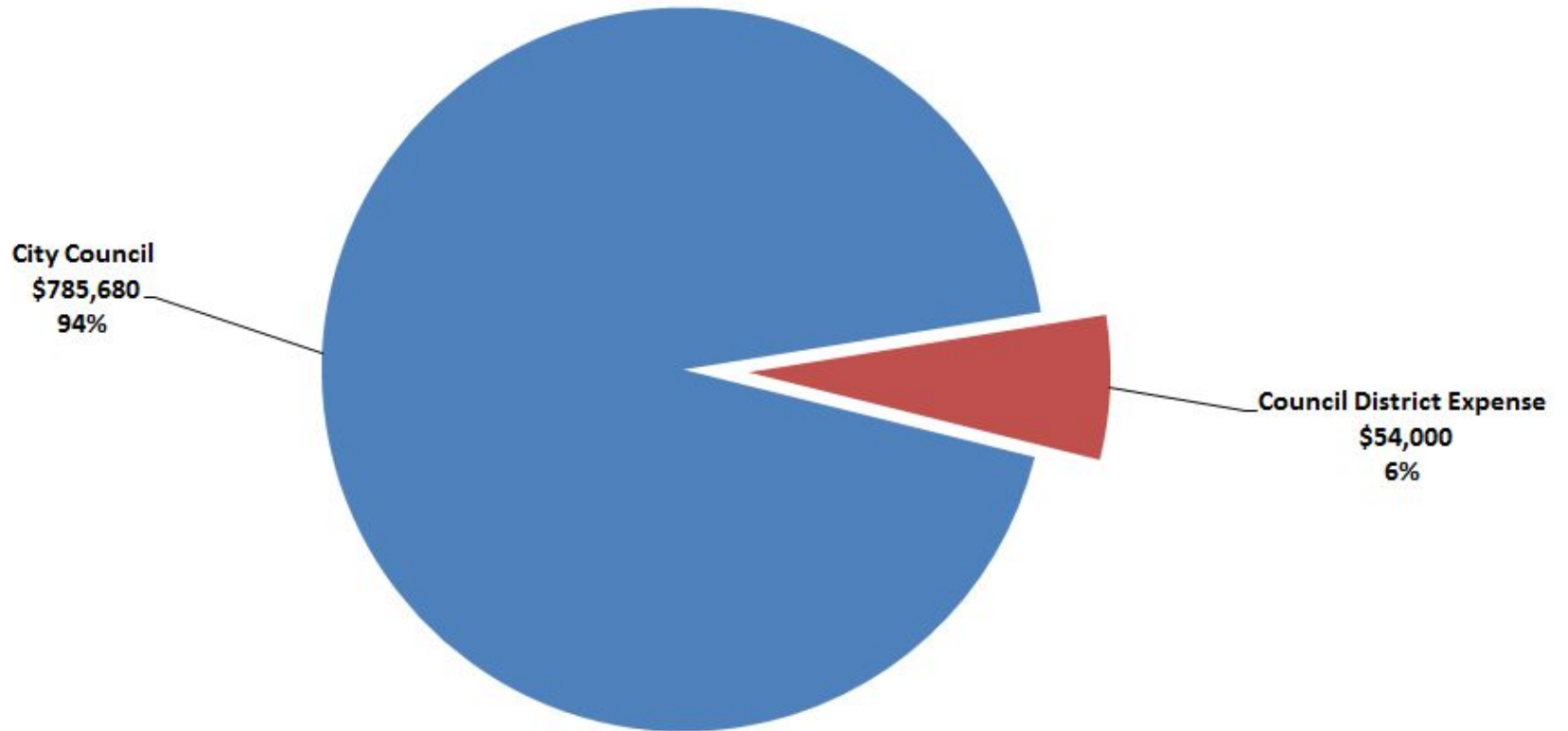
Resolution #29863, adopted in FY19 and applicable to the FY20 proposed budget, increased the individual expenses and reimbursements to \$6,000 per councilperson for their reasonable, necessary, and actual expenses incurred in the performance of their official duties, including advance travel and reimbursements.

# FY20 Expenditures by Category



FY19	\$819,851
FY20	\$839,680
% Chg	2.42

# FY20 Expenditures by Division



**Total Expenditures \$839,680**

# Highlight Analysis

## City Council - FY20 Proposed Budget

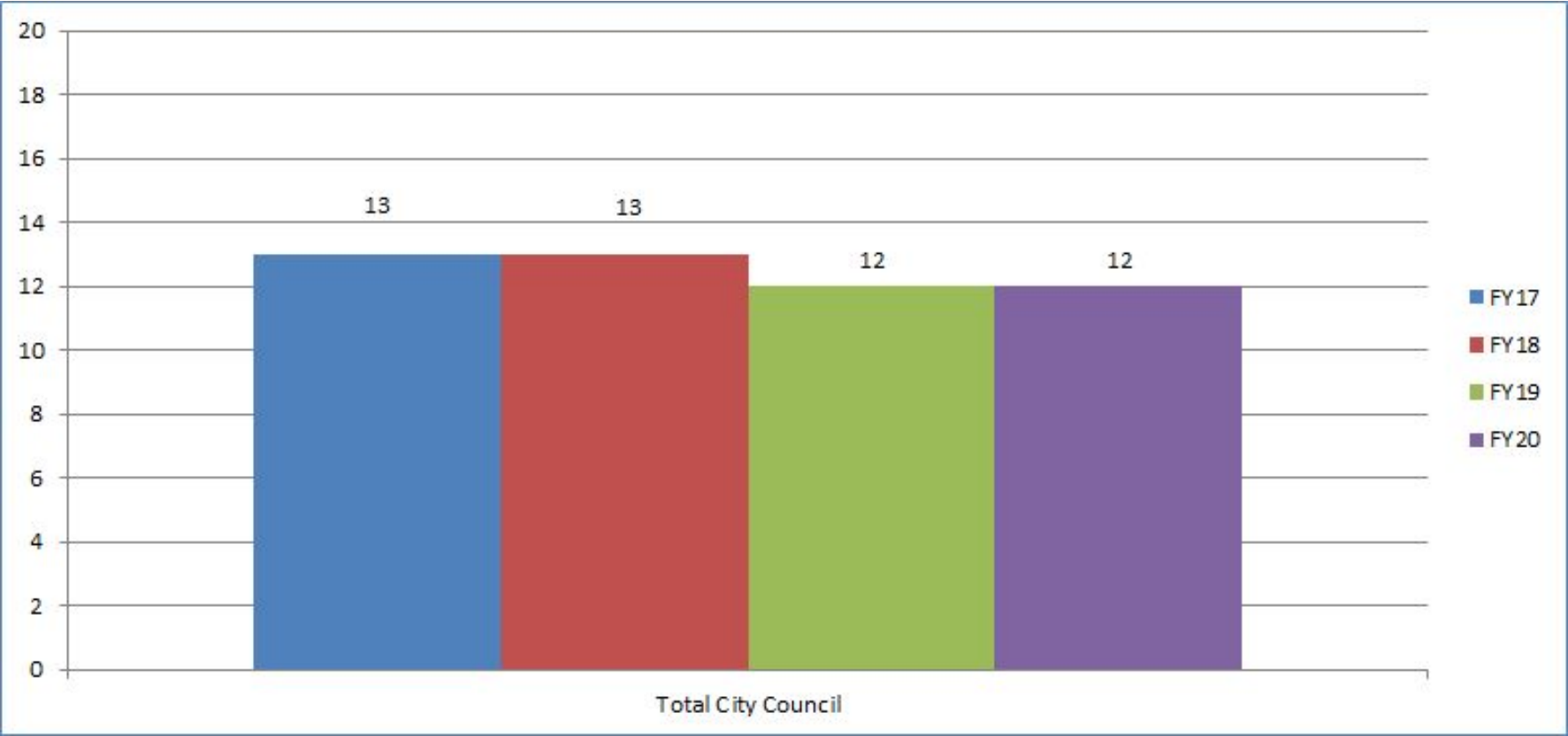
	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
<b>A1 - City Council</b>					
<b>.Personnel Expenses</b>					
Salaries Parent (601000-609999)	345,574	391,678	372,534	(19,144)	-4.89%
Fringe Benefits Parent (611000-619999)	225,058	220,727	254,909	34,182	15.49%
<b>.Personnel Expenses Total</b>	<b>570,632</b>	<b>612,405</b>	<b>627,443</b>	<b>15,038</b>	<b>2.46%</b>
<b>Operating Expenses</b>					
Services Parent (701000-709999)	45,197	149,260	171,085	21,825	14.62%
Materials & Supplies Parent (711000-719999)	12,206	13,955	9,835	(4,120)	-29.52%
Travel Expense Parent (721000-729999)	5,327	18,150	2,800	(15,350)	-84.57%
Vehicle Operating Expense Parent (731000-739999)	708	500	500	-	0.00%
Insurance, Claims, Damages Parent (741000-749999)	100	-	-	-	0.00%
Capital Assets Parent (761000-769999)	-	-	-	-	0.00%
Capital Outlay Parent (771000-779999)	838	20,061	17,497	(2,564)	-12.78%
Other Expenses Parent (781000-789999)	4,902	5,520	10,520	5,000	90.58%
<b>Operating Expenses Total</b>	<b>69,278</b>	<b>207,446</b>	<b>212,237</b>	<b>4,791</b>	<b>2.31%</b>
<b>A1 - City Council Total</b>	<b>639,910</b>	<b>819,851</b>	<b>839,680</b>	<b>19,829</b>	<b>2.42%</b>

### Recommendation: (\$19,829)

- Salary and operations at FY20 request and increase for general pension and medical health rate. Increase also includes an expected pay raise for staff



# Budgeted Personnel 4 –Year Comparison



# 5 Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	Projection FY19	Proposed FY20	FY20 Proposed vs Budget FY19	% Change
<b>A1 - City Council</b>								
<b>Personnel Expenses</b>								
600000 - Salaries Parent (601000-609999)	384,380	346,307	345,574	391,678	335,065	372,534	(19,144)	-4.89%
610000 - Fringe Benefits Parent (611000-619999)	204,132	198,589	225,058	220,727	225,349	254,909	34,182	15.49%
<b>Personnel Expenses Total</b>	<b>588,512</b>	<b>544,896</b>	<b>570,632</b>	<b>612,405</b>	<b>560,414</b>	<b>627,443</b>	<b>15,038</b>	<b>2.46%</b>
<b>Operating Expenses</b>								
700000 - Services Parent (701000-709999)	28,226	40,056	45,197	149,260	133,508	171,085	21,825	14.62%
710000 - Materials & Supplies Parent (711000-719999)	19,176	15,575	12,206	13,955	20,620	9,835	(4,120)	-29.52%
720000 - Travel Expense Parent (721000-729999)	9,882	10,476	5,327	18,150	17,250	2,800	(15,350)	-84.57%
730000 - Vehicle Operating Expense Parent (731000-739999)		403	708	500	408	500	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	0	1,244	100	0	100	0	-	0.00%
760000 - Capital Assets Parent (761000-769999)	0	76,758	0	0		0	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	15,252	10,292	838	20,061	34,728	22,497	2,436	12.14%
780000 - Other Expenses Parent (781000-789999)	35	10,353	4,902	5,520	5,520	5,520	-	0.00%
<b>Operating Expenses Total</b>	<b>72,571</b>	<b>165,157</b>	<b>69,278</b>	<b>207,446</b>	<b>212,134</b>	<b>212,237</b>	<b>4,791</b>	<b>2.31%</b>
<b>A1 - City Council Total</b>	<b>661,083</b>	<b>710,053</b>	<b>639,910</b>	<b>819,851</b>	<b>772,548</b>	<b>839,680</b>	<b>19,829</b>	<b>2.42%</b>



SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

# FY 2020 Budget Judges

Russell Bean- City Court Judge  
Sherry Paty - City Court Judge



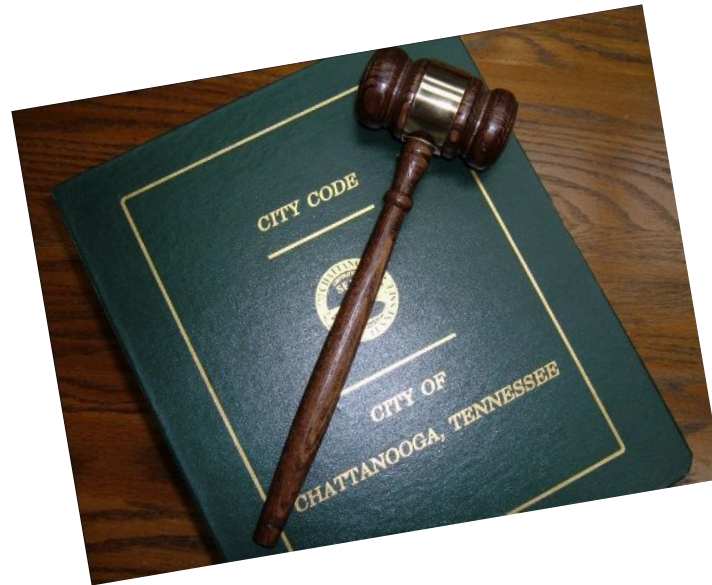
HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Judges Department

## Mission Statement:

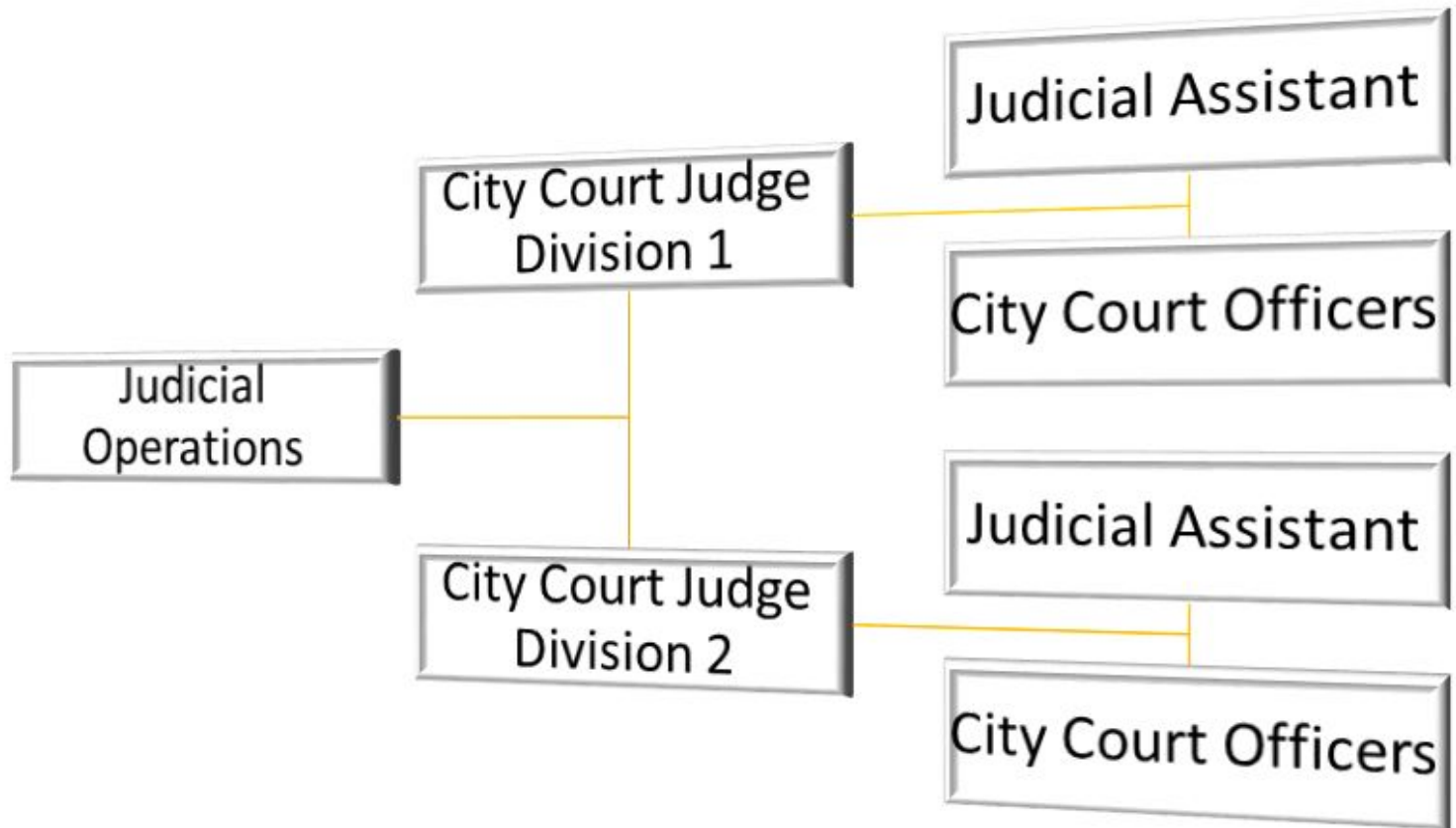
- To serve the City of Chattanooga, to hear violations and to administer justice in a fair, impartial and timely manner.



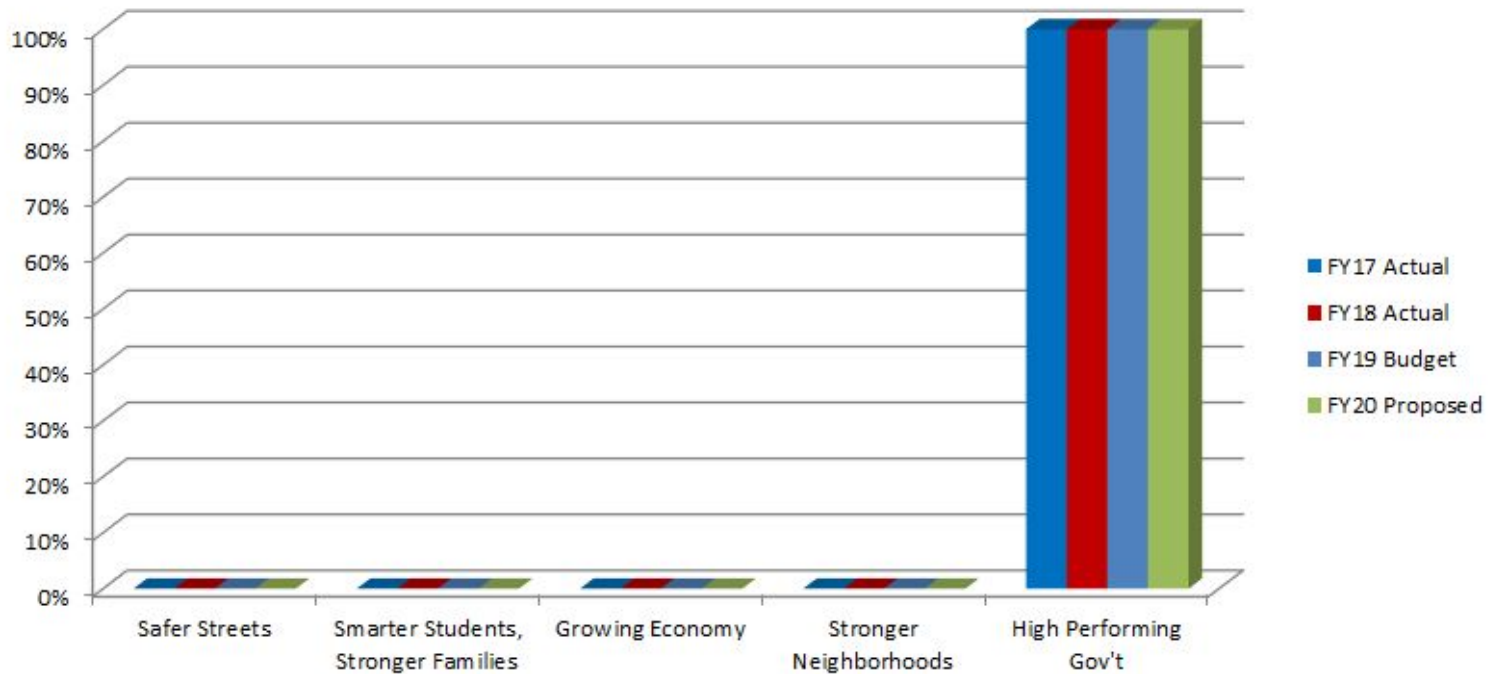
# Goals & Objectives

- Enforce all laws pertaining to City ordinances and to support the city in legal disputes in which the city is involved.
- Hear 100% of cases reported to be in violation of any city ordinance and applicable traffic violations.

# Organization Chart



# 4 Year Results Area Allocation



	FY17	FY17 Actual %	FY18	FY18 Actual %	FY19	FY19 Budget %	FY20	FY20 Proposed %
Safer Streets	-	-	-	-	-	-	-	-
Smarter Students, Stronger Families	-	-	-	-	-	-	-	-
Growing Economy	-	-	-	-	-	-	-	-
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Gov't	909,215	100	965,202	100	1,006,555	100	1,059,075	100
<b>TOTAL</b>	<b>909,215</b>	<b>100</b>	<b>965,202</b>	<b>100</b>	<b>1,006,555</b>	<b>100</b>	<b>1,059,075</b>	<b>100</b>

# Department Offer by Results Area

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>H - HIGH PERFORMING GOVERNMENT</b>					
A2 - Judges					
Judicial Operations	965,202	1,006,555	1,059,075	52,520	5.22%
A2 - Judges Total	965,202	1,006,555	1,059,075	52,520	5.22%
<b>H - HIGH PERFORMING GOVERNMENT Total</b>	<b>965,202</b>	<b>1,006,555</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>
<b>1100 Total</b>	<b>965,202</b>	<b>1,006,555</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>
<b>Grand Total</b>	<b>965,202</b>	<b>1,006,555</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>



# **Overview of the New Service Delivery – Initiatives in the FY20 Budget**

## **Staffing Changes:**

- **No staff changes**

## **Structural Changes:**

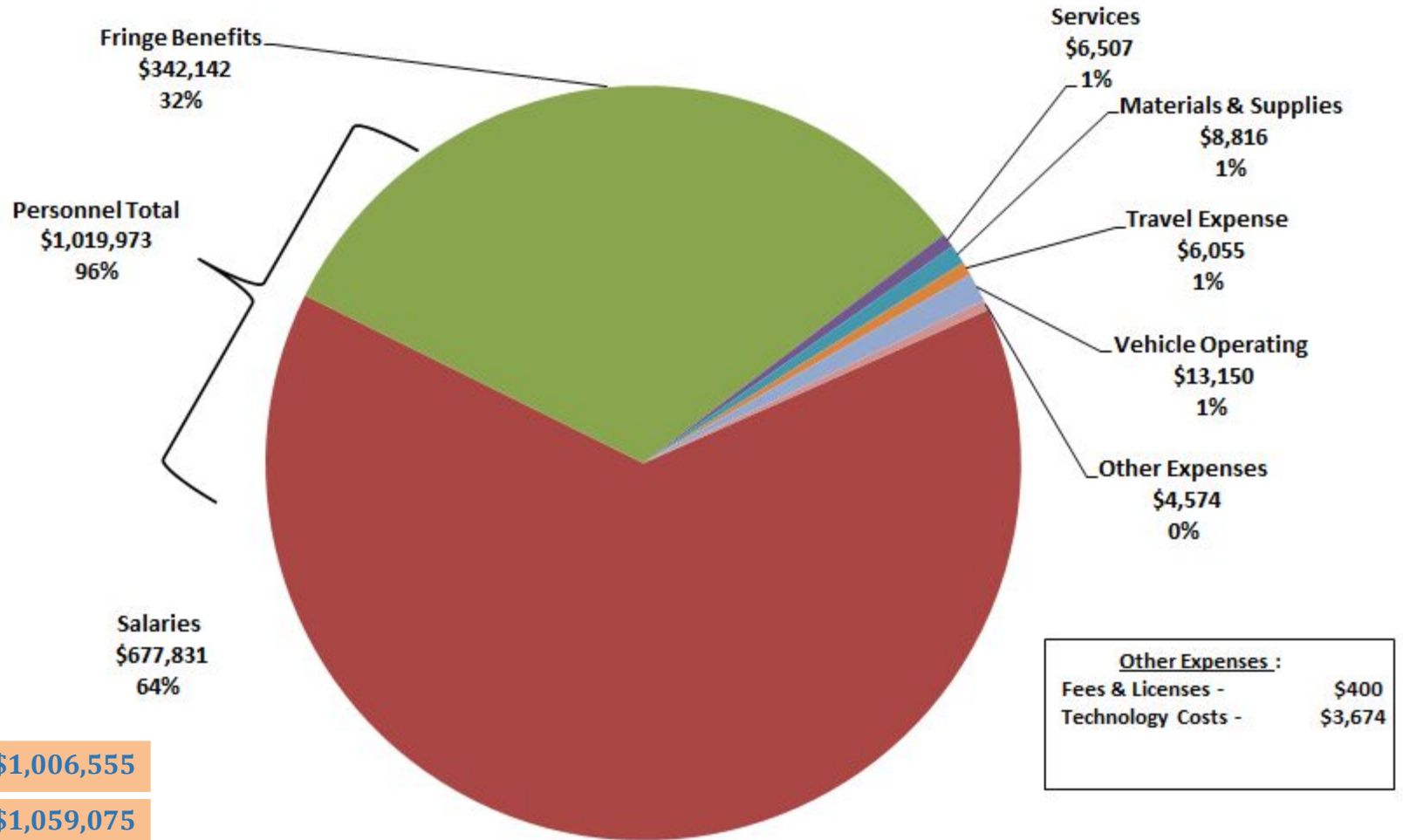
- **No structural changes**



## Significant Changes From Previous Year

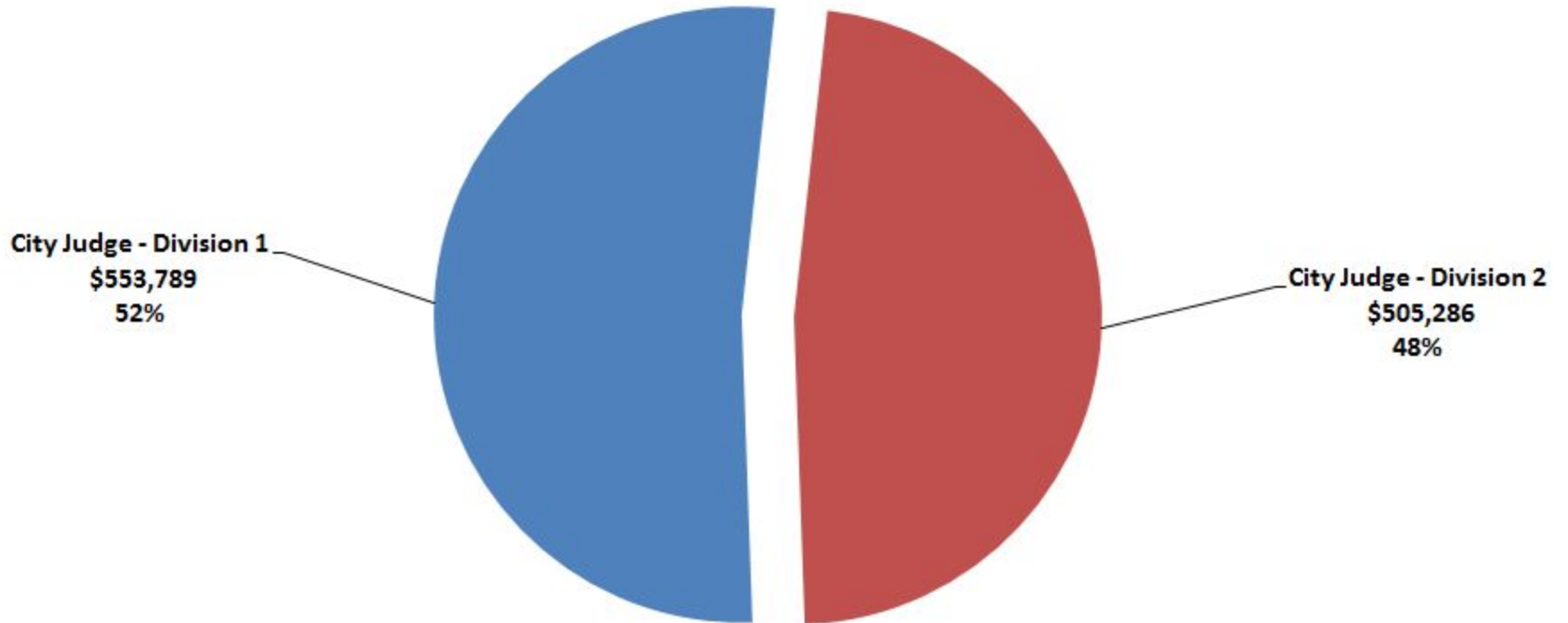
There is no significant changes in FY20 from FY19 with the exception of small increase in medical benefits due to employee selection.

# FY20 Expenditures by Category



FY19	\$1,006,555
FY20	\$1,059,075
% Chg	5.22

# FY20 Expenditures by Division



**Total Expenditures \$1,059,075**

# Highlight Analysis



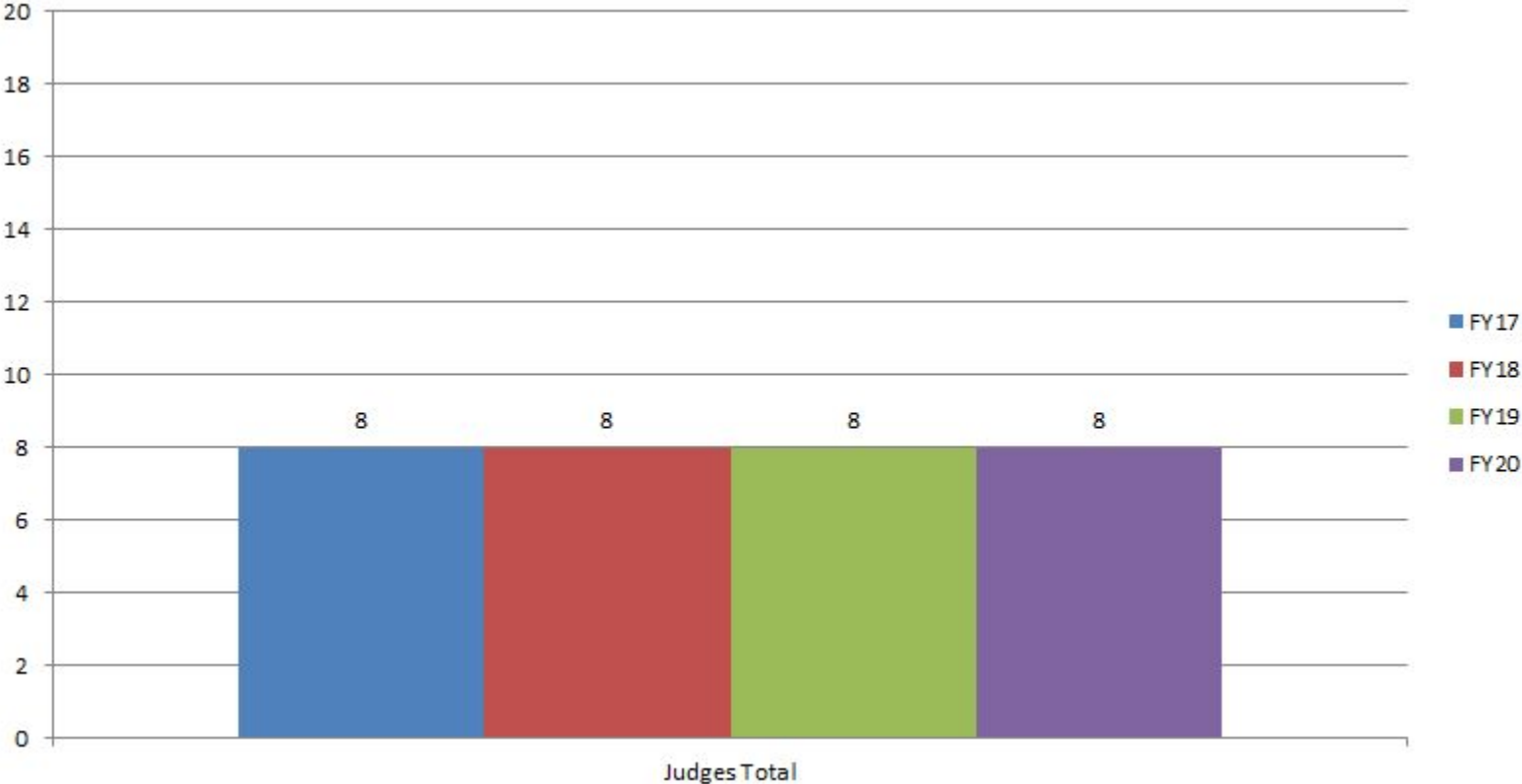
## Judges - FY20 Proposed Budget

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
<b>A2 - Judges</b>					
<b>.Personnel Expenses</b>					
Salaries Parent (601000-609999)	642,004	658,934	677,831	18,897	2.87%
Fringe Benefits Parent (611000-619999)	294,708	307,397	342,142	34,745	11.30%
<b>.Personnel Expenses Total</b>	<b>936,712</b>	<b>966,331</b>	<b>1,019,973</b>	<b>53,642</b>	<b>5.55%</b>
<b>Operating Expenses</b>					
Services Parent (701000-709999)	5,602	7,357	6,507	(850)	-11.55%
Materials & Supplies Parent (711000-719999)	5,567	9,016	8,816	(200)	-2.22%
Travel Expense Parent (721000-729999)	422	6,050	6,055	5	0.08%
Vehicle Operating Expense Parent (731000-739999)	13,360	13,221	13,150	(71)	-0.54%
Insurance, Claims, Damages Parent (741000-749999)	-	500	500	-	0.00%
Capital Outlay Parent (771000-779999)	363	-	-	-	0.00%
Other Expenses Parent (781000-789999)	3,176	4,080	4,074	(6)	-0.15%
<b>Operating Expenses Total</b>	<b>28,490</b>	<b>40,224</b>	<b>39,102</b>	<b>(1,122)</b>	<b>-2.79%</b>
<b>A2 - Judges Total</b>	<b>965,202</b>	<b>1,006,555</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>

**Recommendation: (\$52,520)**

- Increase comprised mostly of General Pension, Medical Health rate and expected pay raise increases and employee medical selections

# Budgeted Personnel 4 –Year Comparison



# 5 Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	Projection FY19	Proposed FY20	FY20 Proposed vs. Budget FY19	% Change
<b>A2 - Judges</b>								
.Personnel Expenses								
600000 - Salaries Parent (601000-609999)	629,833	629,938	642,004	658,934	651,518	677,831	18,897	2.87%
610000 - Fringe Benefits Parent (611000-619999)	246,157	252,082	294,708	307,397	313,446	342,142	34,745	11.30%
.Personnel Expenses Total	875,990	882,020	936,712	966,331	964,964	1,019,973	53,642	5.55%
Operating Expenses								
700000 - Services Parent (701000-709999)	7,055	6,230	5,602	7,357	5,631	6,507	(850)	-11.55%
710000 - Materials & Supplies Parent (711000-719999)	5,068	6,529	5,567	9,016	6,760	8,816	(200)	-2.22%
720000 - Travel Expense Parent (721000-729999)	3,321	-477	422	6,050	5,405	6,055	5	0.08%
730000 - Vehicle Operating Expense Parent (731000-739999)	10,970	11,526	13,360	13,221	10,701	13,150	(71)	-0.54%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	145	-	500	200	500	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	1,264	-	363	-	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	-	3,242	3,176	4,080	3,880	4,074	(6)	-0.15%
Operating Expenses Total	27,678	27,195	28,490	40,224	32,577	39,102	-1,122	-2.79%
<b>A2 - Judges Total</b>	<b>903,668</b>	<b>909,215</b>	<b>965,202</b>	<b>1,006,555</b>	<b>997,541</b>	<b>1,059,075</b>	<b>52,520</b>	<b>5.22%</b>





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# FY 2020 Budget City Attorney

Phil Noblett - City Attorney



HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES







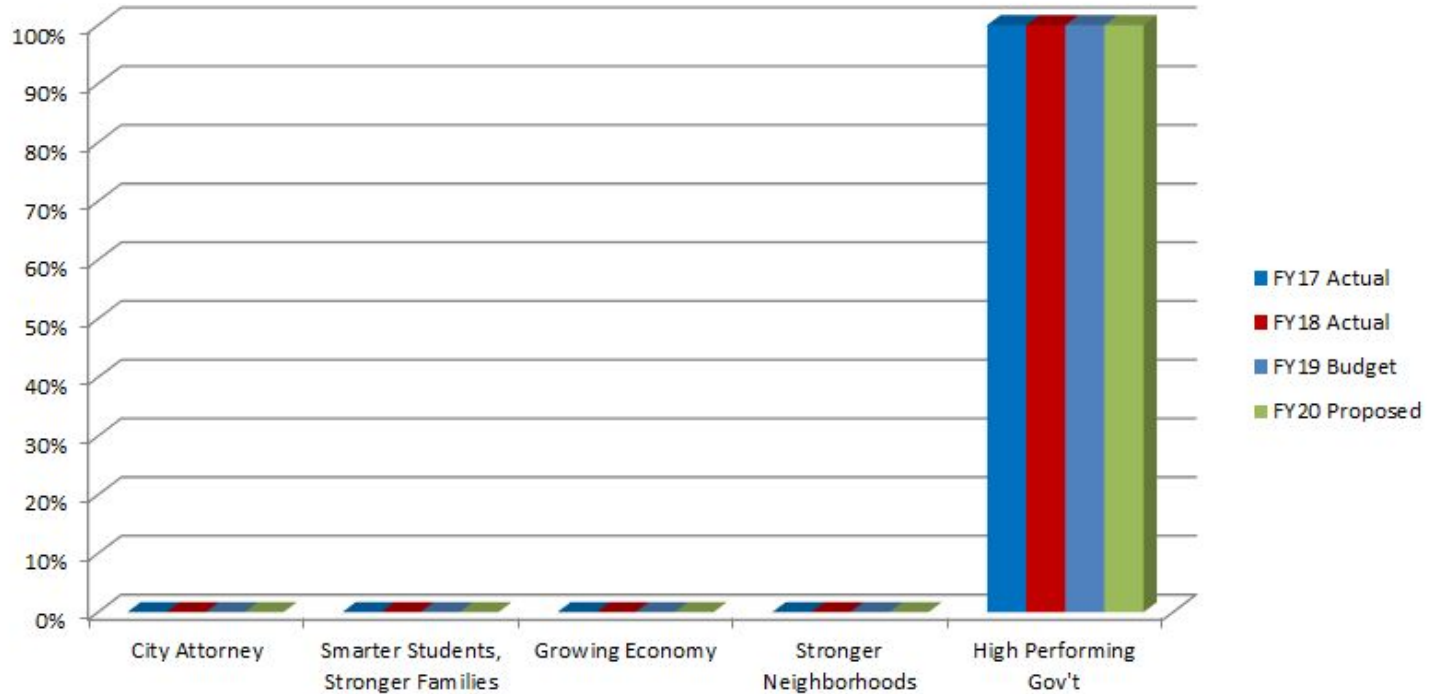
# Goals & Objectives

- To represent the City in all legal matters, including litigation on behalf of the City, assisting in transactions and procurement, and providing legal advice to the governing body and other departments where appropriate.
- Reduce the number of legal claims against the city.
- Handle all Open Records requests timely by all Citizens of the State of Tennessee as required by law.
- Provide prompt response on contract requests and resolutions for Council approval by all City Departments.
- Handle Title VI Compliance issues for all City Departments.

# Organization Chart



# 4 Year Results Area Allocation



	FY17	FY17 Actual %	FY18	FY18 Actual %	FY19	FY19 Budget %	FY20	FY20 Proposed %
Safer Streets	-	-	-	-	-	-	-	-
Smarter Students, Stronger Families	-	-	-	-	-	-	-	-
Growing Economy	-	-	-	-	-	-	-	-
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Gov't	1,474,044	100	1,546,334	100	1,689,150	100	1,742,857	100
<b>TOTAL</b>	<b>1,474,044</b>	<b>100</b>	<b>1,546,334</b>	<b>100</b>	<b>1,689,150</b>	<b>100</b>	<b>1,742,857</b>	<b>100</b>

# Department Offer by Results Area

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
1100					
A3 - City Attorney					
H - HIGH PERFORMING GOVERNMENT					
Attrition	-	(20,000)	(20,000)	-	0.00%
City Attorney's Office Operations	1,546,334	1,709,150	1,762,857	53,707	3.14%
H - HIGH PERFORMING GOVERNMENT Total	1,546,334	1,689,150	1,742,857	53,707	3.18%
<b>A3 - City Attorney Total</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>
<b>1100 Total</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>
<b>Grand Total</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>

# **Overview of the New Service Delivery – Initiatives in the FY20 Budget**

## **Staffing Changes:**

- **IN FY19 the Deputy City Attorney became the City Attorney and this Deputy position has not been included in FY20 which has resulted in the ability to have 2 Staff Attorney 2s to handle Litigation and Transactional needs of the City.**

## **Structural Changes:**

- **In FY20 there will be 2 Staff Attorney 2s in charge of Litigation and Transactions and 4 Staff Attorney 1s in this office to better handle litigation, employment appeals, and transactional issues which have increased in the City.**

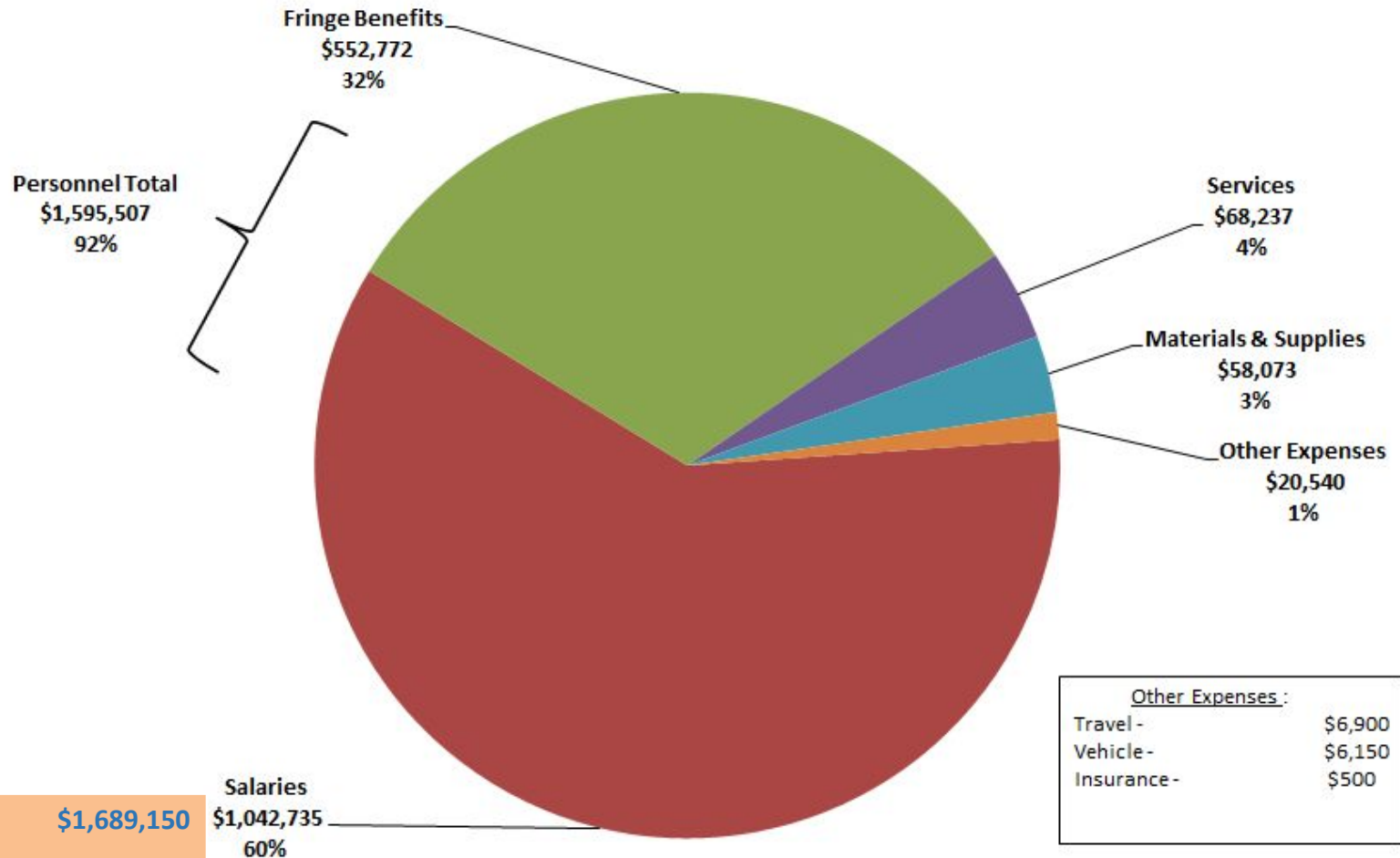


## Significant Changes From Previous Year

- No significant changes

**NO MAJOR CAPITAL INITIATIVES  
UNLESS OFFICE MOVE IS NECESSARY**

# FY20 Expenditures by Category



FY19	\$1,689,150
FY20	\$1,742,857
% Chg	3.18



# Highlight Analysis



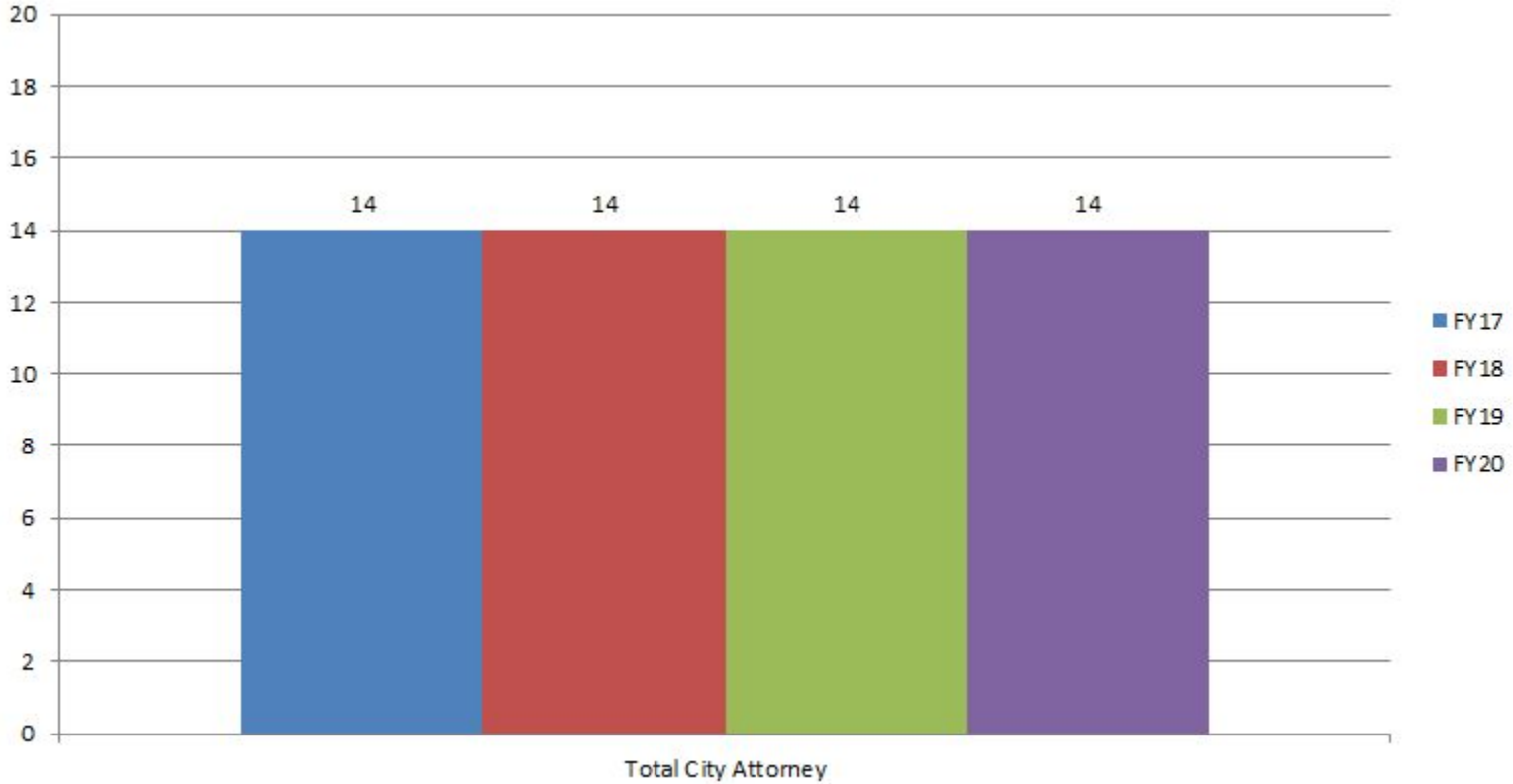
## City Attorney - FY20 Proposed Budget

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
<b>A3 - City Attorney</b>					
<b>.Personnel Expenses</b>					
Salaries Parent (601000-609999)	937,742	1,024,910	1,042,735	17,825	1.74%
Fringe Benefits Parent (611000-619999)	458,843	510,897	552,772	41,875	8.20%
<b>.Personnel Expenses Total</b>	<b>1,396,585</b>	<b>1,535,807</b>	<b>1,595,507</b>	<b>59,700</b>	<b>3.89%</b>
<b>Operating Expenses</b>					
Services Parent (701000-709999)	69,662	71,303	68,237	(3,066)	-4.30%
Materials & Supplies Parent (711000-719999)	50,581	62,800	58,073	(4,727)	-7.53%
Travel Expense Parent (721000-729999)	6,549	4,150	4,150	-	0.00%
Vehicle Operating Expense Parent (731000-739999)	3,785	4,650	5,850	1,200	25.81%
Insurance, Claims, Damages Parent (741000-749999)	737	-	500	500	0.00%
Capital Outlay Parent (771000-779999)	9,797	-	-	-	0.00%
Other Expenses Parent (781000-789999)	8,638	10,440	10,540	100	0.96%
<b>Operating Expenses Total</b>	<b>149,749</b>	<b>153,343</b>	<b>147,350</b>	<b>(5,993)</b>	<b>-3.91%</b>
<b>A3 - City Attorney Total</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>

### Recommendation: (\$53,707)

- Fund Salaries & Fringes at FY20 requested amount (Attrition reduction of **-20,000** as compared to prior year).
- Salary and operations increase for general pension and medical health rate. Increase also includes an expected pay raise for staff.
- Decrease of \$5,993 below FY19 based on historical spending and no increase in travel

# Budgeted Personnel 4 –Year Comparison



# 5 Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	Projection FY19	Proposed FY20	FY20 Proposed vs. Budget FY19	% Change
<b>A3 - City Attorney</b>								
600000 - Salaries Parent (601000-609999)	950,268	938,471	937,742	1,024,910	1,000,323	1,042,735	17,825	1.7%
610000 - Fringe Benefits Parent (611000-619999)	421,432	425,576	458,843	510,897	455,382	552,772	41,875	8.2%
<b>Personnel Expenses Total</b>	<b>1,371,700</b>	<b>1,364,047</b>	<b>1,396,585</b>	<b>1,535,807</b>	<b>1,455,705</b>	<b>1,595,507</b>	<b>59,700</b>	<b>3.9%</b>
<b>Operating Expenses</b>								
700000 - Services Parent (701000-709999)	80,786	33,741	69,662	71,303	215,579	68,237	(3,066)	-4.3%
710000 - Materials & Supplies Parent (711000-719999)	62,069	51,776	50,581	62,800	47,293	58,073	(4,727)	-7.5%
720000 - Travel Expense Parent (721000-729999)	6,709	8,168	6,549	4,150	4,150	4,150	-	0.0%
730000 - Vehicle Operating Expense Parent (731000-739999)	4,110	4,174	3,785	4,650	4,578	5,850	1,200	25.8%
740000 - Insurance, Claims, Damages Parent (741000-749999)		178	737	-	737	500	500	0.0%
770000 - Capital Outlay Parent (771000-779999)	544	3,456	9,797	-	469	-	-	0.0%
780000 - Other Expenses Parent (781000-789999)	3,587	8,504	8,638	10,440	8,887	10,540	100	1.0%
<b>Operating Expenses Total</b>	<b>157,805</b>	<b>109,997</b>	<b>149,749</b>	<b>153,343</b>	<b>281,693</b>	<b>147,350</b>	<b>(5,993)</b>	<b>-3.9%</b>
<b>A3 - City Attorney Total</b>	<b>1,529,505</b>	<b>1,474,044</b>	<b>1,546,334</b>	<b>1,689,150</b>	<b>1,737,398</b>	<b>1,742,857</b>	<b>53,707</b>	<b>3.18%</b>



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# FY 2020 Budget Internal Audit

Stan Sewell – City Auditor



HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Internal Audit Department

## Mission Statement:

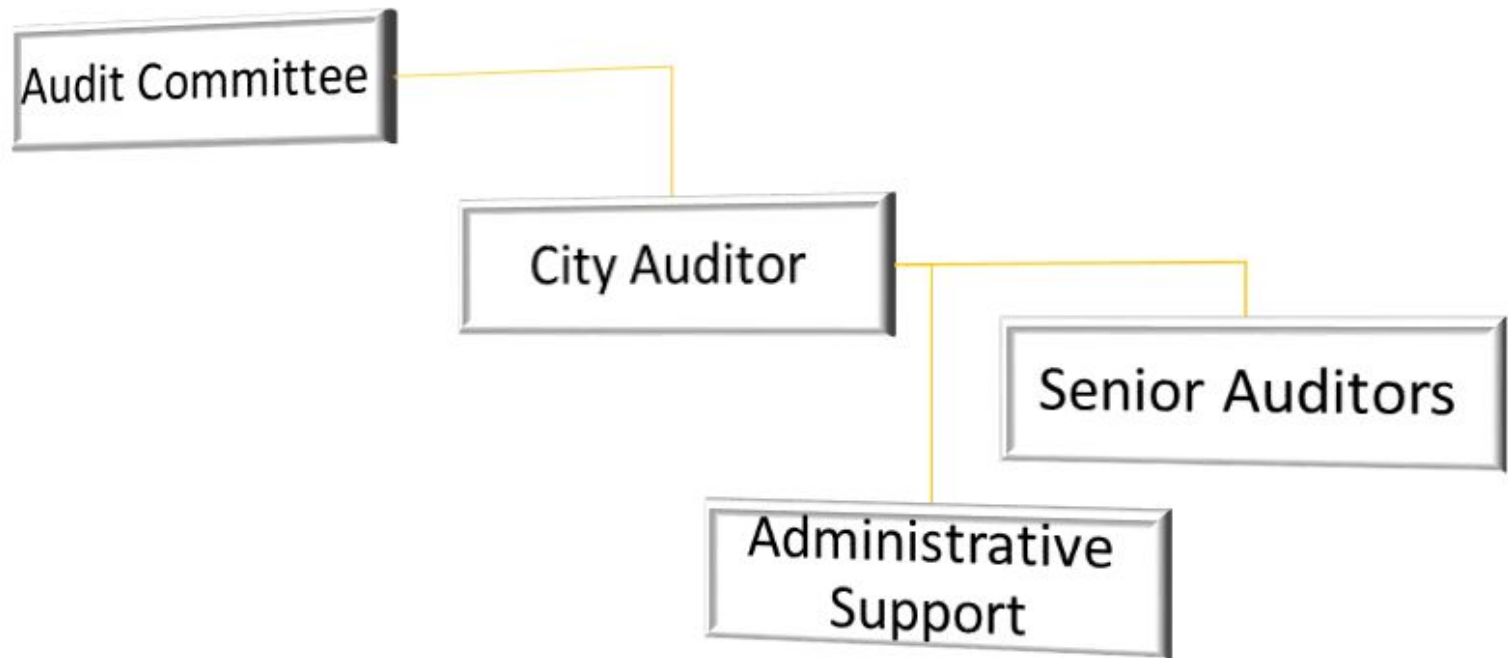
- To provide an independent appraisal function within the City and to assist members of the management team, as well as those charged with governance, in the effective discharge of their responsibilities by furnishing them appraisals, recommendations and pertinent, relevant information concerning the activities and/or areas under review.



# Goals & Objectives

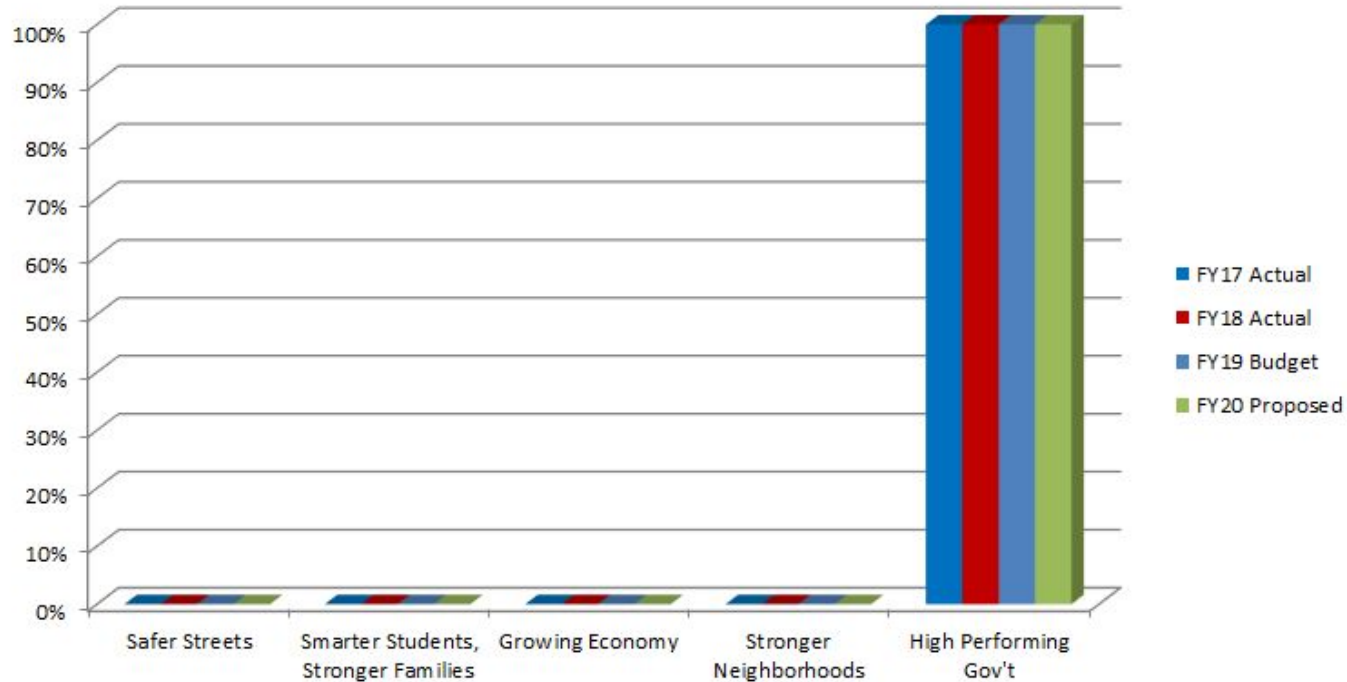
- To aid City management in achieving City goals without undue risk
- Identify high risk areas for audit or review and manage the City's hotline
- Conduct an annual survey of citizen's levels of satisfaction with City government
- Staff the City's Audit Committee

# Organization Chart





# 4 Year Results Area Allocation



	FY17	FY17 Actual %	FY18	FY18 Actual %	FY19	FY19 Budget %	FY20	FY20 Proposed %
Safer Streets	-	-	-	-	-	-	-	-
Smarter Students, Stronger Families	-	-	-	-	-	-	-	-
Growing Economy	-	-	-	-	-	-	-	-
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Gov't	628,409	100	661,809	100	704,356	100	729,608	100
TOTAL	628,409	100	661,809	100	704,356	100	729,608	100



# Department Offer by Results Area

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
1100					
A4 - Internal Audit					
H - HIGH PERFORMING GOVERNMENT					
Comprehensive Internal Audit Services	661,809	704,356	729,608	25,252	3.59%
H - HIGH PERFORMING GOVERNMENT Total	661,809	704,356	729,608	25,252	3.59%
<b>A4 - Internal Audit Total</b>	<b>661,809</b>	<b>704,356</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>
<b>1100 Total</b>	<b>661,809</b>	<b>704,356</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>
<b>Grand Total</b>	<b>661,809</b>	<b>704,356</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>

# Overview of the New Service Delivery – Initiatives in the FY20 Budget

## **Staffing Changes:**

- **No staff changes**

## **Structural Changes:**

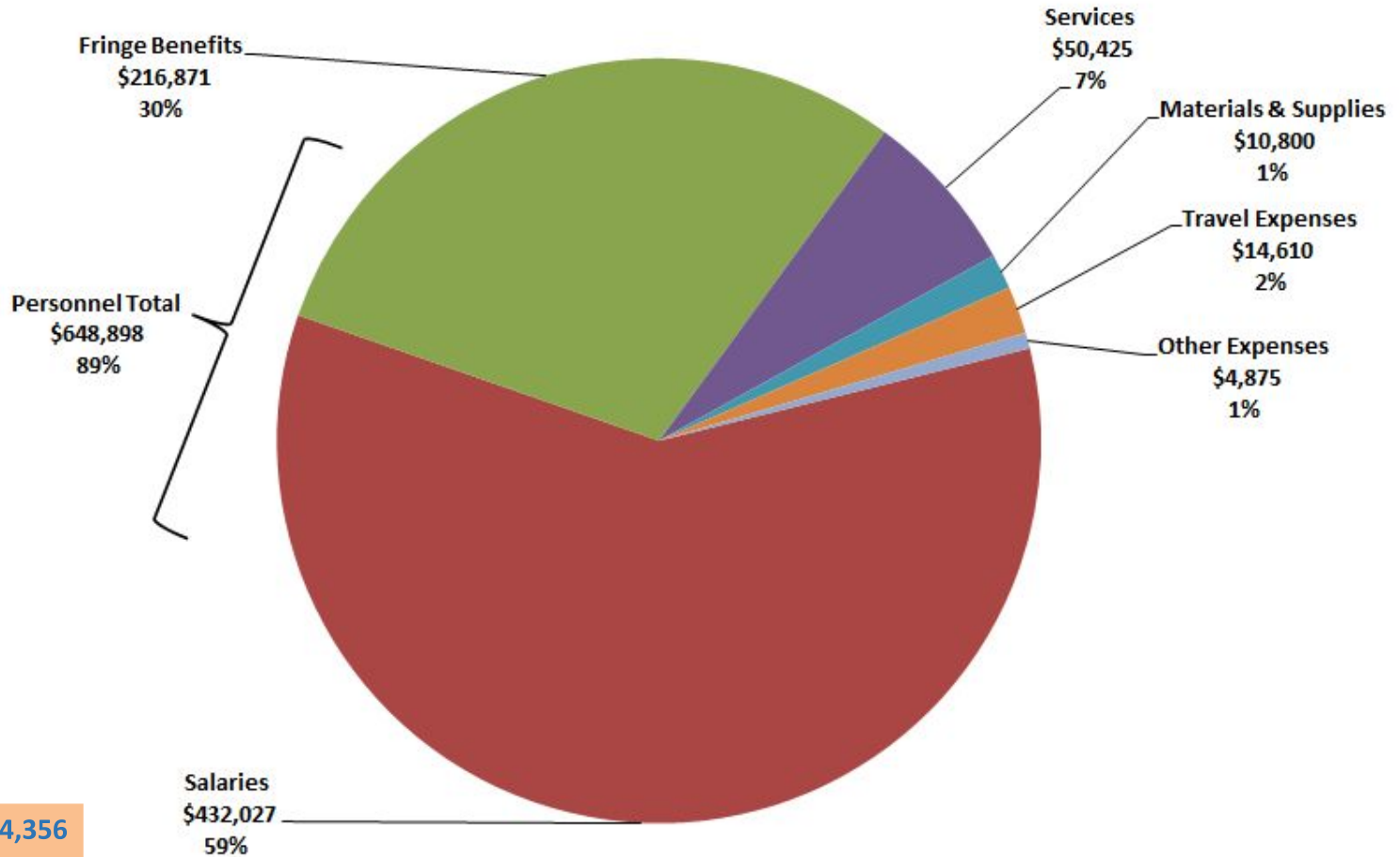
- **No Structural changes**

No Significant Changes From Prior Year

# Significant Changes From Previous Year



# FY20 Expenditures by Category



FY19	\$704,356
FY20	\$729,608
% Chg	3.59

# Highlight Analysis



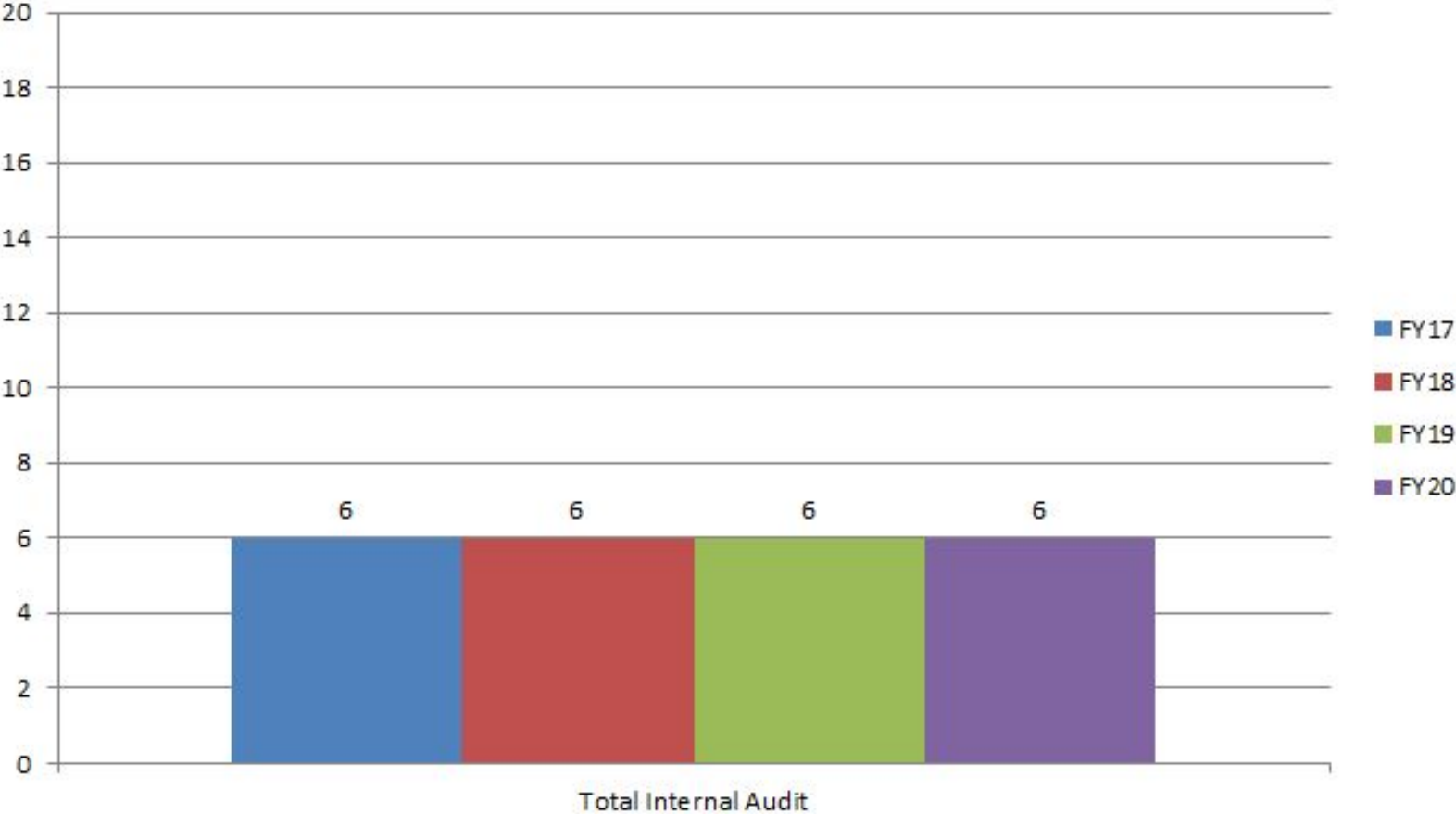
## Internal Audit - FY20 Proposed Budget

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
<b>A4 - Internal Audit</b>					
. Personnel Expenses					
Salaries Parent (601000-609999)	403,812	418,817	432,027	13,210	3.15%
Fringe Benefits Parent (611000-619999)	196,762	206,494	216,871	10,377	5.03%
. Personnel Expenses Total	600,574	625,311	648,898	23,587	3.77%
Operating Expenses					
Services Parent (701000-709999)	29,808	49,135	50,425	1,290	2.63%
Materials & Supplies Parent (711000-719999)	9,838	10,000	10,800	800	8.00%
Travel Expense Parent (721000-729999)	9,532	14,610	14,610	-	0.00%
Vehicle Operating Expense Parent (731000-739999)	54	420	-	(420)	-100.00%
Capital Outlay Parent (771000-779999)	7,794	-	-	-	0.00%
Other Expenses Parent (781000-789999)	4,209	4,880	4,875	(5)	-0.10%
Operating Expenses Total	61,235	79,045	80,710	1,665	2.11%
<b>A4 - Internal Audit Total</b>	<b>661,809</b>	<b>704,356</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>

**Recommendation: (\$25,252)**

- Salary and operations increase for general pension and medical health rate. Increase also includes an expected pay raise for staff.

# Budgeted Personnel 4 –Year Comparison



# 5 Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	MBA Projected FY19	Proposed FY20	FY20 Proposed vs Budget FY19	% Change
<b>A4 - Internal Audit</b>								
<b>.Personnel Expenses</b>								
600000 - Salaries Parent (601000-609999)	355,740	393,832	403,812	418,817	404,998	432,027	13,210	3.15%
610000 - Fringe Benefits Parent (611000-619999)	148,284	159,265	196,762	206,494	194,623	216,871	10,377	5.03%
<b>.Personnel Expenses Total</b>	<b>504,024</b>	<b>553,097</b>	<b>600,574</b>	<b>625,311</b>	<b>599,621</b>	<b>648,898</b>	<b>23,587</b>	<b>3.77%</b>
<b>Operating Expenses</b>								
700000 - Services Parent (701000-709999)	53,689	42,698	29,808	49,135	26,728	50,425	1,290	2.63%
710000 - Materials & Supplies Parent (711000-719999)	5,397	5,309	9,838	10,000	10,431	10,800	800	8.00%
720000 - Travel Expense Parent (721000-729999)	14,137	8,993	9,532	14,610	14,610	14,610	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	665	98	54	420	19	-	(420)	-100.00%
770000 - Capital Outlay Parent (771000-779999)	675	14,369	7,794	-	1,546	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	1,826	3,845	4,209	4,880	4,875	4,875	(5)	-0.10%
<b>Operating Expenses Total</b>	<b>76,389</b>	<b>75,312</b>	<b>61,235</b>	<b>79,045</b>	<b>58,209</b>	<b>80,710</b>	<b>1,665</b>	<b>2.11%</b>
<b>A4 - Internal Audit Total</b>	<b>580,413</b>	<b>628,409</b>	<b>661,809</b>	<b>704,356</b>	<b>657,830</b>	<b>729,608</b>	<b>25,252</b>	<b>3.59%</b>





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# FY 2020 Budget Information Technology

Brent Messer– Chief Information Officer

Donna Jeffery – Deputy Chief Information Officer

HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES





# Information Technology Department

## Mission Statement:

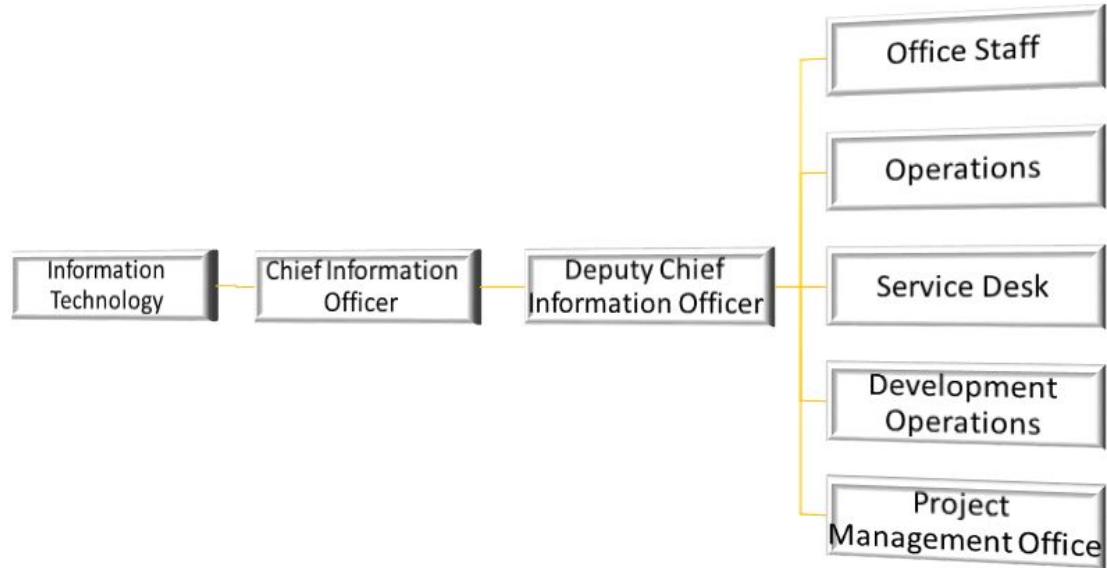
- To be a catalyst for digital transformation and innovation.



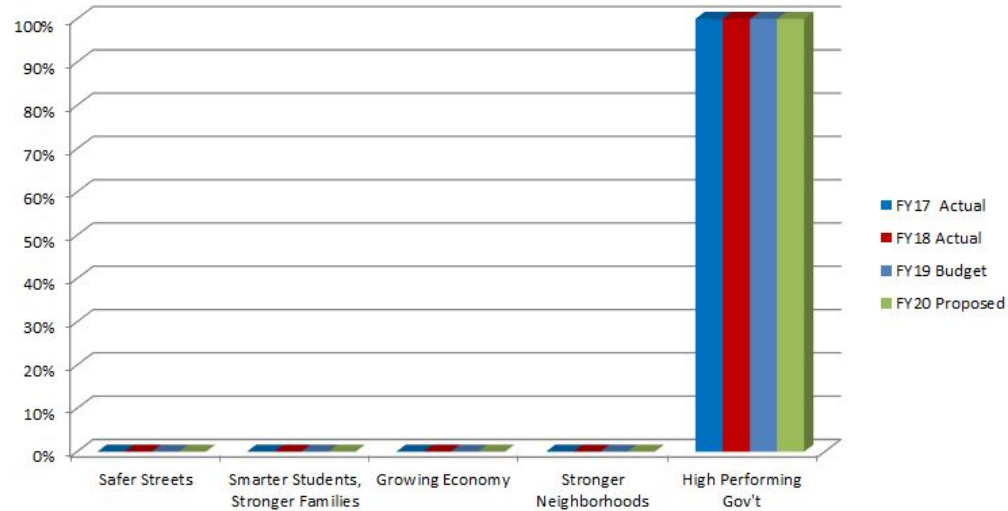
# Goals & Objectives

- To increase the Department of Information Technology Operational Excellence
- Increase overall partner satisfaction with IT services by more than 25%.
- Increase technology standardization and reuse by 30%.
- Increase the City's technological maturity and sustainability by 20%.

# Organization Chart



# 4 Year Results Area Allocation



	FY17	FY17 Actual %	FY18	FY18 Actual %	FY19	FY19 Budget %	FY20	FY20 Proposed %
Safer Streets	-	-	-	-	-	-	-	-
Smarter Students, Stronger Families	-	-	-	-	-	-	-	-
Growing Economy	-	-	-	-	-	-	-	-
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Gov't	6,211,932	100	6,673,937	100	8,136,443	100	8,616,213	100
TOTAL	6,211,932	100	6,673,937	100	8,136,443	100	8,616,213	100

# Department Offer by Results Area

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
1100					
A5 - Information Technology					
H - HIGH PERFORMING GOVERNMENT					
Attrition	-	(132,000)	(200,000)	(68,000)	51.52%
DIT Main Operating	6,673,937	8,268,443	8,816,213	547,770	6.62%
H - HIGH PERFORMING GOVERNMENT Total	6,673,937	8,136,443	8,616,213	479,770	5.90%
<b>A5 - Information Technology Total</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>
<b>1100 Total</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>
<b>Grand Total</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>

# Overview of the New Service Delivery – Initiatives in the FY20 Budget

## Staffing Changes:

- No staff changes

## Structural Changes:

- **Centralized License Management:** DIT continues to advocate and implement centralized license management strategies, streamlining software renewals, preventing lapses in specialized technical support from vendors, and ensuring reliable access to information solutions, citywide.
- **Hosted Solutions:** Hosted software solutions and cloud-based services dominate the IT environment, minimizing on-site hardware requirements and offering additional data security. DIT intends to be at the forefront of this transition, providing customers with flexible and reliable cloud-based software solutions, preserving both the integrity and security of user data.
- **My Chattanooga:** My Chattanooga is a data-centric single identity experience for citizens in Chattanooga, creating a unique and exciting way citizens interact with their city, on any device, at any time. My Chattanooga will not only make conducting business with the City of Chattanooga easy, friendly, and fast, but improve the way individuals connect with their community, as a whole.



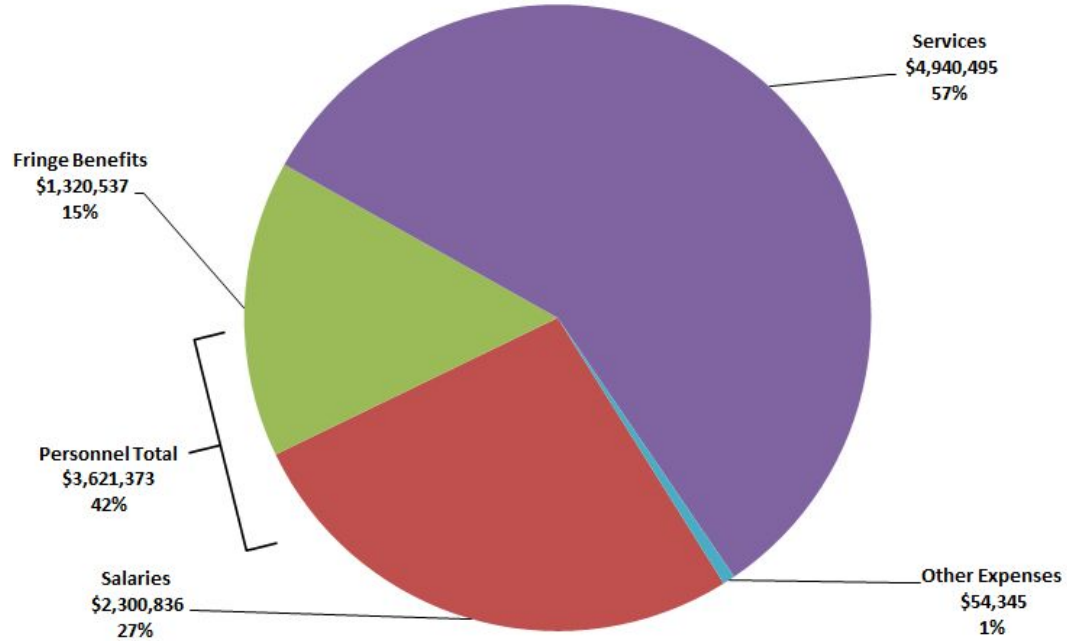
## Significant Changes From Previous Year

DIT's success in FY 19 has saved the City nearly \$1.3 Million Dollars a YEAR —savings that will continue to be realized every year moving forward. As we continue to advocate streamlined processes and innovative solutions, tangible savings are expected to increase even further.

DIT requested just \$479,770 in additional funding for FY20 operating expenses, which includes property rent, increases in hosting and managed services, as well as funding to expand license management capacity. Capital Initiatives for FY20 include developing and implementing My Chattanooga, as well as continued investment in network infrastructure.

Overall, DIT has increased services, increased network capability and reliability, increased productivity, and has still managed to minimize operational cost increases where possible, all with less than 3% of the total City's budget every year.

# FY20 Expenditures by Category



FY19	\$ 8,136,443
FY20	\$8,616,213
% Chg	5.9



# Highlight Analysis



## Information Technology - FY20 Proposed Budget

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
<b>A5 - Information Technology</b>					
<b>.Personnel Expenses</b>					
Salaries Parent (601000-609999)	2,114,454	2,286,061	2,300,836	14,775	0.65%
Fringe Benefits Parent (611000-619999)	1,109,564	1,279,253	1,320,537	41,284	3.23%
<b>.Personnel Expenses Total</b>	<b>3,224,018</b>	<b>3,565,314</b>	<b>3,621,373</b>	<b>56,059</b>	<b>1.57%</b>
<b>Operating Expenses</b>					
Services Parent (701000-709999)	3,372,769	4,513,484	4,940,495	427,011	9.46%
Materials & Supplies Parent (711000-719999)	16,350	11,200	7,900	(3,300)	-29.46%
Travel Expense Parent (721000-729999)	6,684	10,100	10,100	-	0.00%
Vehicle Operating Expense Parent (731000-739999)	19,314	18,725	18,725	-	0.00%
Capital Assets Parent (761000-769999)	2,039	-	-	-	0.00%
Capital Outlay Parent (771000-779999)	17,092	-	-	-	0.00%
Other Expenses Parent (781000-789999)	15,671	17,620	17,620	-	0.00%
<b>Operating Expenses Total</b>	<b>3,449,919</b>	<b>4,571,129</b>	<b>4,994,840</b>	<b>423,711</b>	<b>9.27%</b>
<b>A5 - Information Technology Total</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>

### Finance Inc/(Dec) Recommendation: (\$479,770)

- Attrition for FY20 is **(-200,000)**
- Includes general pension, medical health rate increases along with expected raises.
- Funding salary at the requested amount.
- For services, funding at requested amount. IT Contracted Personnel Costs offset by decrease of \$25,000 in Electricity in preparation of Data Center move.

# Highlight Analysis



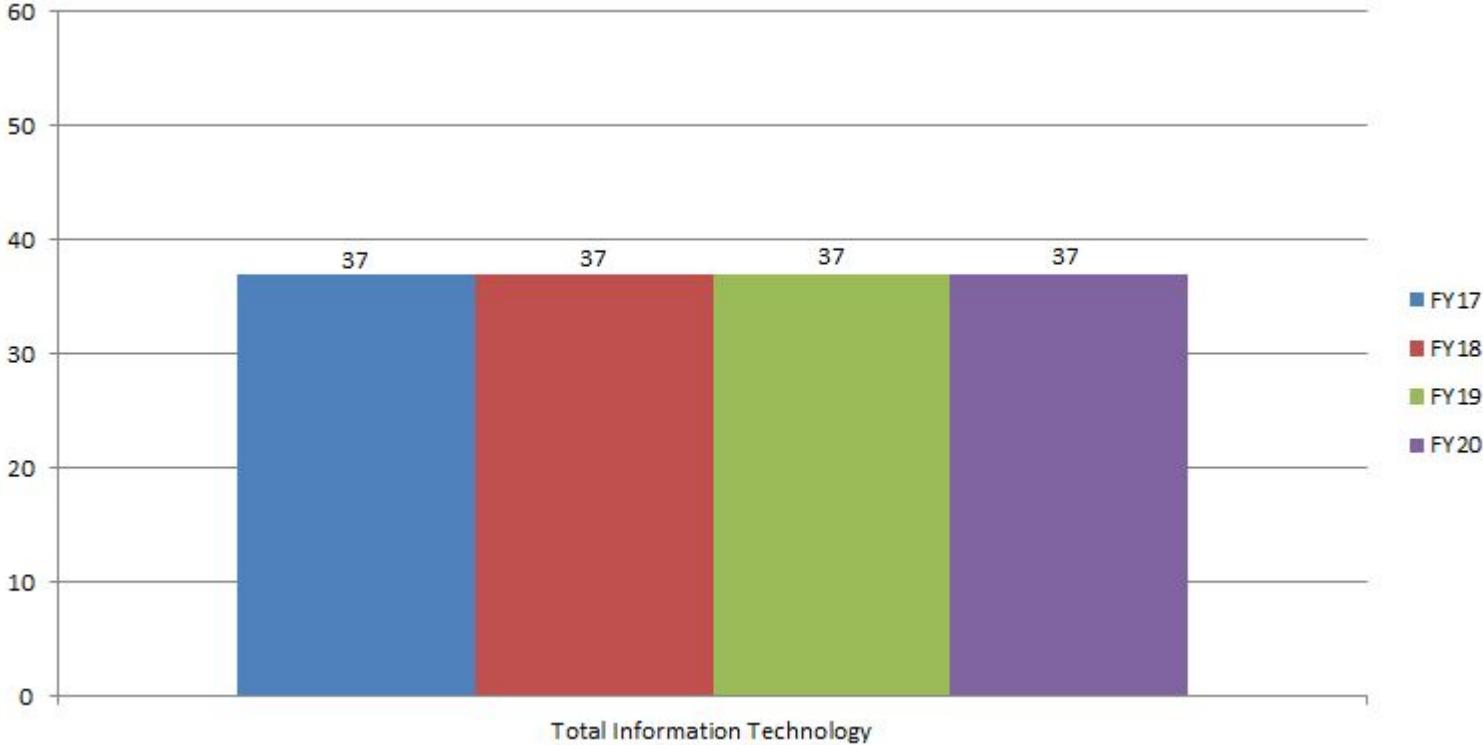
## Information Technology - (continued)

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### Finance Inc/(Dec) Recommendation (Con't):

- Funding IT Maintenance services at increase of \$430,642.
  - Licensing (\$142,032)
  - Hosting (\$25,000)
  - Support Maintenance (\$263,610)
- IT Contracted Personnel Costs increase of \$50,000 offset by decrease of \$25,000 in Electricity in preparation of Data Center move.

# Budgeted Personnel 4 –Year Comparison



# 5 Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	Projection FY19	Proposed FY20	FY20 Proposed vs. Budget FY19	% Change
<b>A5 - Information Technology</b>								
<b>.Personnel Expenses</b>								
600000 - Salaries Parent (601000-609999)	2,246,367	2,133,692	2,114,454	2,286,061	1,951,714	2,300,836	14,775	0.65%
610000 - Fringe Benefits Parent (611000-619999)	981,673	975,874	1,109,564	1,279,253	1,045,041	1,320,537	41,284	3.23%
<b>.Personnel Expenses Total</b>	<b>3,228,040</b>	<b>3,109,566</b>	<b>3,224,018</b>	<b>3,565,314</b>	<b>2,996,755</b>	<b>3,621,373</b>	<b>56,059</b>	<b>1.57%</b>
<b>Operating Expenses</b>								
700000 - Services Parent (701000-709999)	2,134,026	2,851,037	3,372,769	4,513,484	4,562,887	4,940,495	427,011	9.46%
710000 - Materials & Supplies Parent (711000-719999)	31,084	24,555	16,350	11,200	4,677	7,900	(3,300)	-29.46%
720000 - Travel Expense Parent (721000-729999)	21,354	16,372	6,684	10,100	9,648	10,100	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	14,355	20,589	19,314	18,725	18,187	18,725	-	0.00%
760000 - Capital Assets Parent (761000-769999)	84,000	42,765	2,039	0		0	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	98,310	130,332	17,092	0	63,416	0	-	0.00%
780000 - Other Expenses Parent (781000-789999)	920	16,716	15,671	17,620	17,169	17,620	-	0.00%
<b>Operating Expenses Total</b>	<b>2,384,049</b>	<b>3,102,366</b>	<b>3,449,919</b>	<b>4,571,129</b>	<b>4,675,984</b>	<b>4,994,840</b>	<b>423,711</b>	<b>9.27%</b>
<b>A5 - Information Technology Total</b>	<b>5,612,089</b>	<b>6,211,932</b>	<b>6,673,937</b>	<b>8,136,443</b>	<b>7,672,739</b>	<b>8,616,213</b>	<b>479,770</b>	<b>5.90%</b>



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# FY 2020 Budget Purchasing Division

Bonnie Woodward – Director of Purchasing  
Debbie Talley – Deputy Director of Purchasing



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# Purchasing Division

## Mission Statement:

- The objective of the Purchasing Division is to procure the best quality products and services available for our customers in an economical, efficient, ethical, and environmentally responsible manner.

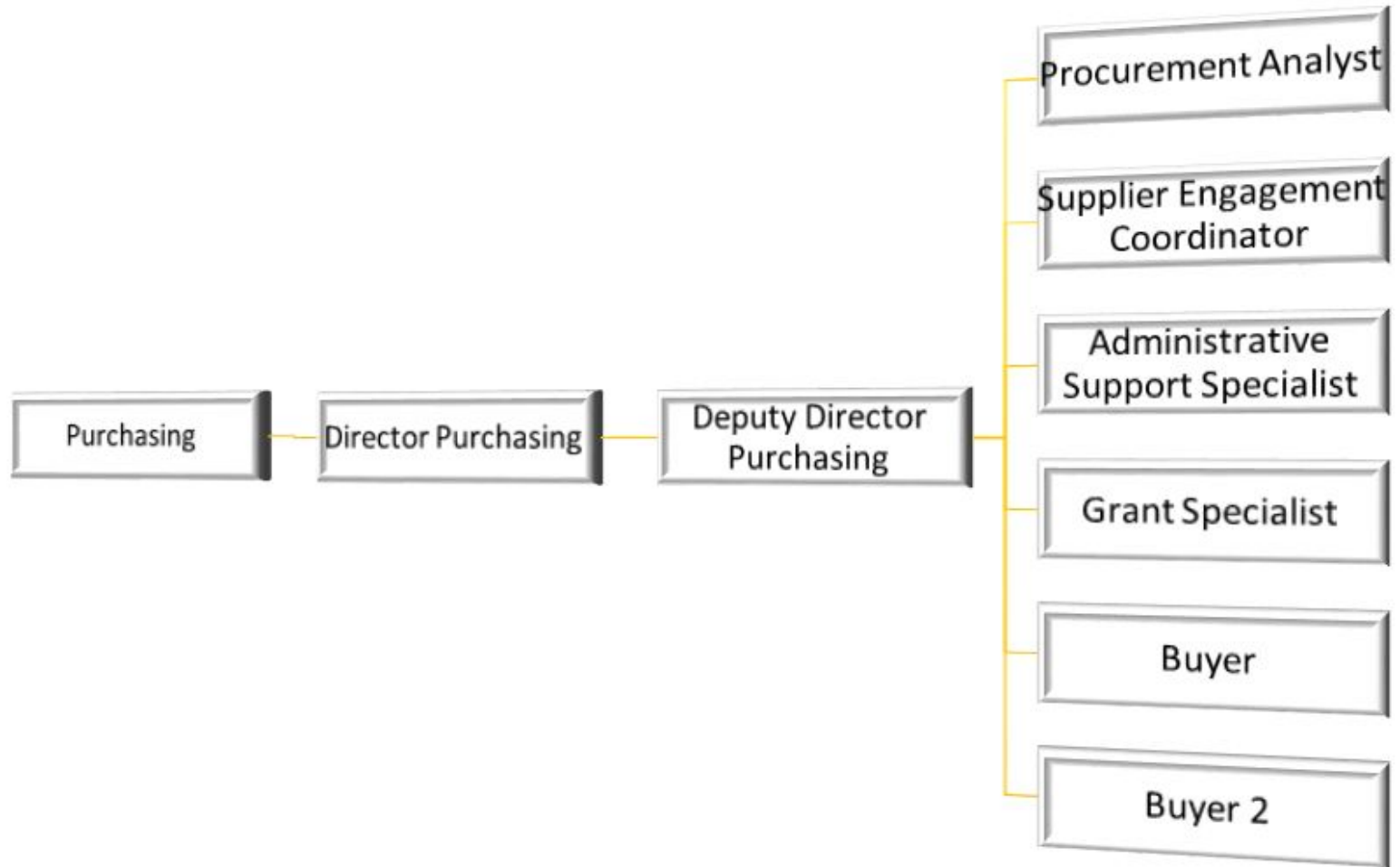


# Goals & Objectives

- To improve the efficiency and quality of the Purchasing Process.
- Standardize, measure, evaluate, and innovate operations to improve the purchasing process.

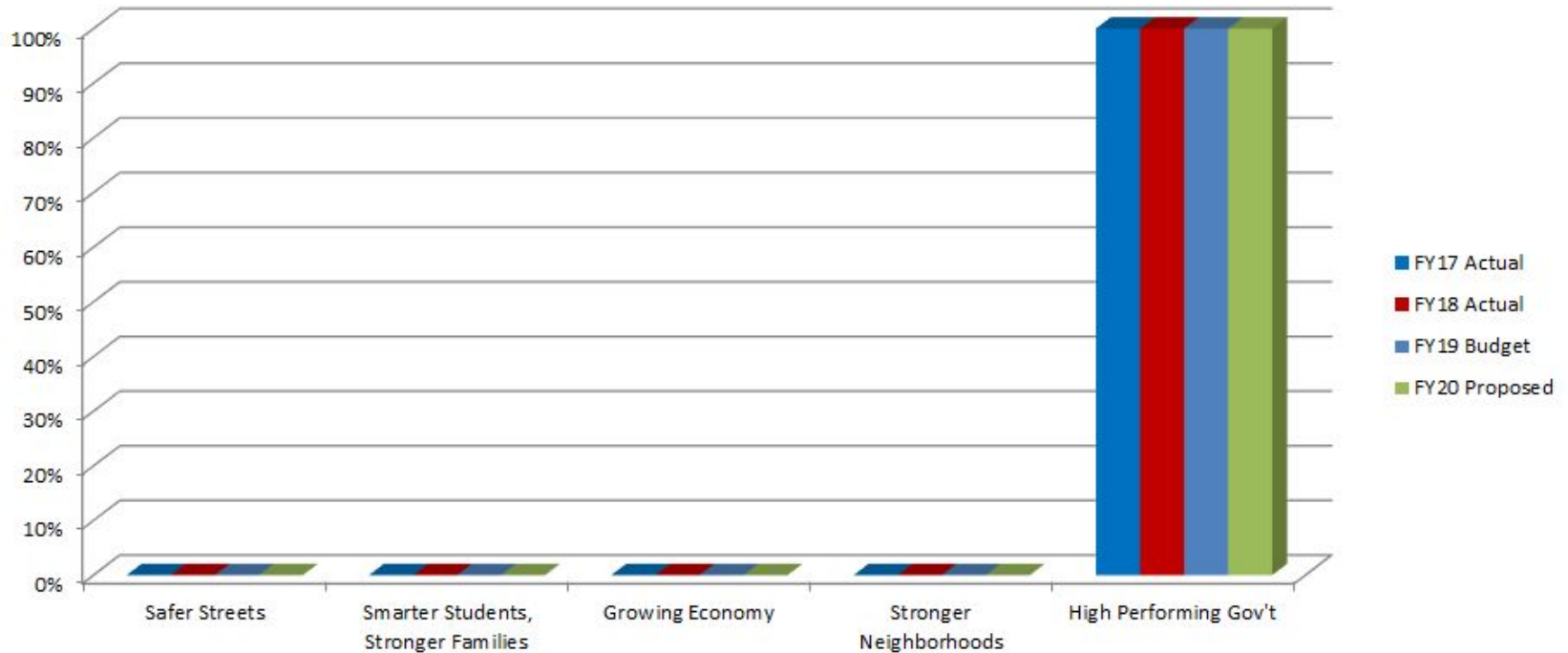


# Organization Chart





# 4 Year Results Area Allocation



	FY17	FY17 Actual %	FY18	FY18 Actual %	FY19	FY19 Budget %	FY20	FY20 Proposed %
Safer Streets	-	-	-	-	-	-	-	-
Smarter Students, Stronger Families	-	-	-	-	-	-	-	-
Growing Economy	-	-	-	-	-	-	-	-
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Gov't	685,299	100	813,568	100	926,173	100	949,995	100
<b>TOTAL</b>	<b>685,299</b>	<b>100</b>	<b>813,568</b>	<b>100</b>	<b>926,173</b>	<b>100</b>	<b>949,995</b>	<b>100</b>

# Division Offer by Results Area

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
1100					
A7 - Purchasing					
H - HIGH PERFORMING GOVERNMENT					
Procurement Services	813,568	926,173	949,995	23,822	2.57%
H - HIGH PERFORMING GOVERNMENT Total	813,568	926,173	949,995	23,822	2.57%
<b>A7 - Purchasing Total</b>	<b>813,568</b>	<b>926,173</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>
<b>1100 Total</b>	<b>813,568</b>	<b>926,173</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>
<b>Grand Total</b>	<b>813,568</b>	<b>926,173</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>

# **Overview of the New Service Delivery – Initiatives in the FY20 Budget**

## **Staffing Changes:**

- **No staff changes authorized**

## **Structural Changes:**

- **Change of Purchase Card from Bank of America to Suntrust.**



## Significant Changes From Previous Year

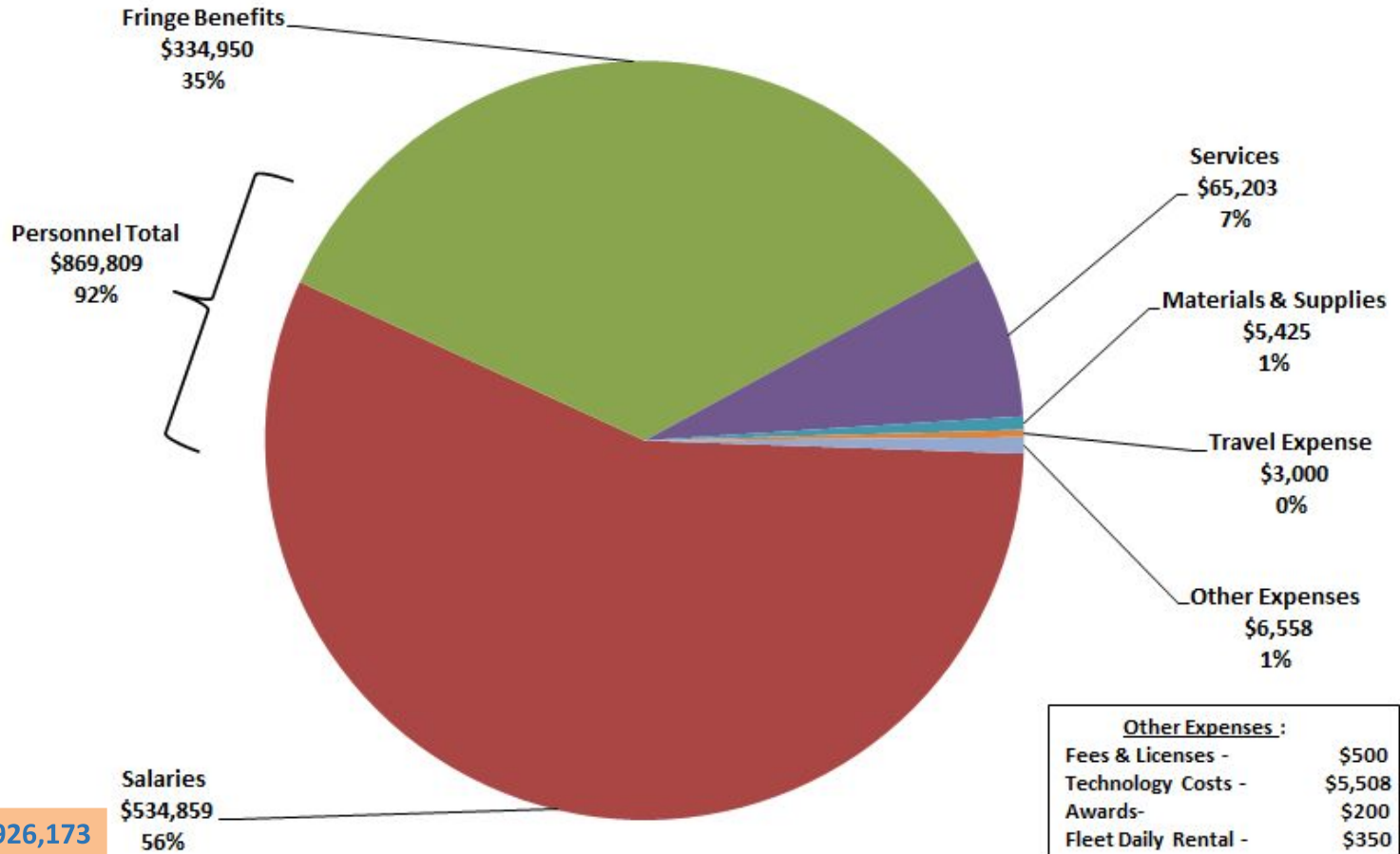
### **Staffing Cost Changes: +7.6%**

- Change two (2) of 'Buyer' positions to 'Buyer 2' positions, in order to reflect restructured project management functions.

### **Operational Cost Changes: +6.6%**

- Intake of the City of Chattanooga Disadvantaged Business Enterprise (DBE) Internal Certification application process → increased processing costs.
  - (With Office of Multicultural Affairs)
- Increase in Purchasing Division staff regular professional development opportunities

# FY20 Expenditures by Category



FY19	\$926,173
FY20	\$949,995
% Chg	2.57

# Highlight Analysis



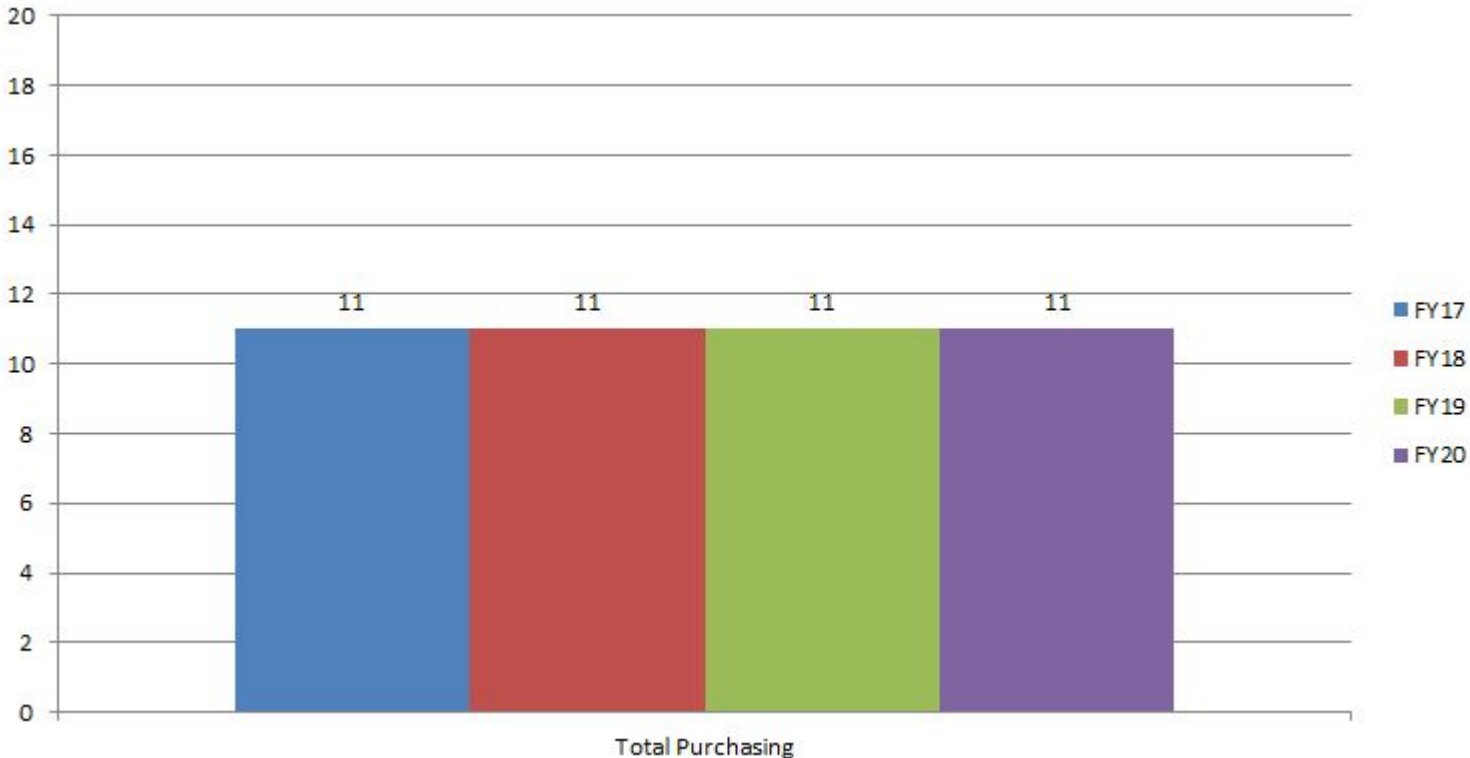
## Purchasing - FY20 Proposed Budget

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
<b>A7 - Purchasing</b>					
<b>.Personnel Expenses</b>					
Salaries Parent (601000-609999)	488,185	516,446	534,859	18,413	3.57%
Fringe Benefits Parent (611000-619999)	269,466	332,999	334,950	1,951	0.59%
<b>.Personnel Expenses Total</b>	<b>757,651</b>	<b>849,445</b>	<b>869,809</b>	<b>20,364</b>	<b>2.40%</b>
<b>Operating Expenses</b>					
Services Parent (701000-709999)	43,321	61,043	65,203	4,160	6.81%
Materials & Supplies Parent (711000-719999)	5,372	5,475	5,425	(50)	-0.91%
Travel Expense Parent (721000-729999)	1,458	3,500	3,000	(500)	-14.29%
Vehicle Operating Expense Parent (731000-739999)	72	350	350	-	0.00%
Other Expenses Parent (781000-789999)	5,694	6,360	6,208	(152)	-2.39%
<b>Operating Expenses Total</b>	<b>55,917</b>	<b>76,728</b>	<b>80,186</b>	<b>3,458</b>	<b>4.51%</b>
<b>A7 - Purchasing Total</b>	<b>813,568</b>	<b>926,173</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>

**Recommendation: (\$23,822)**

- Salary and operations increase for general pension and medical health rate. Increase also includes an expected pay raise for staff.
- Decreased Salaries & benefits by \$5,861 based on current staffing levels (with no new positions) and medical benefit selections.
- Increase of \$3,458 which includes Employment Agencies(\$3,000) and Books (\$1,000) offset by decrease of \$542 for other operational costs.

# Budgeted Personnel 4 –Year Comparison





# 5 Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	Projection FY19	Proposed FY20	FY20 Proposed vs. Budget FY19	% Change
<b>A7 - Purchasing</b>								
<b>.Personnel Expenses</b>								
600000 - Salaries Parent (601000-609999)	456,215	420,753	488,185	516,446	511,933	534,859	18,413	3.57%
610000 - Fringe Benefits Parent (611000-619999)	214,615	199,248	269,466	332,999	322,100	334,950	1,951	0.59%
.Personnel Expenses Total	670,830	620,001	757,651	849,445	834,033	869,809	20,364	2.40%
<b>Operating Expenses</b>								
700000 - Services Parent (701000-709999)	55,949	54,132	43,321	61,043	57,606	65,203	4,160	6.81%
710000 - Materials & Supplies Parent (711000-719999)	4,383	4,914	5,372	5,475	5,542	5,425	-50	-0.91%
720000 - Travel Expense Parent (721000-729999)	165	313	1,458	3,500	5,693	3,000	-500	-14.29%
730000 - Vehicle Operating Expense Parent (731000-739999)	850	278	72	350	0	350	0	0.00%
770000 - Capital Outlay Parent (771000-779999)	0	0	0	0	0	0	0	0.00%
780000 - Other Expenses Parent (781000-789999)	401	5,661	5,694	6,360	6,502	6,208	-152	-2.39%
Operating Expenses Total	61,748	65,298	55,917	76,728	75,343	80,186	3,458	4.51%
<b>A7 - Purchasing Total</b>	<b>732,578</b>	<b>685,299</b>	<b>813,568</b>	<b>926,173</b>	<b>909,376</b>	<b>949,995</b>	<b>23,822</b>	<b>2.57%</b>





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# FY 2020 Budget 311 Call Center

Derek Frizzell– Customer Service Manager



HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# 311 Call Center Department

## Mission Statement:

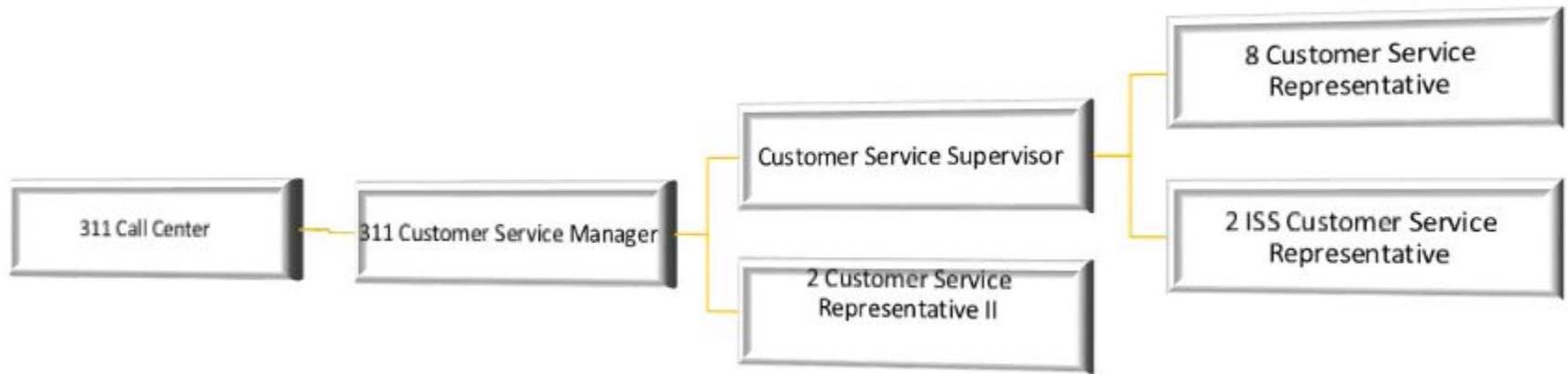
- The 311 team is committed to enhancing the quality of life for every citizen in Chattanooga by providing premium customer service in response to the needs of everyone who visits, works, and lives in our City. We provide the citizens of Chattanooga knowledgeable assistance for every citizen interaction.



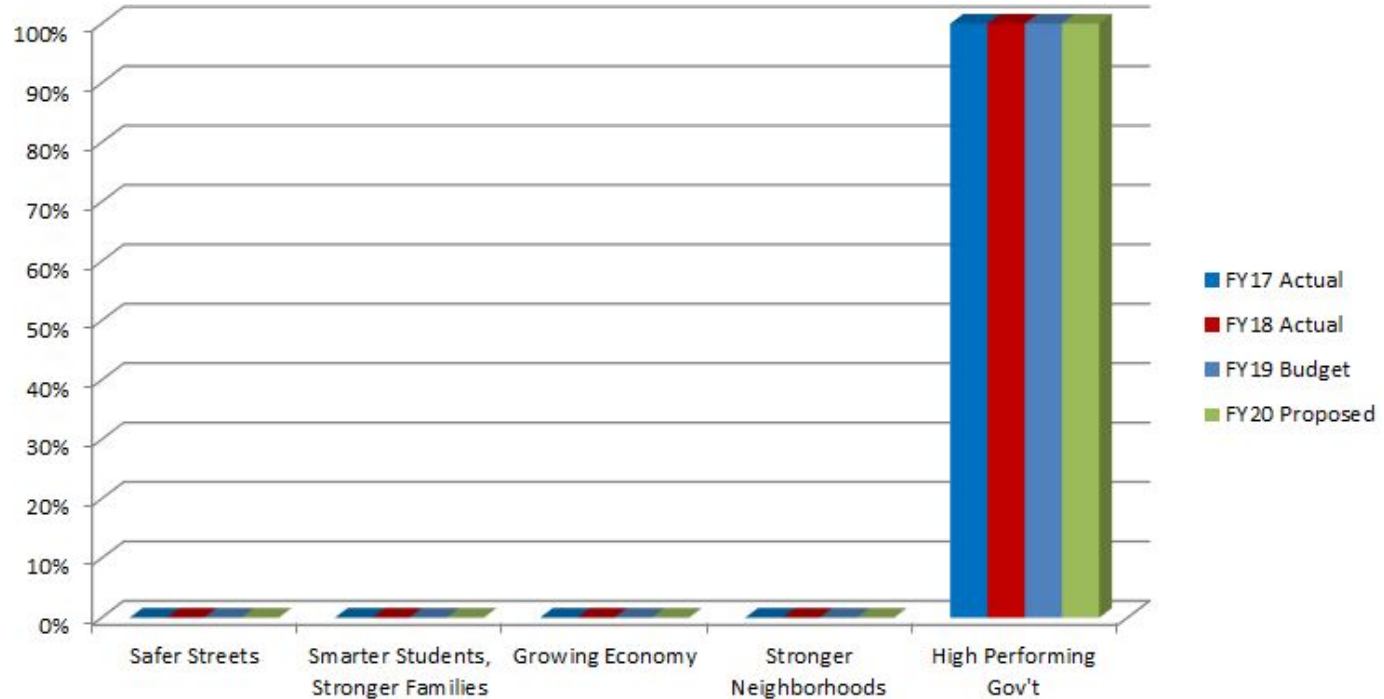
# Goals & Objectives

- Increase citizen experience when reaching out to the City of Chattanooga for all 311 calls and/or emails.
- Maintain an average wait time of ninety seconds or less.
- Reduce and/or Maintain an average call abandonment rate of twelve percent or less.
- Increase and/or Maintain an average first call resolution rate of seventy five percent or above.

# Organization Chart



# 4 Year Results Area Allocation



	FY17	FY17 Actual %	FY18	FY18 Actual %	FY19	FY19 Budget %	FY20	FY20 Proposed %
Safer Streets	-	-	-	-	-	-	-	-
Smarter Students, Stronger Families	-	-	-	-	-	-	-	-
Growing Economy	-	-	-	-	-	-	-	-
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Gov't	610,975	100	606,648	100	717,655	100	694,271	100
<b>TOTAL</b>	<b>610,975</b>	<b>100</b>	<b>606,648</b>	<b>100</b>	<b>717,655</b>	<b>100</b>	<b>694,271</b>	<b>100</b>

# Department Offer by Results Area

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
1100					
A8 - 311 - Call Center					
H - HIGH PERFORMING GOVERNMENT					
311 Operations	606,648	738,655	715,271	(23,384)	-3.17%
Attrition	-	(21,000)	(21,000)	-	0.00%
H - HIGH PERFORMING GOVERNMENT Total	606,648	717,655	694,271	(23,384)	-3.26%
<b>A8 - 311 - Call Center Total</b>	<b>606,648</b>	<b>717,655</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>
<b>1100 Total</b>	<b>606,648</b>	<b>717,655</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>
<b>Grand Total</b>	<b>606,648</b>	<b>717,655</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>

# Overview of the New Service Delivery – Initiatives in the FY20 Budget

## Staffing Changes:

- (2) Customer Service Representative 1



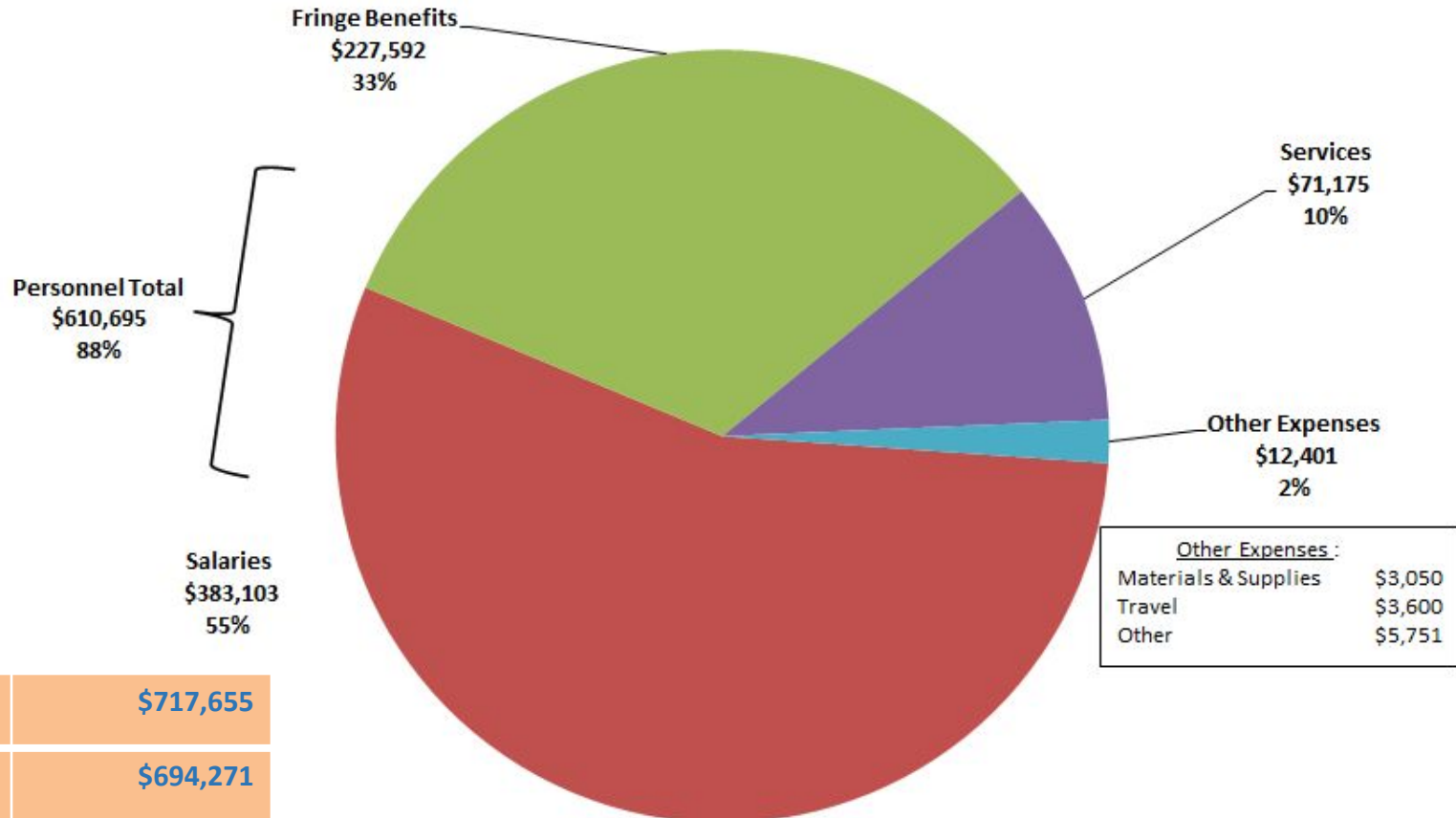


## Significant Changes From Previous Year

- Total decrease of \$23,384 or 3.26%



# FY20 Expenditures by Category



FY19	\$717,655
FY20	\$694,271
% Chg	-3.26

# Highlight Analysis



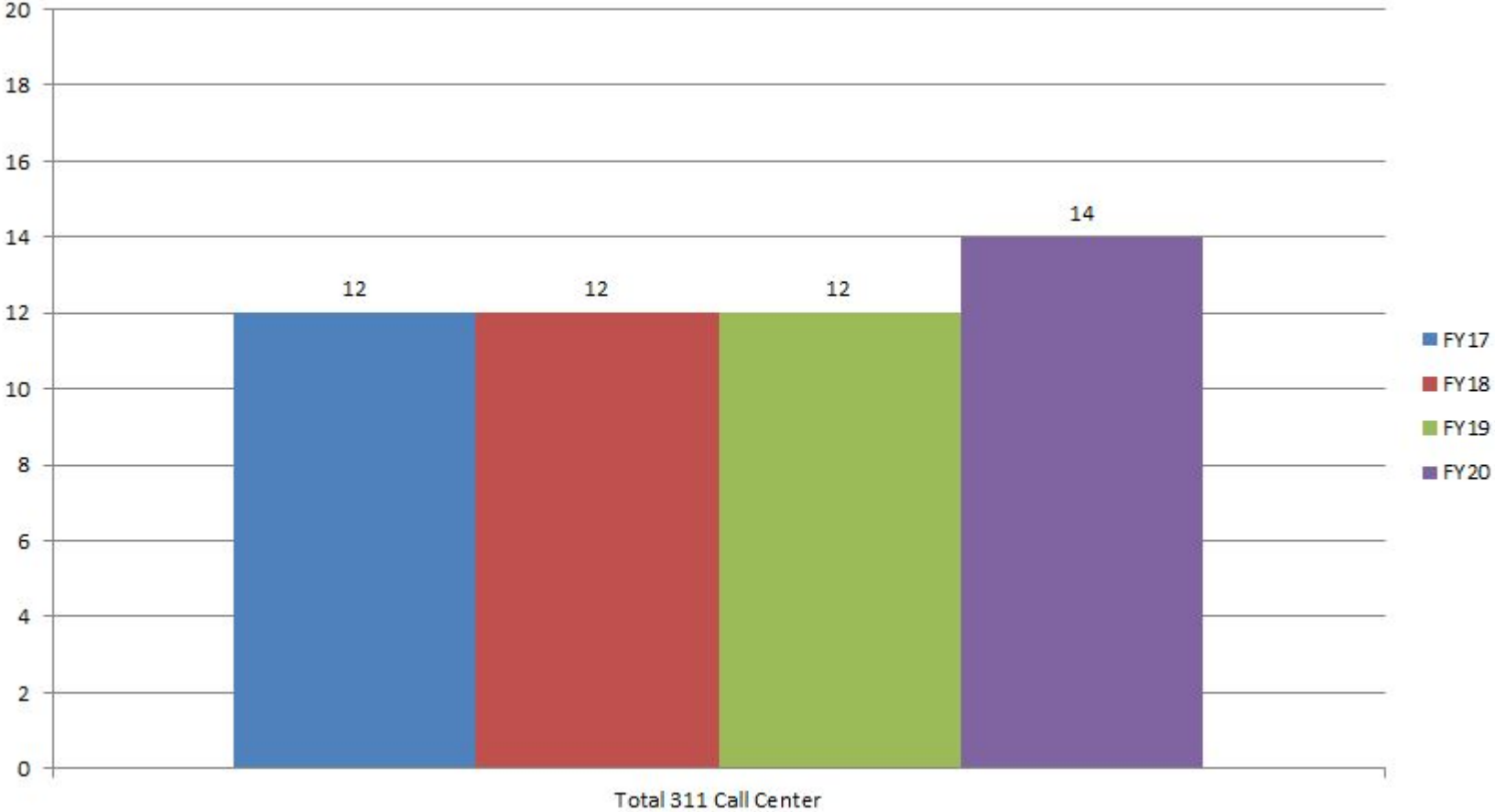
## 311 Call Center - FY20 Proposed Budget

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
<b>A8 - 311 - Call Center</b>					
<b>.Personnel Expenses</b>					
Salaries Parent (601000-609999)	345,667	429,080	383,103	(45,977)	-10.72%
Fringe Benefits Parent (611000-619999)	199,425	213,215	227,592	14,377	6.74%
<b>.Personnel Expenses Total</b>	<b>545,092</b>	<b>642,295</b>	<b>610,695</b>	<b>(31,600)</b>	<b>-4.92%</b>
<b>Operating Expenses</b>					
Services Parent (701000-709999)	52,668	65,525	71,175	5,650	8.62%
Materials & Supplies Parent (711000-719999)	2,607	3,950	3,050	(900)	-22.78%
Travel Expense Parent (721000-729999)	1,517	125	3,600	3,475	2780.00%
Other Expenses Parent (781000-789999)	4,764	5,760	5,751	(9)	-0.16%
<b>Operating Expenses Total</b>	<b>61,556</b>	<b>75,360</b>	<b>83,576</b>	<b>8,216</b>	<b>10.90%</b>
<b>A8 - 311 - Call Center Total</b>	<b>606,648</b>	<b>717,655</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>

**Recommendation: (\$23,384)**

- Decrease of \$900 for longevity due to retirement of higher paid employee.
- Includes general pension, medical health rate increases along with expected raises.
- Attrition for FY20 is \$21,000.
- Funding of 2 Customer Service Representatives will be paid out of Interceptor Sewer Fund.
- Addition of \$3,475 for Travel as no Travel budgeted in FY19.
- Decreased \$1,259 for other Operational Costs.

# Budgeted Personnel 4 –Year Comparison



# 5 Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	Projection FY19	Proposed FY20	FY20 Proposed vs. FY19 Budget	% Change
<b>A8 - 311 Call Center</b>								
.Personnel Expenses								
600000 - Salaries Parent (601000-609999)	298,069	365,818	345,667	429,080	354,039	383,103	(45,977)	-10.72%
610000 - Fringe Benefits Parent (611000-619999)	163,439	199,057	199,425	213,215	197,748	227,592	14,377	6.74%
<b>.Personnel Expenses Total</b>	<b>461,508</b>	<b>564,875</b>	<b>545,092</b>	<b>642,295</b>	<b>551,787</b>	<b>610,695</b>	<b>(31,600)</b>	<b>-4.92%</b>
Operating Expenses								
700000 - Services Parent (701000-709999)	49,883	39,715	52,668	65,525	94,581	71,175	5,650	8.62%
710000 - Materials & Supplies Parent (711000-719999)	582	1,372	2,607	3,950	5,560	3,050	(900)	-22.78%
720000 - Travel Expense Parent (721000-729999)	1,918	150	1,517	125	1,525	3600	3,475	2780.00%
770000 - Capital Outlay Parent (771000-779999)	3,394	0	0	0	-	0	-	0.00%
780000 - Other Expenses Parent (781000-789999)	0	4,863	4,764	5,760	5,760	5,751	(9)	-0.16%
<b>Operating Expenses Total</b>	<b>55,777</b>	<b>46,100</b>	<b>61,556</b>	<b>75,360</b>	<b>107,426</b>	<b>83,576</b>	<b>8,216</b>	<b>10.90%</b>
<b>A8 - 311 Call Center Total</b>	<b>517,285</b>	<b>610,975</b>	<b>606,648</b>	<b>717,655</b>	<b>659,213</b>	<b>694,271</b>	<b>(23,384)</b>	<b>-3.26%</b>



SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

# FY 2020 Budget Executive Branch

Andy Berke- Mayor  
Stacy Richardson – Chief of Staff



HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES





# Executive Branch

## Mission Statement:

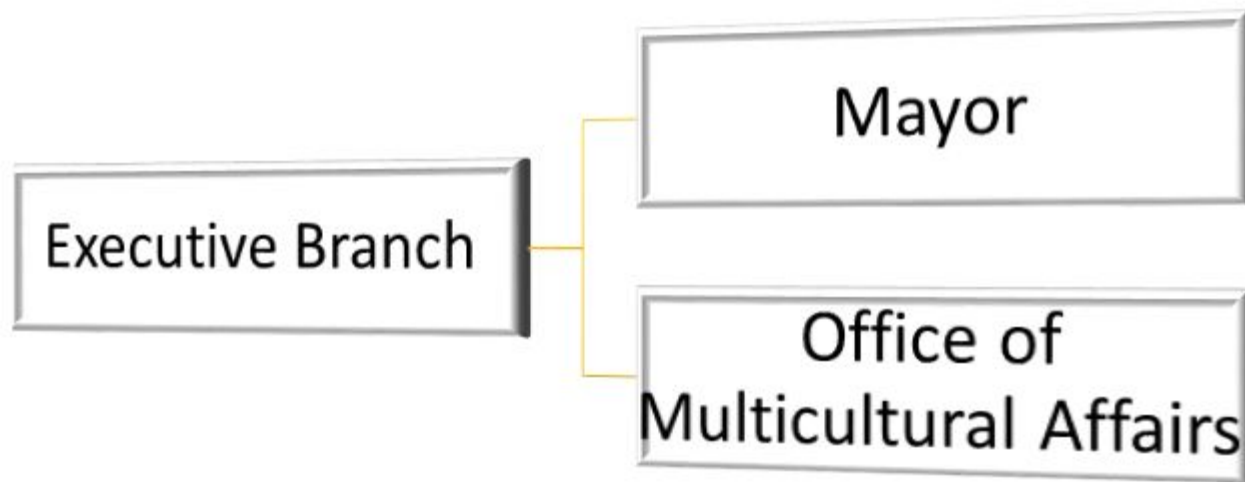
- To provide executive leadership for City government and enhance the City's capability to keep Chattanoogaans safe, build strong neighborhoods, grow our local economy, and retain the public trust with efficient use of taxpayer dollars and innovation.



# Goals & Objectives

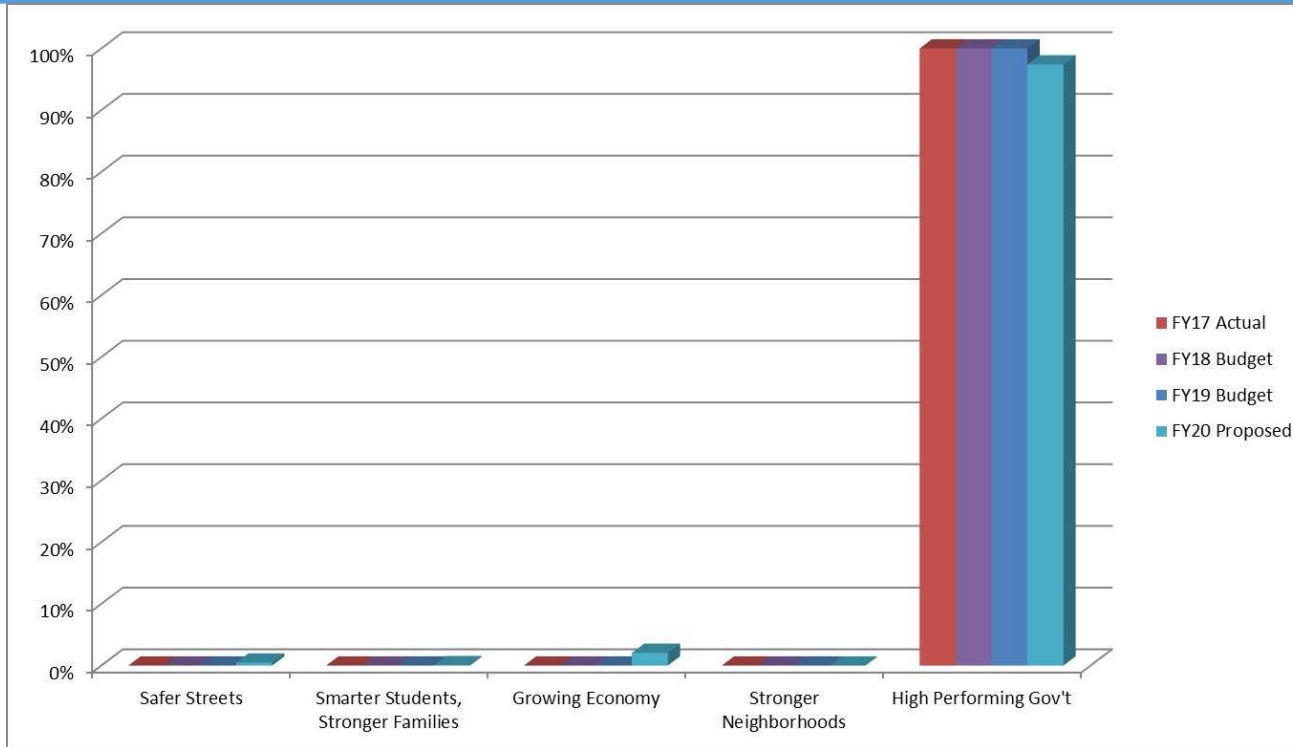
- Ensure that every Chattanooga feels safe in their neighborhood.
- Grow stronger neighborhoods and a thriving, diverse economy.
- Provide opportunities for students to grow smarter and families to grow stronger.
- Use every taxpayer dollar responsibly to have a sound and innovative City government.

# Organization Chart





# 4 Year Results Area Allocation



	FY17 Actual	FY17 Actual %	FY18 Budget	FY18 Budget %	FY19 Budget	FY19 Budget %	FY20 Proposed	FY20 Proposed %
Safer Streets	-	-	-	-	-	-	10,000	0.48
Smarter Students, Stronger Families	-	-	-	-	-	-	1,000	0.05
Growing Economy	-	-	-	-	-	-	43,000	2
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Gov't	1,788,641	100	1,840,738	100	1,890,341	100	2,034,731	97
<b>TOTAL</b>	<b>1,788,641</b>	<b>100</b>	<b>1,840,738</b>	<b>100</b>	<b>1,890,341</b>	<b>100</b>	<b>2,088,731</b>	<b>100</b>

# Department Offer by Result Area

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec)	
				Proposed vs. Budget	% Change
1100					
B - Executive Branch					
E - GROWING ECONOMY					
Chattanooga Kiva	-	43,000	43,000	-	0.00%
E - GROWING ECONOMY Total	-	43,000	43,000	-	0.00%
F - SMARTER STUDENTS, STRONGER FAMILIES					
Mayor's Youth Council	-	1,000	1,000	-	0.00%
F - SMARTER STUDENTS, STRONGER FAMILIES Total	-	1,000	1,000	-	0.00%
H - HIGH PERFORMING GOVERNMENT					
Green  Light Implementation	-	-	5,000	5,000	0.00%
Mayor's Office Operations	1,514,773	1,564,953	1,631,489	66,536	4.25%
Multicultural Affairs Office Budget	355,327	256,388	373,242	116,854	45.58%
Women's Council	1,833	25,000	25,000	-	0.00%
H - HIGH PERFORMING GOVERNMENT Total	1,871,933	1,846,341	2,034,731	188,390	10.20%
N - STRONGER NEIGHBORHOODS					
Fair Housing Program	-	-	-	-	0.00%
N - STRONGER NEIGHBORHOODS Total	-	-	-	-	0.00%
S - SAFER STREETS					
Mayor's Council Against Hate	-	-	10,000	10,000	0.00%
S - SAFER STREETS Total	-	-	10,000	10,000	0.00%
<b>B - Executive Branch Total</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>
<b>1100 Total</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>
<b>Grand Total</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>

# **Overview of the New Service Delivery – Initiatives in the FY20 Budget**

## **Staffing Changes:**

- **Community Program Coordinator add to the Office of Multicultural Affairs. The current function of this requested position is being performed by an ECD headcount. By funding this new position, ECD can return the headcount to perform the original intended ECD function.**

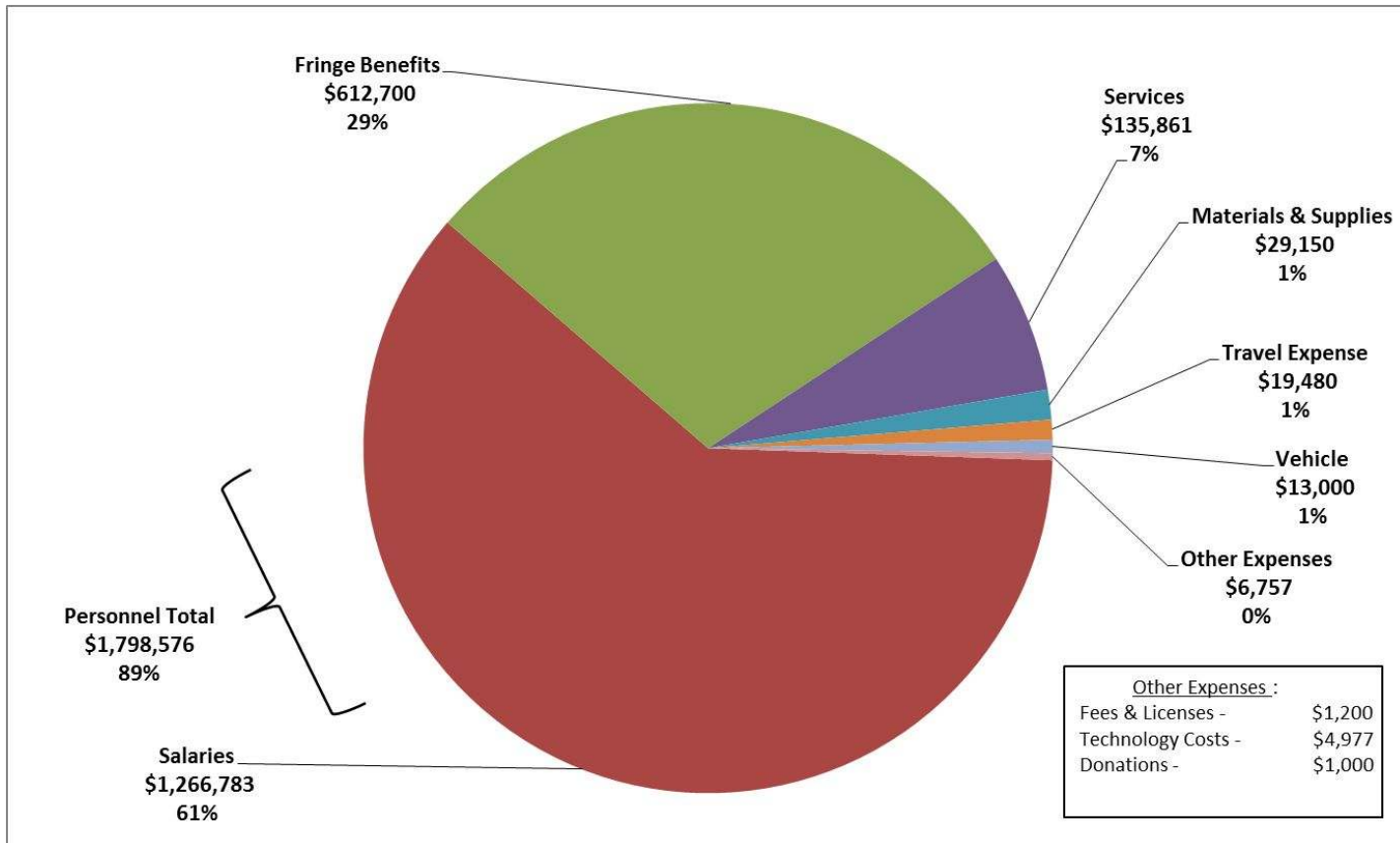
## **Structural Changes:**



## Significant Changes From Previous Year

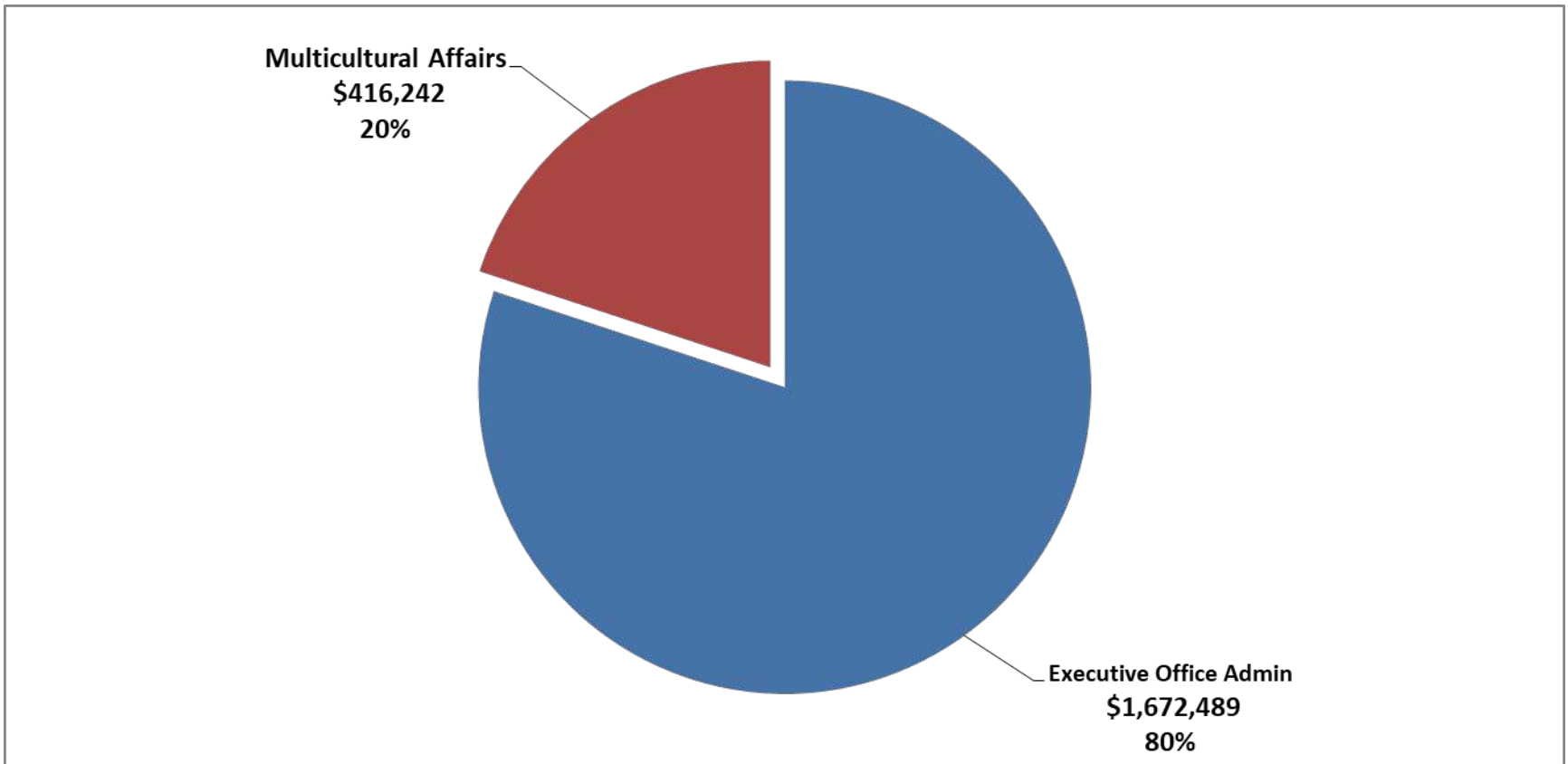
- Funding activities of Mayor's Council for Women
- Creating new position with Office of Multicultural Affairs to expand outreach efforts

# FY20 Expenditures by Category



<b>FY19</b>	<b>\$1,890,341</b>
<b>FY20</b>	<b>\$ 2,088,731</b>
<b>% Chg</b>	<b>10.49</b>

# FY20 Expenditures by Organization





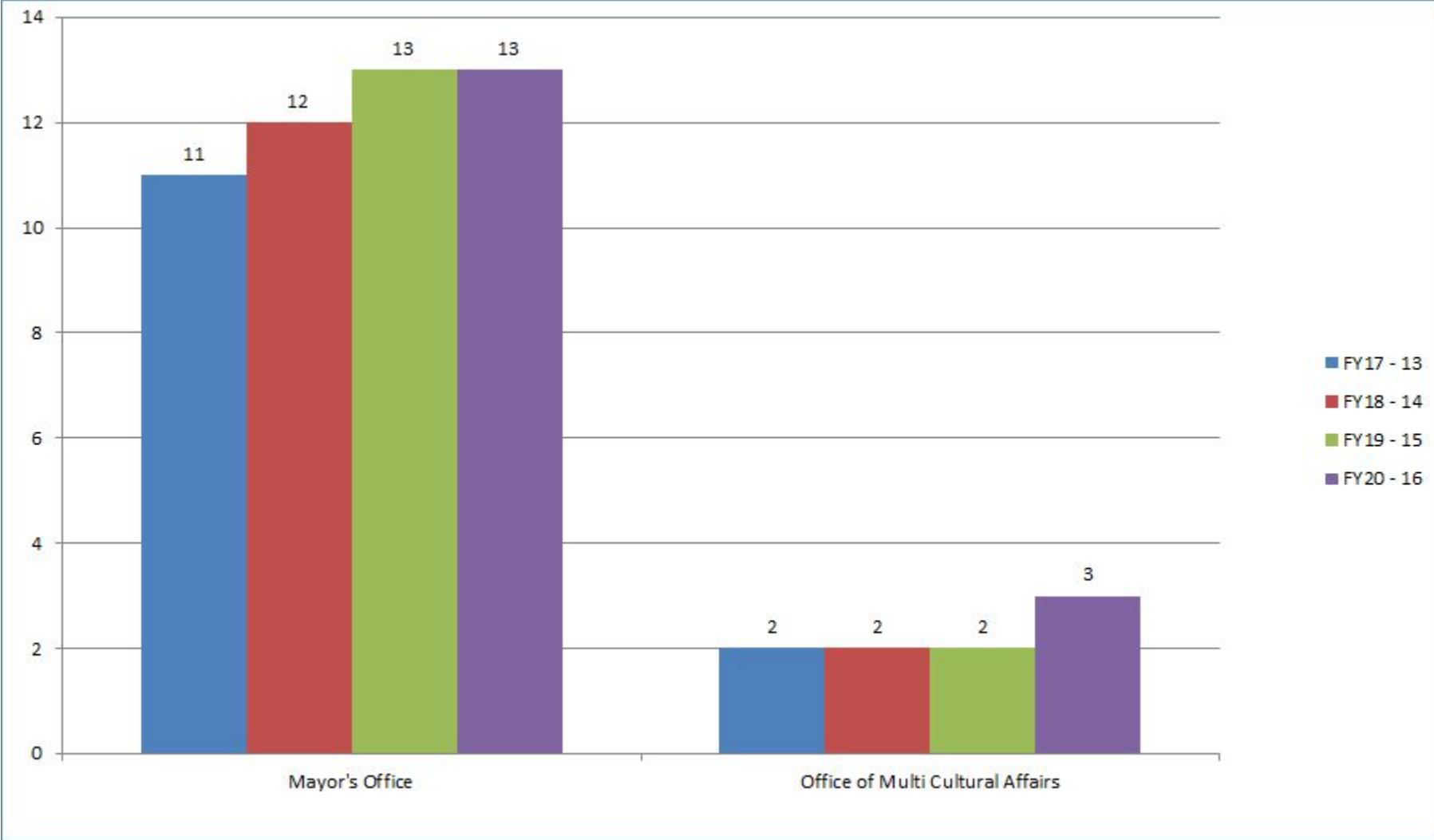
# Executive Branch - FY20 Proposed Budget

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
B - Executive Branch					
.Personnel Expenses					
Salaries Parent (601000-609999)	1,092,532	1,179,391	1,266,783	87,392	7.41%
Fringe Benefits Parent (611000-619999)	456,616	515,520	612,700	97,180	18.85%
.Personnel Expenses Total	1,549,148	1,694,911	1,879,483	184,572	10.89%
.Operating Expenses					
Services Parent (701000-709999)	212,407	131,323	135,861	4,538	3.46%
Materials & Supplies Parent (711000-719999)	42,974	29,150	29,150	-	0.00%
Travel Expense Parent (721000-729999)	28,319	14,100	19,480	5,380	38.16%
Vehicle Operating Expense Parent (731000-739999)	17,091	13,680	13,000	(680)	-4.97%
Insurance, Claims, Damages Parent (741000-749999)	200	-	-	-	0.00%
Capital Outlay Parent (771000-779999)	2,955	-	5,000	5,000	0.00%
Other Expenses Parent (781000-789999)	18,839	7,177	6,757	(420)	-5.85%
Operating Expenses Total	322,785	195,430	209,248	13,818	7.07%
<b>B - Executive Branch Total</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>

**Recommendations: (\$198,390)**

- Salaries & Benefits: Community Engagement Coordinator - \$93,583 in OMA. The existing incumbent is currently funded in ECD. By funding this new position, ECD can return the headcount to perform the original intended ECD function. \$90,989 rated to annual salary increase.
- Salary and operations increase for general pension and medical health rate. Increase also includes an expected pay raise for staff.
- \$5,000 to cover new GreenLight Program BFO.
- Services increase of \$8,818 to meeting expenses and office machine rental.

# Budgeted Personnel 4-Year Comparison





# 5 Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	MBA Projection FY19	Proposed FY20	FY20 Proposed vs Budget FY19	% Change
<b>B - Executive Branch</b>								
<b>.Personnel Expenses</b>								
600000 - Salaries Parent ( 601000-609999)	1,052,449	1,086,808	1,092,532	1,179,391	1,139,986	1,266,783	87,392	7.41%
610000 - Fringe Benefits Parent ( 611000-619999)	401,618	430,671	456,616	515,520	512,682	612,700	97,180	18.85%
<b>.Personnel Expenses Total</b>	<b>1,454,067</b>	<b>1,517,479</b>	<b>1,549,148</b>	<b>1,694,911</b>	<b>1,652,668</b>	<b>1,879,483</b>	<b>184,572</b>	<b>10.89%</b>
<b>Operating Expenses</b>								
700000 - Services Parent ( 701000-709999)	62,730	143,409	212,407	131,323	158,667	135,861	4,538	3.46%
710000 - Materials & Supplies Parent ( 711000-719999)	58,435	55,969	42,974	29,150	53,418	29,150	-	0.00%
720000 - Travel Expense Parent ( 721000-729999)	22,602	29,516	28,319	14,100	33,267	19,480	5,380	38.16%
730000 - Vehicle Operating Expense Parent ( 731000-739999)	13,306	15,746	17,091	13,680	16,640	13,000	(680)	-4.97%
740000 - Insurance, Claims, Damages Parent ( 741000-749999)	-	-	200	-	200	-	-	0.00%
770000 - Capital Outlay Parent ( 771000-779999)	9,559	4,403	2,955	-	3,612	5,000	5,000	0.00%
780000 - Other Expenses Parent ( 781000-789999)	62,149	22,119	18,839	7,177	12,041	6,757	(420)	-5.85%
<b>Operating Expenses Total</b>	<b>228,781</b>	<b>271,162</b>	<b>322,785</b>	<b>195,430</b>	<b>277,845</b>	<b>209,248</b>	<b>13,818</b>	<b>7.07%</b>
<b>B - Executive Branch Total</b>	<b>1,682,848</b>	<b>1,788,641</b>	<b>1,871,933</b>	<b>1,890,341</b>	<b>1,930,513</b>	<b>2,088,731</b>	<b>198,390</b>	<b>10.49%</b>



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# FY 2020 Budget Finance

Daisy W Madison - Chief Financial Officer  
Tanikia Jackson - Deputy Chief Financial Officer

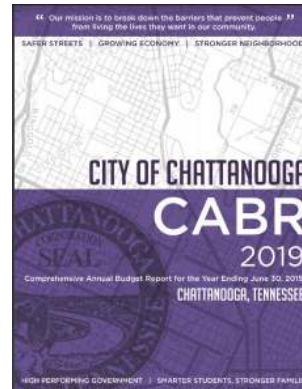
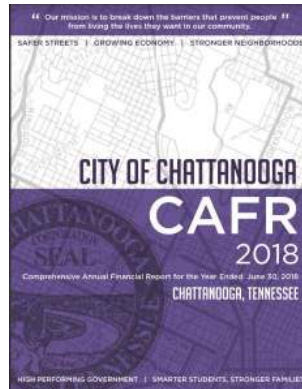
HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Finance & Administration

## Mission Statement:

To ensure the overall fiscal health of the City of Chattanooga and provide high quality support services to City court, departments and agencies.



Recipient of multiple national awards from GFOA for excellence in budgeting and financial reporting

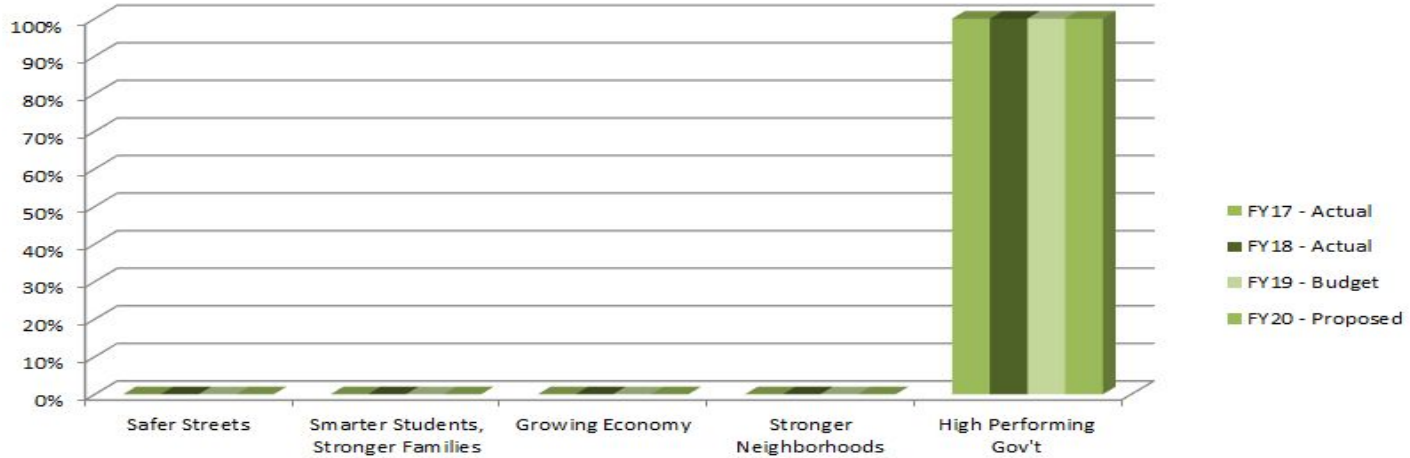
# Goals & Objectives

- Timely and accurate financial reporting in accordance with GAAP
- Internal controls and policies and procedures that ensure legal and regulatory compliance and safeguarding City assets
- General oversight for all budget & finance related functions
- Maximize return on city investment portfolio while adhering to state and city guidelines
- Maximize collections of all city revenues
- Promote data driven solutions that improve delivery of City services.
- Develop strategic short and long term capital improvement plan that ensures long term economic growth and sustainability.

# Organization Chart



# 4-Year Results Area Allocation



	FY17	FY17 - Actual %	FY18	FY18 - Actual %	FY19	FY19 - Budget %	FY20	FY20 - Proposed %
Safer Streets	-	0	-	0	-	0	-	0
Smarter Students, Stronger Families	-	0	-	0	-	0	-	0
Growing Economy	-	0	-	0	-	0	-	0
Stronger Neighborhoods	-	0	-	0	-	0	-	0
High Performing Gov't	5,708,405	100	6,408,771	100	6,653,648	100	7,027,833	100
<b>TOTAL</b>	<b>5,708,405</b>	<b>100</b>	<b>6,408,771</b>	<b>100</b>	<b>6,653,648</b>	<b>100</b>	<b>7,027,833</b>	<b>100</b>

# Department Offer by Result Area

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>H - HIGH PERFORMING GOVERNMENT</b>					
<b>C - Finance &amp; Admin</b>					
Attrition	-	(15,000)	(73,940)	(58,940)	392.93%
Chattanooga Peak Academy	-	5,000	-	(5,000)	-100.00%
City Court Clerk Judicial Support Services	1,139,802	1,449,408	1,460,740	11,332	0.78%
Citywide Performance Analytics and Process Improvement Support	218,369	78,208	-	(78,208)	-100.00%
Finance Administration	2,305,403	893,334	878,551	(14,783)	-1.65%
Financial Operations Management & Reporting	319,091	1,536,690	1,730,591	193,901	12.62%
Financial Plan Development & Management	51,172	562,468	653,328	90,860	16.15%
Office of Performance Management	397	224,385	436,715	212,330	94.63%
Strategic Capital Planning	130,712	192,318	199,499	7,181	3.73%
Treasury Management Services	1,393,242	1,726,837	1,742,350	15,513	0.90%
<b>C - Finance &amp; Admin Total</b>	<b>5,558,187</b>	<b>6,653,648</b>	<b>7,027,833</b>	<b>374,185</b>	<b>5.62%</b>
<b>H - HIGH PERFORMING GOVERNMENT Total</b>	<b>5,558,187</b>	<b>6,653,648</b>	<b>7,027,833</b>	<b>374,185</b>	<b>5.62%</b>
<b>1100 Total</b>	<b>5,558,187</b>	<b>6,653,648</b>	<b>7,027,833</b>	<b>374,185</b>	<b>5.62%</b>

# Overview of the New Service Delivery - Initiatives in the FY20 Budget

## Staffing Changes:

- Performance Management position (Open Data Specialist) transferred from the Library to General Fund.
- Elimination of three positions due to outsourcing of Sewer Billings

## Structural Changes :

- Sewer billings transitioned to third party provider; customer service calls answered by 311 .
- Open Data position and function moving to Finance from the Library to better manage. Performance Analyst position consolidated to Office of Performance Management and Open Data.
- Greater emphasis on project management support and training from Office of Strategic Capital Planning





## Significant Changes From Previous Year

Outsourcing of sewer billing & collections

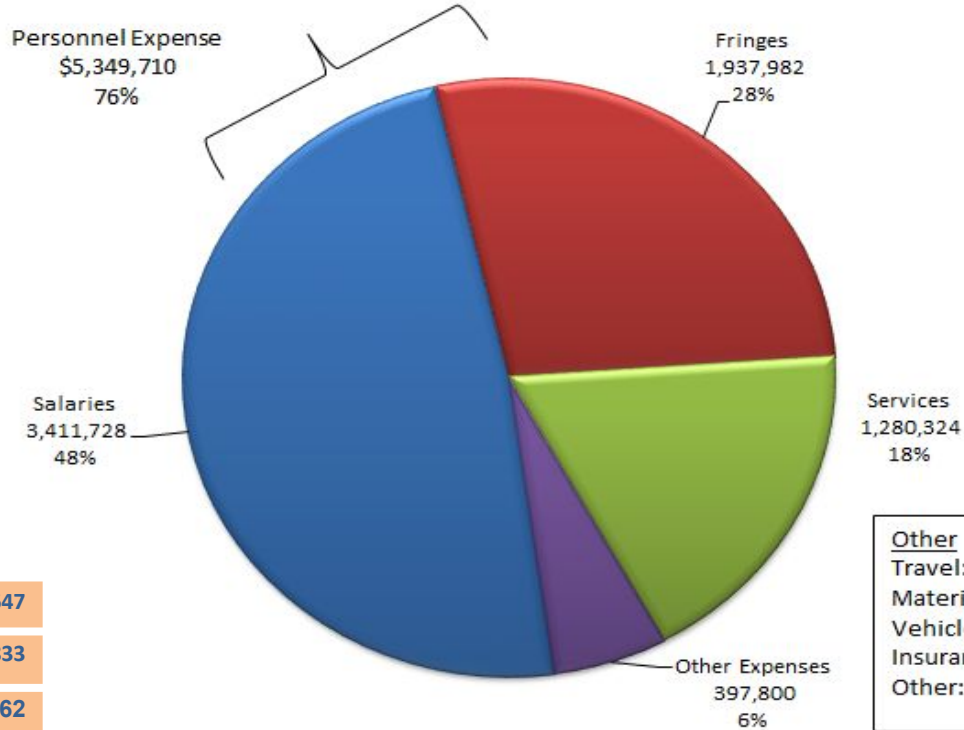
Expanded management of the Senior Tax Waiver Program to include Tax Freeze for the Elderly

Partnership with United Way to assist senior citizens with water quality fees

Automated ticket entry (e-citation) between City Court and CPD

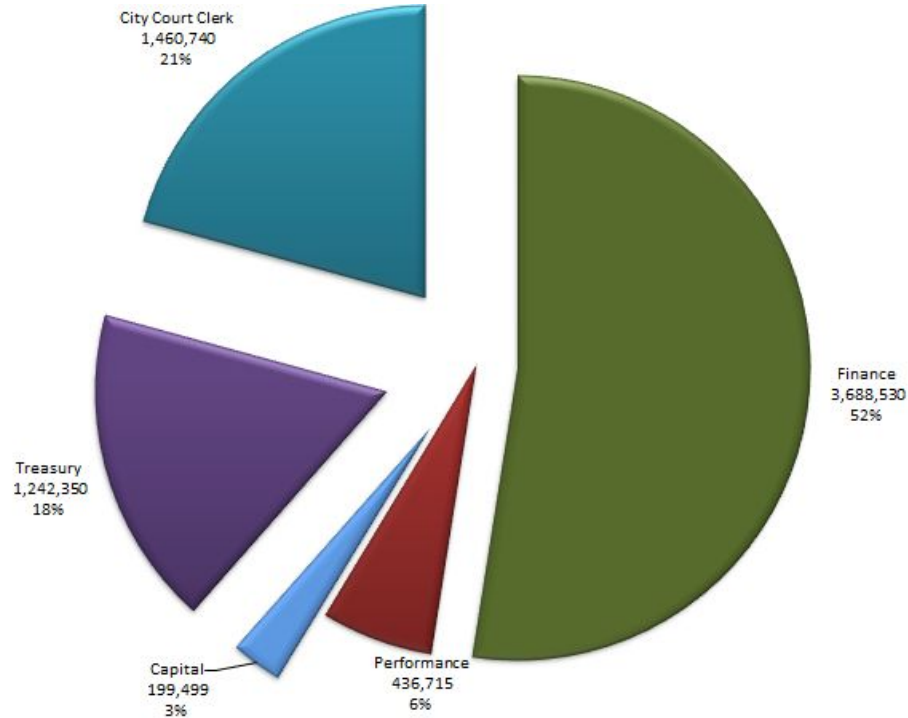
Capital investment in a financial planning tool (SaaS)

# FY20 Expenditures by Category



FY19	\$6,653,647
FY20	\$7,027,833
% Chg	5.62

# FY20 Expenditures by Division



**Total Expenditures \$ 7,027,833**

# Highlight Analysis

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
C - Finance & Admin					
Personnel Expenses					
Salaries Parent (601000-609999)	2,716,482	3,106,765	3,349,387	242,622	7.81%
Fringe Benefits Parent (611000-619999)	1,444,262	1,739,194	1,862,769	123,575	7.11%
Personnel Expenses Total	4,160,744	4,845,959	5,212,155	366,196	7.56%
Operating Expenses					
Services Parent (701000-709999)	1,107,991	1,395,882	1,417,878	21,996	1.58%
Materials & Supplies Parent (711000-719999)	55,130	98,670	94,670	(4,000)	-4.05%
Travel Expense Parent (721000-729999)	20,150	23,295	24,095	800	3.43%
Vehicle Operating Expense Parent (731000-739999)	73	200	200	-	0.00%
Insurance, Claims, Damages Parent (741000-749999)	-	5,000	5,000	-	0.00%
Capital Assets Parent (761000-769999)	-	-	-	-	0.00%
Capital Outlay Parent (771000-779999)	9,670	-	-	-	0.00%
Other Expenses Parent (781000-789999)	204,428	284,642	273,835	(10,807)	-3.80%
Operating Expenses Total	1,397,442	1,807,689	1,815,678	7,989	0.44%
C - Finance & Admin Total	5,558,187	6,653,648	7,027,833	374,185	5.62%

**Recommendation:** (\$374,185)

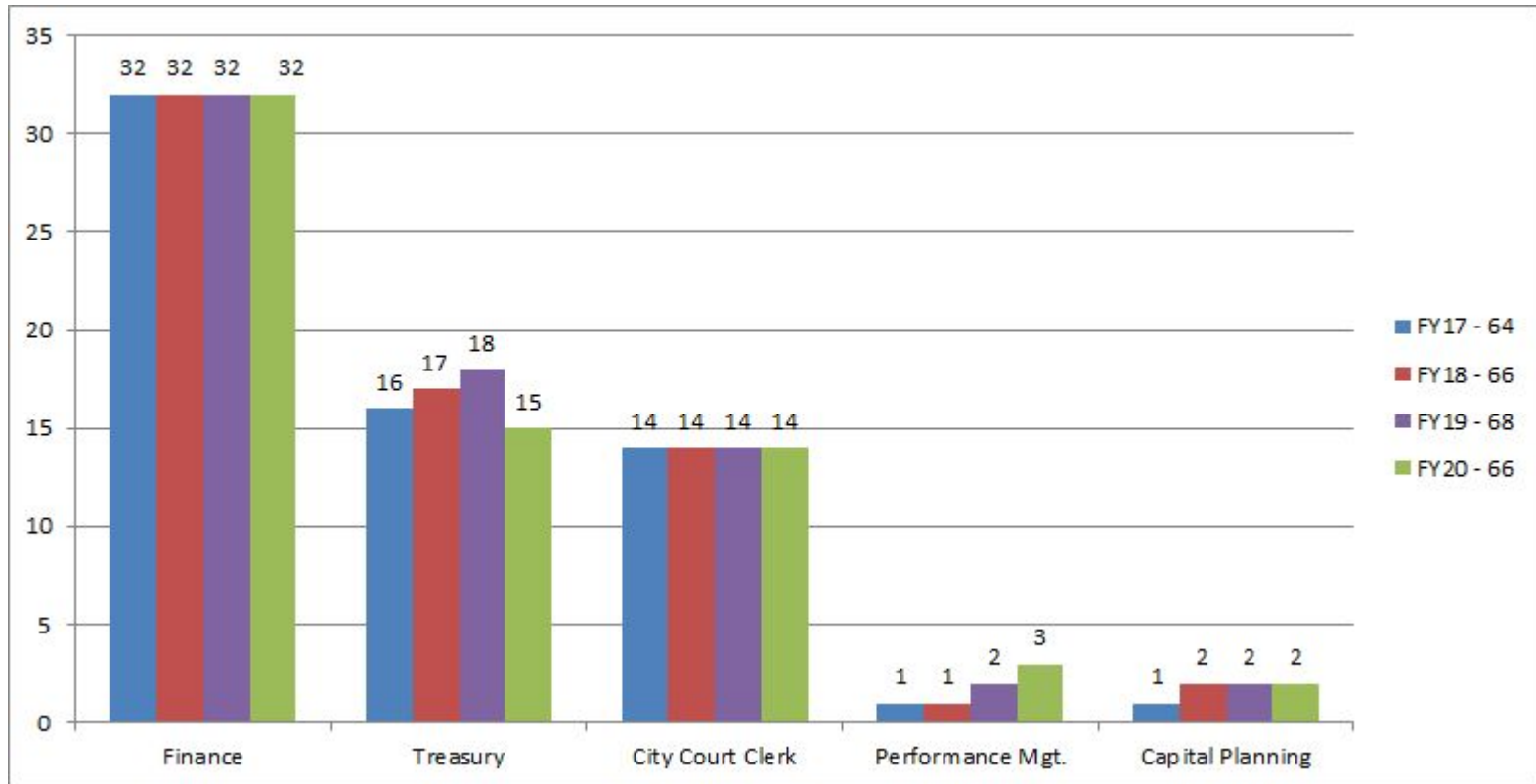
- **Salaries & Benefits \$366,196**

- Open Data Specialist position moved from Library Fund to Performance Management Division (\$72K).
- 2 Senior positions funded at 96% in Sewer fund now returned to general fund at 100% (\$167K).
- Cost for parity adjustments for staff and benefit increases. (\$227K)
- Elimination of 2 positions due to the external contracting for sewer billing. **(\$100K)**
- Increase in Benefits (\$124K) and parity adjustments for staff.
- General Pension (\$86K), Health rate increase (\$21K), OPEB (\$22K), and affected pay raises for staff.
- Attrition added (\$59K)

- **Operations \$7,989.**

- Primarily due to decrease (\$87K) for Title/Escrow search cost for back tax property sales.
- Increase for billing software due to the contracting out for sewer billing (\$97K) offset by several decreases across department.

# Budgeted Personnel 4-Year Comparison



# 5 Year Account Summary

Row Labels	Actual FY16	Actual FY17	Actual FY18	Budget FY19	Projection FY19	FY20 Proposed	Proposed FY20 vs. Budget FY19
<b>C - Finance &amp; Admin</b>							
<b>.Personnel Expenses</b>							
600000 - Salaries Parent (601000-609999)	2,596,096	2,612,606	2,716,482	3,106,765	2,924,225	3,349,387	242,622
610000 - Fringe Benefits Parent (611000-619999)	1,217,913	1,239,187	1,444,262	1,739,194	1,594,944	1,862,769	123,575
<b>.Personnel Expenses Total</b>	<b>3,814,009</b>	<b>3,851,793</b>	<b>4,160,744</b>	<b>4,845,959</b>	<b>4,519,169</b>	<b>5,212,156</b>	<b>366,197</b>
<b>Operating Expenses</b>							
700000 - Services Parent (701000-709999)	1,034,406	1,064,553	1,107,991	1,395,882	1,006,889	1,417,878	21,996
710000 - Materials & Supplies Parent (711000-719999)	87,016	65,493	55,130	98,670	84,191	94,670	(4,000)
720000 - Travel Expense Parent (721000-729999)	18,593	18,097	20,150	23,295	13,763	24,095	800
730000 - Vehicle Operating Expense Parent (731000-739999)	68	390	73	200	2,802	200	-
740000 - Insurance, Claims, Damages Parent (741000-749999)	5,634	4,680	-	5,000	5,000	5,000	-
760000 - Capital Asset Parent (761000-769999)			-	-	2,225	-	-
770000 - Capital Outlay Parent (771000-779999)	22,936	5,453	9,670	-	8,135	-	-
780000 - Other Expenses Parent (781000-789999)	226,611	210,268	204,428	284,642	282,102	273,835	(10,807)
<b>Operating Expenses Total</b>	<b>1,395,264</b>	<b>1,368,934</b>	<b>1,397,442</b>	<b>1,807,689</b>	<b>1,405,107</b>	<b>1,815,678</b>	<b>7,989</b>
<b>C - Finance &amp; Admin Total</b>	<b>5,209,273</b>	<b>5,220,727</b>	<b>5,558,186</b>	<b>6,653,648</b>	<b>5,924,276</b>	<b>7,027,833</b>	<b>374,186</b>





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# FY 2020 Budget

## Finance

# Economic Development Fund

Daisy W Madison - Chief Financial Officer

Tanikia Jackson - Deputy Chief Financial Officer

HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Overview of the New Service Delivery - Initiatives in the FY20 Budget

## Economic Development Fund

- A special revenue fund to account for the City-only sales tax and state incremental sales tax attributed to the Tourism Development Zone (TDZ)
- Debt service for Debt issued by CDRC
- Economic Development capital and program initiatives





# Significant Changes From Previous Year

Economic Development Fund

Debt service reduction due to  
sale of Chattanooga

# Economic Development Fund

Economic Development Fund					
	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
Local Option Sales Tax	13,937,255	13,484,968	14,211,661	726,693	5.39%
TDZ - State Sales Tax	5,749,536	1,000,000	2,340,300	1,340,300	134.03%
TDZ - Hamilton County Local Option	0	1,000,000	1,160,000	160,000	16.00%
Other	4,686	0	0	-	0.00%
<b>Total Revenues</b>	<b>19,691,477</b>	<b>15,484,968</b>	<b>17,711,961</b>	<b>2,226,993</b>	<b>14.38%</b>
<b>Capital</b>	<b>1,140,000</b>	<b>2,686,099</b>	<b>8,000,000</b>	<b>5,313,901</b>	<b>197.83%</b>
Approp to Capital from Fund Balanc	0	7,561,701	10,000,000	2,438,299	32.25%
Chamber of Commerce	450,000	450,000	450,000	-	0.00%
Chamber of Commerce-Marketing & Ind Serv	75,000	75,000	75,000	-	0.00%
Chattanooga Dream	0	0	60,000	60,000	0.00%
Resiliency Planning	0	0	100,000	100,000	0.00%
Enterprise Center	1,002,500	2,227,500	1,327,500	(900,000)	-40.40%
Public Education Foundation	25,000	25,000	75,000	50,000	200.00%
TN Reconnect Grant	0	65,750		(65,750)	-100.00%
Thrive Regional Partnership	0	100,000	100,000	-	0.00%
Carter Street Corporation	0	200,000	200,000	-	0.00%
Tourist Development Zone transfer to CDRC to Cover Debt	5,749,536	2,000,000	3,500,300	1,500,300	75.02%
Transfer to IDB - Workforce Dev. Fund	350,000	0	0	-	0.00%
Collection Fee to Hamilton County	152,654	134,850	144,280	9,430	6.99%
Lease Payments	2,879,659	7,520,769	3,679,881	(3,840,888)	-51.07%
<b>Total Expenses</b>	<b>11,824,349</b>	<b>23,046,669</b>	<b>27,711,961</b>	<b>4,665,292</b>	<b>20.24%</b>
<b>Use of Fund Balance</b>	<b>7,867,128</b>	<b>(7,561,701)</b>	<b>(10,000,000)</b>	<b>(2,438,299)</b>	<b>32.25%</b>



SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

# FY 2020 Budget Finance

## Hotel / Motel

Daisy W Madison - Chief Financial Officer

Tanikia Jackson - Deputy Chief Financial Officer

HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Overview of the New Service Delivery - Initiatives in the FY20 Budget

## Hotel / Motel Fund

- Special Revenue Fund to account for Hotel Motel Tax
- Restricted to Waterfront Plan
- Dedicated first for payment of related debt
- Current outstanding debt is \$39,457,915
- Final Maturity date is FY31





## Significant Changes From Previous Year

### Hotel / Motel Fund

Funding source for FY20 Capital  
Projects listed below

- Walnut Street Bridge: \$369,889
- Walnut Plaza/Holmberg Bridge/Ed  
Johnson Site Preparation:  
\$300,000

# Hotel / Motel Fund

Hotel/Motel Fund					
	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
Occupancy Tax	7,175,882	7,618,531	7,819,366	200,835	2.64%
Interest Earned	0	325,000	0	(325,000)	-100.00%
<b>Total Revenues</b>	<b>7,175,882</b>	<b>7,943,531</b>	<b>7,819,366</b>	<b>(124,165)</b>	<b>-1.56%</b>
PW Capital Fund & Waterfront Projects	4,700,000	6,800,000	669,889	(6,130,111)	-90.15%
Hotel/Motel Collection Fee	145,525	325,000	157,936	(167,064)	-51.40%
Debt Service	5,124,359	3,758,039	2,972,859	(785,180)	-20.89%
Hamilton County Collection Fee	70,308	152,371	78,194	(74,177)	-48.68%
Other	100,000	76,185	0	(76,185)	-100.00%
<b>Total Expenses</b>	<b>10,140,192</b>	<b>11,111,595</b>	<b>3,878,878</b>	<b>(7,232,717)</b>	<b>-65.09%</b>
<b>Use of Fund Balance</b>	<b>(2,964,310)</b>	<b>(3,168,064)</b>	<b>3,940,488</b>	<b>7,108,552</b>	<b>-224.38%</b>



SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

# FY 2020 Budget

## Finance

# Debt Service Fund

Daisy W Madison - Chief Financial Officer

Tanikia Jackson - Deputy Chief Financial Officer

HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Overview of the New Service Delivery - Initiatives in the FY20 Budget

## Debt Service Fund

Restricted fund used to account for all general government debt service payments.

Enterprise fund related debt excluded; paid directly from related fund

Total Outstanding City debt (include chart with columns and lines for General Govt; Hotel Motel; CDRC, Leases, Enterprise funds by type, etc. (Josh)





## Significant Changes From Previous Year

### Debt Service Fund

Final year for payment of Liquor  
Tax Settlement to Hamilton  
County Dept. of Education

Reduction in debt service of  
\$2.5 million

Debt Service net increase of  
\$504K due to new debt for 3  
years capital (FY18, FY19 &  
FY20)

# Debt Service Fund

Debt Service					
	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
General Fund	22,434,479	23,487,712	20,940,110	(2,547,602)	-10.85%
CDBG (Fannie Mae Loan)	402,957	388,957	374,485	(14,472)	-3.72%
Hotel/Motel Tax	5,124,359	3,758,039	2,971,859	(786,180)	-20.92%
Other Sources	69,463	75,442	75,442	-	0.00%
Capital Funds	1,324,800			-	0.00%
<b>Total Revenues</b>	<b>29,356,058</b>	<b>27,710,150</b>	<b>24,361,896</b>	<b>(3,348,254)</b>	<b>-12.08%</b>
Prinicipal	20,689,981	20,868,462	17,804,771	(3,063,691)	-14.68%
Interest	7,391,467	6,731,688	6,447,125	(284,563)	-4.23%
Bank Service Charges	62,919	110,000	110,000	-	0.00%
<b>Total Expenses</b>	<b>28,144,367</b>	<b>27,710,150</b>	<b>24,361,896</b>	<b>(3,348,254)</b>	<b>-12.08%</b>
Use of Fund Balance	1,211,691	-	-	-	0.00%

Total GO debt = 385,183,443

Total self supporting debt = 258,878,194

Net GF supported debt = \$126,305,249

# Outstanding Debt

<b>General Obligation Bonds by Purpose</b>		
Municipal Public Improvement(GenGovt)	150,488,811.00	
Municipal Public Improvement Bonds(Sewer)	1,322,666.00	
Municipal Public Improvement Bonds(SoWa)	4,792,626.00	
Municipal Public Improvement Bonds(WaQu)	11,295,898.00	
Municipal Public Improvement Bonds(CDRC)	60,435,000.00	
Total Bonded Indebtedness		228,335,001.00
<b>Other Long-Term Indebtedness</b>		
HUD Sec 108 Notes	1,526,000.00	
2016 Radio Capital Lease	3,586,641.00	
2018 Golf Course Capital Lease	330,080.00	
2018 Tasers Capital Lease	374,400.00	
General Obligation Capital Outlay Notes	10,983,979.00	
Business Obligation Capital Outlay Notes	140,047,342.00	
Total Long-Term Indebtedness		156,848,442.00
<b>Gross Direct Indebtedness</b>		385,183,443.00

# Outstanding Debt

Less: Self-Supporting Indebtedness		
Sewer and Sewage Facilities Bonds	1,322,666.00	
State Revolving Loan-CSO (ISS portion)	139,828,874.00	
Municipal Public Improvement Bonds(SoWa)	4,792,626.00	
Tennessee Municipal Bond Notes (SoWa)	218,468.00	
Municipal Public Improvement Bonds(WaQu)	11,295,898.00	
Municipal Revenue Bonds(CDRC)	60,435,000.00	
Hotel/Motel Tax Revenue Pledge	39,458,662.00	
HUD Sec. 108 Notes	1,526,000.00	
Total Self-Supporting Indebtedness		258,878,194.00
Debt Service FB		1,231,791.00
<b>Net Direct Indebtedness</b>		<b>125,073,458.00</b>



SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

# FY 2020 Budget Human Resources

Beverly Moultrie – Chief Human Resources Officer  
Tyna Hector – Deputy Chief Human Resources Officer



HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Human Resources

## Mission Statement:

Our Mission is to provide leadership, collaboration, and support services to departments in the selection, training, development, compensation, and well being of all employees. We will deliver best in class service to all customer groups including citizens, employees, retirees, dependents, and applicants with a positive, nurturing, and proactive approach. We strive to operate efficiently with integrity and transparency in support of the Mayor's vision of Renewing Chattanooga.



# Goals & Objectives

- Ensure that the organization has the right people performing well in leadership roles at all levels so that the City can accomplish its mission.
- Develop and implement strategies and processes to foster a culture of engagement and collaboration.
- Plan and manage future workforce needs.
- Design, develop, and implement proven strategies to attract, hire, develop, and retain the best talent.
- Make progress toward closing any knowledge, skill, and competency gaps throughout departments.

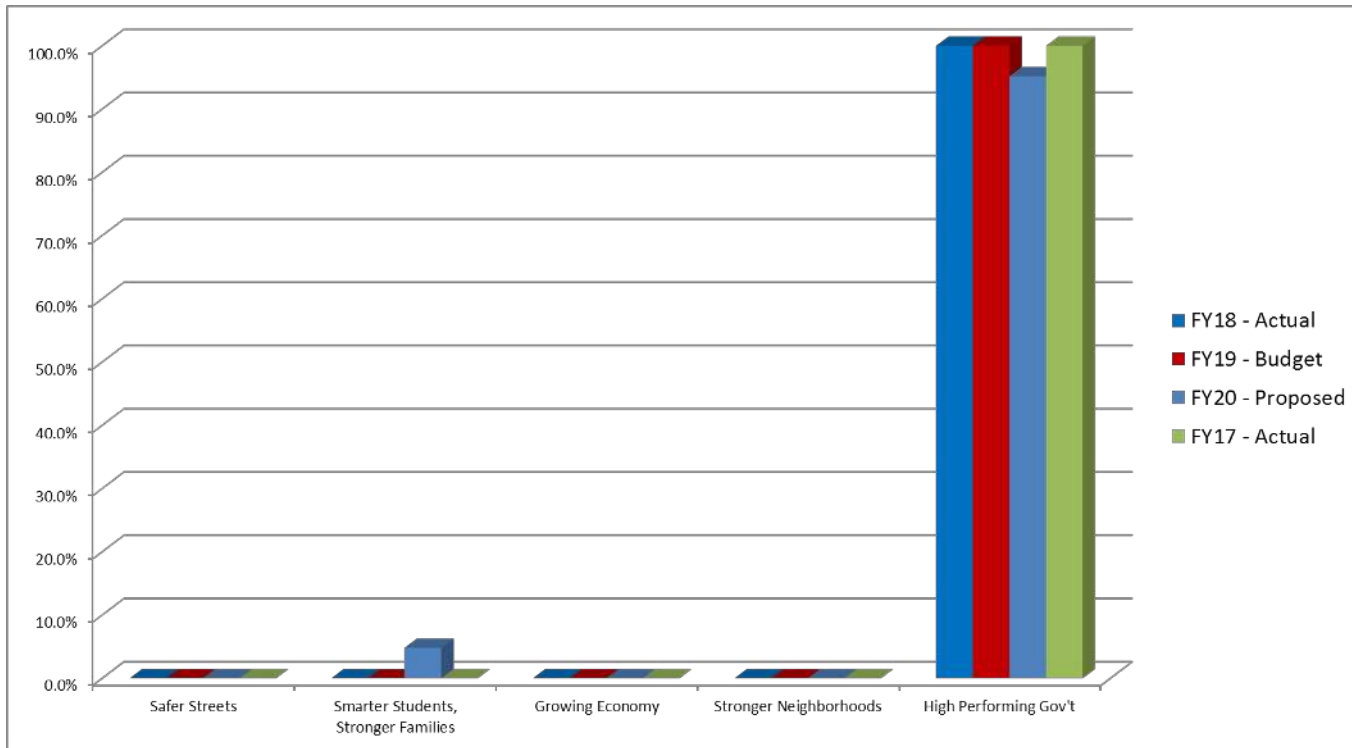


# Organization Chart





# 4 Year Results Area Allocation



	FY17 Actual	FY17 - Actual %	FY18 Budget	FY18 - Actual %	FY19 Budget	FY19 - Budget %	FY20 Budget	FY20 - Proposed %
Safer Streets	-	-	-	-	-	-	-	-
Smarter Students, Stronger Families	-	-	-	-	-	-	145,482	5
Growing Economy	-	-	-	-	-	-	-	-
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Gov't	1,849,750	100	1,829,282	100	2,376,697	100	2,873,588	95
<b>TOTAL</b>	<b>1,849,750</b>	<b>100</b>	<b>1,829,282</b>	<b>100</b>	<b>2,376,697</b>	<b>100</b>	<b>3,019,070</b>	<b>100</b>

# Department Offer by Result Area

Row Labels	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>F - SMARTER STUDENTS, STRONGER FAMILIES</b>					
E - Human Resources					
Chattanooga Institute of Work-based Learning	-	-	145,482	145,482	0.00%
E - Human Resources Total	-	-	145,482	145,482	0.00%
<b>F - SMARTER STUDENTS, STRONGER FAMILIES Total</b>	-	-	<b>145,482</b>	<b>145,482</b>	<b>0.00%</b>
<b>H - HIGH PERFORMING GOVERNMENT</b>					
E - Human Resources					
Human Resources Operations	1,829,282	2,376,697	2,873,588	496,891	20.91%
E - Human Resources Total	1,829,282	2,376,697	2,873,588	496,891	20.91%
<b>H - HIGH PERFORMING GOVERNMENT Total</b>	<b>1,829,282</b>	<b>2,376,697</b>	<b>2,873,588</b>	<b>496,891</b>	<b>20.91%</b>
<b>1100 Total</b>	<b>1,829,282</b>	<b>2,376,697</b>	<b>3,019,071</b>	<b>642,374</b>	<b>27.03%</b>
<b>Grand Total</b>	<b>1,829,282</b>	<b>2,376,697</b>	<b>3,019,071</b>	<b>642,374</b>	<b>27.03%</b>

# Overview of the New Service Delivery – Initiatives in the FY20 Budget

## Staffing Changes:

- Field HR Business Partners (2)
- Director Leadership and Professional Development
- Manager of Work Based Learning
- Work Based Learning Coordinator
- Leave Coordinator
- Safety: 1 Accident Investigator, 2 Occupational Safety Specialist, 1 Industrial Safety Coordinator

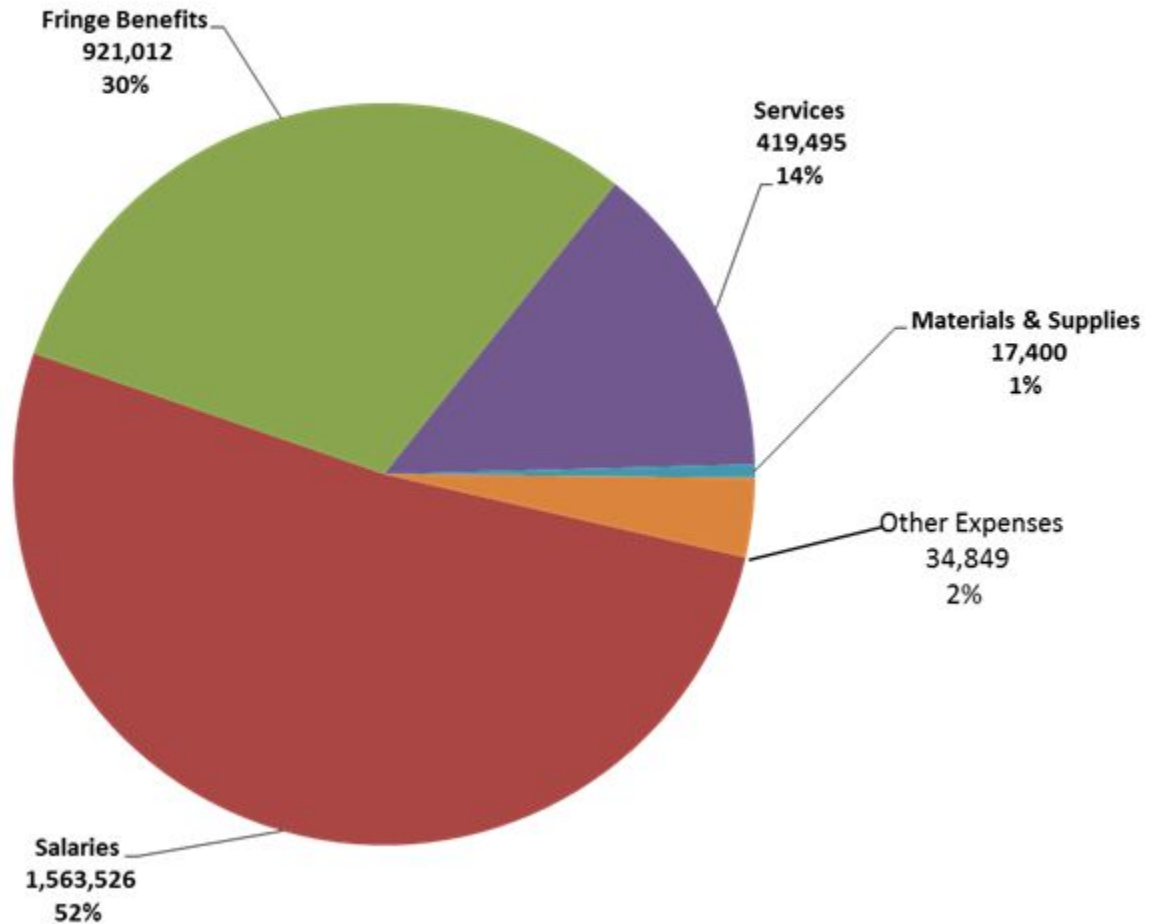
## Structural Changes:

1. *Restructure of the Training Division to form the Talent Acquisition and Development Division, which comprises the Institute of Work Based Learning. This division's primary focus will be:*
  - Recruitment and Selection
  - Onboarding
  - Performance Management
  - Career Development and Job Skills
  - Leadership Development Programs
  - Coaching, Mentoring, and Employment Programs
2. *HR Operation functions consolidated within the Department of Human Resources under one leadership to manage day-to-day business and services. Two field HRBP's and one Work Based Learning Manager added through joint collaboration to support the needs of the Public Works Division.*
3. *Centralized Safety and Risk functions under one leadership to create a holistic model. Safety experts from Waste Water, City Wide Services, and other miscellaneous departments will operate as a consolidated team.*



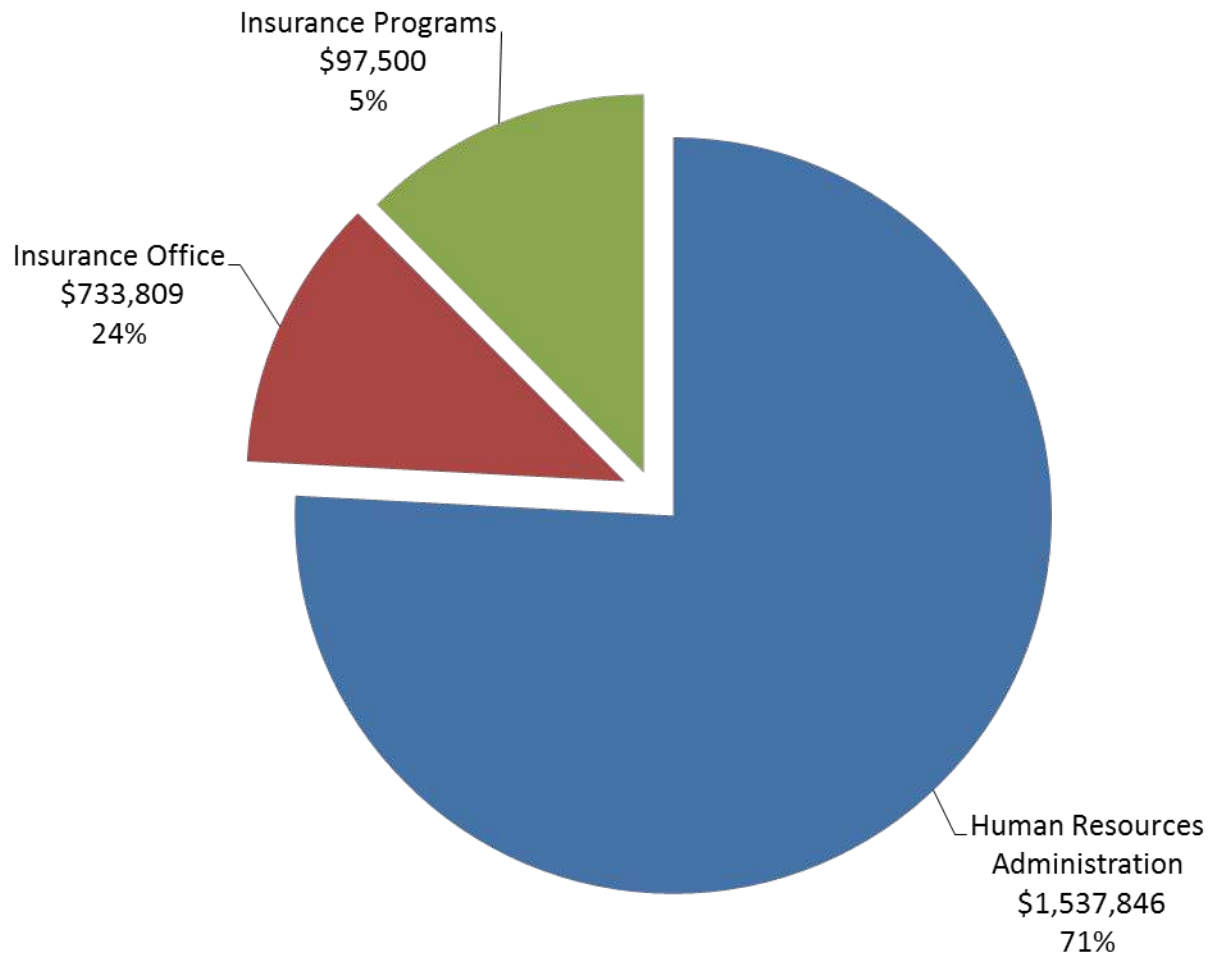
# Significant Changes From Previous Year

# FY20 Expenditures by Category



FY19	\$2,376,697
FY20	\$3,019,070
% Chg	35.56%

# FY20 Expenditures by Organization





## Human Resources - FY20 Proposed Budget

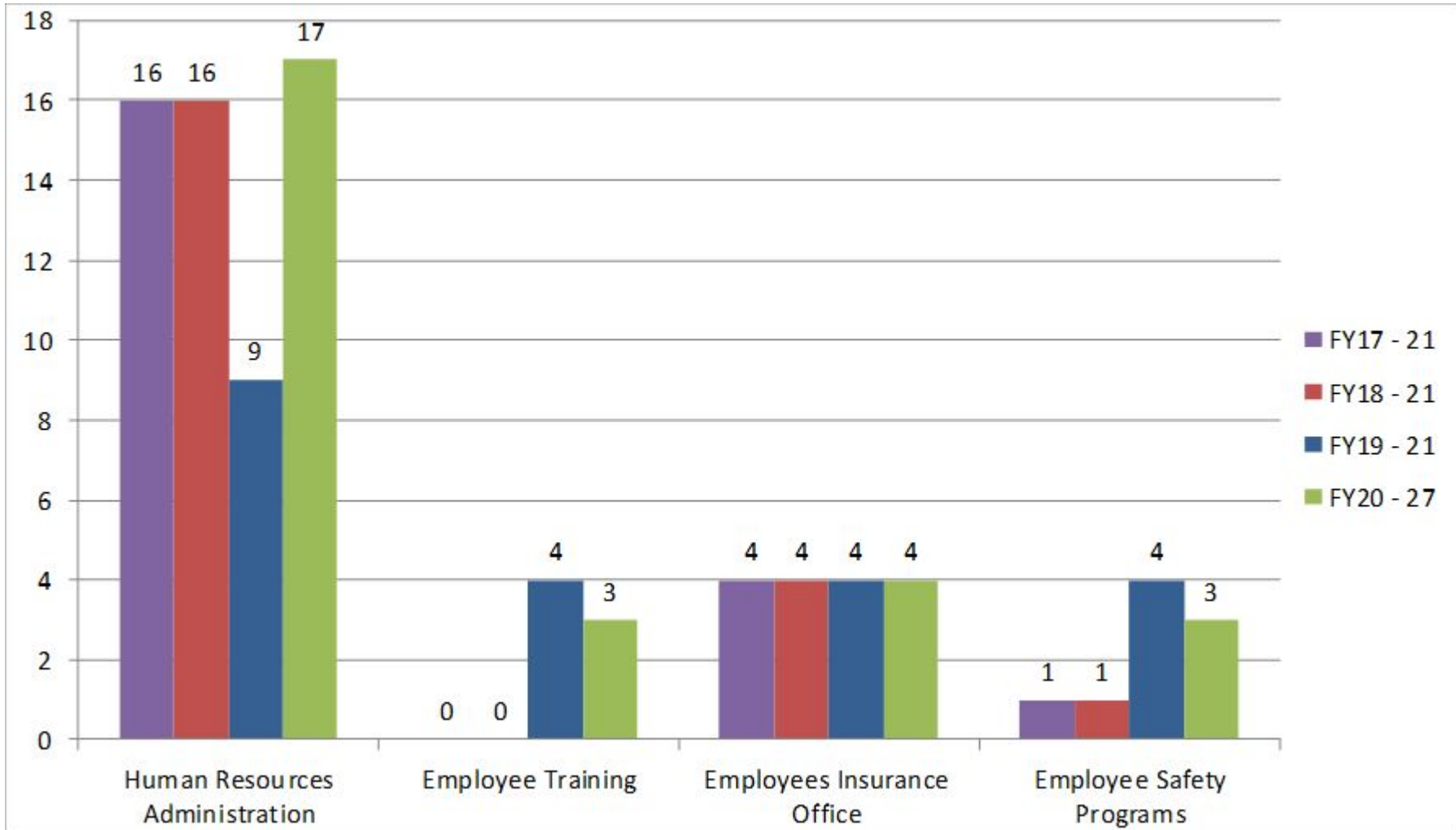
	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
<b>E - Human Resources</b>					
<b>.Personnel Expenses</b>					
Salaries Parent (601000-609999)	995,040	1,148,060	1,563,526	415,466	36.19%
Fringe Benefits Parent (611000-619999)	547,769	686,595	921,012	234,417	34.14%
<b>.Personnel Expenses Total</b>	<b>1,542,809</b>	<b>1,834,655</b>	<b>2,484,539</b>	<b>649,884</b>	<b>35.42%</b>
<b>Operating Expenses</b>					
Services Parent (701000-709999)	240,603	489,713	412,495	(77,218)	-15.77%
Materials & Supplies Parent (711000-719999)	17,412	20,000	17,400	(2,600)	-13.00%
Travel Expense Parent (721000-729999)	6,837	10,698	9,167	(1,531)	-14.31%
Vehicle Operating Expense Parent (731000-739999)	3,254	4,021	3,200	(821)	-20.42%
Insurance, Claims, Damages Parent (741000-749999)	7,724	-	75,000	75,000	0.00%
Capital Outlay Parent (771000-779999)	-	-	-	-	0.00%
Other Expenses Parent (781000-789999)	10,644	17,610	17,270	(340)	-1.93%
<b>Operating Expenses Total</b>	<b>286,473</b>	<b>542,042</b>	<b>534,532</b>	<b>(7,510)</b>	<b>-1.39%</b>
<b>E - Human Resources Total</b>	<b>1,829,282</b>	<b>2,376,697</b>	<b>3,019,071</b>	<b>642,374</b>	<b>27.03%</b>

**Recommendation: (\$642,374)**

- Salaries & benefits - \$649,884
  - 6 inter department General Fund swaps of \$459,090 *(Budget dollars for transfers from other departments to HR)*
  - 11 HR reclassifications of existing positions; \$157,749
  - Temp Staffing \$25,000
  - Benefit selections \$2,045.
- Reallocation of \$75,000 from OJI to insurance claims and damages to correction classifications errors.
- Increase other operational budget by \$340 from FY19 budget
- Includes general pension, medical health rate increases along with expected raises.



# Budgeted Personnel 4-Year Comparison





# 5 Year Account Summary

		Actual FY16	Actual FY17	Actual FY18	Budget FY19	Projection FY19	Proposed FY20	FY20 Proposed vs Budget FY19	% Change
<b>E - Human Resources</b>									
<b>.Personnel Expenses</b>									
600000 - Salaries Parent (601000-609999)	600000	1,037,568	998,001	995,040	1,148,060	1,150,720	1,563,526	415,466	36.19%
610000 - Fringe Benefits Parent (611000-619999)	610000	511,196	512,276	547,769	686,595	636,544	921,012	234,417	34.14%
<b>.Personnel Expenses Total</b>		1,548,764	1,510,277	1,542,809	1,834,655	1,787,264	2,484,538	649,883	35.42%
<b>Operating Expenses</b>									
700000 - Services Parent (701000-709999)	700000	184,000	287,511	240,603	489,713	519,680	412,495	(77,218)	-15.77%
710000 - Materials & Supplies Parent (711000-719999)	710000	17,868	15,156	17,412	20,000	16,063	17,400	(2,600)	-13.00%
720000 - Travel Expense Parent (721000-729999)	720000	6,287	6,150	6,837	10,698	8,891	9,167	(1,531)	-14.31%
730000 - Vehicle Operating Expense Parent (731000-739999)	730000	4,228	4,069	3,254	4,021	6,349	3,200	(821)	-20.42%
740000 - Insurance, Claims, Damages Parent (741000-749999)	740000	-	-	7,724	-	64,400	75,000	75,000	0.00%
770000 - Capital Outlay Parent (771000-779999)	770000	1,572	17,130	-	-	-	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	780000	800	9,461	10,644	17,610	17,370	17,270	(340)	-1.93%
<b>Operating Expenses Total</b>		214,755	339,476	286,473	542,042	632,753	534,532	(7,510)	-1.39%
<b>E - Human Resources Total</b>		1,763,519	1,849,753	1,829,282	2,376,697	2,420,017	3,019,070	642,373	27.03%



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# FY 2020 Budget Economic & Community Development

Donna Williams – Administrator ECD  
Richard Beeland – Deputy Administrator ECD



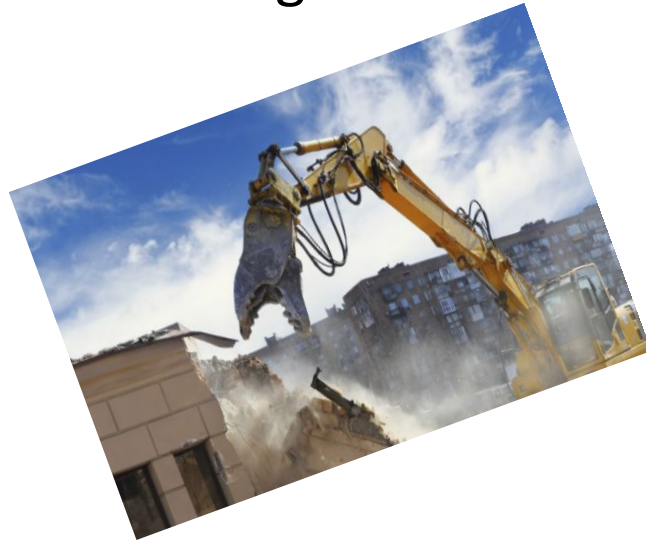
HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Economic and Community Development

## Mission Statement:

To develop and invest in economic and community development strategies that assist and promote the success of businesses, revitalized communities and vibrant public spaces in Chattanooga.



# Goals & Objectives

To empower the community to use the tools of code enforcement and citizen participation to guarantee that every neighborhood throughout Chattanooga offers a pleasant and peaceful environment and makes an appealing choice for residents.

Increase the investment in housing in every neighborhood in the City annually.

- To provide all neighborhoods the tools to make their community one that offers the real expectation of a sound investment and an appealing home.
- To increase housing investment in every neighborhood annually.
- Increase owner-occupied homes in every neighborhood.
- Increase commercial investment in neighborhoods zoned commercial and manufacturing.

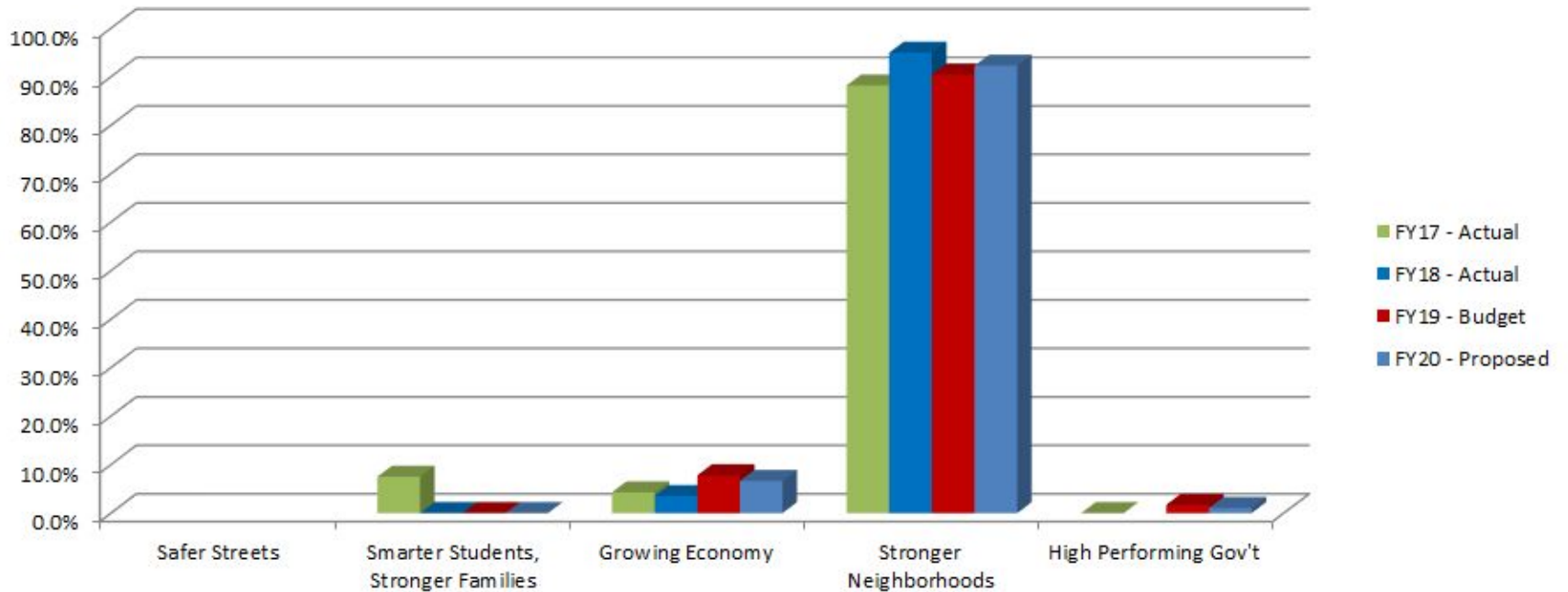
Elimination of blight in Chattanooga

- Reduce abandoned vacant land.
- Increase compliance by 5 - 10% annually.

# Organization Chart



# 4 Year Results Area Allocation



	FY17	FY17 - Actual %	FY18	FY18 - Actual %	FY19	FY19 - Budget %	FY20	FY20 - Proposed %
Safer Streets								
Smarter Students, Stronger Families	463,007	8		0		0		0
Growing Economy	263,520	4	247,748	4	653,807	8	626,644	7
Stronger Neighborhoods	5,431,499	88	6,685,655	95	7,584,030	91	8,482,810	92
High Performing Gov't		0	106,811	0	143,776	2	100,000	1
	6,158,026	100	7,040,214	100	8,381,613	100	9,209,454	100



# Department Offer by Result Area

Row Labels	TY	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
☐ G						
☐ E - GROWING ECONOMY						
ECD Economic Development		247,748	653,807	626,644	(27,163)	-4.15%
E - GROWING ECONOMY Total		247,748	653,807	626,644	(27,163)	-4.15%
☐ H - HIGH PERFORMING GOVERNMENT						
ECD Real Property		106,811	143,776	-	(143,776)	-100.00%
Zoning Ordinance and Permitting Process Assessment		-	-	100,000	100,000	0.00%
H - HIGH PERFORMING GOVERNMENT Total		106,811	143,776	100,000	(43,776)	-30.45%
☐ N - STRONGER NEIGHBORHOODS						
Attrition		-	(571,427)	(200,000)	371,427	-65.00%
ECD Administration		813,461	959,228	1,159,952	200,724	20.93%
ECD Code Enforcement		1,735,774	2,083,139	2,075,155	(7,984)	-0.38%
ECD Homeless Program		157,440	445,877	755,895	310,018	69.53%
ECD Land Development Office		2,769,824	3,065,355	3,132,706	67,351	2.20%
ECD Neighborhood Services		385,665	408,625	434,807	26,182	6.41%
ECD Open Spaces / Outdoor Chattanooga		509,548	971,642	883,299	(88,343)	-9.09%
ECD Public Art		160,184	221,591	239,428	17,837	8.05%
Neighborhood Services		53,759	-	1,569	1,569	0.00%
Public Spaces Development & Engagement		100,000	-	-	-	0.00%
N - STRONGER NEIGHBORHOODS Total		6,685,655	7,584,030	8,482,810	898,780	11.85%
<b>1100 Total</b>		<b>7,040,214</b>	<b>8,381,613</b>	<b>9,209,454</b>	<b>827,841</b>	<b>9.88%</b>
<b>Grand Total</b>		<b>7,040,214</b>	<b>8,381,613</b>	<b>9,209,454</b>	<b>827,841</b>	<b>9.88%</b>

# Overview of the New Service Delivery – Initiatives in the FY20 Budget

## Staffing Changes:

- The new personnel include 7 Homeless Positions ( 3 Service Coordinator, 4 Housing Navigators), 2 positions in Codes (2 Code Enforcement Inspector 1), 1 position in Outdoor Chattanooga (Open Spaces Act), 5 positions in Land Development (4 Construction Inspector 1, 1 Code Inspector 2).

## Structural Changes:

- No changes

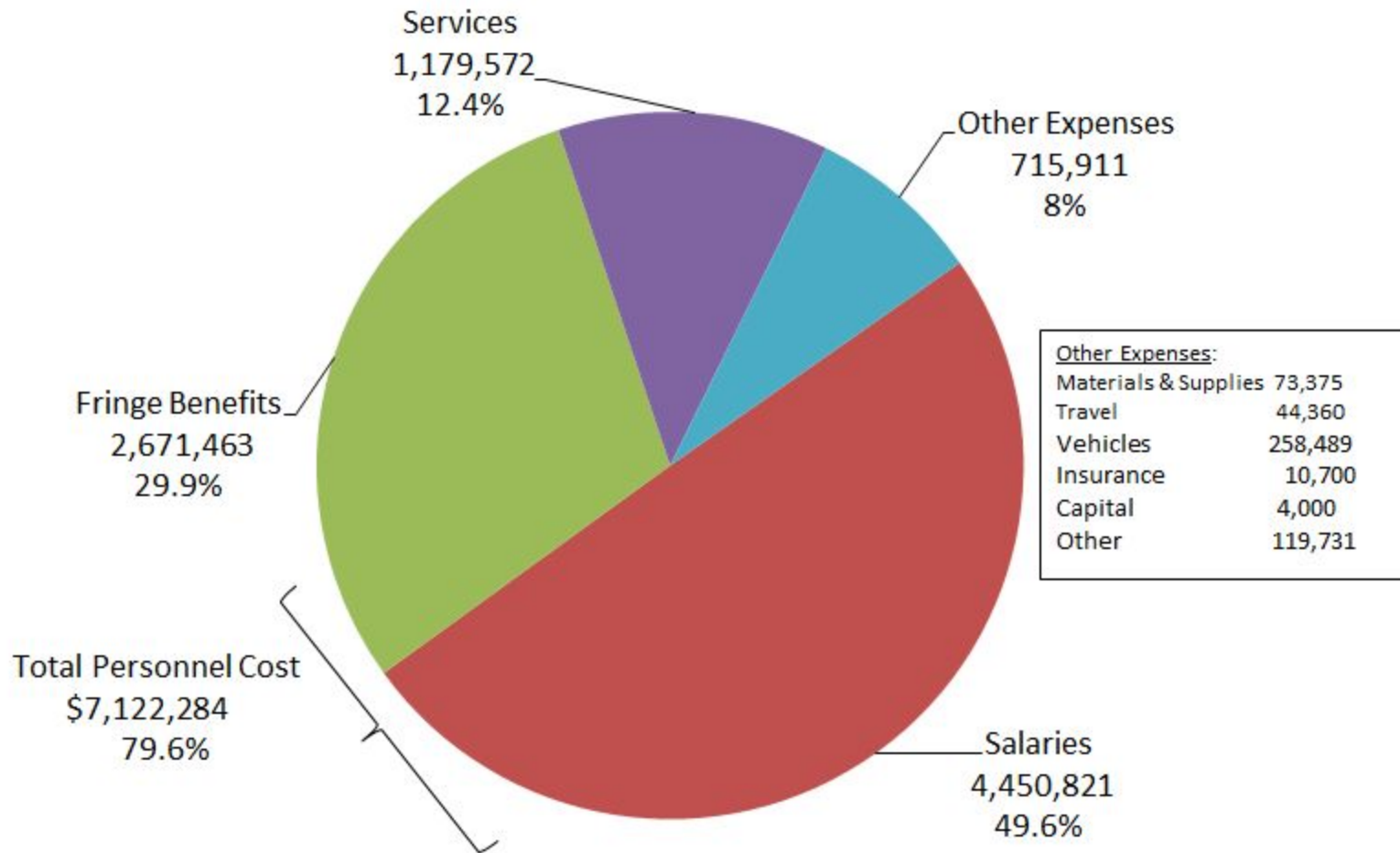




## Significant Changes From Previous Year

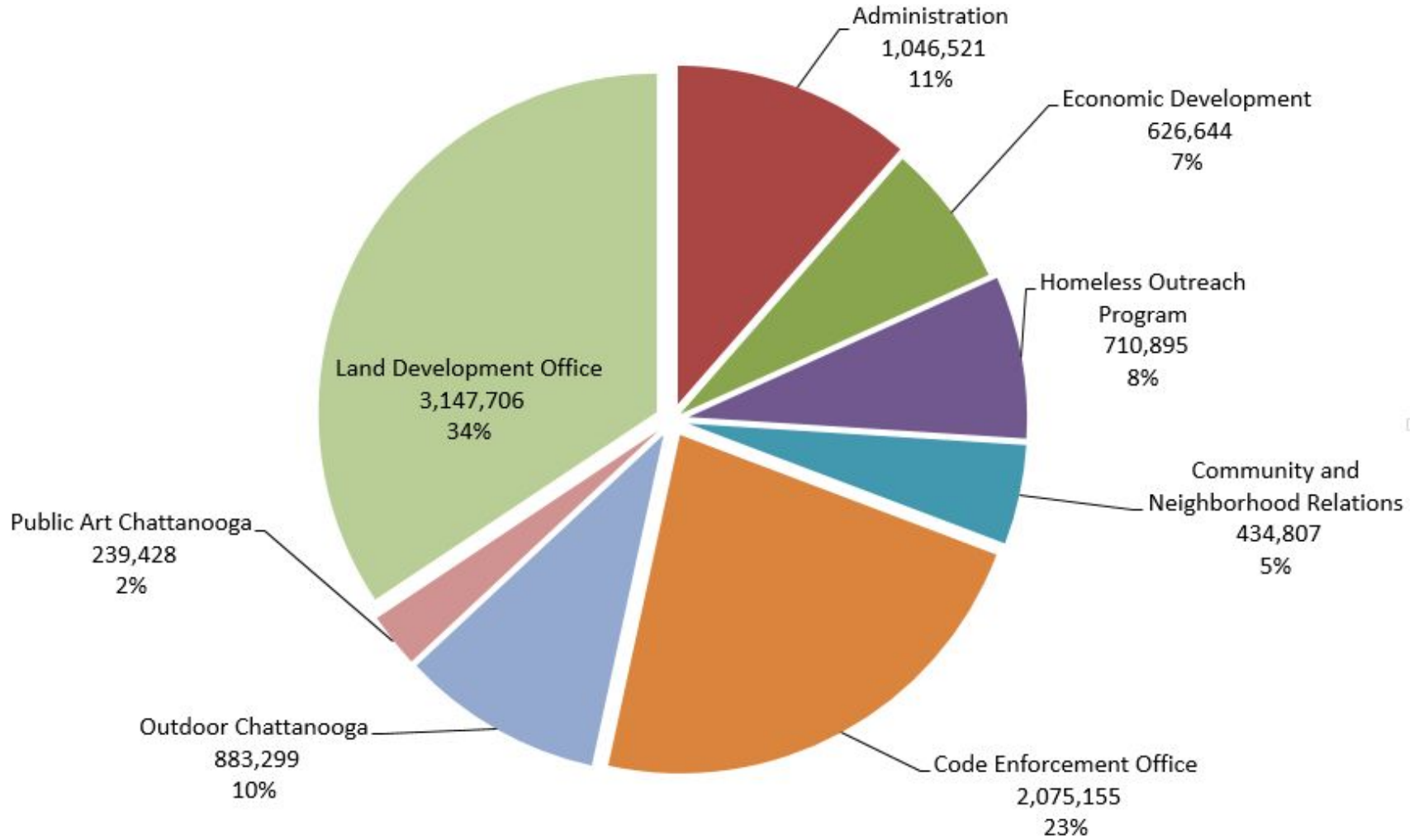
- **Reorganize Neighborhood Services to be more responsive to Neighborhood Associations and those Individuals and Organizations who are Informed, Involved, and Invested in Neighborhood Revitalization and Development.**
- **Expand outreach of Homeless Services beyond Homeless Veterans and work with other at-risk populations to secure housing and services**

# FY20 Expenditures by Category



<b>FY19</b>	<b>\$8,381,613</b>
<b>FY20</b>	<b>\$9,209,454</b>
<b>% Chg</b>	<b>9.87</b>

# FY20 Expenditures by Division



**Total Expenditures \$9,209,454**

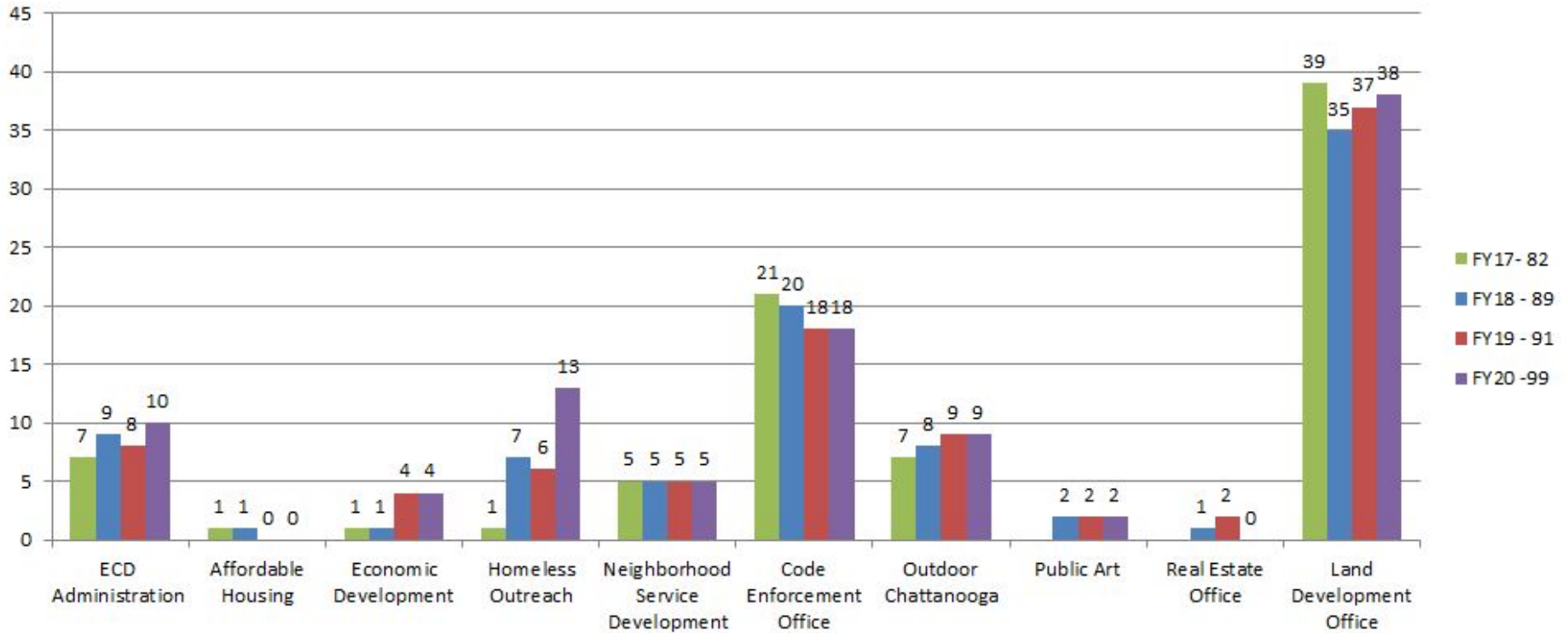
# Highlight Analysis

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
G - Economic & Community Development					
. Personnel Expenses					
Salaries Parent (601000-609999)	3,417,153	3,838,933	4,554,674	715,741	18.64%
Fringe Benefits Parent (611000-619999)	1,925,915	2,291,276	2,784,297	493,021	21.52%
. Personnel Expenses Total	5,343,069	6,130,209	7,338,971	1,208,762	19.72%
. Operating Expenses					
Services Parent (701000-709999)	1,204,449	1,158,580	1,154,572	(4,008)	-0.35%
Materials & Supplies Parent (711000-719999)	58,552	69,935	73,375	3,440	4.92%
Travel Expense Parent (721000-729999)	52,566	44,360	44,360	-	0.00%
Vehicle Operating Expense Parent (731000-739999)	215,807	253,361	258,489	5,128	2.02%
Insurance, Claims, Damages Parent (741000-749999)	150	10,700	10,700	-	0.00%
Capital Assets Parent (761000-769999)	5,100	-	1,000	1,000	0.00%
Capital Outlay Parent (771000-779999)	14,788	33,216	3,000	(30,216)	-90.97%
Other Expenses Parent (781000-789999)	126,734	331,521	205,256	(126,265)	-38.09%
. Operating Expenses Total	1,678,145	1,901,673	1,750,752	(150,921)	-7.94%
. Transfers To					
Other Financing Uses Parent (811000-819999)	19,000	349,731	119,731	(230,000)	-65.76%
. Transfers To Total	19,000	349,731	119,731	(230,000)	-65.76%
<b>G - Economic &amp; Community Development Total</b>	<b>7,040,214</b>	<b>8,381,613</b>	<b>9,209,454</b>	<b>827,841</b>	<b>9.88%</b>

**Recommendation: (\$827,841)**

- **Salaries & Benefits (\$1,208,762)**
  - Funding 8 positions for the Homeless program (3 Service Coordinator, Open Spaces Act & Eng Spec, 4 Housing Navigators) of (\$480K).
  - Remaining variances includes job evaluation and pay changes, increase in pay period, and benefit increases.
  - Added Attrition (\$200K)
  - General Pension, health rate increase, and affected pay raises for staff.
  
- **Operations (\$380,921)**
  - Increase of \$115K in contracted operations to partially fund (\$100K) of the Land Development Office and Regional Planning Agency joint offer to rewrite the city codes.
  - Reduction of budget request for Other Expenses by (\$126,265), this will reduce space costs by (\$12.5K) to match the FY20 projected expense, and a reduction in funding for program expense to realign account budgets to reflect historical spending.
  - Homeless Outreach Program funded at \$755,895 due the addition of 7 positions.

# Budgeted Personnel 4-Year Comparison





# 5 Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	MBA Projection FY19	Total Adjustments from Final	Proposed FY20	Proposed FY20 vs. Budget FY19	% Change
<b>G - Economic and Community Development</b>									
<b>.Personnel Expenses</b>									
600000 - Salaries Parent (601000-609999)	3,218,381	3,176,839	3,417,153	3,838,933	3,965,043	(298,676)	4,554,674	715,741	18.64%
610000 - Fringe Benefits Parent (611000-619999)	1,611,744	1,622,214	1,925,915	2,291,276	2,291,352	(214,614)	2,784,297	493,021	21.52%
<b>Personnel Expenses Total</b>	<b>4,830,125</b>	<b>4,799,053</b>	<b>5,343,068</b>	<b>6,130,209</b>	<b>6,256,395</b>	<b>(513,290)</b>	<b>7,338,971</b>	<b>1,208,762</b>	<b>19.72%</b>
<b>Operating Expenses</b>									
700000 - Services Parent (701000-709999)	724,731	804,092	1,204,449	1,158,580	1,168,218	(347,988)	1,154,572	(4,008)	-0.35%
710000 - Materials & Supplies Parent (711000-719999)	33,283	54,104	58,552	69,935	113,804	(27,940)	73,375	3,440	4.92%
720000 - Travel Expense Parent (721000-729999)	28,265	21,714	52,566	44,360	33,177	(20,600)	44,360	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	258,460	231,381	215,807	253,361	226,504	(67,884)	258,489	5,128	2.02%
740000 - Insurance, Claims, Damages Parent (741000-749999)	150	200	150	10,700	10,700	-	10,700	-	0.00%
760000 - Capital Assets Parent (761000-769999)	-	-	5,100	-	-	-	1,000	1,000	0.00%
770000 - Capital Outlay Parent (771000-779999)	21,159	4,416	14,788	33,216	31,062	(30,216)	3,000	(30,216)	-90.97%
780000 - Other Expenses Parent (781000-789999)	54,037	104,066	126,734	331,521	115,642	(189,900)	205,256	(126,265)	-38.09%
<b>Operating Expenses Total</b>	<b>1,120,085</b>	<b>1,219,973</b>	<b>1,678,146</b>	<b>1,901,673</b>	<b>1,699,107</b>	<b>(684,528)</b>	<b>1,750,752</b>	<b>(150,921)</b>	<b>-7.94%</b>
<b>Transfers To</b>									
810000 - Other Financing Uses Parent (811000-819999)	325,000	139,000	19,000	349,731	349,731	-	119,731	(230,000)	-65.76%
<b>Transfers To Total</b>	<b>325,000</b>	<b>139,000</b>	<b>19,000</b>	<b>349,731</b>	<b>349,731</b>	<b>-</b>	<b>119,731</b>	<b>(230,000)</b>	<b>-65.76%</b>
<b>G - Economic &amp; Community Development Total</b>	<b>6,275,210</b>	<b>6,158,026</b>	<b>7,040,214</b>	<b>8,381,613</b>	<b>8,305,233</b>	<b>(1,197,818)</b>	<b>9,209,454</b>	<b>827,841</b>	<b>9.88%</b>



SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

# FY 2020 Budget Police

David Roddy - Chief  
Eric Tucker – Police Chief of Staff



HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Police Department

## Mission Statement:

To keep You, Your Family, and Our Community Safe.

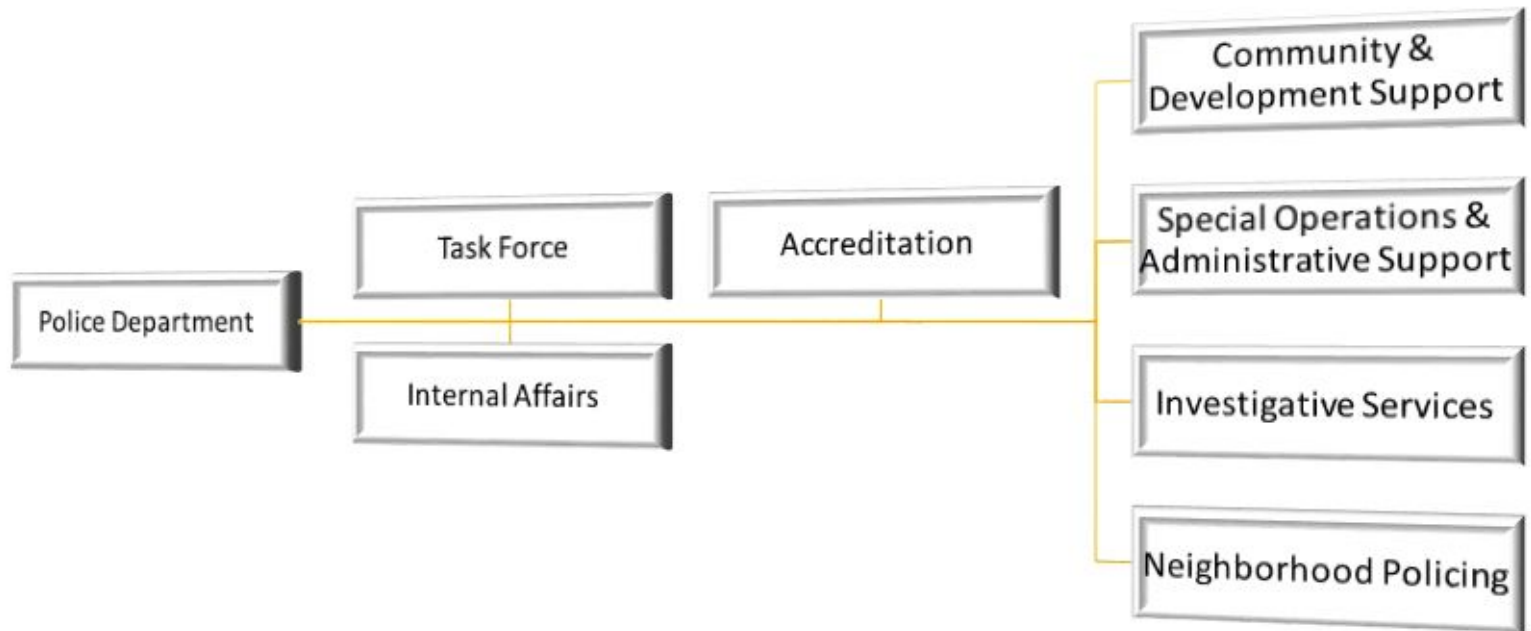




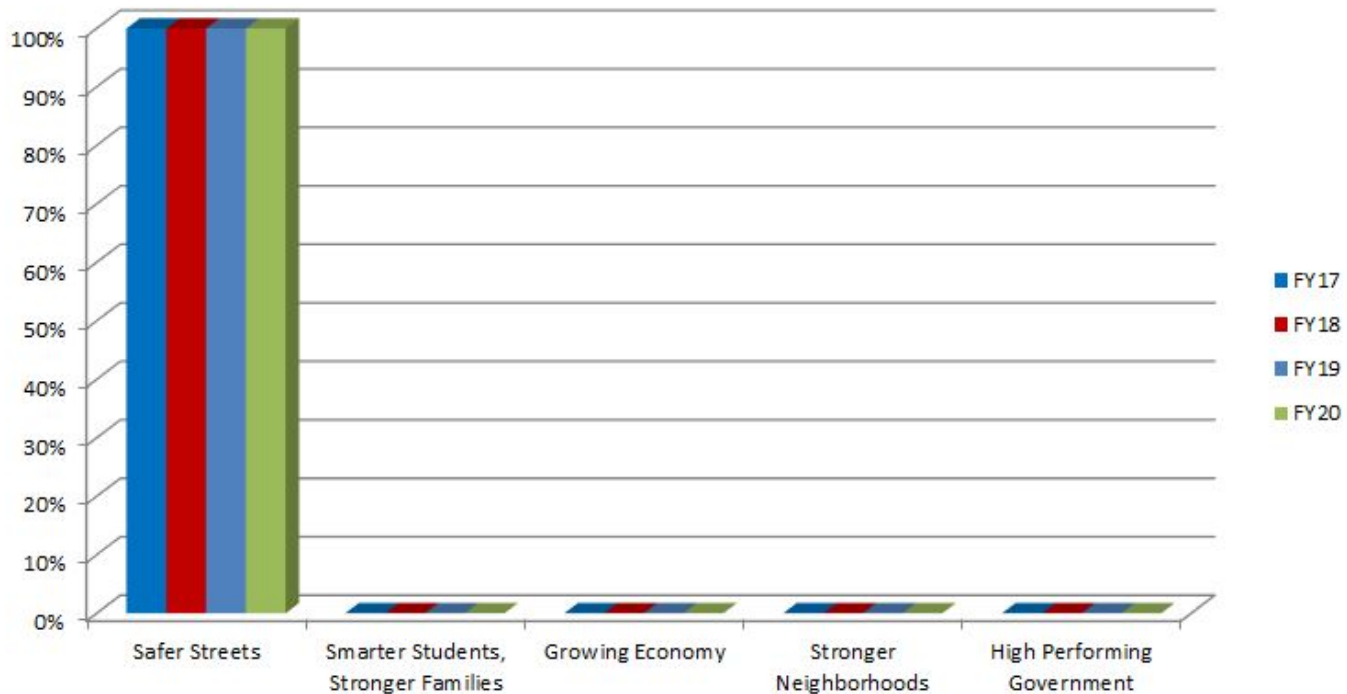
# Goals & Objectives

- Reduce violent crime
- Minimize arrests and incarceration
- Strengthen communities and relationships through increased positive contacts

# Organization Chart



# 4 Year Results Area Allocation



	FY17	FY17 - Actual %	FY18	FY18 - Actual %	FY19	FY19 - Budget %	FY20	FY20 Proposed %
Safer Streets	63,549,389	100	68,204,083	100	73,029,049	100	73,002,885	100
Smarter Students, Stronger Families	-	-	-	-	-	-	-	-
Growing Economy	-	-	-	-	-	-	-	-
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Government	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>63,549,389</b>	<b>100</b>	<b>68,204,083</b>	<b>100</b>	<b>73,029,049</b>	<b>100</b>	<b>73,002,885</b>	<b>100</b>

# Department Offer by Result Area

Row Labels	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>S - SAFER STREETS</b>					
<b>H - Police</b>					
911 Emergency Communication	4,824,752	4,983,894	5,117,426	133,532	2.68%
Administration & Support	9,809,761	6,922,242	6,229,771	(692,471)	-10.00%
Attrition	-	(1,140,000)	(1,800,000)	(660,000)	57.89%
Community & Department Support Services Bureau	171,641	294,246	635,597	341,351	116.01%
Family Justice Center	441,864	767,367	669,598	(97,769)	-12.74%
Gun Crime Network	-	2,743	-	(2,743)	-100.00%
Investigative Services Division 1	5,276,986	5,209,085	8,737,983	3,528,898	67.75%
Investigative Services Division 2	6,182,938	7,900,069	4,529,638	(3,370,431)	-42.66%
McKamey Animal Services	1,675,000	1,725,250	1,777,000	51,750	3.00%
Neighborhood Policing Bureau	26,043,968	28,081,621	29,094,382	1,012,761	3.61%
Office of Chief of Police	1,988,314	3,593,041	3,025,565	(567,476)	-15.79%
Overtime Enhancement	11,132	500,000	-	(500,000)	-100.00%
Police Facilities	6,511,944	7,145,997	7,157,269	11,272	0.16%
Real Time Intelligence Center (RTIC)	893,243	1,985,545	2,069,531	83,986	4.23%
Special Operations & Budget/Finance	4,372,540	5,057,949	5,759,126	701,177	13.86%
<b>H - Police Total</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>73,002,885</b>	<b>(26,164)</b>	<b>-0.04%</b>
<b>S - SAFER STREETS Total</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>73,002,885</b>	<b>(26,164)</b>	<b>-0.04%</b>
<b>1100 Total</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>73,002,885</b>	<b>(26,164)</b>	<b>-0.04%</b>

# **Overview of the New Service Delivery – Initiatives in the FY20 Budget**

## **Staffing Changes:**

**No changes**

## **Structural Changes:**

**No changes**



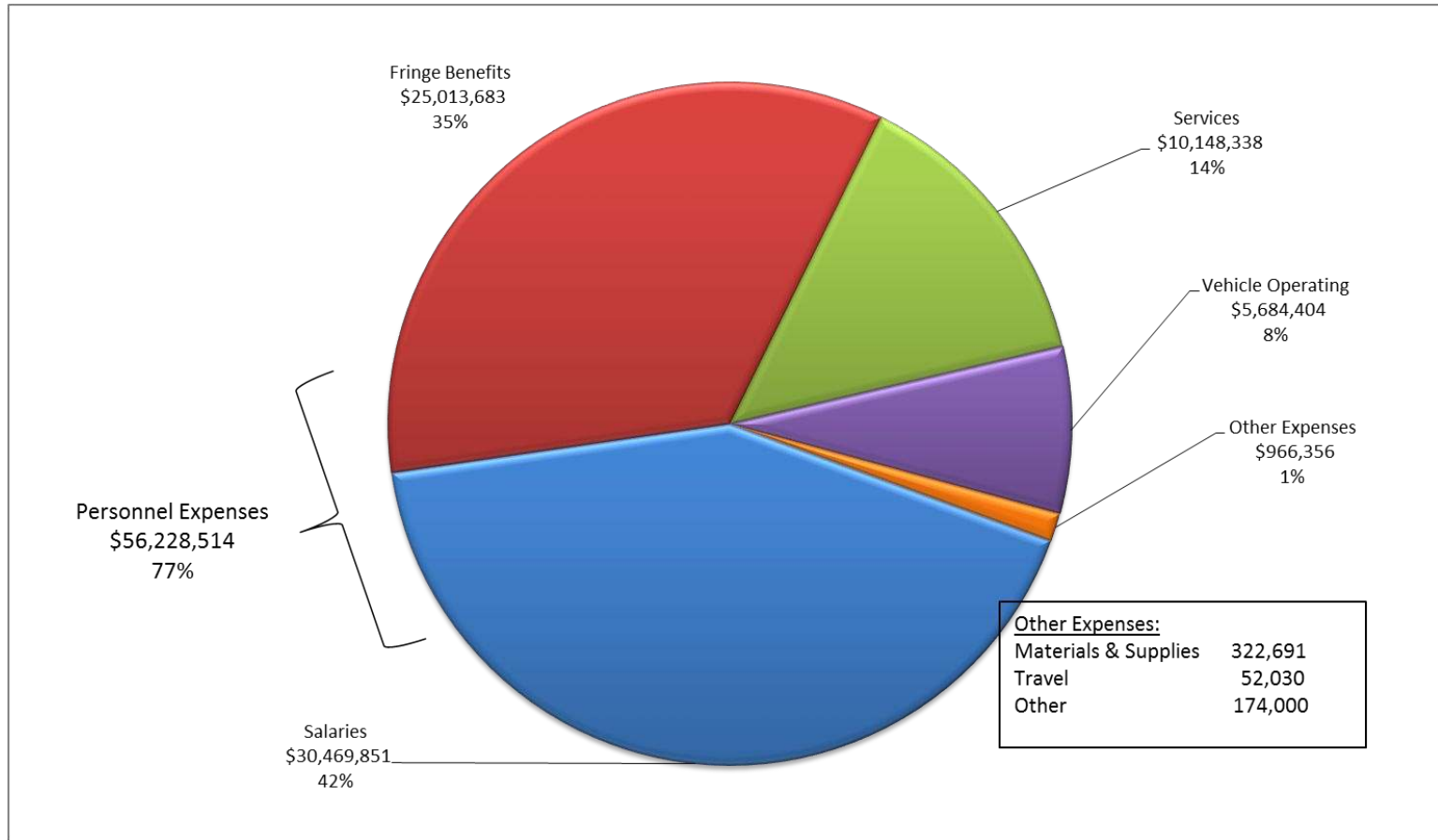
## Significant Changes From Previous Year

- Net reduction of \$337K in Personnel Expenses (sworn pension, hospitalization, OPEB, etc.)
- Up \$50K in OJI funding to cover rising cost from prior years
- \$185,282 in contracted services with McKamey & 911
- \$22K for radio maintenance and traffic control rentals
- \$195 Net Overall operation decrease; 0.27% under FY19

### MAJOR CAPITAL INITIATIVES

- Continued technology improvements for In car cameras, Real Time Intelligence Center, and Laptops
- RECOVER System
- Fleet Replacement of high mileage cars

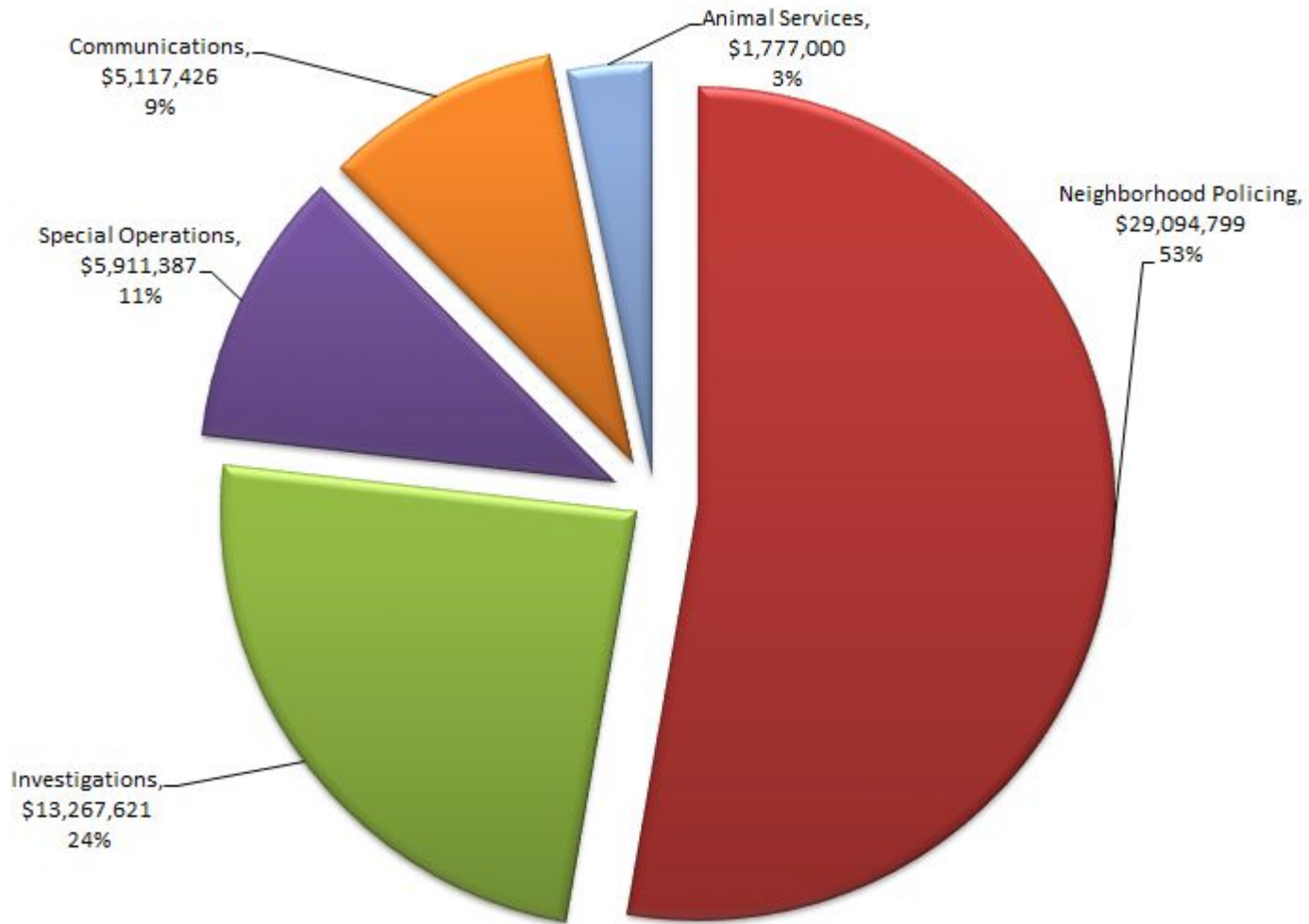
# FY20 Expenditures by Category



FY19	\$ 73,029,049
FY20	\$ 73,002,885
% Chg	-0.04



# FY20 Expenditures by Division







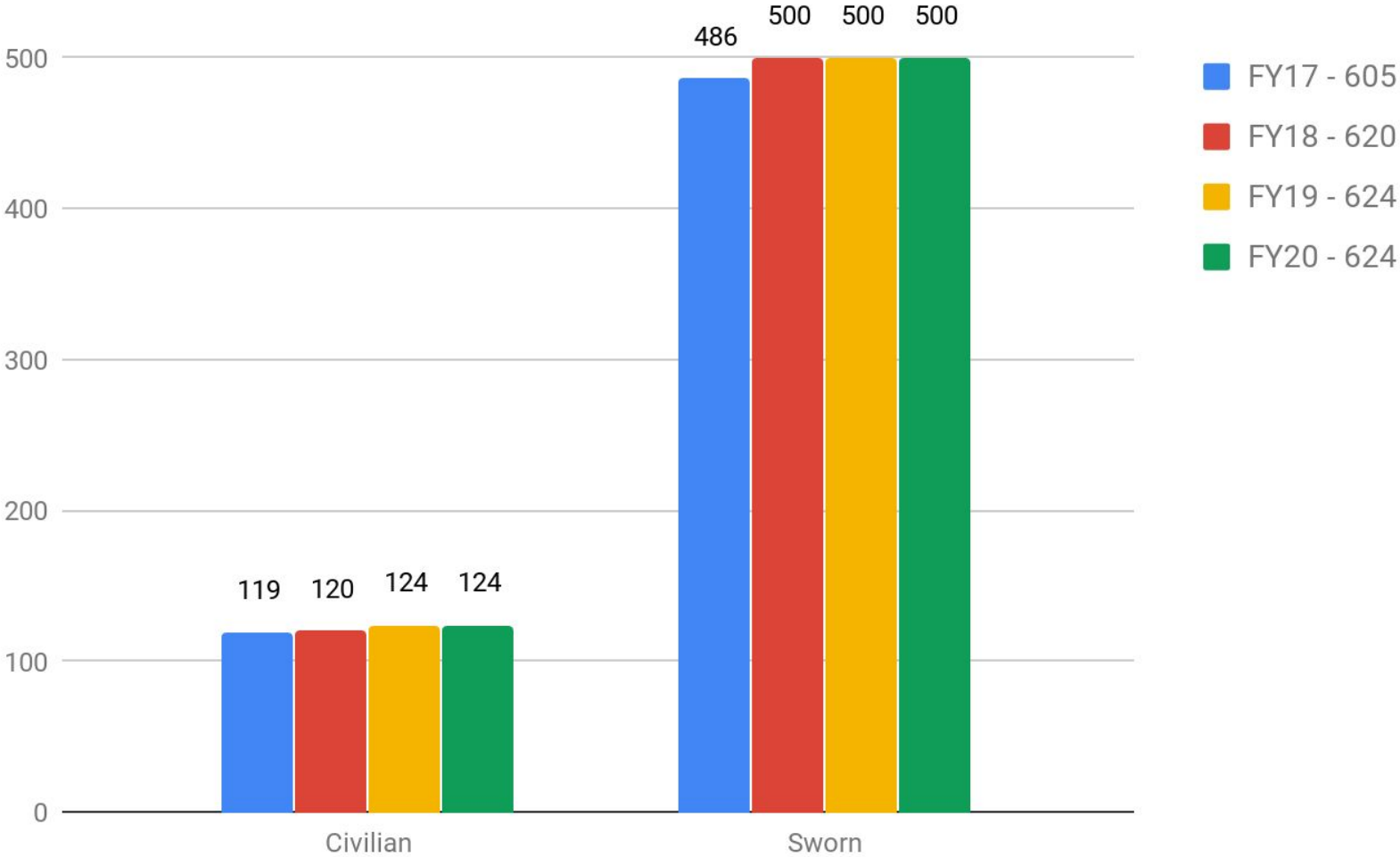
# Police - FY20 Proposed Budget

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
H - Police					
Personnel Expenses					
Salaries Parent (601000-609999)	28,674,907	30,670,380	30,563,442	(106,938)	-0.35%
Fringe Benefits Parent (611000-619999)	22,986,131	25,701,852	25,640,346	(61,506)	-0.24%
Personnel Expenses Total	51,661,038	56,372,232	56,203,787	(168,445)	-0.30%
Operating Expenses					
Services Parent (701000-709999)	10,046,967	9,956,350	10,148,338	191,988	1.93%
Materials & Supplies Parent (711000-719999)	385,068	377,190	322,691	(54,499)	-14.45%
Travel Expense Parent (721000-729999)	72,296	52,030	52,030	-	0.00%
Vehicle Operating Expense Parent (731000-739999)	4,850,016	5,684,404	5,684,404	-	0.00%
Insurance, Claims, Damages Parent (741000-749999)			-	-	0.00%
Capital Assets Parent (761000-769999)	177,736	-	-	-	0.00%
Capital Outlay Parent (771000-779999)	646,617	174,000	174,000	-	0.00%
Other Expenses Parent (781000-789999)	314,943	407,843	417,635	9,792	2.40%
Operating Expenses Total	16,493,643	16,651,817	16,799,098	147,281	0.88%
Transfers To					
Other Financing Uses Parent (811000-819999)	49,402	5,000	-	(5,000)	-100.00%
Transfers To Total	49,402	5,000	-	(5,000)	-100.00%
<b>H - Police Total</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>73,002,885</b>	<b>(26,164)</b>	<b>-0.04%</b>

**Recommendations: (-\$26,164)**

- Salary and benefits decrease of -168,445
  - Attrition 1,800,000; \$1,080,000 for salaries and \$720,000 for fringe benefits
- Includes general, fire & police pension, medical health rate increases along with expected raises.
- Services funding at an increase of \$191,988 to McKamey Animal Services, 911 Emergency contract.
- Materials and supplies funding at a decrease of -\$54,499 below FY19 due to mirroring actual costs in the accounts.
- Other services funding at an increase of \$9,792 related to technology costs.

# Budgeted Personnel 4-Year Comparison



*\*\*Sworn personnel include positions from Automated Traffic Fund*

# 5 Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	Projection FY19	Proposed FY20	FY20 Proposed vs Budget FY19	% Change
<b>H - Police</b>								
<b>.Personnel Expenses</b>								
600000 - Salaries Parent (601000-609999)	26,034,345	26,931,985	28,674,907	30,670,380	28,687,041	30,563,442	(106,938)	-0.35%
610000 - Fringe Benefits Parent (611000-619999)	17,512,641	18,395,793	22,986,131	25,701,852	24,200,322	25,640,346	(61,506)	-0.24%
<b>.Personnel Expenses Total</b>	<b>43,546,986</b>	<b>45,327,778</b>	<b>51,661,038</b>	<b>56,372,232</b>	<b>52,887,363</b>	<b>56,203,788</b>	<b>(168,444)</b>	<b>-0.30%</b>
<b>Operating Expenses</b>								
700000 - Services Parent (701000-709999)	8,738,098	11,055,520	10,046,967	9,956,350	6,360,405	10,148,338	191,988	1.93%
710000 - Materials & Supplies Parent (711000-719999)	276,221	788,118	385,068	377,190	369,258	322,691	(54,499)	-14.45%
720000 - Travel Expense Parent (721000-729999)	111,487	115,975	72,296	52,030	111,671	52,030	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-739999)	5,451,505	5,378,058	4,850,016	5,684,404	4,453,496	5,684,404	-	0.00%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	100	-	-	654	-	-	0.00%
760000 - Capital Assets Parent (761000-769999)	137,805	362,222	177,736	-	266	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	278,750	824,057	646,617	174,000	232,257	174,000	-	0.00%
780000 - Other Expenses Parent (781000-789999)	16,771	265,170	314,943	407,843	410,097	417,635	9,792	2.40%
<b>Operating Expenses Total</b>	<b>15,010,637</b>	<b>18,789,220</b>	<b>16,493,643</b>	<b>16,651,817</b>	<b>11,938,104</b>	<b>16,799,098</b>	<b>147,281</b>	<b>0.88%</b>
<b>Transfers To</b>								
810000 - Other Financing Uses Parent (811000-819999)	6,721	2,198	49,402	5,000	5,000	-	(5,000)	-100.0%
<b>Transfers To Total</b>	<b>6,721</b>	<b>2,198</b>	<b>49,402</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>(5,000)</b>	<b>-100.0%</b>
<b>H - Police Total</b>	<b>58,564,344</b>	<b>64,119,196</b>	<b>68,204,083</b>	<b>73,029,049</b>	<b>64,830,467</b>	<b>73,002,886</b>	<b>(26,163)</b>	<b>-0.04%</b>

# Automated Traffic Enforcement

<b>Automated Traffic Enforcement</b>					
	<b>FY18 Actual</b>	<b>FY19 Budget</b>	<b>FY20 Proposed</b>	<b>Inc/(Dec)</b>	<b>% change</b>
Automated Traffic & Speeding Fines	638,568	655,700	624,000	(31,700)	-4.83%
Miscellaneous	936	-	-	-	0.00%
<b>Total Funding Sources</b>	<b>639,504</b>	<b>655,700</b>	<b>624,000</b>	<b>(31,700)</b>	<b>-4.83%</b>
Operations	619,715	655,700	624,000	(31,700)	-4.83%
<b>Total Expenses</b>	<b>619,715</b>	<b>655,700</b>	<b>624,000</b>	<b>(31,700)</b>	<b>-4.83%</b>
<b>Inc (Dec) Fund Bal</b>	<b>19,789</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

# Narcotics

<b>Narcotics</b>					
	<b>FY18 Actual</b>	<b>FY19 Budget</b>	<b>FY20 Proposed</b>	<b>Inc/(Dec)</b>	<b>% change</b>
Revenue	380,859	250,000	250,000	-	0.00%
Other	8,275	60,000	60,000	-	0.00%
<b>Total Funding Sources</b>	<b>389,134</b>	<b>310,000</b>	<b>310,000</b>	<b>-</b>	<b>0.00%</b>
Operations	229,101	310,000	310,000	-	0.00%
Capital	-	-	-	-	0.00%
<b>Total Expenses</b>	<b>229,101</b>	<b>310,000</b>	<b>310,000</b>	<b>-</b>	<b>0.00%</b>
<b>Inc (Dec) Fund Bal</b>	<b>160,033</b>	<b>-</b>	<b>-</b>	<b>-</b>	



# Federal Asset Forfeiture

<b>Federal Asset Forfeiture</b>					
	<b>FY18 Actual</b>	<b>FY19 Budget</b>	<b>FY20 Proposed</b>	<b>Inc/(Dec)</b>	<b>% change</b>
Revenue	17,626	100,000	-	(100,000)	-100.00%
Other	6,093	5,000	-	(5,000)	-100.00%
<b>Total Funding Sources</b>	<b>23,719</b>	<b>105,000</b>	<b>-</b>	<b>(105,000)</b>	<b>-100.00%</b>
Operations	-	250,000	-	(250,000)	-100.00%
Capital	-	250,000	-	(250,000)	-100.00%
<b>Total Expenses</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>(500,000)</b>	<b>-100.00%</b>
<b>Inc (Dec) Fund Bal</b>	<b>23,719</b>	<b>(395,000)</b>	<b>-</b>	<b>395,000</b>	<b>-100.00%</b>



SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

# FY 2020 Budget Fire

Phil Hyman- Fire Chief  
Seth Miller- Deputy Fire Chief

HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Fire Department

**Mission Statement:**

## Lead - Serve - Train





# Fire Goals & Objectives

- Lead and manage CFD responses to meet or surpass National Fire Prevention Association (NFPA) recommendations
- Continue smoke alarm distributions and fire prevention education opportunities that reach Chattanooga's most at-risk communities
- Reinvigorate training to be fundamental, grass-roots, and crew-led
- Provide safe/quick response and outstanding customer service for all emergencies and calls for service

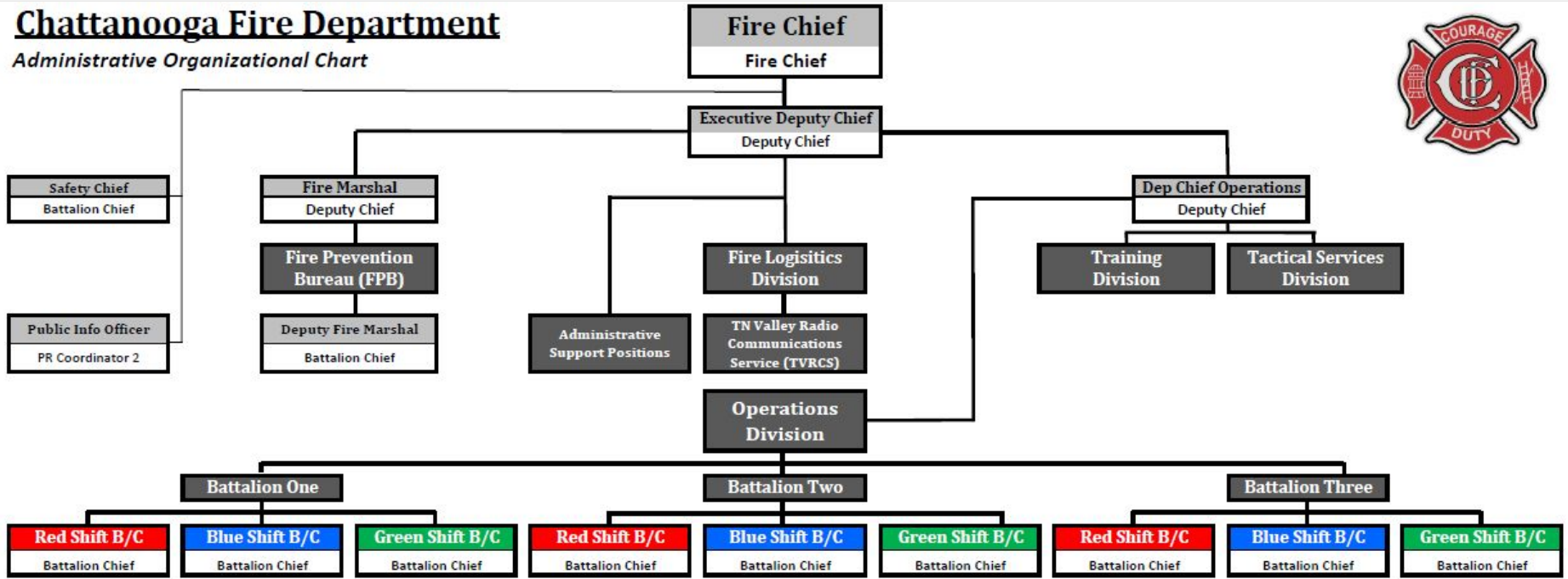
**Lead – Serve – Train**



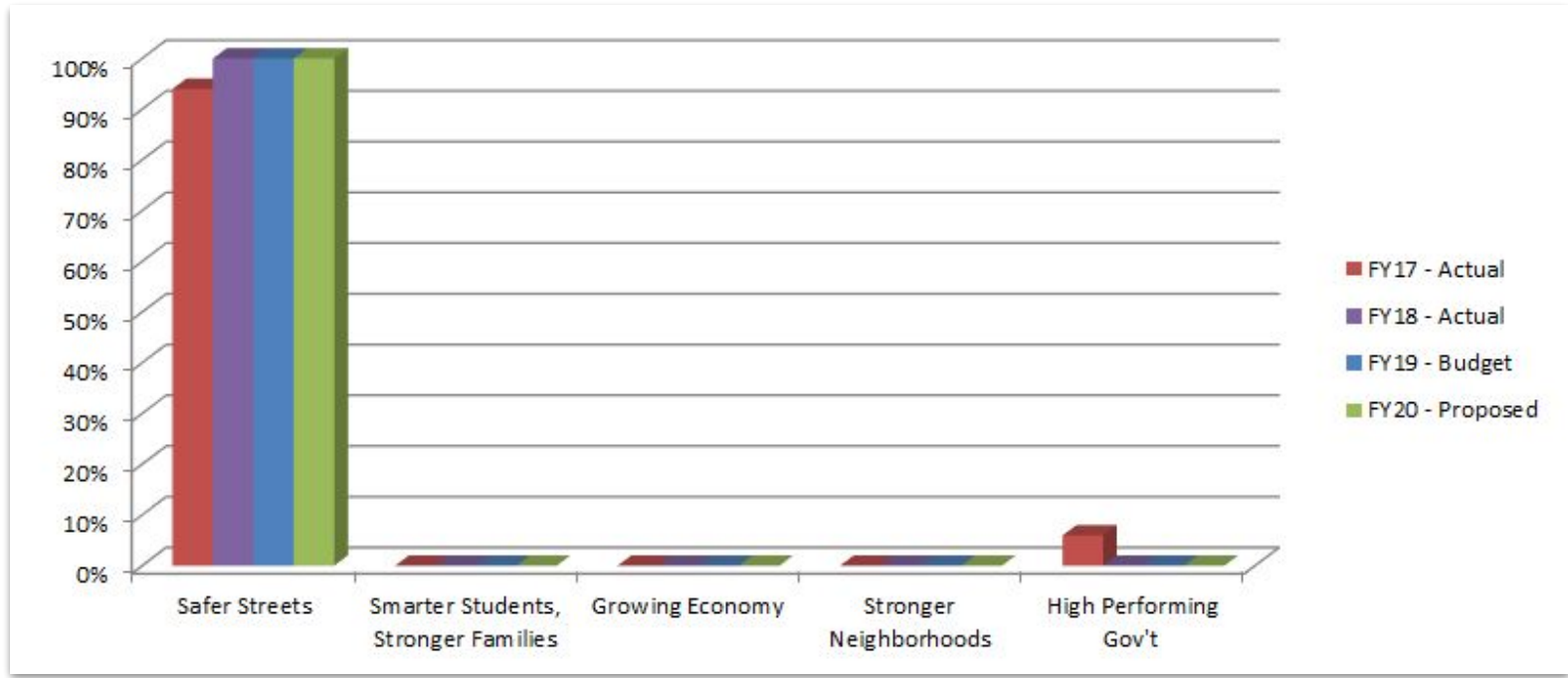
# Fire Organization Chart

## Chattanooga Fire Department

*Administrative Organizational Chart*



# Fire 4-Year Results Area Allocation



	FY17 - Actual	FY17 - Actual %	FY18 - Actual	FY18 - Actual %	FY19 - Budget	FY19 - Budget %	FY20 - Proposed	FY20 - Proposed %
Safer Streets	35,920,330	94	42,156,294	100	45,960,072	100	46,955,272	100
Smarter Students, Stronger Families	-	-	-	-	-	-	-	-
Growing Economy	-	-	-	-	-	-	-	-
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Gov't	2,294,520	6	-	-	-	-	-	-
<b>TOTAL</b>	<b>38,214,850</b>	<b>100</b>	<b>42,156,294</b>	<b>100</b>	<b>45,960,072</b>	<b>100</b>	<b>46,955,272</b>	<b>100</b>

# Fire Department Offer by Results Area

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>S - SAFER STREETS</b>					
<b>J - Fire</b>					
Attrition	-	(429,000)	(750,000)	(321,000)	74.83%
Fire Administration	971,343	1,168,786	1,014,343	(154,443)	-13.21%
Fire Department Photo Composite	-	5,000	-	(5,000)	-100.00%
Fire Logistics Divison	1,055,112	1,437,192	1,434,611	(2,581)	-0.18%
Fire Operations	36,649,004	40,337,492	42,319,194	1,981,702	4.91%
Fire Prevention Bureau	36,601	1,559,200	1,630,888	71,688	4.60%
Fire Training Division	907,962	964,240	878,583	(85,657)	-8.88%
Firefighters for Full Staffing	1,940	212,720	-	(212,720)	-100.00%
Fiscal Technician	27,501	-	-	-	0.00%
Increased Fire Prevention	1,448,528	-	-	-	0.00%
Second Set of Turnouts	659,293	300,000	-	(300,000)	-100.00%
Special Operations Division	399,010	404,441	427,654	23,213	5.74%
<b>J - Fire Total</b>	<b>42,156,294</b>	<b>45,960,071</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>
<b>S - SAFER STREETS Total</b>	<b>42,156,294</b>	<b>45,960,071</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>
<b>1100 Total</b>	<b>42,156,294</b>	<b>45,960,071</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>

# Overview of the New Service Delivery – Initiatives in the FY20 Budget

## Staffing Changes:

- No staff changes

## Structural Changes:

- Entry of vehicle into City's Fleet Replacement Program





## Significant Changes From Previous Year

### FY20 Operational Initiatives

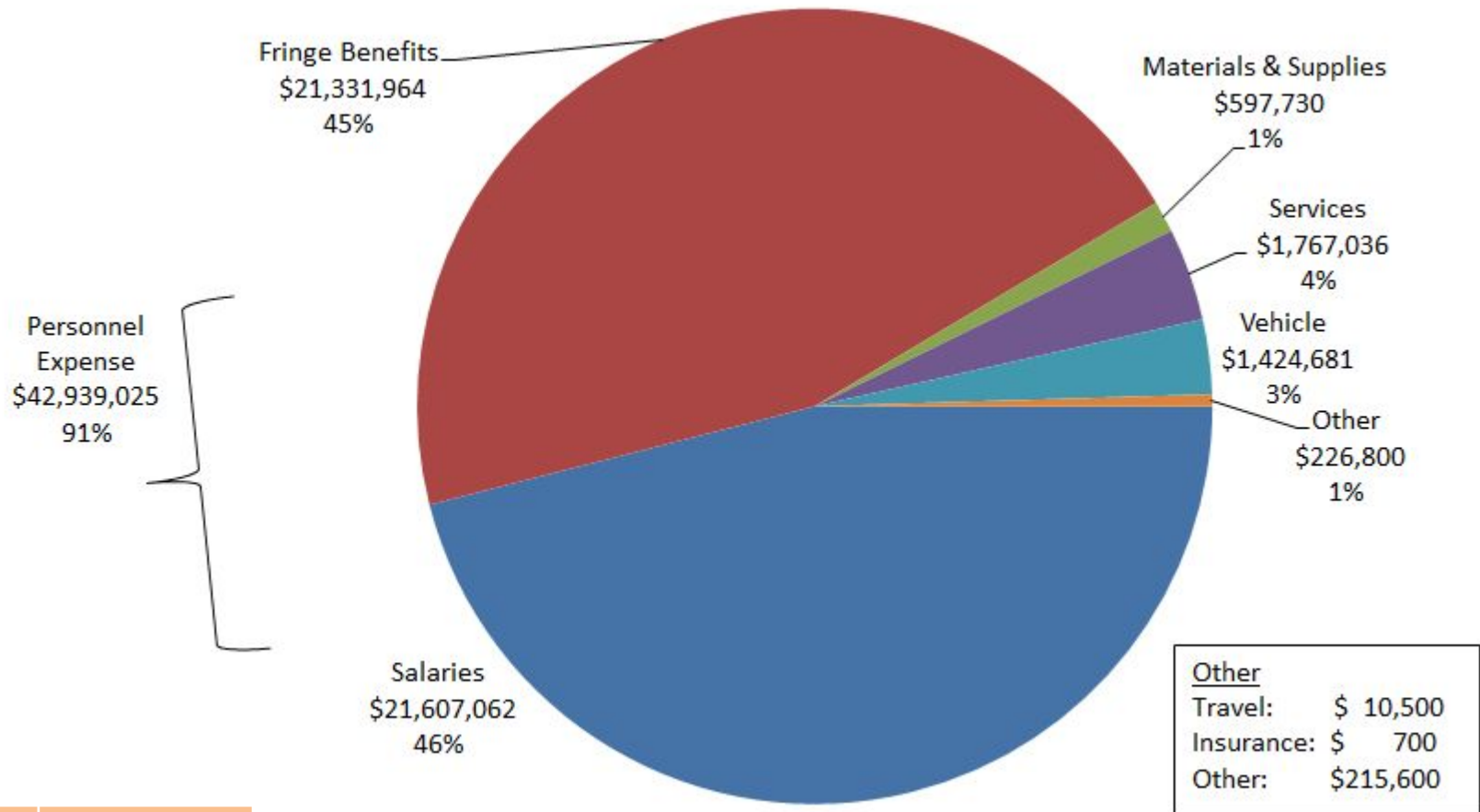
- Moved funding apparatus from Capital funding to the Fleet Replacement Program
  - Program consolidates City money to fund future apparatus
- Up to 25 Recruits will graduate in September for full staffing
  - Firefighters are city's greatest asset in responding to emergencies

### FY20 Capital Initiatives

- **Station 15 Replacement** - \$160,000 adds to \$150,000 from FY19 and advances project forward fruition
- **AED Replacement Program** - \$100,000 replaces all automatic external defibrillators
- **Station Capital Maintenance** - \$75,000 replaces bay exhaust systems at two stations (19 in Hixson and 13 in Brainerd) with AirEvac systems which "scrub" exhaust without hoses

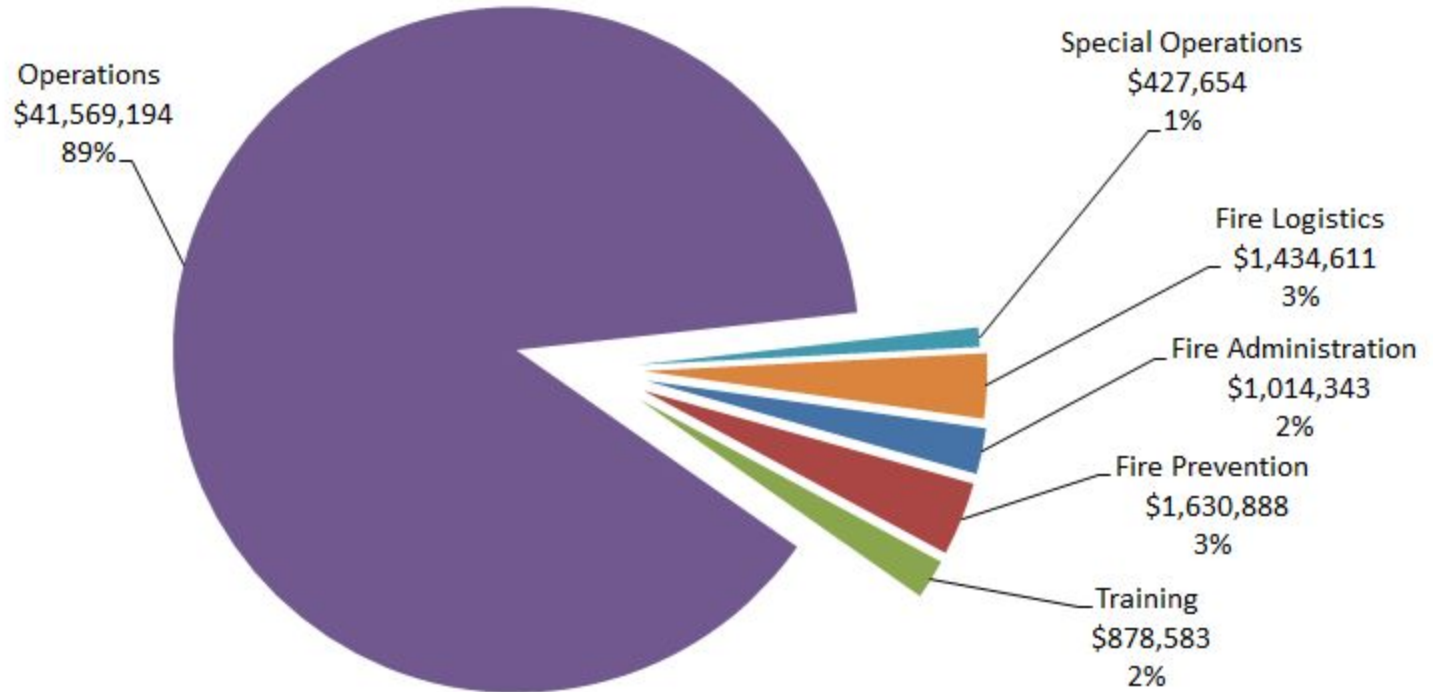


# FY20 Expenditures by Category



FY19	\$45,960,071
FY20	\$46,955,272
% Chg	2.17

# FY20 Expenditures by Division



**Total Expenditures \$46,955,272**



# Highlight Analysis



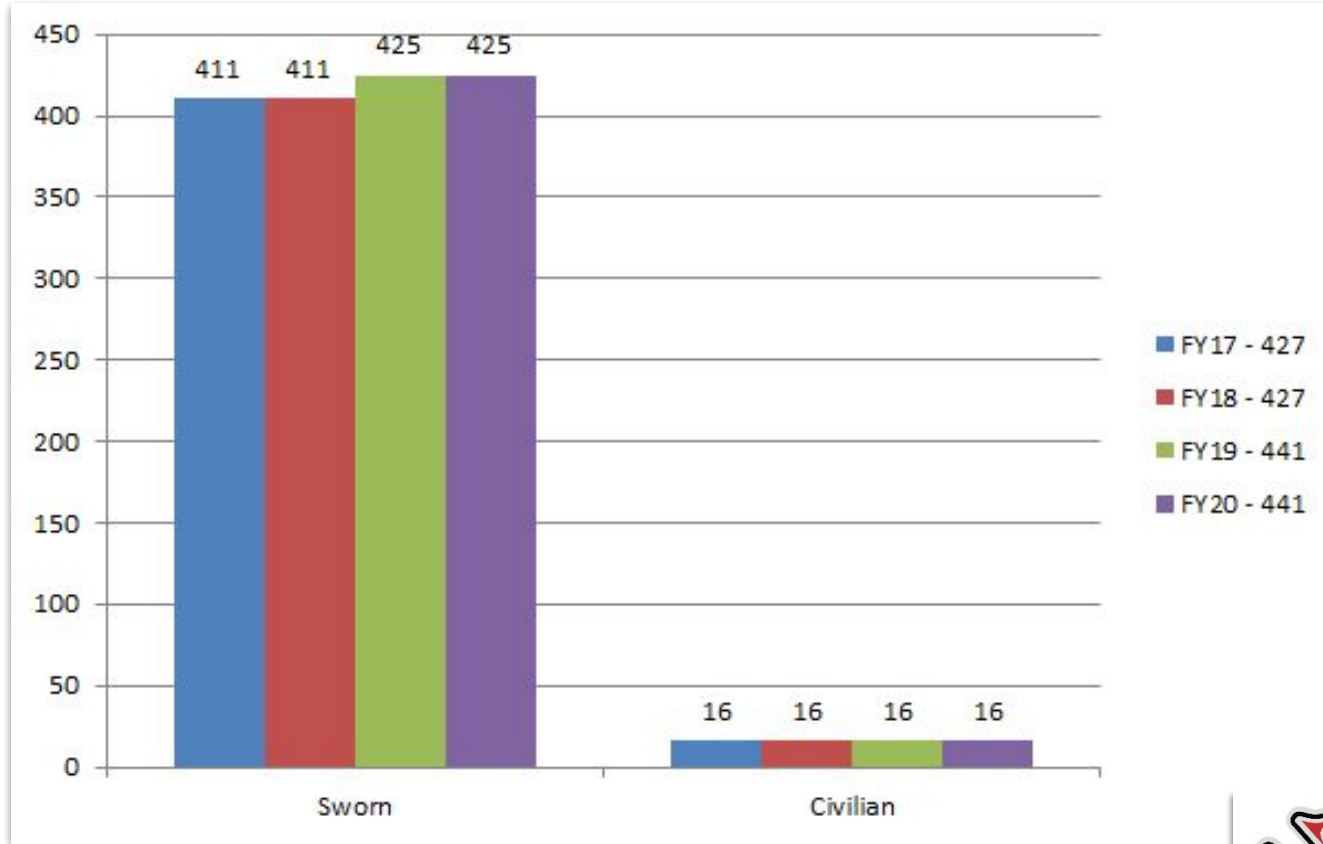
## Fire - FY20 Proposed Budget

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
<b>J - Fire</b>					
<b>.Personnel Expenses</b>					
Salaries Parent (601000-609999)	20,152,703	21,396,542	21,607,062	210,520	0.98%
Fringe Benefits Parent (611000-619999)	17,809,685	20,281,128	21,331,964	1,050,836	5.18%
<b>.Personnel Expenses Total</b>	<b>37,962,388</b>	<b>41,677,670</b>	<b>42,939,025</b>	<b>1,261,355</b>	<b>3.03%</b>
<b>Operating Expenses</b>					
Services Parent (701000-709999)	1,864,882	1,858,567	1,767,036	(91,531)	-4.92%
Materials & Supplies Parent (711000-719999)	755,341	905,344	597,730	(307,614)	-33.98%
Travel Expense Parent (721000-729999)	22,868	22,400	10,500	(11,900)	-53.13%
Vehicle Operating Expense Parent (731000-739999)	1,340,686	1,303,550	1,424,681	121,131	9.29%
Insurance, Claims, Damages Parent (741000-749999)	-	750	700	(50)	-6.67%
Capital Outlay Parent (771000-779999)	28,900	-	-	-	0.00%
Other Expenses Parent (781000-789999)	181,230	191,790	215,600	23,810	12.41%
<b>Operating Expenses Total</b>	<b>4,193,906</b>	<b>4,282,401</b>	<b>4,016,247</b>	<b>(266,154)</b>	<b>-6.22%</b>
<b>J - Fire Total</b>	<b>42,156,294</b>	<b>45,960,071</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>

**Recommendation: (\$995,201)**

- Salaries & Benefits Increase of \$1,261,355 (3.03%)
- Includes general, fire & police pension, medical health rate. Includes also an expected pay raise for staff.
- No new positions, includes \$665,505 for sworn pay increase (approx. 3%) to fund anniversary date based pay plan and career ladder program.
- Fire & Police Pension increase of \$149,871 due to the full funding of 14 SAFER grant personnel that was added to the General Fund in FY 2019.
- Attrition for FY20 is \$750,000; \$450,000 in salaries and \$300,000 in fringe benefits
- Hospitalization increase of \$252,252 based upon employee health care selection.
- Operations reduced by \$266,154 primarily due to initial purchase of turnout gear in FY 2019 offset by increase of \$121,131 in fleet leased vehicles. (-6.22%)

# Fire Budgeted Personnel 4-Year Comparison



\*18 sworn positions are frozen (not funded)



# Fire 5-Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	MBA Projection FY19	Proposed FY20	FY20 Proposed vs Budget FY19	% Change
<b>J - Fire</b>								
<b>Peronnel Expenses</b>								
600000 - Salaries Parent (601000-609999)	19,733,665	19,591,385	20,152,703	21,396,542	20,627,597	21,607,062	210,520	0.98%
610000 - Fringe Benefits Parent (611000-619999)	14,283,444	14,797,176	17,809,685	20,281,128	19,178,280	21,331,964	1,050,836	5.18%
<b>Personnel Expenses Total</b>	<b>34,017,109</b>	<b>34,388,561</b>	<b>37,962,388</b>	<b>41,677,670</b>	<b>39,805,877</b>	<b>42,939,026</b>	<b>1,261,356</b>	<b>3.03%</b>
<b>Operating Expenses</b>								
700000 - Services Parent (701000-709999)	1,415,319	1,618,552	1,864,882	1,858,567	2,440,616	1,767,036	-91,531	-4.92%
710000 - Materials & Supplies Parent (711000-719999)	245,373	638,229	755,341	905,344	926,539	597,730	-307,614	-33.98%
720000 - Travel Expense Parent (721000-729999)	10,512	32,070	22,868	22,400	29,473	10,500	-11,900	-53.13%
730000 - Vehicle Operating Expense Parent (731000-739999)	1,330,373	1,319,427	1,340,686	1,303,550	1,644,496	1,424,681	121,131	9.29%
740000 - Insurance, Claims, Damages Parent (741000-749999)	-	809.00	-	750	12064	700	(50.00)	0.00%
760000 - Capital Assets Parent (761000-769999)	8,036	-	-	-	-	-	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	61,464	22,488	28,900	-	17,134	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	11,255	194,714	181,230	191,790	201,295	215,600	23,810	12.41%
<b>Operating Expenses Total</b>	<b>3,082,332</b>	<b>3,082,332</b>	<b>4,193,907</b>	<b>4,282,401</b>	<b>5,271,617</b>	<b>4,016,247</b>	<b>-266,154</b>	<b>-6.22%</b>
<b>Transfers To</b>								
810000 - Other Financing Uses Parent (811000-819999)	-	-	-	-	-	-	-	0.00%
<b>Transfers To Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
Operating Expenses Total	3,082,332	3,826,289	4,193,907	4,282,401	5,271,617	4,016,247	-266,154	-6.22%
<b>J - Fire Total</b>	<b>37,099,441</b>	<b>38,214,850</b>	<b>42,156,295</b>	<b>45,960,071</b>	<b>45,077,494</b>	<b>46,955,272</b>	<b>995,201</b>	<b>2.17%</b>



SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

# FY 2020 Budget Fire

## Tennessee Valley Regional Communication System (TVRCS)\*

Phil Hyman - Fire Chief

HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Tennessee Valley Regional Communications System (TVRCS)

- **Mission Goal:** To operate a P25 radio communications network providing seamless daily communications for our public safety professionals and other governmental agencies in our region.
- **Purpose:** Tennessee Valley Regional Communication System (TVRCS) is an enterprise fund that provides wireless communications on a regional level to Federal, State, and Local Public Safety (primary) and Governmental (secondary) agencies. Our region consists of an area compassing 4 counties in North West Georgia from Whitfield County to the state line and 10 counties in Southeast Tennessee along the I-75 corridor from Hamilton County to Knox County providing daily communications needs for multiple agencies within each of these partner counties. Through our partnership with the State of Tennessee, we interconnect with their Tennessee Advanced Communications Network (TACN) to form a communications network that covers the entire State of Tennessee.
- **Objective:** Over the last eleven years, we have been growing the system and our partnership base. As an enterprise fund we are self-sustaining. Our revenues are derived from fees assessed to all users of the system based on the number of subscriber units that are connected. We collect a yearly per radio subscriber fee as well as system buy-in fees from new partners that join. These dollars fund our operations and we set aside dollars for replacement of key pieces of infrastructure.





# Overview of the New Service Delivery – Initiatives in the FY20 Budget

## TVRCS

### Staffing Changes:

- No staff changes

### Structural Changes:

- Planned upgrade of outdated microwave radio network and implementation and integration of multiprotocol label switching (MPLS) into the existing radio network.



# Significant Changes From Previous Year

## TVRCS

- **FY20 Capital Initiatives**
  - Planned \$2.5 Million upgrade of outdated microwave radio network and implementation and integration of multiprotocol label switching (MPLS) into the existing radio network.
  - Planned \$250,000 a year Technology Refresh agreement with Motorola Solutions to provide refresh of equipment and software support over a 10-year period. With a complete equipment refresh at year 9 of the agreement.



# Tennessee Valley Regional Communication System (TVRCS)



Tennessee Valley Regional Communication System					
	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
Federal Maintenance Fees	21,936	22,348	23,155	807	3.61%
State Maintenance Fees	35,262	42,562	50,411	7,849	18.44%
Other Government Maintenance Fee	945,078	978,679	1,131,290	152,611	15.59%
Mobile Communications Services	210,113	210,899	226,607	15,708	7.45%
Outside Sales	50,039	0	0	-	0.00%
Miscellaneous Revenue	33,107	57,048	56,923	(125)	-0.22%
Master Site Buy-In Revenue to Capital Replacement	0	120,000	120,000	-	0.00%
<b>Total Revenues</b>	<b>1,295,535</b>	<b>1,431,536</b>	<b>1,608,386</b>	<b>176,850</b>	<b>12.35%</b>
<b>Operations</b>	<b>1,488,233</b>	<b>1,431,536</b>	<b>1,608,386</b>	<b>176,850</b>	<b>12.35%</b>
<b>Total Expenses</b>	<b>1,488,233</b>	<b>1,431,536</b>	<b>1,608,386</b>	<b>176,850</b>	<b>12.35%</b>
<b>Use of Fund Balance</b>	<b>(192,698)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>





SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

# FY 2020 Budget Public Works

Justin Holland - Administrator  
Donald Stone - Deputy Administrator

HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Public Works Department

## Mission Statement:

To serve people with integrity, and improve the infrastructure and environment through excellence.

## Vision

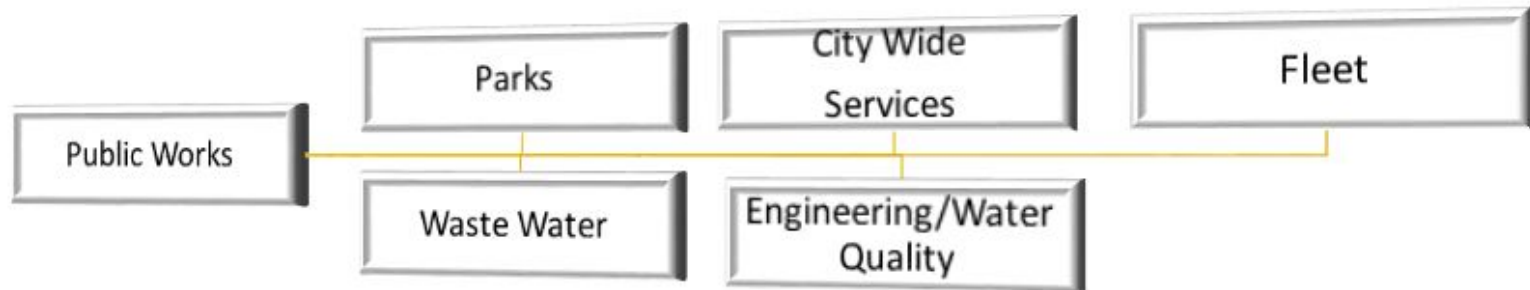
Our vision is to be a model service organization that inspires people.



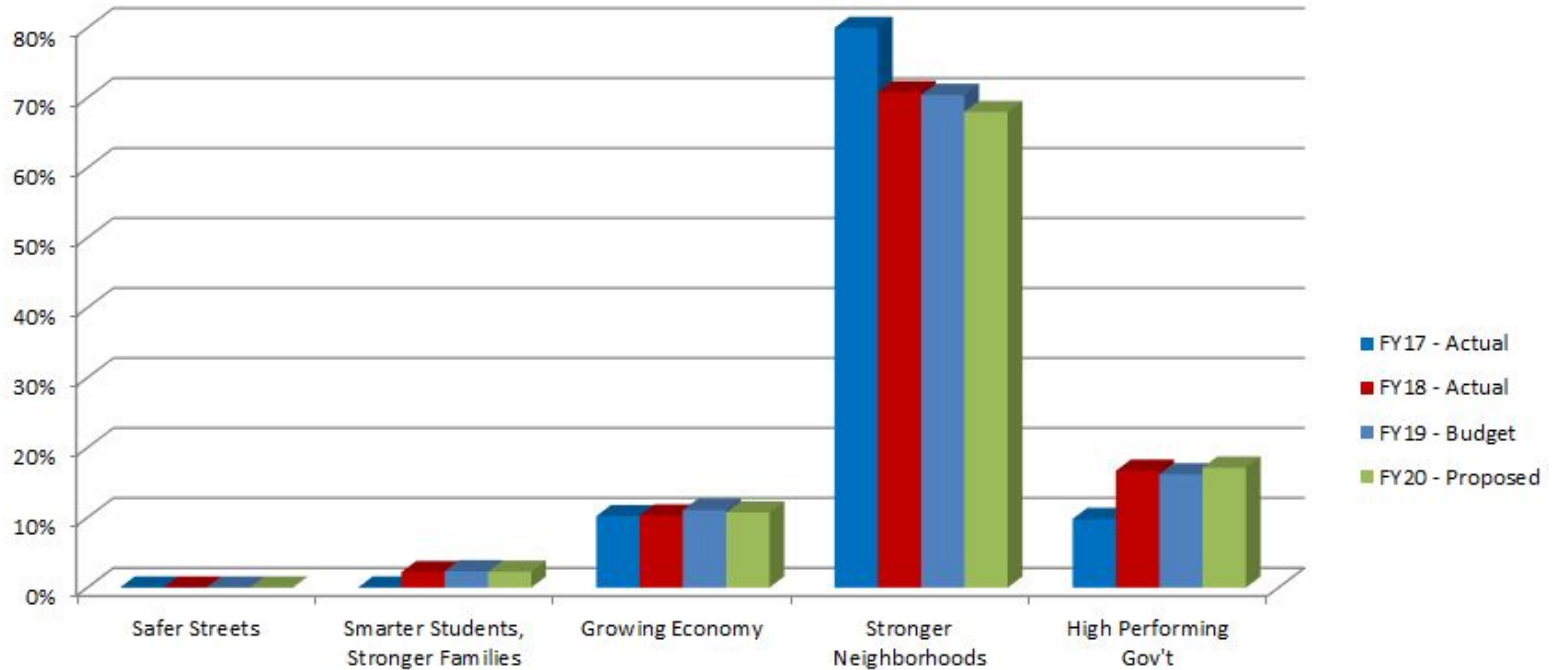
# Goals & Objectives

- Put people first
- Build trust
- Protect the natural environment
- Maintaining infrastructure
- Improve constantly

# Organization Chart



# 4 Year Results Area Allocation



	FY17 - Actual	FY17 - Actual %	FY18 - Actual	FY18 - Actual %	FY19 - Budget	FY19 - Budget %	FY20 - Proposed	FY20 - Proposed %
Safer Streets	-	-	-	-	-	-	-	-
Smarter Students, Stronger Families	-	-	717,155	2	777,175	2	790,900	2
Growing Economy	2,807,466	-	3,359,881	10	3,707,531	11	3,639,593	11
Stronger Neighborhoods	21,989,205	80	23,112,472	71	23,555,741	70	22,987,947	71
High Performing Gov't	2,695,117	10	5,451,985	17	5,417,412	16	5,406,967	16
<b>TOTAL</b>	<b>27,491,788</b>	<b>100</b>	<b>32,641,493</b>	<b>100</b>	<b>33,457,859</b>	<b>100</b>	<b>32,825,407</b>	<b>100</b>

# Department Offer by Results Area

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
<b>K - Public Works</b>					
<b>E - GROWING ECONOMY</b>					
Civic Facilities	750,001	750,000	500,000	(250,000)	-33.33%
Golf Course Operations Consultant	-	20,000	-	(20,000)	-100.00%
Tennessee Riverpark Downtown	2,609,880	2,937,531	3,139,593	202,062	6.88%
<b>E - GROWING ECONOMY Total</b>	<b>3,359,881</b>	<b>3,707,531</b>	<b>3,639,593</b>	<b>(67,938)</b>	<b>-1.83%</b>
<b>F - SMARTER STUDENTS, STRONGER FAMILIES</b>					
Chattanooga Zoo Management Contract	674,999	675,000	675,000	-	0.00%
Touch A Truck	-	-	-	-	0.00%
Youth Summer Work Program	42,156	102,175	115,900	13,725	13.43%
<b>F - SMARTER STUDENTS, STRONGER FAMILIES Total</b>	<b>717,155</b>	<b>777,175</b>	<b>790,900</b>	<b>13,725</b>	<b>1.77%</b>
<b>H - HIGH PERFORMING GOVERNMENT</b>					
Attrition	-	(450,000)	(486,000)	(36,000)	8.00%
Facility Management	2,360,858	2,598,873	2,685,703	86,830	3.34%
Increase Project Management and Inspections			-	-	0.00%
Public Works Administration & Engineering	3,091,127	3,268,539	3,207,265	(61,274)	-1.87%
<b>H - HIGH PERFORMING GOVERNMENT Total</b>	<b>5,451,985</b>	<b>5,417,412</b>	<b>5,406,967</b>	<b>(10,445)</b>	<b>-0.19%</b>
<b>N - STRONGER NEIGHBORHOODS</b>					
City Wide Maintenance	5,928,544	6,261,268	6,411,095	149,827	2.39%
Parks Maintenance	2,939,888	3,132,172	3,119,878	(12,294)	-0.39%
PlantingPride	-	-	-	-	0.00%
Scenic Cities Beautiful	-	-	45,221	45,221	0.00%
Solid Waste and Recycle Collection	14,244,040	14,162,301	13,411,752	(750,549)	-5.30%
<b>N - STRONGER NEIGHBORHOODS Total</b>	<b>23,112,472</b>	<b>23,555,741</b>	<b>22,987,947</b>	<b>(567,794)</b>	<b>-2.41%</b>
<b>K - Public Works Total</b>	<b>32,641,493</b>	<b>33,457,859</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>
<b>1100 Total</b>	<b>32,641,493</b>	<b>33,457,859</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>
<b>Grand Total</b>	<b>32,641,493</b>	<b>33,457,859</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>

# Overview of FY20 Service Delivery Initiatives

## **Increase Curbside Recycling**

- Offer Name: Solid Waste and Recycling
- Initiative: Expand recycling to every household
- Actions:
  - Purchase of residential roll-out carts
  - Purchase of three new trucks
    - TDEC grant for \$504K to reimburse 50% of the purchase price
    - Each truck is \$250K
  - Add three new equipment operators
- Funded at 50% in FY20 and fully fund in FY21

## **Improving Human Resource connections**

- Offer Name: Administration and Engineering
- Initiative: Put people first by increasing the quality and opportunities for training, improving interactions with all staff, and improving accountability.
- Action: Eliminate two Public Works positions to create additional Human Resources positions assigned to work in Public Works.
- Offer Name: Administration and Engineering
- Staffing Changes
  - Transferred Administrative Services Manager and a Quality Assurance Manager to Human Resources
  - Adding two Human Resources Business Partners

## **Increase Curbside Recycling**

- Offer Name: City Wide Maintenance
- Initiative: Improve Central Business District experience
- Action: Add one Crew Worker





## Significant Changes From Previous Year

- **Improved Summer Employment Program**
  - Increase Summer Employment Program to 25 temporary employees
  - DPW workforce development initiative to train staff in labor and trades
  - Added training value through first time work experience, CPR training, on-job labor and trades skills training
  - Targeting graduating seniors and recent graduates to transition to full time DPW employees
- **Decrease in Solid Waste debt service**
  - \$1.4 Million Reduced Transfer from General Fund to Solid Waste Fund with retired debt service
- **Increase Curbside Recycling Program**
  - Provide recycling to all households
  - TDEC Grant Partnership

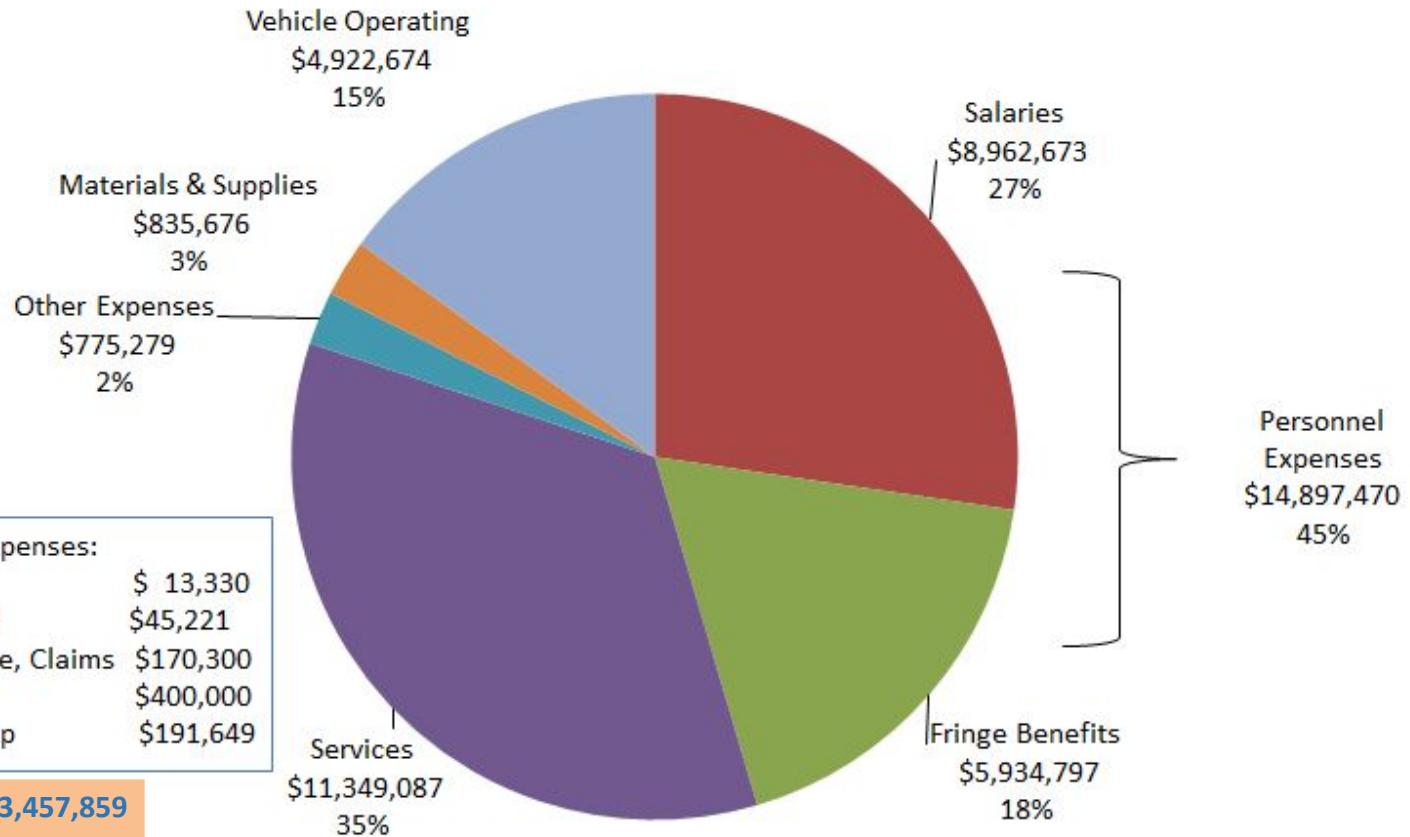




## Significant Changes From Previous Year

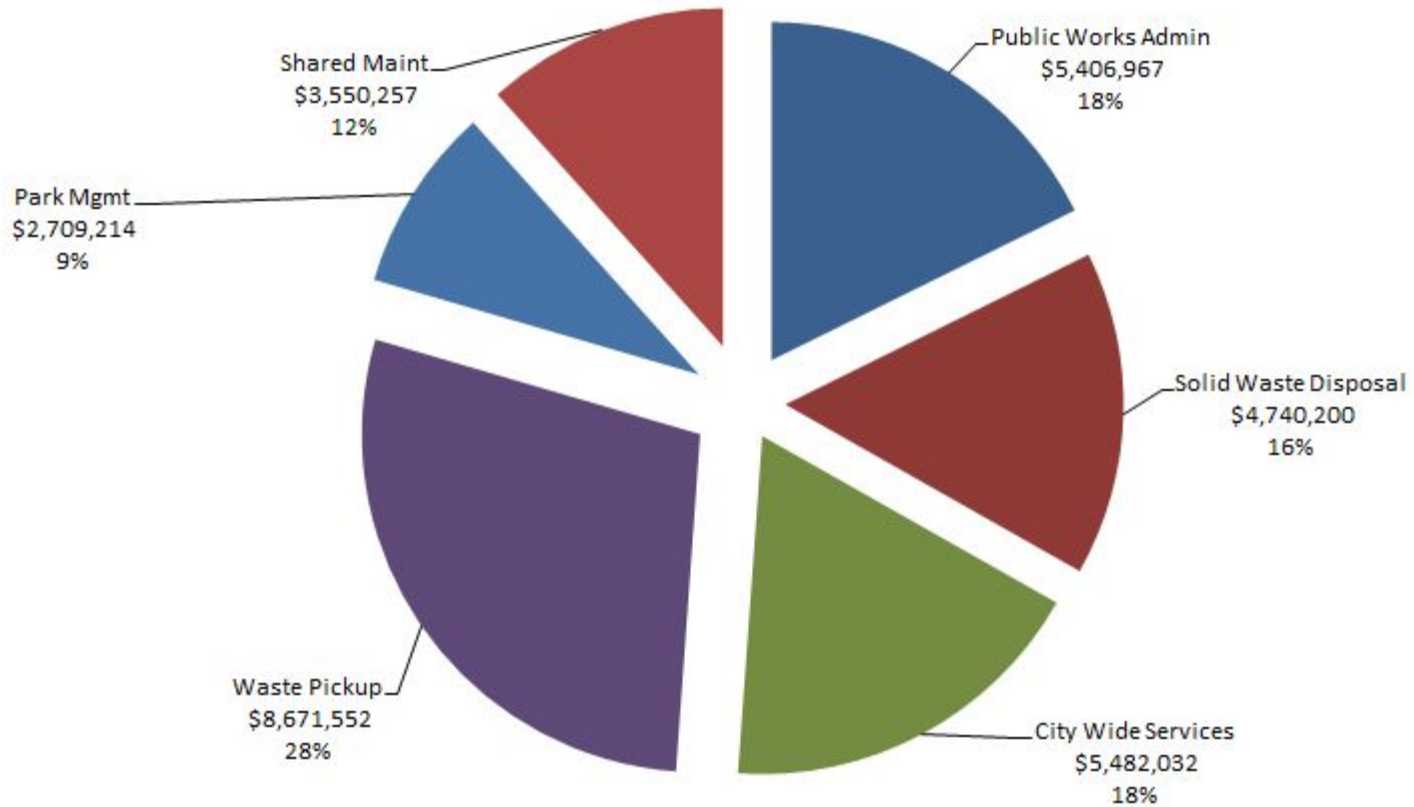
- **Capital Initiatives**
  - **Site Improvement requirements for New Construction of YFD Facilities**
  - **Walnut Street Bridge**
  - **ESIP – Ferdinand Piech Way**
  - **Chattanooga African American Museum Repairs**
  - **City Facilities Capital Improvements**
  - **City Buildings & YFD Centers Major Maintenance**
  - **Parks, Playgrounds, Field Maintenance**
  - **Greenway Farms Conference Center**

# FY20 Expenditures by Category



FY19	\$33,457,859
FY20	\$32,825,407
% chg	-1.89

# FY20 Expenditures by Division



**Total Expenditures \$32,825,407**

# Highlight Analysis



## Public Works - FY20 Proposed Budget

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
<b>K - Public Works</b>					
. Personnel Expenses					
Salaries Parent (601000-609999)	8,157,743	8,676,032	8,962,673	286,641	3.30%
Fringe Benefits Parent (611000-619999)	4,739,258	5,656,867	5,934,797	277,930	4.91%
. Personnel Expenses Total	12,897,001	14,332,899	14,897,470	564,571	3.94%
. Operating Expenses					
Services Parent (701000-709999)	12,697,522	12,600,363	11,349,087	(1,251,276)	-9.93%
Materials & Supplies Parent (711000-719999)	837,954	831,565	835,676	4,111	0.49%
Travel Expense Parent (721000-729999)	29,647	13,430	13,330	(100)	-0.74%
Vehicle Operating Expense Parent (731000-739999)	5,007,436	4,927,354	4,922,674	(4,680)	-0.09%
Insurance, Claims, Damages Parent (741000-749999)	167,512	183,700	170,300	(13,400)	-7.29%
Capital Assets Parent (761000-769999)	800,035	400,000	400,000	-	0.00%
Capital Outlay Parent (771000-779999)	28,616	-	-	-	0.00%
Other Expenses Parent (781000-789999)	175,769	168,548	191,649	23,101	13.71%
Other Financing Uses Parent (811000-819999)	-	-	45,221	45,221	0.00%
. Operating Expenses Total	19,744,492	19,124,960	17,927,937	(1,197,023)	-6.26%
<b>K - Public Works Total</b>	<b>32,641,493</b>	<b>33,457,859</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>

**Recommendation: (\$-632,452)**

- Attrition \$450,000; \$270,000 for salaries and \$180,000 for fringe benefits
- Increase of salary and benefits: \$564,571 (3.94%)
- Includes general pension, medical health rate increases along with expected raises.
- Funding 4 positions at \$161,224
  - Crew Worker 1 in Central Business District (being unfrozen) at \$42,153 to be used in central business district.
  - 3 full time equipment operators at half funding (\$119,071) for the new Recycle initiative. Containers and vehicles associated with the Recycling initiative are to be reimbursed by a newly received State grant.
- Operations decrease due to reduction of \$1,251,276 below FY19 in Services based on the reduction in Waste Disposal Fees paid to the SolidWaste Fund. This is due to a decrease in related debt retirement needs in FY20. Other Financing funded offer at \$45,221 to support employee who is currently working in Scenic Cities Beautiful. This is a new expense.

# Highlight Analysis

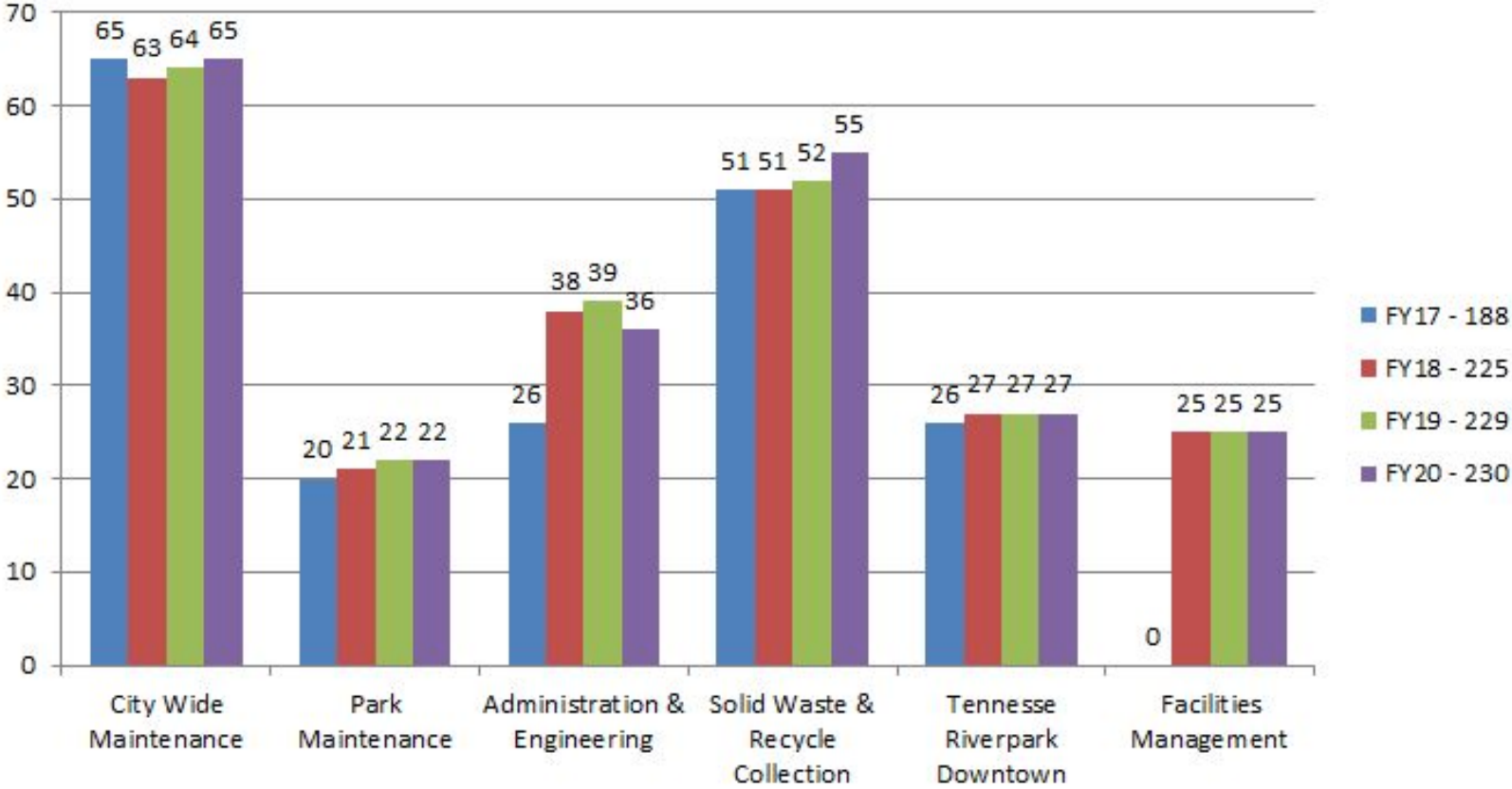


## Public Works - (continued)

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- Increased the following:
  - Transfer Station cost of \$230K for rate increase.
  - \$125K for vehicle labor to offset Fleet costs.
  - Increased \$105K for diesel for recycle initiative to allow for 3 additional new trucks (paid by grant)
- Decreased \$369K for Fleet Leased Vehicle & \$250K for Civic Facilities per Management Contract.

# Budgeted Personnel 4 –Year Comparison





# 5 Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	MBA Projection FY19	Proposed FY20	FY20 Proposed vs Budget FY19	% change
<b>K - Public Works</b>								
<b>.Personnel Expenses</b>								
600000 - Salaries Parent (601000-609999)	6,791,868	6,934,544	8,157,743	8,676,032	8,699,892	8,962,673	286,641	3.30%
610000 - Fringe Benefits Parent (611000-619999)	3,527,322	3,568,345	4,739,258	5,656,867	5,169,730	5,934,797	277,930	4.91%
<b>.Personnel Expenses Total</b>	<b>10,319,190</b>	<b>10,502,889</b>	<b>12,897,001</b>	<b>14,332,899</b>	<b>13,869,622</b>	<b>14,897,470</b>	<b>564,571</b>	<b>3.94%</b>
<b>Operating Expenses</b>								
700000 - Services Parent (701000-709999)	10,715,351	10,837,379	12,697,522	12,600,363	12,912,467	11,349,087	(1,251,276)	-9.93%
710000 - Materials & Supplies Parent (711000-719999)	673,233	768,378	837,954	831,565	946,041	835,676	4,111	0.49%
720000 - Travel Expense Parent (721000-729999)	9,932	10,143	29,647	13,430	37,685	13,330	(100)	-0.74%
730000 - Vehicle Operating Expense Parent (731000-739999)	4,597,252	4,907,403	5,007,436	4,927,354	5,005,091	4,922,674	(4,680)	-0.09%
740000 - Insurance, Claims, Damages Parent (741000-749999)	6,297	6,512	167,512	183,700	184,472	170,300	(13,400)	-7.29%
760000 - Capital Assets Parent (761000-769999)	27,689	260,188	800,035	400,000	566,012	400,000	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	199,035	41,573	28,616	-	9,267	-	-	0.00%
780000 - Other Expenses Parent (781000-789999)	86,782	157,323	175,769	168,548	171,930	191,649	23,101	13.71%
<b>Operating Expenses Total</b>	<b>16,315,571</b>	<b>16,988,899</b>	<b>19,744,491</b>	<b>19,124,960</b>	<b>19,832,965</b>	<b>17,882,716</b>	<b>(1,242,244)</b>	<b>-6.50%</b>
<b>Transfers</b>	-	-	-	-	-	45,221	45,221	0.00%
<b>K - Public Works Total</b>	<b>26,634,761</b>	<b>27,491,788</b>	<b>32,641,492</b>	<b>33,457,859</b>	<b>33,702,587</b>	<b>32,825,407</b>	<b>(632,452)</b>	<b>-1.89%</b>



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# FY 2020 Budget

## Public Works

# State Street Aid

**Justin Holland - Administrator**  
**Donald Stone - Deputy Administrator**

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# Overview of FY20 Service Delivery Initiatives

## State Street Aid

Personnel and/or Structural Changes

Continue to provide maintenance operations to ensure our streets and right of ways are well maintained.



## Significant Changes From Previous Year

**State Street Aid**

**No significant changes**

# State Street Aid

STATE STREET AID					
	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
State Shared Ops St Aid 1989 Amended Gas Tax	515,278	555,374	525,949	(29,425)	-5.30%
State Shared Ops Street Aid Gas Tax	3,226,727	3,459,129	3,306,430	(152,699)	-4.41%
State Shared Ops Street Aid Add 3 Cent Tax	954,916	1,029,415	974,546	(54,869)	-5.33%
IMPROVE Act	883,277	1,100,000	1,636,036	536,036	48.73%
State Maintenance of Streets	201,430	0	0	-	0.00%
Other	57,018	0	0	-	0.00%
<b>Total Revenues</b>	<b>5,838,646</b>	<b>6,143,918</b>	<b>6,442,961</b>	<b>299,043</b>	<b>4.87%</b>
Operations	3,748,209	4,968,770	5,202,602	233,832	4.71%
Transfer Out - Transportation Capital	975,148	1,765,148	1,740,359	(24,789)	-1.40%
<b>Total Expenses</b>	<b>4,723,357</b>	<b>6,733,918</b>	<b>6,942,961</b>	<b>209,043</b>	<b>3.10%</b>
Use of Fund Balance	1,115,289	(590,000)	(500,000)	90,000	-15.25%



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# FY 2020 Budget

## Public Works

# Solid Waste

**Justin Holland - Administrator**  
**Donald Stone - Deputy Administrator**

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# Overview of FY20 Service Delivery Initiatives

## Solid Waste

Personnel and/or Structural Changes

Continue to provide responsible solid waste management and disposal.





## Significant Changes From Previous Year

# Solid Waste

- Reduction in debt service

# Solid Waste

SOLID WASTE					
	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
Landfill Tipping Fees	256,744	350,000	250,000	(100,000)	-28.57%
City Tipping Fees	5,483,200	5,483,200	4,073,000	(1,410,200)	-25.72%
Sale of Property/Scrap	67,410	35,000	30,000	(5,000)	-14.29%
Investment Income	0	0	0	-	0.00%
Sale of Mulch	111,483	0	0	-	0.00%
Miscellaneous	174,132	10,000	25,841	15,841	158.41%
<b>Total Revenues</b>	<b>6,092,969</b>	<b>5,878,200</b>	<b>4,378,841</b>	<b>(1,499,359)</b>	<b>-25.51%</b>
Recycling Center	821,391	868,305	926,310	58,005	6.68%
Waste Disposal - Birchwood Monitoring	22,885	0	0	-	0.00%
Waste Disposal - City Landfill	797,219	1,149,993	923,818	(226,175)	-19.67%
Compost Waste Center	727,280	490,600	457,564	(33,036)	-6.73%
Principal	1,917,677	1,816,599	970,043	(846,556)	-46.60%
Interest	303,479	238,699	179,396	(59,303)	-24.84%
Bank Fees	1,433	1,374	1,374	-	0.00%
Capital Improvement	1,822,759	1,000,000	920,336	(79,664)	-7.97%
Landfill Closure & Postclosure	0	312,630	0	(312,630)	-100.00%
Household Hazardous Waste	2,390	0	0	-	0.00%
<b>Total Expenses</b>	<b>6,416,513</b>	<b>5,878,200</b>	<b>4,378,841</b>	<b>-1,499,359</b>	<b>-25.51%</b>
Use of Fund Balance	(323,544)	-	-	-	0.00%



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# FY 2020 Budget

## Public Works

# Water Quality

**Justin Holland - Administrator**  
**Donald Stone - Deputy Administrator**

HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES





# Overview of FY20 Service Delivery Initiatives

## Water Quality

Personnel and/or Structural Changes

Mechanical ROW Litter Abatement

3 Equipment Operator 4

1 Crew Supervisor 2



## Significant Changes From Previous Year

### Water Quality

- Mechanical ROW Litter Abatement
  - **Cleaner right of ways and neighborhoods**
  - **Reduce the volume of microplastics from entering waterways**
- Rate increase from \$126.49 to \$138.76 per ERU

# Water Quality

WATER QUALITY					
	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
Water Quality Fee	19,380,715	21,719,000	22,566,197	847,197	3.90%
Water Quality Permits	97,851	362,400	350,000	(12,400)	-3.42%
Revenue Adjustments	-34,736	0	0	-	0.00%
Other	132,406	1,000	0	(1,000)	-100.00%
<b>Total Revenues</b>	<b>19,576,236</b>	<b>22,082,400</b>	<b>22,916,197</b>	<b>833,797</b>	<b>3.78%</b>
Water Quality Management Administration	3,699,923	4,298,605	4,597,899	299,294	6.96%
Water Quality Maintenance & Operations	6,410,097	8,917,274	9,454,726	537,452	6.03%
Water Quality Side Development	826,071	1,092,639	1,068,368	(24,271)	-2.22%
Water Quality Engineering & Project Management	1,107,994	1,313,092	1,408,039	94,947	7.23%
Water Quality Public Education	97,778	90,830	95,429	4,599	5.06%
Renewal & Replacement	50,540	72,808	75,200	2,392	3.29%
Brainerd Levee 1, 2, 3	0	60,000	54,700	(5,300)	-8.83%
Orchard Knob Storm Station	112,582	26,000	18,310	(7,690)	-29.58%
Minor Storm Stations	0	14,000	13,028	(972)	-6.94%
Principal	1,999,738	1,340,002	1,125,795	(214,207)	-15.99%
Interest	597,302	608,234	554,189	(54,045)	-8.89%
Bank Fees	229	150	165	15	10.00%
Appropriation to Capital Project Fund	6,628,816	4,625,000	4,784,875	159,875	3.46%
<b>Total Expenses</b>	<b>21,531,070</b>	<b>22,458,634</b>	<b>23,250,723</b>	<b>792,089</b>	<b>3.53%</b>
Use of Fund Balance	(1,954,834)	(376,234)	(334,526)	41,708	-11.09%



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# FY 2020 Budget

## Public Works

# Interceptor Sewer System

Justin Holland - Administrator  
Donald Stone - Deputy Administrator

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# Overview of FY20 Service Delivery Initiatives

## Interceptor Sewer System

### Personnel and/or Structural Changes

- Administrative Support Specialist in Administration
- Laboratory Technician 3 in Laboratory
- Engineering Coordinator in Engineering
- Accounting Technician 2 in Plant Maintenance
- 2 Building Maintenance Mechanic 1 in Plant Maintenance
- 2 Industrial Electrician 1 in Plant Maintenance
- Assistant Pretreatment Manager in Pretreatment & Monitoring
- Chief Plant Operator in Pump Station Operations



## Significant Changes From Previous Year

### Interceptor Sewer System

- All blanket contracts for Electrical, Mechanical, and Maintenance Services will be managed by Plant Maintenance
- Debt Service reduction. All remaining debt is SRF loans except 2014 Bond
- New MBWWTP Control Room and SCADA system for remote operation of Moccasin Bend Treatment Plant, Pump Stations, and Combined Sewer Overflow Treatment Facilities fully functional
- Wet Weather Equalization Program underway; Phases 1, 2, and 3 of 10 are projected to be completed by Q1 FY21

# Interceptor Sewer System (Revenue)

INTERCEPTOR SEWER SYSTEM					
	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
Sewer Service Charges	66,818,581	69,708,636	76,576,876	6,868,240	9.85%
Industrial Surcharges	3,065,049	2,540,453	2,602,347	61,894	2.44%
Septic Tank Charges	357,480	371,153	407,526	36,373	9.80%
Wheelage and Treatment	12,388,668	10,587,840	11,739,116	1,151,276	10.87%
Debt Service Northwest Georgia	447,353	286,273	0	(286,273)	-100.00%
Industrial User Permits	82,600	75,000	45,000	(30,000)	-40.00%
Industrial User Fines	6,800	0	0	-	0.00%
Garbage Grinder Fees	118,998	80,645	91,494	10,849	13.45%
Other Revenue/Charges	22,459	0	37,641	37,641	0.00%
Interest Earnings	904,676	500,000	500,000	-	0.00%
<b>Total Revenues</b>	<b>84,212,664</b>	<b>84,150,000</b>	<b>92,000,000</b>	<b>7,850,000</b>	<b>9.33%</b>

# Interceptor Sewer System (Operations)

	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
Administration	4,008,481	7,724,625	8,202,121	477,496	6.18%
Laboratory	929,278	929,120	960,500	31,380	3.38%
Engineering	996,882	1,103,693	1,092,600	(11,093)	-1.01%
Plant Maintenance	3,585,317	4,136,590	8,460,095	4,323,505	104.52%
Sewer Maintenance	4,104,816	5,446,585	8,083,895	2,637,310	48.42%
Moccasin Bend - Liquid Handling	12,382,342	14,751,890	12,101,300	(2,650,590)	-17.97%
Inflow & Infiltration	2,015,485	2,472,045	2,575,000	102,955	4.16%
Safety & Training	160,569	372,235	375,000	2,765	0.74%
Pretreatment/Monitoring	553,224	719,130	819,342	100,212	13.94%
Moccasin Bend - Solid Handling	3,705,620	4,216,070	3,664,500	(551,570)	-13.08%
Moccasin Bend - Landfill Handling	1,582,525	1,600,800	1,650,000	49,200	3.07%
Combined Sewer Overflow	1,361,095	524,400	282,850	(241,550)	-46.06%
Inventory Moc Bend	1,410	0	0	-	0.00%
Municipal Billing	3,751	0	0	-	0.00%
Pump Station Operations	642,371	1,234,860	1,096,339	(138,521)	-11.22%
Total Pumping Stations	6,743,964	6,092,895	4,610,820	(1,482,075)	-24.32%
Appropriation to Capital	30,900,000	33,300,000	41,407,500	8,107,500	24.35%
Principal	10,285,942	9,190,674	8,851,451	(339,223)	-3.69%
Interest	2,591,081	2,921,106	2,602,639	(318,467)	-10.90%
Bank Fees	82,951	113,282	149,549	36,267	32.01%
<b>Total Expenses</b>	<b>86,637,104</b>	<b>96,850,000</b>	<b>106,985,500</b>	<b>10,135,501</b>	<b>10.47%</b>
Use of Fund Balance	(2,424,440)	(12,700,000)	(14,985,500)	(2,285,500)	18.00%





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# FY 2020 Budget

Public Works

## Municipal Service Station

Justin Holland - Administrator

Donald Stone - Deputy Administrator

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# **Overview of FY20 Service Delivery Initiatives**

## **Municipal Service Station and Garage**

Continuing to support all City of Chattanooga Departments with quality service and maintenance, fuel and vehicles.



## Municipal Service Station/Garage

Electric Fleet Planning Phase 1

**Significant Changes  
From Previous Year**

# Municipal Service Garage

MUNICIPAL SERVICE STATION / GARAGE					
	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
Sale of Scrap	1,429	0	0	-	0.00%
Fuel - City Sales	2,494,056	2,500,000	3,022,000	522,000	20.88%
Fuel - Outside Sales	20,256	20,000	27,800	7,800	39.00%
Sale of Equipment	0	0	0	-	0.00%
Parts - City Sales	3,174,974	3,850,000	3,600,000	(250,000)	-6.49%
Parts - Outside Sales	204,051	212,000	350,000	138,000	65.09%
Labor - City Sales	3,168,407	3,833,364	3,743,888	(89,476)	-2.33%
Labor - Outside Sales	174,271	189,081	186,728	(2,353)	-1.24%
Miscellaneous Revenue	0	0	0	-	0.00%
Other Revenue	144	0	0	-	0.00%
<b>Total Revenues</b>	<b>9,237,588</b>	<b>10,604,445</b>	<b>10,930,416</b>	<b>325,971</b>	<b>3.07%</b>
<b>Operations</b>	<b>10,304,857</b>	<b>10,825,499</b>	<b>10,930,416</b>	<b>104,917</b>	<b>0.97%</b>
<b>Total Expenses</b>	<b>10,304,857</b>	<b>10,825,499</b>	<b>10,930,416</b>	<b>104,917</b>	<b>0.97%</b>
<b>Use of Fund Balance</b>	<b>(1,067,269)</b>	<b>(221,054)</b>	<b>-</b>	<b>221,054</b>	<b>-100.00%</b>





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# FY 2020 Budget

Public Works

# Fleet Leasing Operations

Justin Holland - Administrator

Donald Stone - Deputy Administrator

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# Overview of FY20 Service Delivery Initiatives

## Fleet Leasing Operations

The Vehicle Replacement Program applies to all budgeted City departments. Applies best practices to purchase and replace of vehicles.

- Optimize vehicle life cycle
- Plan and control the City fleet size and composition
- Forecast maintenance and replacement costs
- Accurately plan operational budget
- Reduce costs through a managed fleet program



## Significant Changes From Previous Year

### Fleet Leasing Operations

- Including Fire Apparatus in the Fleet Replacement Program
- Investigating electric vehicles

# Fleet Leasing Operations

FLEET LEASING OPERATIONS					
	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
Fleet Leased Vehicles	2,843,604	2,784,000	1,509,200	(1,274,800)	-45.79%
Fleet Mileage Surcharge	408,836	475,000	0	(475,000)	-100.00%
<b>Total Revenues</b>	<b>3,252,440</b>	<b>3,259,000</b>	<b>1,509,200</b>	<b>(1,749,800)</b>	<b>-53.69%</b>
<b>Operations</b>	<b>2,089,587</b>	<b>3,259,000</b>	<b>1,509,200</b>	<b>(1,749,800)</b>	<b>-53.69%</b>
<b>Total Expenses</b>	<b>2,089,587</b>	<b>3,259,000</b>	<b>1,509,200</b>	<b>-1,749,800</b>	<b>-53.69%</b>
<b>Use of Fund Balance</b>	<b>1,162,853</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
FLEET LEASING CAPITAL					
	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
Sale of Equipment	203,321	150,000	90,000	(60,000)	-40.00%
Damage Settlements	92,661	120,000	0	(120,000)	-100.00%
Loss & Damage	265,707	0	0	-	0.00%
Fleet Leased Vehicles	0	0	0	-	0.00%
Vehicle Replacement Reserve	4,279,139	5,000,000	6,000,000	1,000,000	20.00%
Fleet Mileage Surcharge	1,231	1,500	0	(1,500)	-100.00%
Transfer from Fleet Reserve	6,000,000	5,000,000	6,000,000	1,000,000	20.00%
<b>Total Revenues</b>	<b>10,842,059</b>	<b>10,271,500</b>	<b>12,090,000</b>	<b>1,818,500</b>	<b>17.70%</b>
<b>Operations</b>	<b>8,190,604</b>	<b>10,271,500</b>	<b>12,090,000</b>	<b>1,818,500</b>	<b>17.70%</b>
<b>Total Expenses</b>	<b>8,190,604</b>	<b>10,271,500</b>	<b>12,090,000</b>	<b>1,818,500</b>	<b>17.70%</b>
<b>Use of Fund Balance</b>	<b>2,651,455</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>





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# FY 2020 Budget

## Public Works

# Golf Course

**Justin Holland - Administrator**  
**Donald Stone - Deputy Administrator**

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# **Overview of FY20 Service Delivery Initiatives**

## **Golf Course**

Continue to offer outstanding service and affordable recreation on well-maintained courses for Chattanooga.



## Significant Changes From Previous Year

### Golf Course

- Begin implementation of consultant recommendations

# Golf Course

GOLF COURSE					
	FY18 Actual	FY19 Budget	FY20 Proposed	Inc/(Dec)	% change
Pro Shop	116,784	132,594	135,253	2,659	2.01%
Green Fees	626,380	739,103	730,048	(9,055)	-1.23%
Golf Course Property Rent	9,600	9,600	9,600	-	0.00%
Overage/Shortage	318	0	0	-	0.00%
Memberships	104,248	133,270	126,232	(7,038)	-5.28%
Cart Rentals	439,462	530,854	529,496	(1,358)	-0.26%
Food	46,415	59,555	61,147	1,592	2.67%
Beverage	92,900	106,409	107,198	789	0.74%
<b>Total Revenues</b>	<b>1,436,108</b>	<b>1,711,385</b>	<b>1,698,974</b>	<b>(12,411)</b>	<b>-0.73%</b>
<b>Operations</b>	<b>1,734,013</b>	<b>1,711,385</b>	<b>1,698,974</b>	<b>(12,411)</b>	<b>-0.73%</b>
<b>Total Expenses</b>	<b>1,734,013</b>	<b>1,711,385</b>	<b>1,698,974</b>	<b>-12,411</b>	<b>-0.73%</b>
<b>Use of Fund Balance</b>	<b>(297,905)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>





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# FY 2020 Budget Youth & Family Development

Lurone Jennings – Administrator

Jason McKinney – Deputy Administrator, Recreation

Ariel Ford – Deputy Administrator, OEL

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# Youth & Family Department

## Mission Statement:

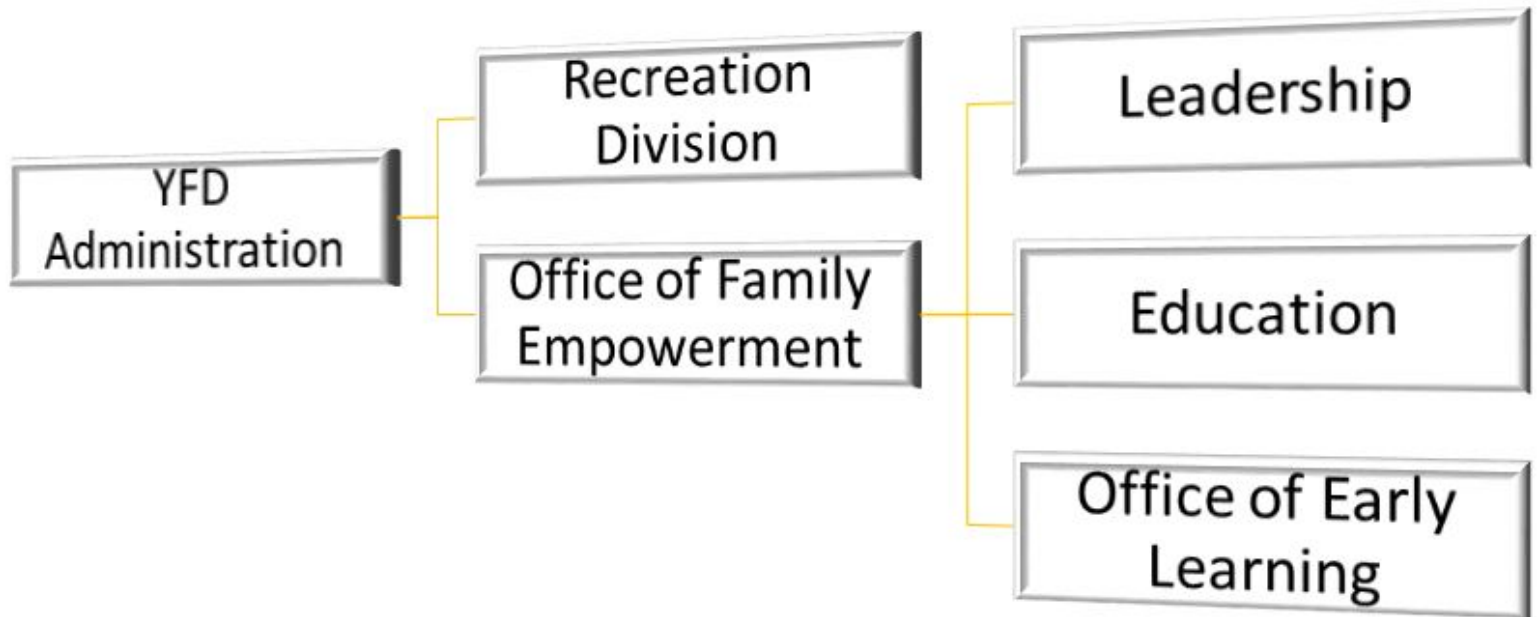
- To provide a strong emphasis on developing and educating youth and families in our community physically, socially, and morally. To provide safe, attractive and accessible facilities and programs that promote a healthy active lifestyle which will positively impact our community's economy and tourism. To expand, enhance and increase awareness and opportunities related to education, recreation and leadership development.



# Goals & Objectives

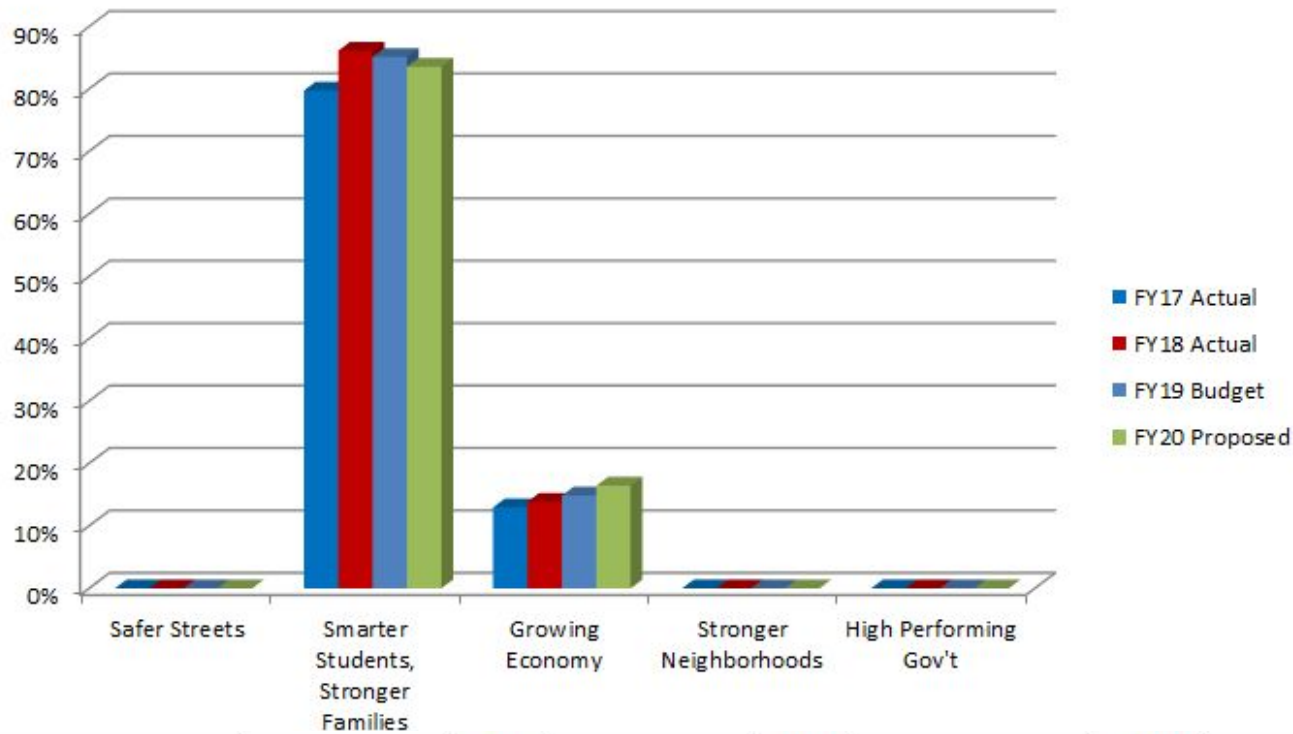
- Increase the use/attendance of Youth and Family Development centers and programs, through an increased variety and number of quality program offerings in areas such as recreation, education, leadership and career development.
- Enhance community participation through new approaches to marketing programs, facilities and services.

# Organization Chart





# 4 Year Results Area Allocation



	FY17 Actual	FY17 Actual %	FY18 Actual	FY18 Actual %	FY19 Budget	FY19 Budget %	FY20 Proposed	FY20 Proposed %
Safer Streets	-	-	-	-	-	-	-	-
Smarter Students, Stronger Families	8,299,372	86	8,966,958	86	9,654,277	85	9,366,892	84
Growing Economy	1,351,060	14	1,442,558	14	1,685,429	15	1,765,311	16
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Gov't	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>9,650,432</b>	<b>100</b>	<b>10,409,516</b>	<b>100</b>	<b>11,339,706</b>	<b>100</b>	<b>11,132,203</b>	<b>100</b>

# Department Offer by Result Area

Row Labels	IT	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>						
E - GROWING ECONOMY						
N - Youth & Family						
YFD Recreation Complexes		1,442,558	1,685,429	1,765,311	79,882	4.74%
N - Youth & Family Total		1,442,558	1,685,429	1,765,311	79,882	4.74%
<b>E - GROWING ECONOMY Total</b>		<b>1,442,558</b>	<b>1,685,429</b>	<b>1,765,311</b>	<b>79,882</b>	<b>4.74%</b>
F - SMARTER STUDENTS, STRONGER FAMILIES						
N - Youth & Family						
Attrition		-	(50,000)	(75,000)	(25,000)	50.00%
Baby University		575,000	750,000	-	(750,000)	-100.00%
Career Development		98,321	115,138	-	(115,138)	-100.00%
Office of Early Learning Operations		156,526	426,916	324,130	(102,786)	-24.08%
YFD Leadership		245,976	288,026	202,846	(85,180)	-29.57%
YFD Recreation		7,891,135	8,124,197	8,914,916	790,719	9.73%
N - Youth & Family Total		8,966,958	9,654,277	9,366,892	(287,385)	-2.98%
<b>F - SMARTER STUDENTS, STRONGER FAMILIES Total</b>		<b>8,966,958</b>	<b>9,654,277</b>	<b>9,366,892</b>	<b>(287,385)</b>	<b>-2.98%</b>
<b>1100 Total</b>		<b>10,409,516</b>	<b>11,339,706</b>	<b>11,132,203</b>	<b>(207,503)</b>	<b>-1.83%</b>
<b>Grand Total</b>		<b>10,409,516</b>	<b>11,339,706</b>	<b>11,132,203</b>	<b>(207,503)</b>	<b>-1.83%</b>

# Overview of the New Service Delivery – Initiatives in the FY20 Budget

## Staffing Changes:

The following positions will be moved to Human Resources:

- Director of Career Development
- Recreation Facility Manager 1

## Structural Changes:

The following YFD Divisions will be eliminated, the staff and funding for these cost centers will be moved to Human Resources:

- Career Development Division (Career Development Cost Center)

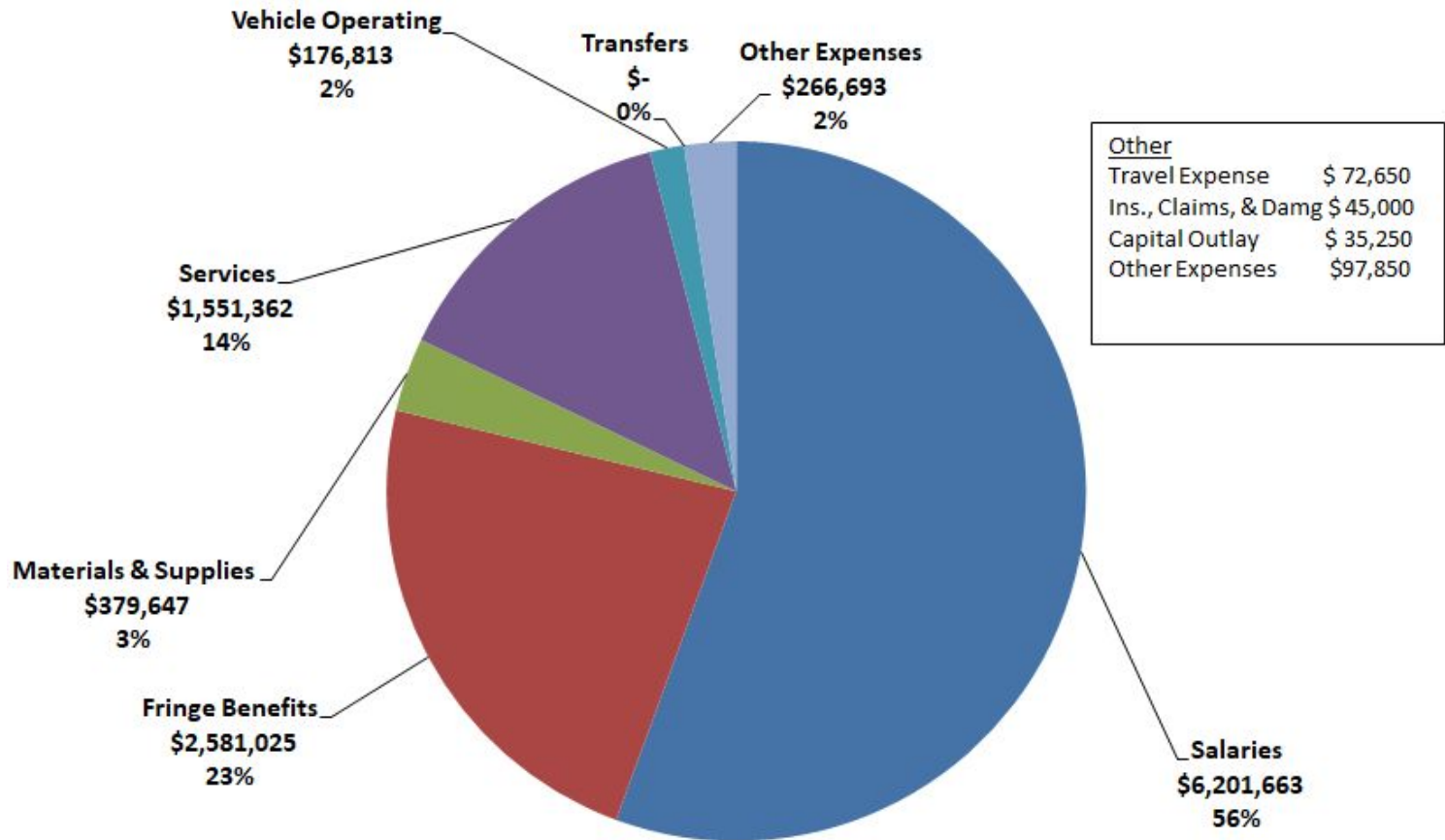
The Recreation Facility Manager 1 position that will be moving to Human Resources is currently on special assignment at Howard High School. This position was originally at Tyner as a Rec Spec.



## Significant Changes From Previous Year

- Salaries & Benefits up \$118,490  
Leadership Divisions move to HR along with 2 head count (Recreation Facility Manager 1, and Director Career Development)
- Baby University submitted an agency appropriation BFO
- YFD will minimize use of employment agencies
- Capital Highlights:
  - Site Improvements Required for New Construction of YFD Facilities
  - City Facilities Capital Improvements and/or Campus Consolidation
  - City Buildings & YFD Centers Major Maintenance
  - OEL Curriculum for Seats For Success
  - Head Start Facilities Build out and Repair
  - Security Camera Replacement for Head Start
  - Early Learning Center Capital Grants

# FY20 Expenditures by Category

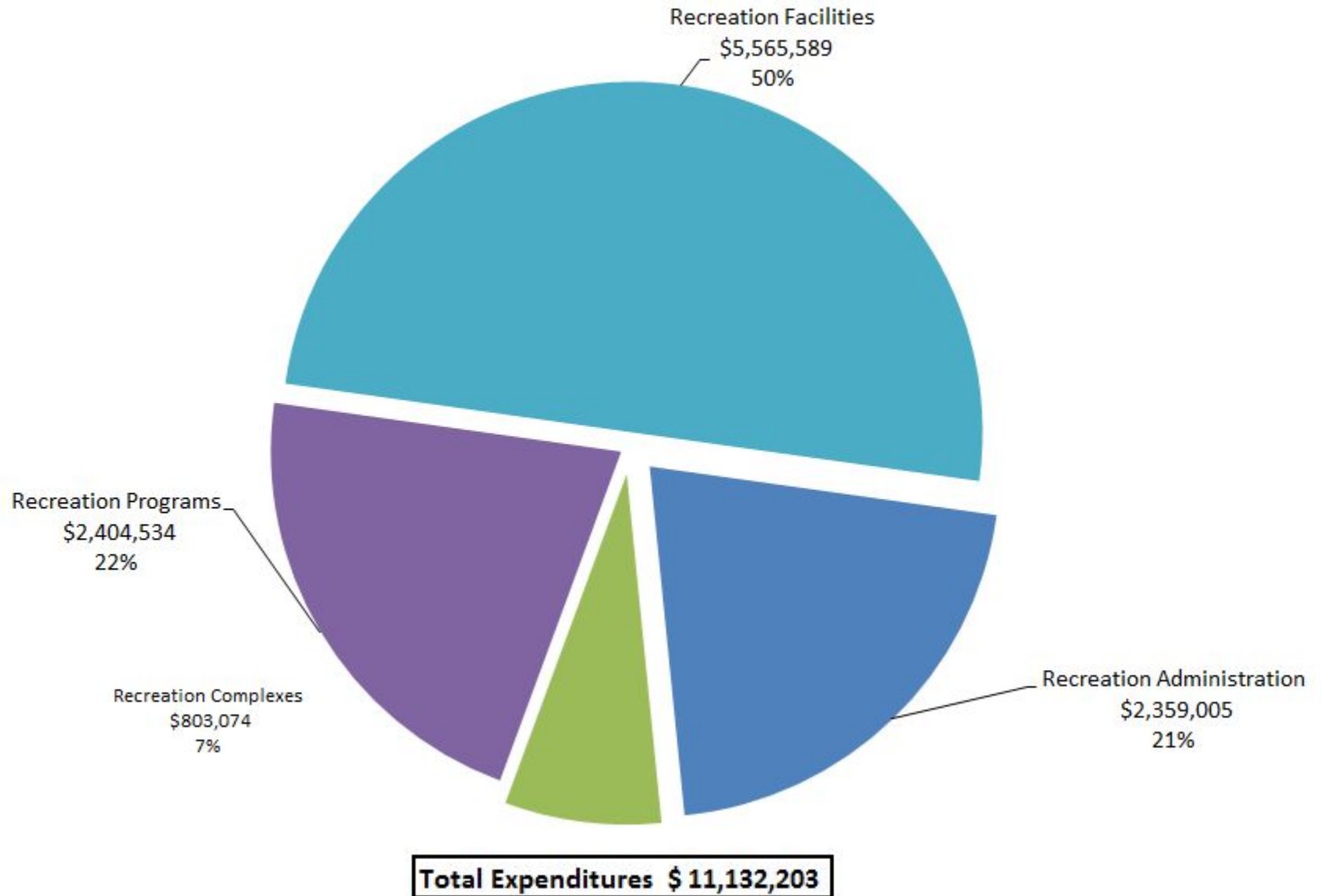


FY19	\$11,339,706
FY20	\$11,132,203
% Chg	-1.83

**Total Expenditures \$ 11,132,203**



# FY20 Expenditures by Organization





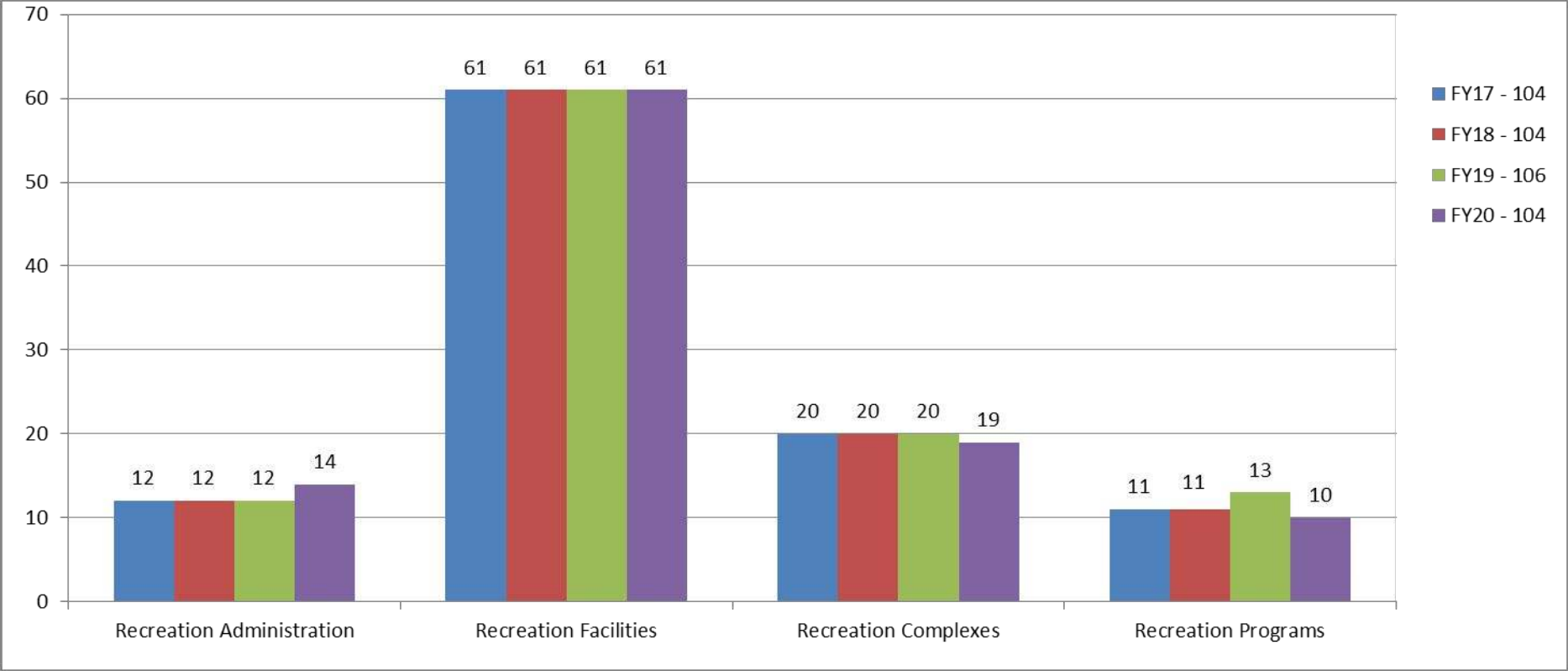
# Youth & Family Development - FY20 Proposed Budget

	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
<b>N - Youth &amp; Family</b>					
<b>.Personnel Expenses</b>					
Salaries Parent (601000-609999)	5,016,399	5,559,190	6,195,360	636,170	11.44%
Fringe Benefits Parent (611000-619999)	2,348,143	2,601,317	2,581,025	(20,292)	-0.78%
<b>.Personnel Expenses Total</b>	<b>7,364,542</b>	<b>8,160,507</b>	<b>8,776,385</b>	<b>615,878</b>	<b>7.55%</b>
<b>Operating Expenses</b>					
Services Parent (701000-709999)	1,797,615	1,531,880	1,546,762	14,882	0.97%
Materials & Supplies Parent (711000-719999)	350,168	470,476	374,222	(96,254)	-20.46%
Travel Expense Parent (721000-729999)	33,228	77,400	75,650	(1,750)	-2.26%
Vehicle Operating Expense Parent (731000-739999)	146,809	168,569	176,813	8,244	4.89%
Insurance, Claims, Damages Parent (741000-749999)	25,443	45,000	45,000	-	0.00%
Capital Outlay Parent (771000-779999)	26,809	42,250	36,250	(6,000)	-14.20%
Other Expenses Parent (781000-789999)	89,260	93,624	101,121	7,497	8.01%
<b>Operating Expenses Total</b>	<b>2,469,332</b>	<b>2,429,199</b>	<b>2,355,818</b>	<b>(73,381)</b>	<b>-3.02%</b>
<b>Transfers To</b>					
Other Financing Uses Parent (811000-819999)	575,000	750,000	-	(750,000)	-100.00%
<b>Transfers To Total</b>	<b>575,000</b>	<b>750,000</b>	<b>-</b>	<b>(750,000)</b>	<b>-100.00%</b>
<b>N - Youth &amp; Family Total</b>	<b>10,408,874</b>	<b>11,339,706</b>	<b>11,132,203</b>	<b>(207,503)</b>	<b>-1.83%</b>

**Recommendation: (-\$207,503)**

- Salaries & Benefits increase of : \$622,181. Includes general pension, medical health rate increases along with expected raises.
- Not unfreezing the requested positions and partially increasing temp staffing.
- Temp Staffing 590,004; offset by 242,000 reduction in employment agencies.
- Reduction **-\$164,291** 2 positions transferred to HR
- Attrition added -\$75,000
- Operations : **-\$823,381**
- **-\$750,000** reduction due to reclassification to an agency appropriation in general government.
- Materials and supplies decrease of **-\$96,254** the requested areas and also adjustments from previous year items.
- Vehicle operating increase of 8,244 to cover added expense.
- Capital Outlay reduction for **-\$6,000** to mirror actual cost from previous budget year.
- Services increased 14,882 due to added sewer costs

# Budgeted Personnel 4-Year Comparison





# 5 Year Account Summary

	Actual FY16	Actual FY17	Actual FY18	Budget FY19	Projection FY19	Proposed FY20	FY20 Proposed vs Budget FY19	% Change
<b>N - Youth &amp; Family Development</b>								
<b>.Personnel Expenses</b>								
600000 - Salaries Parent (601000-609999)	4,514,656	4,753,253	5,016,397	5,559,190	5,103,636	6,195,360	636,170	11.44%
610000 - Fringe Benefits Parent (611000-619999)	1,834,707	1,939,432	2,348,149	2,601,317	2,516,914	2,581,025	(20,292)	-0.78%
<b>.Personnel Expenses Total</b>	6,349,363	6,692,685	7,364,546	8,160,507	7,620,550	8,776,385	615,878	7.55%
<b>Operating Expenses</b>								
700000 - Services Parent (701000-709999)	1,954,216	1,857,029	1,797,622	1,531,880	1,848,724	1,546,762	14,882	0.97%
710000 - Materials & Supplies Parent (711000-719999)	311,079	328,539	350,158	470,476	495,518	374,222	(96,254)	-20.46%
720000 - Travel Expense Parent (721000-729999)	27,559	26,010	33,227	77,400	50,008	75,650	(1,750)	-2.26%
730000 - Vehicle Operating Expense Parent (731000-739999)	155,436	154,827	146,808	168,569	170,825	176,813	8,244	4.89%
740000 - Insurance, Claims, Damages Parent (741000-749999)	17,056	963	25,443	45,000	45,021	45,000	-	0.00%
770000 - Capital Outlay Parent (771000-779999)	68,053	34,090	26,808	42,250	8,098	36,250	(6,000)	-14.20%
780000 - Other Expenses Parent (781000-789999)	47,063	183,545	89,258	93,624	101,035	101,121	7,497	8.01%
<b>Operating Expenses Total</b>	2,580,461	2,585,003	2,469,324	2,429,199	2,719,229	2,355,818	(73,381)	-3.02%
<b>Transfers To</b>								
810000 - Other Financing Uses Parent (811000-819999)	242,730	501,965	575,000	750,000	750,000	-	(750,000)	-100.0%
<b>Transfers To Total</b>	242,730	501,965	575,000	750,000	750,000	-	(750,000)	-100.0%
<b>N - Youth &amp; Family Development Total</b>	<b>9,172,554</b>	<b>9,779,653</b>	<b>10,408,870</b>	<b>11,339,706</b>	<b>11,089,779</b>	<b>11,132,203</b>	<b>(207,503)</b>	<b>-1.83%</b>

# Other Funds

<b>YFD - OFFICE OF FAMILY EMPOWERMENT</b>						
	<b>FY17 Actual</b>	<b>FY18 Actual</b>	<b>FY19 Budget</b>	<b>FY20 Proposed</b>	<b>Inc/(Dec)</b>	<b>% change</b>
Federal	11,656,035	12,208,441	12,025,729	12,025,729	-	0.00%
State	3,224,525	3,235,162	3,791,465	3,791,465	-	0.00%
City of Chattanooga - Transfer In	1,165,000	1,426,650	1,259,653	1,501,934	242,281	19.23%
Other - Transfer In	354,913	712,557	-	-	-	0.00%
Interest Income	77	-	500	500	-	0.00%
Charges for Services	30,436	24,787	-	-	-	0.00%
Contributions & Donations	59,598	2,008	23,648	23,648	-	0.00%
<b>Total Funding Sources</b>	<b>16,490,584</b>	<b>17,609,605</b>	<b>17,100,995</b>	<b>17,343,276</b>	<b>242,281</b>	<b>1.42%</b>
Administration	1,275,479	1,547,000	1,052,743	1,295,024	242,281	23.01%
Headstart	11,495,719	12,434,724	12,125,045	12,125,045	-	0.00%
Day Care	325,051	349,040	-	-	-	0.00%
Foster Grandparents	487,088	512,321	505,860	505,860	-	0.00%
Low Income Energy Assistance Program	2,234,151	2,200,499	2,656,039	2,656,039	-	0.00%
Community Services Block Grant (CSBG)	649,256	611,281	603,200	603,200	-	0.00%
Social Services Programs	26,569	21,085	85,358	85,358	-	0.00%
City General Relief	13,580	22,215	25,000	25,000	-	0.00%
Emergency Food and Shelter	21,646	20,030	22,750	22,750	-	0.00%
Other	18,350	10,054	25,000	25,000	-	0.00%
<b>Total Expenses</b>	<b>16,546,889</b>	<b>17,728,249</b>	<b>17,100,995</b>	<b>17,343,276</b>	<b>242,281</b>	<b>1.42%</b>
Inc (Dec) Fund Bal	(56,305)	(118,644)	-	-	-	



SAFER STREETS | GROWING ECONOMY | STRONGER NEIGHBORHOODS

# FY 2020 Budget Transportation

Blythe Bailey - Administrator  
Mark Heinzer - Chief Engineer/CS Division Director  
Kevin Comstock – Smart Cities Director  
Ben Taylor – Operations Director

HIGH PERFORMING GOVERNMENT | SMARTER STUDENTS, STRONGER FAMILIES



# Transportation

## **Mission Statement:**

To make efficient transportation viable for everyone - cyclists, pedestrians, transit users and motorists while enhancing multi-use public spaces for all people.

# Goals & Objectives

## Safer Streets:

Analyze CDOT's network for traffic safety and efficiency: Design signal timing, pavement marking, signage, with adherence to Chattanooga Codes and Regulations, Federal Highway Administration (FHWA) Regulations and Guidance, American Association of State Highway and Transportation Officials (AASHTO) requirements and guidance, the Manual for Uniform Traffic Control Devices (MUTCD) and the National Association of City Transportation Officials (NACTO) Urban Street Design Guide.

## High Performing Government:

Implement excellent project development from capital planning and programming to construction: collaborate with other departments, stakeholders, citizens and adhere to schedules and budgets.

## Interact with public:

Review of private development projects to protect the public right-of-way (ROW) and efficiency of the network such as the inclusion of multi-modal accommodation, congruence with long-range planning and vision, and day-to-day traffic engineering impacts.

## Growing Economy:

Lead the capital planning process for CDOT projects with a focus toward maximum return on investment, long-term durability, low maintenance costs and efficient use of taxpayer dollars: Guide long range planning efforts, manage Local Area Project Agreements with TDOT, lead collaboration with other departments to prioritize projects

# Organization and Work

CDOT  
ADMINISTRATION

CDOT DIVISION  
SMART CITIES

CDOT DIVISION  
OPERATIONS

CDOT DIVISION  
COMPLETE STREETS



# Our Work

## •Smart Cities

Oversee 340 traffic signals, 225 of which are now connected with ITS infrastructure and 72 of which are equipped with new above-ground, CCTV-traffic sensors. Our new CCTV installation enables our staff to be able to quickly modify queuing lengths that override signal timing to respond to real-time traffic demand. Our SC division also oversees our ongoing collaboration with police on citywide traffic safety and crash analysis, capital projects (including transit signal priority along the #4 route), leadership role in the Smart City Collaborative. One of the many exciting initiatives our SC division has been moving forward on since its creation in FY18 is the MLK smart city test bed, which will enable real-time sensing that can save lives and improve efficiency.

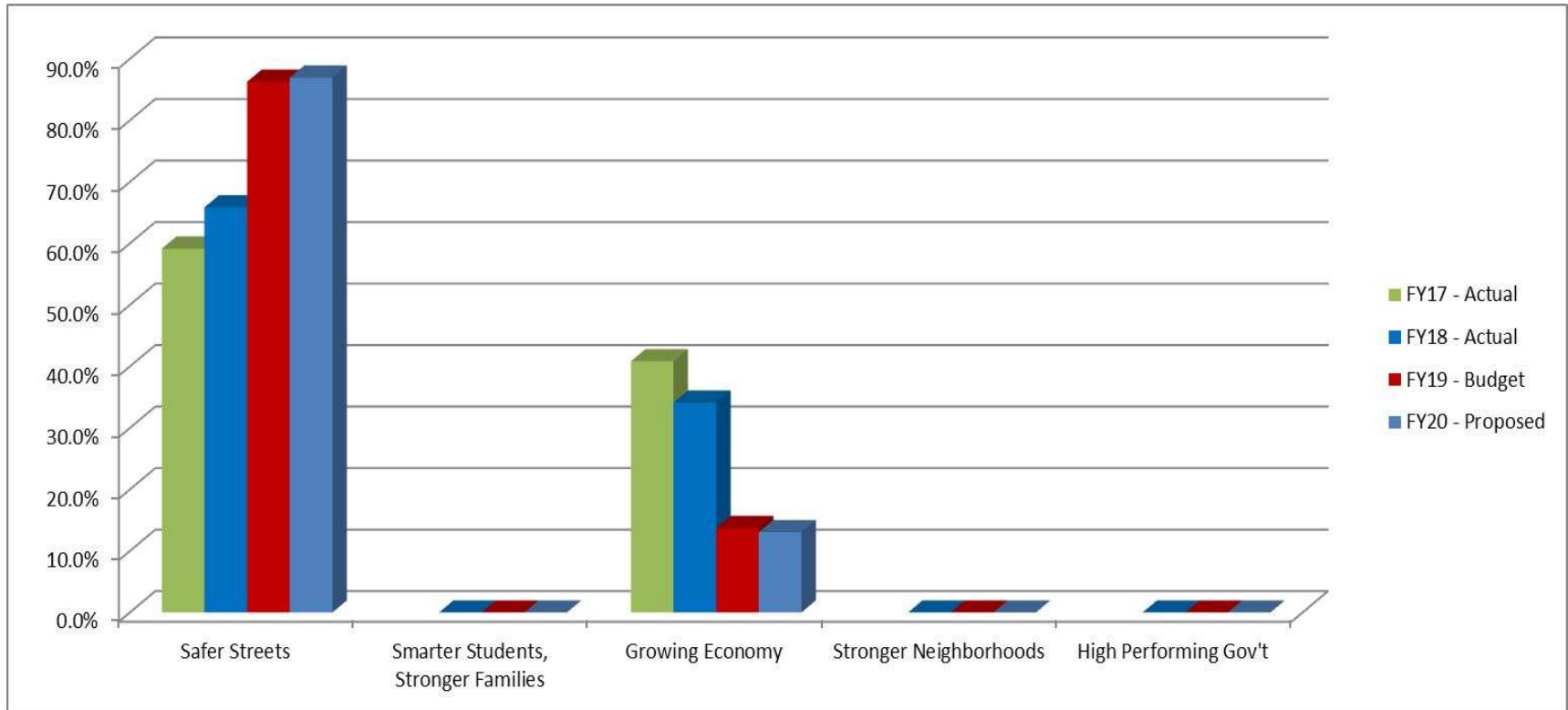
## •Operations

Our Operations division oversees all other day-to-day functions of the department including special events and work zones (both of which increase at about a rate of 10% each year) that utilize space within the right-of-way, press releases and coordination of these related activities, public bike share, sign and pavement marking design, installation, and ongoing maintenance, department fleet management, and neighborhood traffic management. The Operations division recently coordinated and led our crews in the multi-weeks effort to restripe and re-sign for the recent conversion of portions of Lindsay and Houston to two-way traffic at a cost savings of several hundred thousand dollars.

## •Complete Streets

Our Complete Streets division oversees all policies and design standards of the department, including managing over fifty active capital projects at an estimated total budget of over \$34 million, roughly 55% of which is funded through federal and other grants. The division also self-performs limited projects through design and NEPA and contributes to permitting review of private development. The engineering component of the division also oversees emergency repairs that are engineered and constructed through contracts. Since the late February storms three months ago, roughly 1/2 of the staff dedicated to contract work has devoted considerable time in site visits and analysis dedicated to public safety related emergency repair needs that are ongoing throughout the city.

# 4 Year Results Area Allocation



	FY17	FY17 - Actual %	FY18	FY18 - Actual %	FY19	FY19 - Budget %	FY20	FY20 - Proposed %
Safer Streets	6,193,068	59	7,121,822	66	9,492,822	86	10,046,041	86
Smarter Students, Stronger Families	-	-	-	-	-	-	-	-
Growing Economy	4,275,595	41	3,690,386	34	1,509,615	14	1,612,572	14
Stronger Neighborhoods	-	-	-	-	-	-	-	-
High Performing Gov't	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>10,468,663</b>	<b>100</b>	<b>10,812,208</b>	<b>100.00</b>	<b>11,002,437</b>	<b>100</b>	<b>11,658,613</b>	<b>100.00</b>



# Department Offer by Result Area

	Actual FY18	Budget FY19	Proposed FY20	Inc (Dec) Proposed vs. Budget	% Change
<b>1100</b>					
P - Transportation					
E - GROWING ECONOMY					
Attrition	-	(62,000)	(75,000)	(13,000)	20.97%
Complete Streets	-	998,747	1,081,596	82,849	8.30%
Design Engineering	504,504	-	-	-	0.00%
Infrastructure Repair and Maintenance	2,124,852	-	-	-	0.00%
Transportation Administration	1,061,030	572,868	605,976	33,108	5.78%
E - GROWING ECONOMY Total	3,690,386	1,509,615	1,612,572	102,957	6.82%
S - SAFER STREETS					
Energy & Lighting Infrastructure	3,698,747	-	-	-	0.00%
Smart Cities	1,769	5,013,938	5,826,614	812,676	16.21%
Traffic Engineering	1,074,052	-	-	-	0.00%
Traffic Operations	2,347,253	4,478,884	4,219,427	(259,457)	-5.79%
S - SAFER STREETS Total	7,121,822	9,492,822	10,046,041	553,219	5.83%
P - Transportation Total	10,812,208	11,002,437	11,658,613	656,176	5.96%
<b>1100 Total</b>	<b>10,812,208</b>	<b>11,002,437</b>	<b>11,658,613</b>	<b>656,176</b>	<b>5.96%</b>
<b>Grand Total</b>	<b>10,812,208</b>	<b>11,002,437</b>	<b>11,658,613</b>	<b>656,176</b>	<b>5.96%</b>

# **Overview of the New Service Delivery – Initiatives in the FY20 Budget**

## **Staffing Changes:**

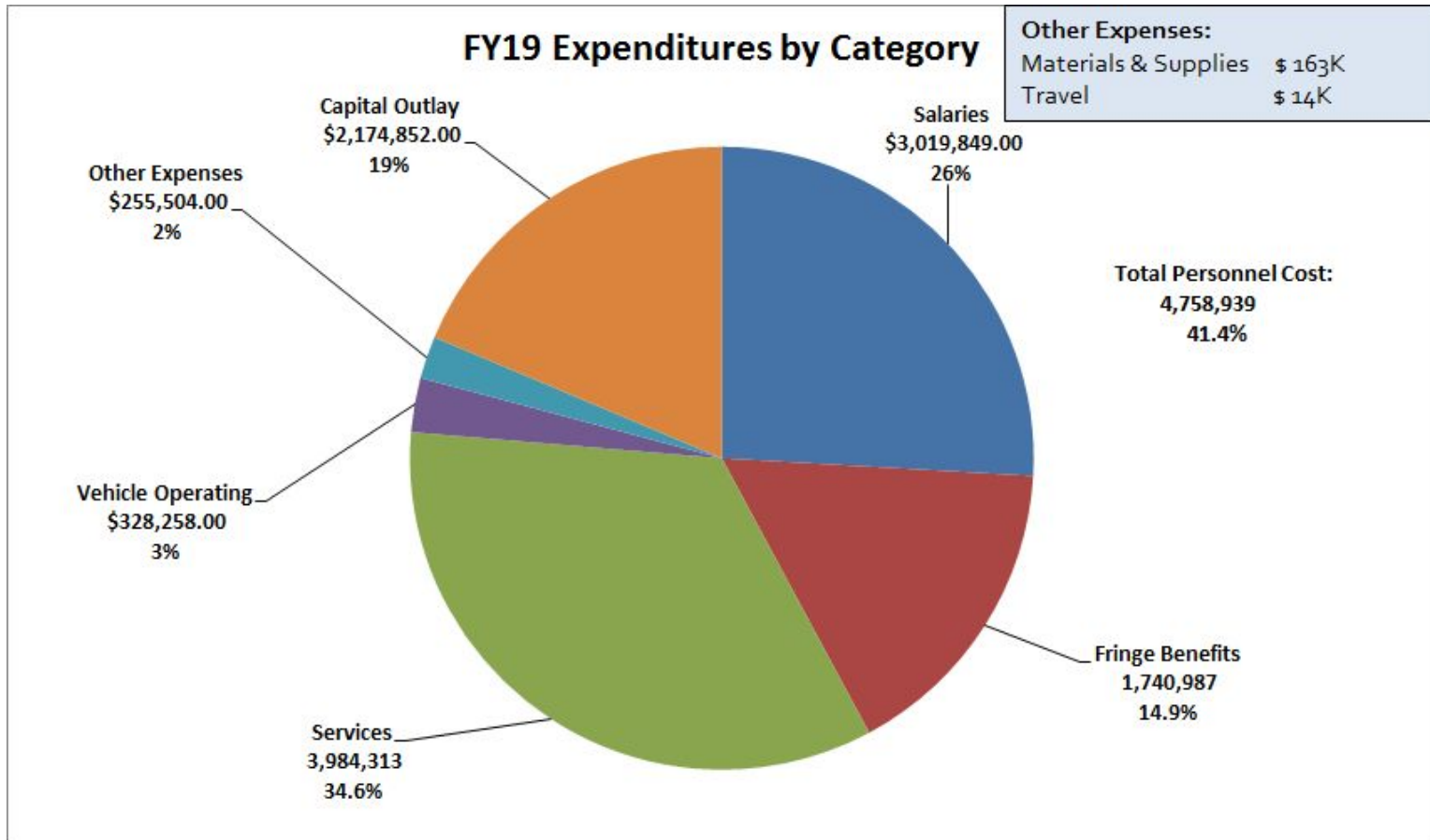
- **Creation of a new Asset Management subdivision;**
- **Addition of new capital project managers including reorganization of existing staff to better address priorities**



## Significant Changes From Previous Year

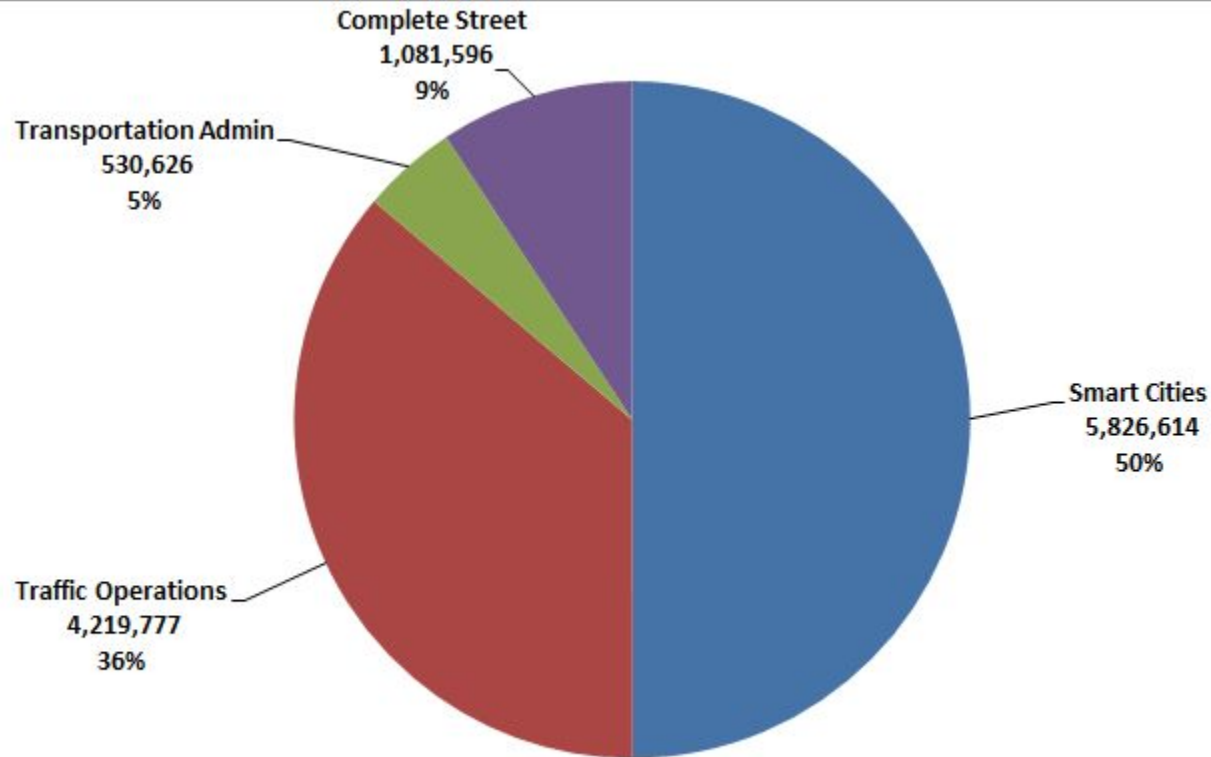
- Crash and Speed Reduction Collaboration with CPD
- Chattanooga Smart City Collaborative - North America - Education Award
- MLK Test Bed and Digital Twin
- Patten Parkway
- 26th Street
- Paving Program - 35 streets funded and paved all within FY19
- New CDOT fleet
- Boost Bike Chattanooga
- Transit Concepts and Public Engagement Launch
- Dodds Ave Sidewalks
- Service Request Performance
- Construction-ready Riverwalk and Greenways
- 2-Way Conversions

# FY20 Expenditures by Category



<b>FY19</b>	<b>\$11,002,437</b>
<b>FY20</b>	<b>\$11,658,613</b>
<b>% Chg</b>	<b>5.96</b>

# FY20 Expenditures by Division



**Total Expenditures \$ 11,658,614**

# Highlight Analysis

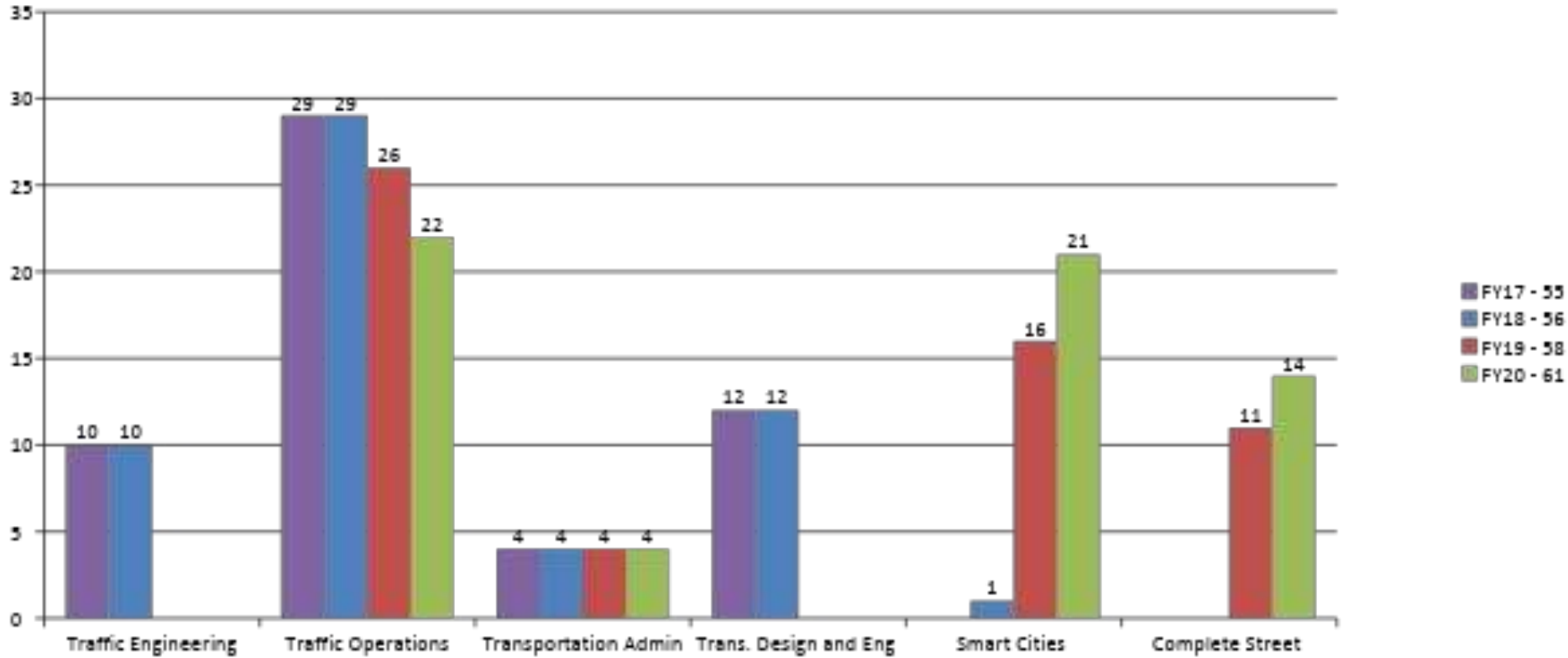
	Actual FY18	Budget FY19	FY20 Proposed	Increase (Decrease) Prop vs. Budget	% Change
<b>1100</b>					
P - Transportation					
Personnel Expenses					
Salaries Parent (601000-609999)	2,706,399	2,775,125	3,019,849	244,724	8.82%
Fringe Benefits Parent (611000-619999)	1,477,177	1,670,368	1,895,838	225,470	13.50%
Personnel Expenses Total	4,183,576	4,445,493	4,915,686	470,193	10.58%
Operating Expenses					
Services Parent (701000-709999)	3,797,003	3,797,205	3,984,313	187,108	4.93%
Materials & Supplies Parent (711000-719999)	180,152	169,095	163,751	(5,344)	-3.16%
Travel Expense Parent (721000-729999)	5,750	14,670	14,670	-	0.00%
Vehicle Operating Expense Parent (731000-739999)	226,922	400,406	328,258	(72,148)	-18.02%
Insurance, Claims, Damages Parent (741000-749999)			-	-	0.00%
Capital Assets Parent (761000-769999)	101,042	-	-	-	0.00%
Capital Outlay Parent (771000-779999)	115,427	-	50,000	50,000	0.00%
Other Expenses Parent (781000-789999)	77,483	50,716	77,083	26,367	51.99%
Operating Expenses Total	4,503,779	4,432,092	4,618,075	185,983	4.20%
Transfers To					
Other Financing Uses Parent (811000-819999)	2,124,852	2,124,852	2,124,852	-	0.00%
Transfers To Total	2,124,852	2,124,852	2,124,852	-	0.00%
<b>P - Transportation Total</b>	<b>10,812,208</b>	<b>11,002,437</b>	<b>11,658,613</b>	<b>656,176</b>	<b>5.96%</b>

## Finance Inc/(Dec) Recommendation: (\$656,176)

- Increase of \$431K to maintain street lighting cost as a result of leasing more equipment from EPB: offset by \$174K reduction due to payoff of stranded asset equipment by Global Green.
- Includes general pension, medical health rate increases along with expected raises.
- No increase in paving. (Note: Current FY19 funding \$2,124,852)
- Capital Outlay of \$50,000 for required TOPs equipment and traffic calming (speed bumps).
- Funded for 3 new positions to address overload of project management (FY19 staffing leaves us with almost 15 active projects being managed by four primary project management staff.
- Attrition - \$75,000



# Budgeted Personnel 4- Year Comparison



# 5 Year Account Summary

	Actual FY 16	Actual FY17	Actual FY18	Budget FY19	Dept Projection FY19	Proposed FY20	FY19 Budget vs Proposed FY20	% Change
<b>P - Transportation</b>								
<b>.Personnel Expenses</b>								
600000 - Salaries Parent (601000-609999)	2,501,161	2,550,010	2,706,399	2,775,125	2,658,728	3,019,849	244,724	8.82%
610000 - Fringe Benefits Parent (611000-619999)	1,278,191	1,282,435	1,477,177	1,670,368	1,577,297	1,895,838	225,470	13.50%
<b>.Personnel Expenses Total</b>	<b>3,779,352</b>	<b>3,832,445</b>	<b>4,183,576</b>	<b>4,445,493</b>	<b>4,236,025</b>	<b>4,915,686</b>	<b>470,194</b>	<b>10.58%</b>
<b>Operating Expenses</b>								
700000 - Services Parent (701000-709999)	2,931,618	3,240,330	3,797,003	3,797,205	4,071,299	3,984,313	187,108	4.93%
710000 - Materials & Supplies Parent (711000-719999)	142,500	137,853	180,152	169,095	144,905	163,751	(5,344)	-3.16%
720000 - Travel Expense Parent (721000-729999)	5,617	10,796	5,750	14,670	6,007	14,670	-	0.00%
730000 - Vehicle Operating Expense Parent (731000-7399)	256,246	246,788	226,922	400,406	272,678	328,258	(72,148)	-18.02%
760000 - Capital Assets Parent (761000-769999)	-	-	101,042	-	353	-	-	#DIV/0!
770000 - Capital Outlay Parent (771000-779999)	12,599	2,952	115,427	-	8,485	50,000	50,000	#DIV/0!
780000 - Other Expenses Parent (781000-789999)	40,249	66,499	77,483	50,716	50,247	77,083	26,367	51.99%
<b>Operating Expenses Total</b>	<b>3,388,829</b>	<b>3,705,218</b>	<b>4,503,779</b>	<b>4,432,092</b>	<b>4,553,974</b>	<b>4,618,075</b>	<b>185,983</b>	<b>4.20%</b>
<b>Transfers To</b>								
810000 - Other Financing Uses Parent (811000-819999)	2,931,000	2,931,000	2,124,852	2,124,852	2,124,852	2,124,852	-	0.00%
<b>Transfers To Total</b>	<b>2,931,000</b>	<b>2,931,000</b>	<b>2,124,852</b>	<b>2,124,852</b>	<b>2,124,852</b>	<b>2,124,852</b>	<b>-</b>	<b>0.00%</b>
<b>P - Transportation Total</b>	<b>10,099,181</b>	<b>10,468,663</b>	<b>10,812,208</b>	<b>11,002,437</b>	<b>10,914,851</b>	<b>11,658,613</b>	<b>656,177</b>	<b>5.96%</b>